WILMAR INTERNATIONAL LIMITED

1H2022 Results Briefing

August 4, 2022





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Agenda

1	1H2022 Financial Performance – Key Takeaways
2	Business Outlook
3	Appendix



1H2022 Financial Performance – Key Takeaways





Earnings Highlights

	1H2022 (US\$m)	vs 1H2021 △
Revenue	36,134	22%
EBITDA	2,350	25%
Profit Before Tax	1,611	33%
Net Profit	1,165	55%
Core Net Profit	1,155	58%
Earnings per share in US cents (fully diluted)	18.5	56%
Dividends per share in Singapore cents	6.0	20%

Earnings Highlights – Segment Results (PBT US\$m)

	1H2022	1H2021	Δ
Food Products	520.5	428.3	22%
Feed and Industrial Products	502.7	478.8	5%
Plantation and Sugar Milling	435.8	164.0	>100%
Others	2.2	8.7	-74%
Joint Ventures & Associates	153.1	139.2	10%
Unallocated expenses [#]	(2.9)	(3.5)	18%
Profit Before Tax	1,611.4	1,215.5	33%

[#] Unallocated expenses refer to expenses in relation to the grant of share options to employees.

Sales Volume by Business Segment ('000 MT)

	2Q2022	2Q2021	Δ	1H2022	1H2021	Δ
Food Products	6,920	6,337	9%	13,825	13,316	4%
Consumer Products	1,941	1,618	20%	4,271	4,103	4%
Medium Pack and Bulk	4,979	4,719	6%	9,554	9,213	4%
Feed and Industrial Products	12,900	14,408	-10%	24,774	26,176	-5%
Tropical Oils	4,890	5,776	-15%	9,948	10,969	-9%
Oilseeds and Grains	5,519	4,932	12%	9,617	9,074	6%
Sugar	2,491	3,700	-33%	5,209	6,133	-15%
Plantation and Sugar Milling#						
Sugar Milling	532	617	-14%	911	1,054	-14%
Total	20,352	21,362	-5%	39,510	40,546	-3%

[#] Excludes oil palm plantation volume



Cash Flow Highlights

US\$ million	1H2022	1H2021	FY2021
Operating cash flow before working capital changes	1,517	1,806	3,994
Less: Changes in working capital, interest (paid)/received and income taxes paid	(1,791)	(3,199)	(4,039)
Acquisitions of subsidiaries, joint ventures and associates	(103)	(21)	(81)
Capital expenditure	(1,256)	(1,105)	(2,527)
Net increase from bank borrowings*	2,212	2,540	3,088
Share buyback	(99)	(55)	(98)
Decrease in other deposits and financial products with financial institutions	970	900	514
Dividends - Interim and Final	(482)	(428)	(659)
Dividends - Special	0	(309)	(309)
Others	(135)	50	121
Net cash flow	833	179	4

Note:



^{*} Net bank borrowings include proceeds/repayments of loans and borrowings net of fixed deposits pledged with financial institutions for bank facilities and unpledged fixed deposits with maturity more than 3 months.

Gearing

US\$ million	As at	As at
	Jun 30, 2022	Dec 31, 2021
Debt/Equity (x)	0.99	0.87
- Net debt *	19,561	17,238
- Shareholders' funds	19,805	19,924
Adjusted debt/Equity (x)	0.36	0.27
- Liquid working capital **	12,510	11,889
- Adjusted net debt	7,051	5,349
- EBITDA***	4,638	4,172
Net debt/EBITDA*** (x)	4.22	4.13
Adjusted net debt/EBITDA*** (x)	1.52	1.28

^{*} Net debt = Total borrowings – Cash and bank balances – Other deposits with financial institutions.

• As at Jun 30, 2022, net debt to equity ratio increased to 0.99x and adjusted debt to equity ratio increased to 0.36x.

^{**} Liquid working capital = Inventories (excl. consumables) + Trade receivables - Current liabilities (excl. borrowings).

^{***} EBITDA for Jun 2022 is based on LTM performance.

Business Outlook

- Our integrated and diversified business model as well as our cautious approach to risk management when agricommodities were at or near historical highs enabled the Group to deliver record results for 1H2022 in the face of
 highly volatile commodity markets which were reacting to factors such as severe weather conditions, geopolitical
 conflicts, high inflationary pressures and protective policies introduced by regional governments.
- We are fortunate to be in the agri-processing business as the demand for food products is less impacted by slowing economies as compared to other industries. The recent corrections in commodity prices will hopefully restore some of the demand destroyed by high prices and improve margins in the downstream business. At the same time, whilst palm oil prices have fallen from their peak in 2Q2022, they remain higher than the pre-Covid period, thus mitigating the effects on oil palm plantation performance.
- We believe our business model will continue to help us achieve long term sustainable growth. Barring unforeseen circumstances, we are optimistic that performance for the rest of the year will be satisfactory.



Appendix











Business Segment results: Food Products (Consumer Products, Medium Pack and Bulk)

	1H2022	1H2021	Δ
Revenue (US\$ million)	15,915.5	13,645.4	17%
Consumer Products	6,698.4	5,718.0	17%
Medium Pack and Bulk	9,217.1	7,927.4	16%
Sales volume ('000 MT)	13,825	13,316	4%
Consumer Products	4,271	4,103	4%
Medium Pack and Bulk	9,554	9,213	4%
Profit before tax (US\$ million)	520.5	428.3	22%

- The segment reported favourable results for the period, with profit before tax increasing by 22% to US\$520.5 million in 1H2022. This was mainly due to the gain on dilution of interest in Adani Wilmar Limited amounting to US\$175.6 million. In 2Q2022, the Group made further upward price adjustments to its consumer products to mitigate the impact of continuous increases in commodity prices but they were insufficient to offset the higher raw material costs during the period.
- Overall sales volume for the segment grew by 4% to 13.8 million MT, backed by volume growth in consumer, medium and bulk products. Demand for consumer products was higher in the current period, especially in China, due to the resurgence of Covid-19 and reimposition of lockdowns in more parts of China in 2Q2022. The Group's flour and rice businesses continued to expand during the period, further contributing to the volume growth of the segment. Together with higher commodity prices during the period, overall revenue for the segment increased by 17% to US\$15.92 billion in 1H2022.

Business Segment results: Feed and Industrial Products (Tropical Oils, Oilseeds and Grains and Sugar)

	1H2022	1H2021	Δ
Revenue (US\$ million)	21,660.7	17,164.1	26%
> Tropical Oils	14,057.3	10,509.8	34%
Oilseeds and Grains	4,921.1	4,058.4	21%
> Sugar	2,682.3	2,595.9	3%
Sales volume ('000 MT)	24,774	26,176	-5%
> Tropical Oils	9,948	10,969	-9%
Oilseeds and Grains	9,617	9,074	6%
> Sugar	5,209	6,133	-15%
Profit before tax (US\$ million)	502.7	478.8	5%

- The segment reported a 5% improvement in profit before tax to US\$502.7 million in 1H2022, with the recovery of crushing margins and higher volume of soybean crushed during the period, as well as prudent procurement of feedstock. Nevertheless, overall profit was partially impacted by weaker sugar merchandising activities in 1H2022. Results of the tropical oils business for 1H2022 was also satisfactory, given the challenging operating conditions amidst frequent changes in palm oil related government policies during the period.
- Overall revenue for the segment increased by 26% to US\$21.66 billion for the period as a result of higher commodity prices in 1H2022. However, overall sales volume for the segment decreased by 5% to 24.8 million MT in 1H2022 mainly due to lower sales volume of tropical oils and sugar during the period.

Business Segment results: Plantation and Sugar Milling

	1H2022	1H2021	Δ
Revenue (US\$ million)	2,177.7	1,446.2	51%
Oil Palm Plantation	1,728.9	1,018.6	70%
Sugar Milling	448.8	427.6	5%
Sales volume ('000 MT) [#] ➤ Sugar Milling	911	1,054	-14%
Profit before tax (US\$ million)	435.8	164.0	>100%

[#] Excludes oil palm plantation volume

- Profit for the segment more than doubled during the period to US\$435.8 million, driven by higher palm oil prices and better performance by the sugar milling operations in India. In addition, fresh fruit bunches production increased by 3% to 2,132,339 MT in 1H2022, further improving performance for the oil palm plantation business. The improvement in production was mainly from Indonesia, due to better weather conditions and crop profile.
- Revenue for the oil palm plantation business increased by 70% to US\$1.73 billion in 1H2022 on the back of firm palm oil prices. Strong sugar prices during the period also led sugar revenue to increase by 5% to US\$448.8 million during the period even though sugar sales volume was lower at 0.9 million MT.

Business Segment results: Plantation and Sugar Milling (Oil Palm Plantation Statistics)

	1H2022	1H2021	Δ	FY2021
Planted area (ha)	231,423	232,217	-0.3%	230,480
Mature area harvested (ha)	207,683	199,709	4%	204,277
FFB production (MT)	2,132,339	2,071,579	3%	4,005,083
FFB Yield (MT/ha)	10.3	10.4	-1%	19.6
Mill Production				
Crude Palm Oil (MT)	868,620	850,556	2%	1,741,803
Palm Kernel (MT)	207,761	204,228	2%	419,047
Extraction Rate				
Crude Palm Oil	19.5%	19.6%	-1%	19.5%
> Palm Kernel	4.6%	4.6%	0%	4.6%
New Planting (ha)	0	145	n.m.	315

Plantation Age Profile

in hectares						
30 Jun 2022	0 - 3 yrs	4 - 6 yrs	7 - 14 yrs	15 - 18 yrs	>18 yrs	Total
Indonesia	8,366	13,909	38,847	65,142	25,353	151,617
Malaysia	10,952	10,729	17,731	5,814	14,211	59,437
Africa	211	7,517	10,883	1,033	725	20,369
Total planted area	19,529	32,155	67,461	71,989	40,289	231,423
% of total planted area	8.4%	13.9%	29.2%	31.1%	17.4%	100.0%
Included YTD new plantings of :	0					
Plasma/outgrower Programme	6,725	602	2,561	7,132	19,268	36,288
31 Dec 2021						
Indonesia	9,693	15,099	47,692	57,386	22,054	151,924
Malaysia	9,597	15,084	13,733	6,987	12,786	58,187
Africa	3,136	7,545	7,930	1,033	725	20,369
Total planted area	22,426	37,728	69,355	65,406	35,565	230,480
% of total planted area	9.7%	16.4%	30.1%	28.4%	15.4%	100.0%
Included YTD new plantings of :	315					
Plasma/outgrower Programme	6,470	48	3,232	8,053	17,879	35,682



[•] Weighted average age of our plantations is approximately 13 years.

Non-Operating Items

US\$ million	1H2022	1H2021	FY2021
Foreign exchange loss in respect of intercompany loans to subsidiaries	(5.0)	(4.0)	(3.8)
Net fair value (loss)/gain on investment securities at fair value through profit or loss	(2.5)	9.6	3.0
Gain/(loss) on disposal of investment securities at fair value through profit or loss	0.7	(0.4)	1.1
Investment income from investment securities	23.5	18.9	40.8
Interest expense directly attributable to the funding of the Wilmar Sugar Australia acquisition	(4.1)	(3.1)	(6.3)
Increase in fair value of investment properties	-	-	2.1
Net gain arising from changes in fair value of biological assets	-	-	21.3
Total	12.6	21.0	58.2
Net profit	1,165.0	750.9	1,890.4
Core net profit	1,155.4	732.2	1,842.4

Cash Flow

US\$ million	1H2022	1H2021	FY2021
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Dividends - Interim and Final	(482)	(428)	(659)
Dividends - Special	0	(309)	(309)
Others	(135)	50	121
Net cash flow	833	179	4
Turnover days			
- Inventories	70	75	69
- Trade Receivables	32	29	28
- Trade Payables	13	14	12

Note:

Turnover days are calculated by averaging the monthly turnover days to better reflect the true turnover period in view of the seasonality of the Group's business. Monthly turnover days are computed using revenue and cost of sales for the month.



^{*} Net bank borrowings include proceeds/repayments of loans and borrowings net of fixed deposits pledged with financial institutions for bank facilities and unpledged fixed deposits with maturity more than 3 months.

Cash Flow - Cont.

- Inventories increased by 5% to US\$12.27 billion as at 30 June 2022 largely due to higher commodity prices during the period. Average turnover days improved to 70 days for the period (1H2021: 75 days).
- Trade receivables increased marginally to US\$6.86 billion in 1H2022. However, average turnover days was higher at 32 days (1H2021: 29 days) due to slower repayment from customers in the earlier part of the period. Trade receivables aging remained healthy.
- Trade payables increased by US\$206.8 million to US\$2.22 billion in 1H2022 mainly due to timing of purchases. Average turnover days decreased to 13 days in 1H2022 (1H2021: 14 days).

Funding and Liquidity

	As at Jun 30, 2022		
US\$ million	Available	Utilised	Balance
Credit facilities:			
Committed	10,688	9,321	1,367
Trade finance	43,574	22,211	21,363
Short term	1,650	799	851
Total credit facilities	55,912	32,331	23,581
Available facilities			23,581
Available cash not pledged			3,421
Total liquidity			27,002

- 69% of utilised facilities were trade financing lines as at June 30, 2022.
- 58% of total facilities were utilised as at June 30, 2022.

Key Indicators

	As at Jun 30, 2022	As at Dec 31, 2021
Return on Average Equity ^{#,*}	11.6%	9.7%
Return on Invested Capital ^{#,*}	6.5%	5.8%
in US cents		
EPS (fully diluted)	18.5	29.9
NTA per share	229.8	230.8
NAV per share	315.9	316.5
in Singapore cents		
Dividends (interim & final)	6.0**	15.5

[#] Formulas :

Return on Average Equity = Net profit ÷ Average equity

Return on Invested Capital = (Earnings before interest – Fair value of biological assets) ÷ (Average long term assets excl Intangibles & DTA + Average net working capital excl cash and borrowings)



^{*} Jun 22 returns based on LTM performance

^{**} Only interim dividends