

NOTICE IS HEREBY GIVEN that the Annual General Meeting of Samurai 2K Aerosol Limited (the “**Company**”) will be held physically at Compass Ballroom, Level 2, Raffles Marina, 10 Tuas West Drive, Singapore 638404 on Wednesday, 29 July 2026 at 2.00 p.m. for the purpose of transacting the following businesses:

As Ordinary Business:

1. To receive and adopt the Audited Consolidated Financial Statements of the Company and its subsidiaries together with the Directors' Statement and the Independent Auditors' Report thereon for the financial year ended 31 March 2026. **(Resolution 1)**
2. To declare a final (one-tier tax exempt) dividend of SGD0.00215 per share for the financial year ended 31 March 2026. **(Resolution 2)**
3. To re-elect the following Directors retiring pursuant to the Company's Articles of Association:
Mr Ong Yoke En (Regulation 98) **(See Explanatory Note 1)** **(Resolution 3)**
Ms Lim Lay Yong (Regulation 98) **(See Explanatory Note 2)** **(Resolution 4)**
Dato' Chang Chor Choong (Regulation 98) **(See Explanatory Note 3)** **(Resolution 5)**
4. To note the retirement of Mr Lim Siang Kai as Non-Executive Chairman and Lead Independent Director of the Company upon the conclusion of the AGM. **(See Explanatory Note 4)**
5. To note the retirement of Mr Hau Hock Khun as an Independent Director of the Company upon the conclusion of the AGM. **(See Explanatory Note 5)**
6. To approve the payment of Directors' fees of RM292,014 for the financial year ending 31 March 2027, to be paid quarterly in arrears. **(Resolution 6)**
7. To re-appoint Baker Tilly TFW LLP as the Auditors of the Company and to authorise the Directors to fix their remuneration. **(Resolution 7)**
8. To transact any other ordinary business which may properly be transacted at an annual general meeting.

As Special Business:

To consider and if thought fit, to pass the following resolutions as Ordinary Resolutions, with or without any modifications:

9. GENERAL MANDATE TO ALLOT AND ISSUE NEW SHARES IN THE CAPITAL OF THE COMPANY

“That, pursuant to Section 161 of the Companies Act 1967 of Singapore (the “**Companies Act**”) and Rule 806 of the Listing Manual Section B: Rules of Catalist of the Singapore Exchange Securities Trading Limited (“**SGX-ST**”) (“**Catalist Rules**”), authority be and is hereby given to the Directors of the Company to:

- (A) (i) allot and issue shares in the Company (“**Shares**”) whether by way of rights, bonus or otherwise; and/or
- (ii) make or grant offers, agreements or options (collectively, “**Instruments**”) that might or would require Shares to be issued, including but not limited to the creation and issue of (as well as adjustments to) options, warrants, debentures or other instruments convertible into Shares,

at any time and upon such terms and conditions and for such purposes and to such persons as the Directors of the Company shall in their absolute discretion deem fit; and
- (B) (notwithstanding the authority conferred by this Resolution may have ceased to be in force) issue Shares in pursuance of any Instrument made or granted by the Directors while this Resolution was in force, provided that:
 - (1) the aggregate number of Shares to be issued pursuant to this Resolution (including Shares to be issued in pursuance of the Instruments, made or granted pursuant to this Resolution) does not exceed one

hundred per cent. (100%) of the total number of issued Shares (excluding treasury shares) in the capital of the Company (as calculated in accordance with sub-paragraph (2) below), of which the aggregate number of Shares to be issued other than on a pro-rata basis to the existing shareholders of the Company (including Shares to be issued in pursuance of Instruments made or granted pursuant to this Resolution) does not exceed fifty per cent. (50%) of the total number of issued Shares (excluding treasury shares) in the capital of the Company (as at the time of passing of this Resolution);

- (2) (subject to such calculation as may be prescribed by the SGX-ST) for the purpose of determining the aggregate number of Shares that may be issued under sub-paragraph (1) above on a pro-rata basis, the percentage of the total number of issued Shares (excluding treasury shares) in the capital of the Company shall be calculated based on the total number of issued Shares (excluding treasury shares) in the capital of the Company at the time of the passing of this Resolution, after adjusting for:
 - (a) new Shares arising from the conversion or exercise of the Instruments or any convertible securities;
 - (b) new Shares arising from exercising share options or vesting of share awards which are outstanding or subsisting at the time of the passing of this Resolution, provided the options or awards were granted in compliance with Part VIII of Chapter 8 of the Catalist Rules; and
 - (c) any subsequent bonus issue, consolidation or subdivision of Shares.
- (3) in exercising the authority conferred by this Resolution, the Company shall comply with the provisions of the Catalist Rules as amended from time to time (unless such compliance has been waived by the SGX-ST), all applicable legal requirements under the Act and the Constitution for the time being of the Company; and
- (4) unless revoked or varied by the Company in a general meeting, such authority shall continue in force until the conclusion of the next annual general meeting of the Company or the date by which the next annual general meeting is required by law to be held, whichever is the earlier."

(See Explanatory Note 6)

(Resolution 8)

10. RENEWAL OF SHARE PURCHASE MANDATE

That:

(a) for the purposes of the Catalist Rules and Companies Act, the exercise by the Directors of the Company of all the powers of the Company to use Funds (as defined hereinafter) to purchase or otherwise acquire the ordinary shares in the capital of the Company ("**Shares**") not exceeding in aggregate the Maximum Limit (as defined hereinafter), at such price(s) as may be determined by the Directors of the Company from time to time up to the Maximum Price (as defined hereinafter), whether by way of:

(i) on-market purchases (each an "**Market Purchase**") on the SGX-ST; and/or

(ii) off-market purchases (each an "**Off-Market Purchase**") effected otherwise than on the SGX-ST in accordance with any equal access schemes as may be determined or formulated by the Directors of the Company as they consider fit based on the requirements of Section 76C of the Companies Act,

and in accordance with all other laws and regulations of Singapore and the Catalist Rules as may for the time being be applicable, be and is hereby authorised and approved generally and unconditionally (the "**Share Purchase Mandate**");

(b) unless varied or revoked by the Company in general meeting, the authority conferred on the Directors of the Company pursuant to the Share Purchase Mandate may be exercised by the Directors of the Company at any time and from time to time during the period commencing from the passing of this Resolution and expiring on the earlier of:

- (i) the date on which the next annual general meeting of the Company is held or required by the law to be held;
- (ii) the date on which the share purchases are carried out to the full extent mandated; or
- (iii) the date on which the authority contained in the Share Purchase Mandate is revoked or varied;

(c) in this Resolution:

“Funds” means internal sources of funds of the Company. Illustrations of the financial impact of the use of Funds are set out in the Appendix;

“Maximum Limit” means that number of Shares representing ten per cent. (10%) of the issued ordinary share capital of the Company (excluding treasury shares and subsidiary holdings) as at the date of passing of this Resolution unless the Company has effected a reduction of the share capital of the Company in accordance with the applicable provisions of the Companies Act, at any time during the Relevant Period (as defined hereinafter), in which event the issued ordinary share capital of the Company shall be taken to be the amount of the issued ordinary share capital of the Company as altered (excluding any treasury shares and subsidiary holdings that may be held by the Company from time to time);

“Relevant Period” means the period commencing from the date on which the last annual general meeting was held and expiring on the date the next annual general meeting is held or is required by law to be held or the date on which the share purchases are carried out to the full extent of the Share Purchase Mandate or the date the said mandate is revoked or varied by the Company in a general meeting, whichever is the earlier, after the date of this Resolution;

“Maximum Price”, in relation to a Share to be purchased or acquired, means an amount (excluding brokerage, stamp duties, applicable goods and services tax and other related expenses) not exceeding:

(i) in the case of an Market Purchase: 105% of the Average Closing Price; and

(ii) in the case of an Off-Market Purchase: 120% of the Average Closing Price,

where:

“Average Closing Price” means the average of the closing market prices of a share over the last five (5) market days, on which transactions in the Shares were recorded, preceding the day of the Market Purchase, or as the case may be, the date of the making of the offer pursuant to the Off-Market Purchase and deemed to be adjusted for any corporate action that occurs after the relevant five (5) market days period;

“Date of the making of the offer” means the date on which the Company announces its intention to make an offer for an Off-Market Purchase, stating the purchase price (which shall not be more than the Maximum Price calculated on the foregoing basis) for each share and the relevant terms of the equal access scheme for effecting the Off-Market Purchase; and

(d) the Directors of the Company be and are hereby authorised to complete and do all such acts and things (including executing such documents as may be required) as they may consider expedient or necessary to give effect to the transactions contemplated by this Resolution.”

(See Explanatory Note 7)

(Resolution 9)

By Order of the Board

Ong Yoke En
Executive Director and Chief Executive Officer
Singapore, 14 July 2026

Explanatory Notes:

1. Mr Ong Yoke En, upon re-election as a Director of the Company, will remain as the Executive Director and Chief Executive Officer of the Company.
2. Ms Lim Lay Yong, upon re-election as a Director of the Company, will remain as the Executive Director and Chief Operating Officer of the Company.

3. Dato' Chang Chor Choong, upon re-election as a Director of the Company, will remain as the Non-Executive Director of the Company.
4. Mr Lim Siang Kai ("**Mr Lim**") has served as Non-Executive Chairman and Lead Independent Director of the Company for an aggregate period of more than 9 years. As part of the Board renewal process and to comply with Rule 406(3)(d)(iv), Mr. Lim will retire upon the conclusion of the forthcoming annual general meeting, and will relinquish his position as Chairman of Audit and Risk Committee and members of Remuneration Committee and Nominating Committee.
5. Mr Hau Hock Khun ("**Mr Hau**") has served as Independent Director of the Company for an aggregate period of more than 9 years. As part of the Board renewal process and to comply with Rule 406(3)(d)(iv), Mr Hau will retire upon the conclusion of the forthcoming annual general meeting, and will relinquish his position as Chairman of Remuneration Committee and members of Audit and Risk Committee and Nominating Committee.
6. The Ordinary Resolution 8 proposed in item 7 above, if passed, will empower the Directors from the date of this AGM until the date of the next AGM or the date by which the next AGM is required by law to be held or such authority is revoked or varied by the Company in a general meeting, whichever is earlier, to allot and issue Shares and/or convertible securities in the Company. The aggregate number of Shares and/or convertible securities which the Directors may allot and issue under this Resolution shall not exceed one hundred per cent. (100%) of the total issued Shares excluding treasury shares of which the aggregate number of Shares and/or convertible securities to be issued other than on a pro-rata basis to existing shareholders of the Company shall not exceed fifty per cent. (50%) of the total issued Shares excluding treasury shares at the time of passing of this Resolution.
7. The Ordinary Resolution 9 proposed in item 8 above, if passed, will empower the Directors of the Company to make purchases or otherwise acquire the Company's issued shares from time to time subject to and in accordance with the guidelines set out in the "Appendix" section in the Company's Annual Report. The authority will expire on the earlier of (i) the date on which the next annual general meeting of the Company is held or required by the law to be held; (ii) the date on which the share purchases are carried out to the full extent mandated; or (iii) the date on which the authority contained in the Share Purchase Mandate is revoked or varied.

Notes:

- (1) The Annual General Meeting (the "**Meeting**" or "**AGM**") will be held physically at venue set out above. There will be no option for shareholders to participate virtually. The Annual Report including the Appendix in relation to the proposed renewal of the Share Purchase Mandate, Notice of AGM and proxy form have been made available on the SGX website at <https://www.sgx.com/securities/company-announcements> and the Company's website at <https://ir.samurai2kaerosol.com/annual-report/>. Printed copies of this Notice of AGM and the accompanying Proxy Form will be sent to members via post. Printed copies of the Annual Report will not be sent to members. A member who wishes to obtain a printed copy to the Annual Report should request the same via email to hanifah@samuraipaint.jp no later than 17 July 2026.
- (2) Members (including CPF & SRS investors) may participate in the AGM by:
 - (a) Attending the AGM in person;
 - (b) Submitting questions to the Chairman of the Meeting in advance of, or at, the AGM; and/or
 - (c) Voting at the AGM (1) by themselves personally; or (2) through their duly appointed proxy(ies).
- (3) Members who are attending the AGM must bring their original NRIC/passport for verification and registration on the day of the AGM.
- (4) A member who is not a relevant intermediary (as defined in Section 181 of the Companies Act) is entitled to appoint not more than two proxies to attend, speak and vote on his/her behalf at the AGM. Where a member appoints more than one proxy, the member shall specify the proportion of his/her Shares to be represented by each proxy. If no proportion is specified, the Company shall be entitled to treat the first named proxy as representing the entire number of Shares entered against his/her name in the Depository Register and any second named proxy as an alternate to the first named or at the Company's option to treat the instrument of proxy as invalid.
- (5) A member who is a relevant intermediary (as defined in Section 181 of the Companies Act) is entitled to appoint more than two proxies to attend, speak and vote at the AGM, but each proxy must be appointed to exercise the rights attached to a different share or shares held by such member. Where such member appoints more than two proxy, the appointments shall be invalid unless the member specifies the number of shares in relation to which each proxy has been appointed.
- (6) A proxy needs not be a member of the Company.
- (7) Central Provident Fund ("**CPF**") / Supplementary Retirement Scheme ("**SRS**") Investors who hold Shares through CPF Agent Bank or SRS Operators (as the case may be):
 - (a) may vote at the AGM if they are appointed as proxies by their respective CPF Agent Bank/SRS Operators, and should contact their respective CPF Agent Banks/SRS Operators if they have any queries regarding their appointment as proxies; or
 - (b) may appoint the Chairman of the AGM as proxy to vote on their behalf at the AGM, in which case they should approach their CPF Agent Bank/SRS Operators to submit their votes by 2.00 p.m. on 20 July 2026.
- (8) The instrument appointing a proxy or proxies must be deposited together with the power of attorney (if any) under which it is signed or a notarially certified copy thereof:
 - (a) if sent either by post or hand, be received at the office of the Company's Share Registrar in Singapore, Boardroom Corporate & Advisory Pte Ltd, at 1 Harbourfront Avenue, Keppel Bay Tower #14-07, Singapore 098632; or

(b) if submitted by email, be received by Samurai 2K Aerosol Limited at srs.proxy@boardroomlimited.com

by 2.00 p.m. on 26 July 2026, being not less than seventy-two (72) hours before the time appointed for the AGM in accordance with the instructions stated herein.

A member who wishes to submit an instrument of proxy must complete and sign the proxy form, before submitting it by post to the address provided above, or before scanning and sending it by email to the email address provided above. The Company shall be entitled to and will treat any valid instrument appointing a proxy as valid instrument for the member's proxy to attend, speak and vote at the AGM.

(9) The instrument appointing a proxy or proxies must be under the hand of the appointor or of his attorney duly authorized in writing. Where the instrument appointing a proxy or proxies is executed by a corporation, it must be executed either under its common seal or under the hand of an officer or attorney duly authorized. Where the instrument appointing a proxy or proxies is executed by an attorney on behalf of the appointor, the letter or power of attorney or a duly certified copy thereof shall if required by law, be duly stamped and must be lodged with the instrument.

(10) A member can appoint the Chairman of the AGM as his/her/its proxy but this is not mandatory. If a member wishes to appoint the Chairman of the AGM as proxy, such member (whether individual or corporation) must give specific instructions as to voting for, voting against, or abstentions from voting on, each resolution in the instrument appointing the Chairman of the AGM as proxy. If no specific instruction as to voting is given or in the event of any other matter arising at the AGM and at any adjournment thereof, the Chairman of the AGM will vote or abstain from voting at his discretion.

(11) A member may ask questions relating to the items on the agenda of the AGM by:

- (a) submitting questions via mail to the Company's registered office at 133 North Bridge Road, #08-03 Chinatown Point, Singapore 059413;
- (b) email to: agm@samurai2kaerosol.com; or
- (c) if a member is attending the AGM in person, live at the AGM.

(12) All questions being submitted ahead of the AGM must be submitted by 2.00 p.m. on 21 July 2026. When submitting the questions via mail or email, please provide the Company with the following details for verification purposes:

- (a) Full name;
- (b) NRIC number;
- (c) Current residential address;
- (d) Contact number; and
- (e) Number of shares held and the manner in which you hold Shares in the Company (e.g. via CDP or SRS).

Please note that the Company will address substantial and relevant questions relating to the resolutions to be tabled at the AGM by 2.00 p.m. on 24 July 2026. The Company endeavours to address (i) subsequent clarifications sought, (ii) follow-up questions, or (iii) substantial and relevant questions which are received after 2.00 p.m. on 21 July 2026 at the AGM itself. Where substantially similar questions are received, we will consolidate such questions and consequently not all questions may be individually addressed.

The Company will, within one month after the date of the AGM, publish the minutes of the AGM on SGXNet and the minutes will include the responses to the substantial and relevant questions raised during the AGM.

(13) The Company shall be entitled to reject an instrument appointing a proxy or proxies if it is incomplete, improperly completed or illegible or where the true intentions of the appointor are not ascertainable from the instructions of the appointor specified in the instrument appointing a proxy or proxies. In addition, in the case of Shares entered in the Depository Register, the Company may reject any instrument appointing a proxy or proxies lodged if the member, being the appointor, is not shown to have Shares entered against his name in the Depository Register as at 72 hours before the time appointed for holding the AGM, as certified by The Central Depository (Pte) Limited to the Company.

(14) The appointment of a proxy or proxies shall not preclude a shareholder from attending and voting in person at the AGM. If a shareholder attends the AGM in person, the appointment of a proxy or proxies shall be deemed to be revoked, and the Company reserves the right to refuse to admit such proxy or proxies to the AGM.

Personal Data Privacy

By submitting a proxy form appointing a proxy(ies) and/or representative(s) to attend, speak and vote at the AGM and/or any adjournment thereof, a member of the Company (i) consents to the collection, use and disclosure of the member's personal data by the Company (or its agents) for the purpose of the processing and administration by the Company (or its agents) of proxies and representatives appointed for the AGM (including any adjournment thereof) and the preparation and compilation of the attendance lists, minutes and other documents relating to the AGM (including any adjournment thereof), and in order for the Company (or its agents) to comply with any applicable laws, listing rules, regulations and/or guidelines (collectively, the "Purposes"), (ii) warrants that where the member discloses the personal data of the member's proxy(ies) and/or representative(s) to the Company (or its agents), the member has obtained the prior consent of such proxy(ies) and/or representative(s) for the collection, use and disclosure by the Company (or its agents) of the personal data of such proxy(ies) and/or representative(s) for the Purposes, and (iii) agrees that the member will indemnify the Company in respect of any penalties, liabilities, claims, demands, losses and damages as a result of the member's breach of warranty.