

### **Table of Contents**

#### 1. PROPOSED DE-MERGER TRANSACTION

### 2. PAN-UNITED CORPORATION LTD (PanU): POST DE-MERGER

#### 3. XINGHUA PORT GROUP

#### 4. CHOOSING YOUR OPTION FOR XINGHUA SHARES

#### DISCLAIMER

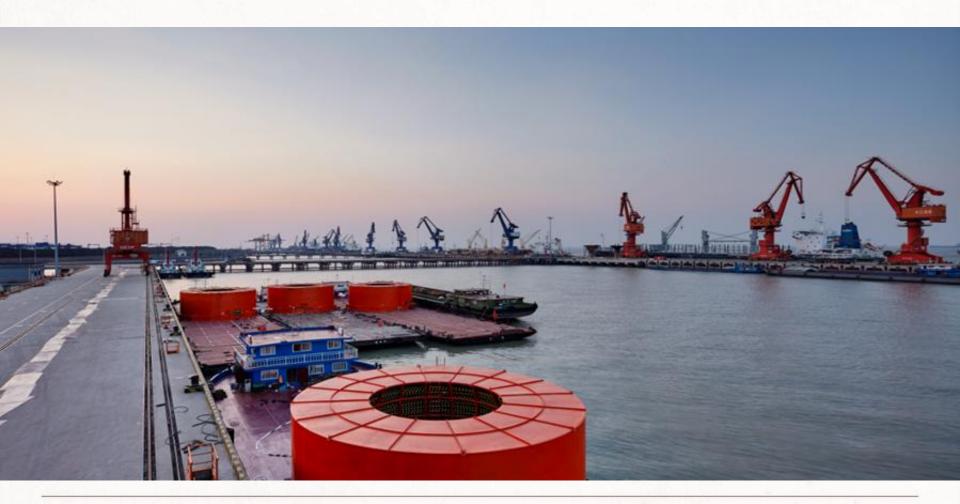
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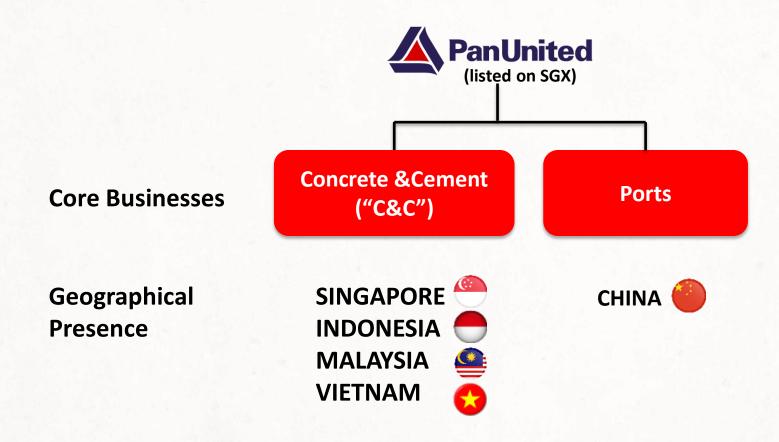
### PROPOSED DE-MERGER TRANSACTION





### Pre De-Merger

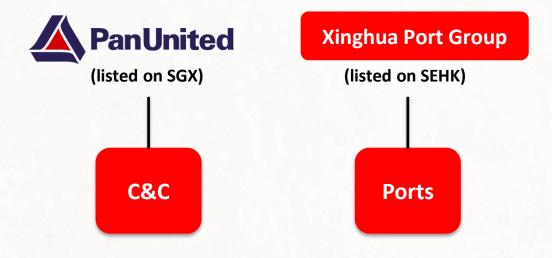
Only <u>one</u> listed company





### Post De-Merger

- Envisage two (2) listed companies
- Post-listing provides ownership in two (2) companies<sup>1</sup>



Proposed Shareholder Entitlement:
One (1) Pan-United Share = One (1) Xinghua Share



### **Rationale of Transaction**

#### Two "Pure Play" listed companies

- Distinct and separate core businesses
- More focused independent management

#### Greater visibility and business understanding

- Better assessment of stand-alone market value of the two businesses
- Respective growth profile and asset quality

#### Financial autonomy and direct access to capital markets

Enhanced financial capacity and flexibility to grow the businesses

#### **Optimised capital structure**

 Rights Issue and Proposed Capitalisation strengthen respective balance sheets for sustained growth



### Approvals required from:

### 1. Shareholders of the Company

For approval of the Proposed Transactions at the EGM

### 2. High Court of Singapore

For approval of the Proposed Capital Reduction

#### 3. SEHK and other relevant authorities

For approval of Listing Application to the SEHK



### **Financial Effects on PanU**

	As at 31 December 2016 (S\$'000)	Proforma after the Proposed De-merger (S\$'000)
Profit attributable to Shareholders	24,108	10,029
Net Asset Value (NAV)	310,646	215,548
NAV per Share (cents)	55.5 <sup>1</sup>	30.8 <sup>2</sup>
Net Borrowings	225,655	26,418
Net Gearing (times)	0.73	0.12
Number of Shares	559,777,660	700,885,825

Notes:



<sup>(1)</sup> Based on the basic weighted average Shares of 559,777,660

<sup>(2)</sup> Based on basic and diluted weighted average Shares of 700,885,825

# PAN-UNITED CORPORATION LTD (PanU): POST DE-MERGER





## **Technology Company in Concrete & Logistics**

- 60-year heritage in marine, maritime and construction-related industries
- Singapore's largest ready mixed concrete and cement supplier with a market share of 40% for concrete and 34% for cement





### **Expanding Regional Presence**



#### **VIETNAM**

Concrete (2011)

#### **MALAYSIA**

Concrete (2016)

Slag (2018)

#### **SINGAPORE**

**Cement (1993)** 

**Concrete (1999)** 

#### **INDONESIA**

Aggregates (2007)

Concrete (2016)



### **Vertically Integrated Operations**

- Control over the entire value chain from production to logistics
- Enhanced quality management and efficiency



Cement + Slag + Aggregates + Logistics + ♥ Passion → RMC



### **Global Technology Leader**

- Innovation Centre:
  - Created >200 specialised products through intensive R&D
  - Strong product commercialisation expertise
  - Award-winning green products
- Operations Nerve Centre:
  - Enhanced productivity by leveraging technology
  - 24/7 real time monitoring and coordination









# **XINGHUA PORT GROUP**





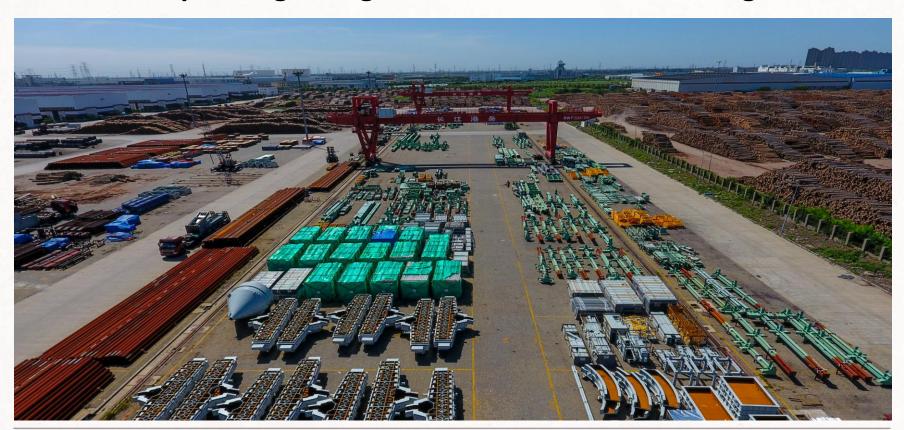
### **Strategic Location**

- On the Changjiang (Yangtze) River Delta
- Hinterland spans across eastern and central PRC
- Connections with well-developed transportation networks highways, waterways and airports



### **Two Adjacent Ports**

- Total land area of approximately 1.4 million sqm with ample yard and warehousing space
- 16 berths spanning a length of 2.57 km for a wide range of vessels





### **Multi-purpose Port**

- Caters to all sizes from international ocean-going vessels to river barges
- Leverages on deep water capacity and comprehensive facilities
- Bonded warehousing and value-added services reduces customers' time and costs

Ports	СХР	CCIP	Total
Water depth (m)	13.3	13.0	-
Number of warehouses <sup>1</sup>	13	8	21
Total GFA of warehouses (m²)	112,916	68,214	181,130
Total area of stack yards (m <sup>2</sup> )	600,598	181,805	782,403



As of 8 August 2017



<sup>(1)</sup> One warehouse under modification work for conversion into office



### **Diverse Cargo Mix**

- From broad and established customer base
- Benefits from overall PRC economic growth
- Accommodates cyclical economic changes and cargo demand
- Pulp and paper Top 2 in PRC market by revenue (23% share in 2016)
- Logs Top 5 in PRC market by revenue (5% share in 2016)
- Steel (finished products e.g. coils and plates)
- Project equipment
- Containers and other general cargoes

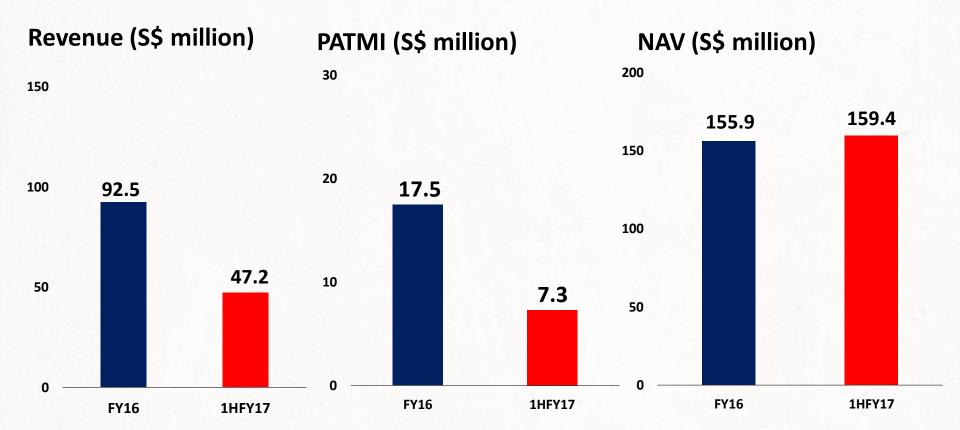








# **Xinghua Port Group: Financial Highlights**





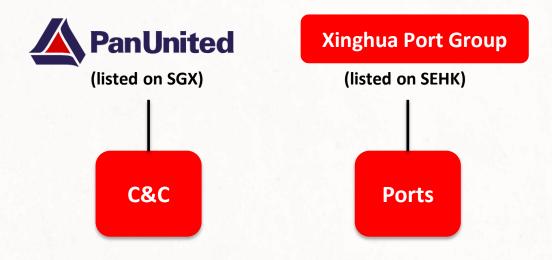
### **CHOOSING YOUR OPTION FOR XINGHUA SHARES**





### Post De-Merger

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Proposed Shareholder Entitlement:
One (1) Pan-United Share = One (1) Xinghua Share





### **Selection Notice**

#### **Option 1**

- Shareholders who have a brokerage account with a Non-HK Brokerage
- The Non-HK Brokerage will allow the shareholders to trade on the SEHK through a HK Nominee/Counterpart

#### **Option 2**

Shareholders who have a brokerage account with a HK Brokerage

#### **Option 3**

- Shareholders who wish for a physical HK share certificate to be issued in their name and sent to them
- Becomes the default option if no action is taken, no option is selected or if the selection form is incomplete, invalid or incorrectly completed



