# FULL YEAR UNAUDITED FINANCIAL STATEMENT AND DIVIDEND ANNOUNCEMENT FOR YEAR ENDED 31 DECEMBER 2015

# PART I - INFORMATION REQUIRED FOR ANNOUNCEMENTS OF QUARTERLY (Q1, Q2 & Q3), HALF-YEAR AND FULL YEAR RESULTS

1(a) An income statement and statement of comprehensive income, or a statement of comprehensive income for the Group together with a comparative statement for the corresponding period of the immediately preceding financial year

#### 1(a)(i) CONSOLIDATED INCOME STATEMENT (FULL YEAR 2015 vs FULL YEAR 2014)

		_	
	Group	Group	. //D )
	01/01/15-	01/01/14-	Incr/(Decr)
	31/12/15	31/12/14	2/
	S\$ '000	S\$ '000	%
Sales	499,174	511,229	(2.4%)
Cost of sales	(392,202)	(397,629)	(1.4%)
Gross profit	106,972	113,600	(5.8%)
Other gains – net	6,091	2,805	NM
Expenses			
- Distribution	(48,422)	(51,731)	(6.4%)
- Administrative	(45,932)	(45,489)	1.0%
- Finance	(5,253)		4.6%
- I mance	(3,233)	(5,020)	4.0 %
Share of profit of an associated company	1,013	708	43.1%
Profit before income tax	14,469	14,873	(2.7%)
Income tax expense	(5,418)	(6,646)	(18.5%)
Net profit	9,051	8,227	10.0%
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Profit Attributable to:			
Equity holders of the Company	8,250	7,027	17.4%
Non-controlling interests	801	1,200	(33.3%)
	9,051	8,227	10.0%

#### NOTES TO CONSOLIDATED INCOME STATEMENT (FULL YEAR 2015 vs FULL YEAR 2014)

	Group	Group	
	01/01/15-	01/01/14-	Incr/(Decr)
	31/12/15	31/12/14	, ,
	S\$ '000	S\$ '000	%
Interest income	350	515	(32.0%)
Interest on borrowings	(5,253)	(5,020)	4.6%
Depreciation and impairment charges of property, plant and equipment	(14,735)	(16,410)	(10.2%)
Amortisation of intangible assets	(62)	(62)	NM
Allowance for impairment of doubtful trade receivables	(670)	(1,799)	(62.8%)
Write down of inventories	(1,682)	(1,304)	29.0%
Currency exchange loss - net	(8)	(953)	NM
Share of profit of an associated company	1,013	`70Ŕ	43.1%
Gain/(loss) on disposal of property, plant and equipment	2,877	(286)	NM
Interest on borrowings Depreciation and impairment charges of property, plant and equipment Amortisation of intangible assets Allowance for impairment of doubtful trade receivables Write down of inventories Currency exchange loss - net Share of profit of an associated company	350 (5,253) (14,735) (62) (670) (1,682) (8) 1,013	515 (5,020) (16,410) (62) (1,799) (1,304) (953) 708	(32.0%) 4.6% (10.2%) NM (62.8%) 29.0% NM 43.1%

# NOTES TO CONSOLIDATED INCOME STATEMENT (FULL YEAR 2015 vs FULL YEAR 2014) (Cont'd)

Income Tax Expenses  Tax expense attributable to profit is made up of:	Group 01/01/15- 31/12/15 S\$ '000	Group 01/01/14- 31/12/14 S\$ '000	Incr/(Decr)
Current income tax			
- Singapore	311	920	(66.2%)
- Foreign	3,762	5,652	(33.4%)
	4,073	6,572	(38.0%)
Deferred income tax	415	317	30.9%
	4,488	6,889	(34.9%)
(Over)/under provision in previous financial year			
- Current income tax	99	(73)	NM
- Deferred income tax	831	(170)	NM
	5,418	6,646	(18.5%)

# CONSOLIDATED STATEMENT OF COMPREHENSIVE INCOME (FULL YEAR 2015 vs FULL YEAR 2014)

	Group 01/01/15- 31/12/15	Group 01/01/14-	Incr/(Decr)
	S\$ '000	31/12/14 S\$ '000	%
Profit for the year	9,051	8,227	10.0%
Other comprehensive income, net of tax:			
Items that may be reclassified subsequently to profit or loss - Currency translation differences	*(9,158)	(1,485)	NM
Total comprehensive (loss)/income for the year	(107)	6,742	NM
Total comprehensive (loss)/income attributable to:			
Equity holders of the Company	(1,389)	5,930	NM
Non-controlling interests	1,282	812	57.9%
	(107)	6,742	NM

<sup>\*</sup> Consist of foreign currency losses resulting from the weakening of MYR, AUD and NZD against SGD.



# 1(b) A statement of financial position (for the issuer and Group), together with a comparative statement as at the end of the immediately preceding financial year

STATEMENT OF FINANCIAL POSITION				
	Group 31/12/15	Group 31/12/14	Company 31/12/15	Company 31/12/14
	S\$ '000	S\$ '000	S\$ '000	S\$ '000
ASSETS				
Current assets				
Cash and cash equivalents	52,271	56,421	2,739	3,694
Trade and other receivables	97,797	89,838	38,661	40,815
Inventories	126,299	132,323	-	-
Other current assets	11,310 287,677	14,654 293,236	10 41,410	15 44,524
Non-current assets held-for-sale	201,011	293,236 8,384	41,410	44,524
Non-current assets neu-ior-sale	287,677	301,620	41,410	44,524
Non-current assets				
Transferable club membership, at cost	227	146	-	-
Investment in an associated company	15,441	15,588	-	-
Investments in subsidiaries	-	-	100,122	100,122
Property, plant and equipment	115,187	121,316	228	298
Intangible assets	3,376	3,447	-	-
Deferred income tax assets	3,396	4,589	-	
	137,627	145,086	100,350	100,420
Total assets	425,304	446,706	141,760	144,944
LIABILITIES				
Current liabilities				
Trade and other payables	35,807	45,389	1,400	3,009
Current income tax liabilities	639	1,327	86	-
Derivative financial instrument	289 98,171	365 104,129	277 4,400	365
Borrowings	134,906	151,210	6,163	6,400 9,774
Non-current liabilities				
Derivative financial instrument	-	58	-	58
Borrowings	28,099	28,751	600	5,000
Deferred income tax liabilities Other non-current liabilities	2,159 311	2,276 280	-	-
Other hon-current habilities	30,569	31,365	600	5,058
	30,303	31,303		3,000
Total liabilities	165,475	182,575	6,763	14,832
Net assets	259,829	264,131	134,997	130,112
EQUITY				
Capital and reserves attributable to equity holders of the Company				
Share capital	77,001	77,001	77,001	77,001
Other reserves	(16,629)	(7,117)	-	-
Retained profits	186,036	181,421	57,996	53,111
	246,408	251,305	134,997	130,112
Non-controlling interests	13,421	12,826	-	
Total equity	259,829	264,131	134,997	130,112



# 1(c) Aggregate amount of Group's borrowings and debt securities

Amount repayable in one year or less, or on demand

Group		Group	
As at 31/12/15		As at 31/12/14	
Secured	Unsecured	Secured	Unsecured
S\$ '000	S\$ '000	S\$ '000	S\$ '000
98,171	-	104,129	-

Amount repayable after one year

Group As at 31/12/15		Group As at 31/12/14	
Secured	Unsecured	Secured	Unsecured
S\$ '000	S\$ '000	S\$ '000	S\$ '000
28,099	-	28,751	-

# Details of any collateral

The Group's borrowings are secured by the following:-

- (i) a first legal mortgage on certain subsidiaries' freehold and leasehold properties;
- (ii) a first legal charge on office equipment, plant and machinery of certain subsidiaries;
- (iii) a fixed and floating charge on all the assets of certain subsidiaries;
- (iv) corporate guarantee from the Company; and
- (v) banker's guarantees, up to S\$7.2 million (2014: S\$5.5 million), given as security to banks which granted banking facilities to certain subsidiaries. The banker's guarantees are in turn secured by a fixed and floating charge on all the assets of a subsidiary.



# 1(d) A statement of cash flows (for the Group), together with a comparative statement for the corresponding period of the immediately preceding financial year

# 1(d)(i) CONSOLIDATED STATEMENT OF CASH FLOWS (FY2015 vs FY2014)

	Group 01/01/15- 31/12/15 S\$ '000	Group 01/01/14- 31/12/14 S\$ '000
Cash flows from operating activities		
Net profit	9,051	8,227
Adjustments for:		
- Income tax	5,418	6,646
- Depreciation of property, plant and equipment	14,735	16,410
- Amortisation of intangible assets	62	62
- (Gain)/loss on disposal of property, plant and equipment	(2,877)	286
- Interest expense	5,253	5,020
- Interest income - Dividend income	(350)	(515)
	- (1,013)	(319)
<ul> <li>Share of profit of an associated company</li> <li>Fair value (gain)/loss on derivative financial instruments</li> </ul>	(1,013)	(708) 136
- Gain on disposal of club membership	(3)	130
- Unrealised currency translation differences	(5) (511)	273
Operating cash flow before working capital changes	29,631	35,518
Operating cash now before working capital changes	23,001	55,516
Changes in working capital, net of effects from disposal of subsidiary:		
- Inventories	1,445	(1,227)
- Trade and other receivables	(6,875)	(6,142)
- Other current assets	451	(1,309)
- Trade and other payables	(8,626)	3,268
Cash generated from operations	16,026	30,108
Interest received	350	515
Income tax paid	(4,733)	(6,634)
Net cash provided by operating activities	11,643	23,989
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Cash flows from investing activities		
Dividends received	224	319
Proceeds from sale of property, plant and equipment	11,004	2,352
Purchase of property, plant and equipment	(12,205)	(11,231)
Proceed from disposal of transferable club membership	6	-
Purchase of transferable club membership	(84)	- (2.7.2)
Net cash used in investing activities	(1,055)	(8,560)
Cash flows from financing activities		
Dividends paid to equity holders of the Company	(3,508)	(3,975)
Dividends paid to non-controlling interest	(687)	(671)
Interest paid	(5,462)	(4,603)
Proceeds from borrowings	20,611	9,722
Repayments of borrowings	(21,280)	(11,858)
Repayments of finance lease liabilities	(1,902)	(2,494)
Net cash used in financing activities	(12,228)	(13,879)
Net (decrease)/increase in cash and cash equivalents	(1,640)	1,550
Cash and cash equivalents at beginning of the financial year	55,543	53,791
Effects of currency translation on cash and cash equivalents	(2,169)	202
Cash and cash equivalents at end of the financial year	51,734	55,543

## 1(d)(i) CONSOLIDATED STATEMENT OF CASH FLOWS (FY2015 vs FY2014) (Cont'd)

	Group 01/01/15- 31/12/15 S\$ '000	Group 01/01/14- 31/12/14 S\$ '000
Consolidated cash and cash equivalents are represented by:		
Cash and bank balances	52,271	56,421
Less: Bank overdrafts	(537)	(878)
Cash and cash equivalents as per consolidated statement of cash flows	51,734	55,543

1(e) A statement (for the issuer and Group) showing either (i) all changes in equity or (ii) changes in equity other than those arising from capitalisation issues and distributions to shareholders, together with a comparative statement for the corresponding period of the immediately preceding financial year

#### STATEMENT OF CHANGES IN EQUITY

←	-Attributable	to equity hol	ders of the (	Company→		
- -	Share capital	Other reserves	Retained Profits	•	Non- controlling interests	Total
	S\$ '000	S\$ '000	S\$ '000	S\$ '000	S\$ '000	S\$ '000
The Group	-,		-,	-,		-,
Balance at 1 January 2015	77,001	(7,117)	181,421	251,305	12,826	264,131
Total comprehensive (loss)/income for the year	-	(9,639)	8,250	(1,389)	1,282	(107)
Dividends relating to 2014 paid	-	-	(3,508)	(3,508)	(687)	(4,195)
Transfer from retained profits to other reserves	-	127	(127)	-	-	-
Balance at 31 December 2015	77,001	(16,629)	186,036	246,408	13,421	259,829
<u>-</u>						
	Share	Other	Retained		Non- controlling	
	capital S\$ '000	reserves S\$ '000	Profits S\$ '000	Sub-total S\$ '000	interests S\$ '000	Total S\$ '000
The Group						
Balance at 1 January 2014	77,001	(6,592)	178,941	249,350	12,685	262,035
Total comprehensive income for the year	-	(1,097)	7,027	5,930	812	6,742
Dividends relating to 2013 paid	-	-	(3,975)	(3,975)	(671)	(4,646)
Transfer from retained profits to other reserves	-	572	(572)	-	-	-
Balance at 31 December 2014	77,001	(7,117)	181,421	251,305	12,826	264,131

(Incorporated In the Republic of Singapore)

#### STATEMENT OF CHANGES IN EQUITY

	Share	Retained	
	Capital	earnings	Total
	S\$ <sup>;</sup> 000	S\$ '000	S\$ '000
The Company			
Balance at 1 January 2015	77,001	53,111	130,112
Total comprehensive income for the year	-	8,393	8,393
Dividends relating to 2014 paid	-	(3,508)	(3,508)
Balance at 31 December 2015	77,001	57,996	134,997
	Share	Retained	
	Capital	earnings	Total
	S\$ '000	S\$ '000	S\$ '000
The Company		οφ σσσ	<u> </u>
The Company		40.040	10= 011
Balance at 1 January 2014	77,001	48,940	125,941
Total comprehensive income for the year	-	8,146	8,146
Dividends relating to 2013 paid		(3,975)	(3,975)
Balance at 31 December 2014	77,001	53,111	130,112

1(f) Details of any changes in the company's share capital arising from rights issue, bonus issue, share buy-backs, exercise of share options or warrants, conversion of other issues of equity securities, issue of shares or cash or as consideration for acquisition or for any other purpose since the end of the previous period reported on.

There was no change in the Company's number of shares since 31 December 2014. The share capital of the Company as at 31 December 2015 was 584,591,628 ordinary shares. There is no share option issued during the period.

Subsequent to year-end, the Company has completed its Share Consolidation exercise effective on 19 January 2016 and every two (2) Existing Shares has been consolidated to constitute one (1) Consolidated Share. Following the completion of the Share Consolidation, the issued share capital of the Company now comprises 292,295,811 Consolidated Shares.

1(g) State also the number of shares that may be issued on conversion of all the outstanding convertibles, as well as the number of shares held as treasury shares, if any, against the total number of issued shares, excluding treasury shares of the issuer, as at the end of the current financial period reported on and as at the end of the corresponding period of the immediately preceding financial year

The Company did not hold any treasury shares as at 31 December 2015 and 31 December 2014.

1(h)(i) Total number of issued shares excluding treasury shares as at the end of the current financial period and as at the end of the immediately preceding year

	Company 31/12/15	Company 31/12/14
Total numbers of issued shares	584,591,628	584,591,628
Less: Treasury shares	-	-
Total numbers of issued shares excluding treasury shares	584,591,628	584,591,628

1(h)(ii) A statement showing all sales, transfers, disposals, cancellation and/or use of treasury shares as at the end of the current financial period reported on

There were no sales, transfers, disposal, cancellation and/or use of treasury shares as at 31 December 2015.



2. Whether the figures have been audited, or reviewed and in accordance with which standard (e.g. the Singapore Standard on Auditing 910 (Engagements to Review Financial Statements), or an equivalent standard)

The figures have not been audited or reviewed by the Company's auditors.

3. Where the figures have been audited or reviewed, the auditors' report (including any qualifications or emphasis of matter)

Not applicable.

4. Whether the same accounting policies and methods of computation as in the issuer's most recently audited annual financial statements have been applied

Except for those as disclosed under paragraph 5, the accounting policies and methods of computation applied by the Group are consistent with those used in its most recently audited financial statements.

5. If there are any changes in the accounting policies and methods of computation, including any required by an accounting standard, what has changed, as well as the reasons for, and the effect of, the change

On 1 January 2015, the Group has adopted the following revised FRS:-

FRS 103 Business Combinations (effective for annual periods beginning on or after 1 July 2014)

The standard is amended to clarify that an obligation to pay contingent consideration which meets the definition of a financial instrument is classified as a financial liability or as equity, on the basis of the definitions in FRS 32, *Financial instruments: Presentation*. The standard is further amended to clarify that all non-equity contingent consideration, both financial and non-financial, is measured at fair value at each reporting date, with changes in fair value recognised in profit and loss.

The standard is also amended to clarify that FRS 103 does not apply to the accounting for the formation of any joint arrangement under FRS 111. The amendment also clarifies that the scope exemption only applies in the financial statements of the joint arrangement itself.

FRS 108 Operating Segments (effective for annual periods beginning on or after 1 July 2014)

The standard is amended to require disclosure of the judgements made by management in aggregating operating segments. This includes a description of the segments which have been aggregated and the economic indicators which have been assessed in determining that the aggregated segments share similar economic characteristics.

The standard is further amended to require a reconciliation of segment assets to the entity's assets when segment assets are reported.

This amendment will not result in any changes to the Group's accounting policies but will require more disclosures in the financial statements.

FRS 24 Related Party Disclosures (effective for annual periods beginning on or after 1 July 2014)

The standard is amended to include, as a related party, an entity that provides key management personnel services to the reporting entity or to the parent of the reporting entity ('the management entity').



The reporting entity is not required to disclose the compensation paid by the management entity to the management entity's employees or directors, but it is required to disclose the amounts charged to the reporting entity by the management entity for services provided.

This amendment will not result in any changes to the Group's accounting policies but will require more disclosures in the financial statements.

FRS 113 Fair Value Measurement (effective for annual periods beginning on or after 1 July 2014)

The amendment clarifies that the portfolio exception in FRS 113, which allows an entity to measure the fair value of a group of financial assets and financial liabilities on a net basis, applies to all contracts (including non-financial contracts) within the scope of FRS 39.

This amendment is not expected to have any significant impact on the financial statements of the Group.

6. Earnings per ordinary share of the Group for the current financial period reported on and the corresponding period of the immediately preceding financial year, after deducting any provision for preference dividends

EARNINGS PER SHARE	Group 01/01/15 - 31/12/15	Group 01/01/14 - 31/12/14
(a) Based on the number of ordinary shares on issue (cents)	1.41	1.20
(b) On fully diluted basis (cents)	1.41	1.20
Weighted average number of ordinary shares	584,591,628	584,591,628

- (i) The Group earnings per share for current and preceding financial year are based on the actual number of shares in issue of 584,591,628 ordinary shares.
- (ii) Diluted earnings per share is the same as basic earnings per share. There are no dilutive potential ordinary shares as there are no outstanding share options at the beginning and end of the financial year.
- (iii) There was no material impact on prior period EPS on adoption of the revised FRS as disclosed in paragraph 5.
- 7. Net asset value (for the issuer and Group) per ordinary share based on the total number of issued shares, excluding treasury shares of the issuer at the end of the (a) current financial period reported on and (b) immediately preceding financial year

NET ASSET VALUE PER SHARE	Group	Group	Company	Company
	31/12/15	31/12/14	31/12/15	31/12/14
Net asset value per ordinary share (cents)	42.15	42.99	23.09	22.26

- (i) The Group and Company net asset value per share as at 31 December 2015 and as at 31 December 2014 are based on the actual number of shares in issue of 584,591,628 ordinary shares.
- (ii) There was no material impact on prior year net asset value per share on adoption of the revised FRS as disclosed in paragraph 5.



8. A review of the performance of the Group, to the extent necessary for a reasonable understanding of the Group's business. The review must discuss any significant factors that affected the turnover, costs, and earnings of the Group for the current financial period reported on, including (where applicable) seasonal or cyclical factors. It must also discuss any material factors that affected the cash flow, working capital, assets or liabilities of the Group during the current financial period reported on

# **REVIEW OF GROUP FINANCIAL RESULTS**

#### Full Year ended 31 December 2015 (FY2015) vs Full Year ended 31 December 2014 (FY2014)

#### **Turnover**

The Group reported a 2.4% (or \$12.0 million) decrease in turnover to \$499.2 million (FY2015) from \$511.2 million (FY2014) mainly due to lower sales in our Distribution business offset by higher sales in our Manufacturing business as compared to last year.

Distribution business, accounting for 69.6% of the Group's total turnover, recorded a decrease of 4.2% (or \$15.1 million) in turnover, from \$362.8 million (FY2014) to \$347.7 million (FY2015) mainly due to lower sales in the tyres distribution business. Our wheels manufacturing business, accounting for 30.4% of the Group's total turnover, recorded an increase of 2.1% (or \$3.1 million) in turnover, from \$148.4 million (FY2014) to \$151.5 million (FY2015).

#### **Gross** Profit

Gross Profit decreased by 5.8% (or \$6.6 million) to \$107.0 million (FY2015) from \$113.6 million (FY2014). The Group's gross profit margin declined to 21.4% in FY2015 compared to 22.2% in FY2014 mainly due to lower gross profit margin from our distribution business offset by higher gross profit margin from our manufacturing business.

#### Other Gains

Other gains increased by \$3.3 million to \$6.1 million (FY2015) from \$2.8 million (FY2014) mainly due to disposal gain of our Sepang plant.

#### Operating Expenses

Distribution expenses decreased by 6.4% (or \$3.3 million) in FY2015 to \$48.4 million compared to \$51.7 million in FY2014 mainly due to lower sales commission, advertising & promotional expenses and lower provision of doubtful debts.

Administrative expenses increased by 1.0% (or \$0.4 million) in FY2015 to \$45.9 million compared to \$45.5 million in FY2014 mainly due to higher staff costs and related expenses offset by lower unrealised currency translation losses.

Financing cost increased by 4.6% (or \$0.2 million) in FY2015 to \$5.2 million compared to \$5.0 million in FY2014 mainly due to higher interest costs incurred.

#### Share of Profit of an Associated Company

Our associated company reported better performance and our share of profit was \$1.0 million in FY2015 compared to \$0.7 million in FY2014.

#### Income Tax expense

Income tax expenses decreased by 18.5% mainly due to lower operating profit in FY2015 compared to the corresponding period. The high effective income tax rate is mainly due to losses in certain subsidiaries lowering the Group's profit before tax.

#### Net Profit after Tax and Non-Controlling Interests

Net profit after tax and non-controlling interests attributable to shareholders of the Company increased by 17.4% (or \$1.2 million) to \$8.2 million in FY2015 from \$7.0 million in FY2014.



#### STATEMENT OF FINANCIAL POSITION REVIEW

As at 31 December 2015, total assets amounted to about \$425.3 million comprising \$287.7 million of current assets and \$137.6 million of non-current assets. Total liabilities amounted to about \$165.5 million comprising current liabilities of \$134.9 million and non-current liabilities of \$30.6 million. Shareholders' equity including non-controlling interests amounted to \$259.8 million.

The substantial changes in the statement of financial position compared to 31 December 2014 are as follows:

#### Trade and other receivables

Trade and other receivables increased from \$89.8 million to \$97.8 million mainly due to higher manufacturing sales generated in FY2015 and slower collections from certain distribution customers. Except for those trade receivables where a specific provision has been made, most of the trade receivables outstanding as at 31 December 2015 were still within the acceptable credit terms.

#### Other current assets

Other current assets decreased from \$14.7 million to \$11.3 million mainly due to lower deposits paid for the purchases of aluminum ingot and prepayment for mould cost.

#### Non-current assets held-for-sale

Non-current assets held-for-sale decreased from \$8.4 million to \$ NIL mainly due to the disposal of Sepang plant during the year.

#### Deferred income tax assets

Deferred income tax assets decreased from \$4.6 million to \$3.4 million mainly due to reversal of provision of deferred income tax assets in prior year from a China subsidiary.

#### Trade and other payables

Trade and other payables decreased from \$45.4 million to \$35.8 million mainly due to faster trade payments to suppliers.

#### Current income tax liabilities

Current income tax liability decreased from \$1.3 million to \$0.6 million mainly due to income tax paid during the year.

#### Other non-current liabilities

Other non-current liability is mainly due to provision for long services leave in Australia's subsidiaries.

#### Other reserve

Other reserve consist of foreign currency losses which changed from \$7.1 million to \$16.6 million resulting from the weakening of MYR, AUD and NZD against SGD.

#### STATEMENT OF CASH FLOWS REVIEW

\$11.6 million was generated by operating activities in FY2015. The Group utilised \$1.1 million in investing activities mainly for the purchase of property, plant and equipment offset by proceeds from sale of property, plant and equipment. A total of \$12.2 million was used in the financing activities mainly for the repayment of borrowings. Cash and cash equivalents amounted to \$51.7 million at the end of December 2015 compared to \$55.5 million reported at end of December 2014.



9. Where a forecast, or a prospect statement, has been previously disclosed to shareholders, any variance between it and the actual results

There is no forecast or prospect statement previously disclosed.

10. A commentary at the date of the announcement of the significant trends and competitive conditions of the industry in which the Group operates and any known factors or events that may affect the Group in the next reporting period and the next 12 months

The uncertainty surrounding the slowing China economy and persistent low crude oil prices have increased the volatility of global financial markets in recent time. We expect the global economic uncertainty and low consumer confidence to dampen consumer spending and lower demand for our products across our key markets in Asia Pacific.

The US Federal Reserve has recently maintained its view that the economy in the US will stay on a path of moderate growth that will allow the Fed to pursue gradual adjustments to the monetary policy. In view of this, the strength of US Dollars against the currencies in the key markets that we operate in Asia Pacific may affect the profitability of both our manufacturing and distribution business.

Against the backdrop of slowing economies across our key markets, we have accelerated our rationalization and restructuring efforts to streamline our operations to reduce operating costs in FY2016. For our manufacturing business in China, we have initiated a consolidation exercise to move our Precision Moulding factory from Shanghai to our Suzhou Wheels factory.

For our distribution business, the imbalance of the supply and demand equation in the tyres industry is expected to continue in FY2016. The prevailing overcapacity and the intense price competition will continue to weigh on our tyres distribution business in our key markets across Asia Pacific. In addition, the Group will continue to focus on its 3"R" reduction policy to reduce inventory, reduce account receivables and reduce operating costs.

As the overall operating business environment is expected to remain challenging, the Group will step up its efforts to drive performance improvement and cost reduction initiatives.

#### 11. Dividend

#### (a) Current Financial Period Reported On

Any dividend recommended for the current financial period reported on? Yes

Name of Dividend : First & Final Dividend Type : Cash

Dividend Rate : 1.42 cents per ordinary share (post-consolidation of shares)

Tax Rate : Tax exempt (one tier)

#### (b) Corresponding Period of the Immediately Preceding Financial Year

Any dividend declared for the corresponding period of the immediately preceding financial year? Yes

Name of Dividend : First & Final Dividend Type : Cash

Dividend Rate : 0.60 cents per ordinary share (pre-consolidation of shares)

Tax Rate : Tax exempt (one tier)

#### (c) Date payable

Notice will be given later regarding the dividend payment date.

#### 11. Dividend (Cont'd)

#### (d) Books closure date

Notice will be given later regarding the date of closure of transfer book and register of member.

### 12. If no dividend has been declared (recommended), a statement to that effect

Not applicable.

# 13. If the Group has obtained a general mandate from shareholders for IPTs, the aggregate value of such transactions as required under Rule 920 (1)(a)(ii). If no IPT mandate has been obtained, please make a statement to that effect

The Company does not have a shareholders' mandate under Rule 920 of the Listing Manual of the Singapore Exchange Securities Trading Limited.

The following is the aggregate value of all transactions with interested persons for the fourth quarter and financial year ended 31 December 2015:

Name of Interested Persons and Transactions	Aggregate value of all interested persons transactions during the financial year under review (excluding transactions less than \$\$100,000 and transactions conducted under Shareholders' Mandate).  \$\$'000\$	Aggregate value of all interested persons transactions conducted under shareholders' Mandate (excluding transactions less than S\$100,000)	Total S\$ '000
-	-	-	-
Total	NIL	NIL	NIL

# 14. Statement Pursuant to Rule 705(5) of the Listing Manual of the Singapore Exchange Securities Trading Limited

Not applicable to announcement on full year results.

#### PART II - ADDITIONAL INFORMATION REQUIRED FOR FULL YEAR ANNOUNCEMENT

15. Segmented revenue and results for business or geographical segments (of the Group) in the form presented in the issuer's most recently audited annual financial statements, with comparative information for the immediately preceding year

## **Results Of Operations By Business Segments**

The Company considers the business from both a geographic and business segment perspective. The Company has determined the operating segments based on the reports reviewed and used by the Senior Management to make strategic decisions.

- (a) The segmental income statements of the Group for FY2015 and FY2014 are prepared on an actual basis.
- (b) The segmental balance sheet items of the Group as at 31 December 2015 and as at 31 December 2014 respectively are prepared on an actual basis.

#### FY2015

Segment	Manufacturing	<del></del>		Distribution		<b></b>	
Group	S\$ '000	North East Asia S\$ '000	ASEAN S\$ '000	Oceania S\$ '000	Other S\$ '000	Sub-total S\$ '000	Total S\$ '000
Sales	<b>.</b>	<b>0</b> \$ <b>000</b>	<b>.</b>	<b>5</b> \$ 555	<b>.</b>	<b>57 555</b>	<b>0</b> \$ 000
Total segment sales Inter-segment sales	195,149 (43,624)	37,900 -	143,324	132,832	33,593 -	347,649	542,798 (43,624)
Sales to external parties	151,525	37,900	143,324	132,832	33,593	347,649	499,174
Segment result Other gains Unallocated costs	1,461	60	7,484	4,360	(694)	11,210 -	12,671 6,091 (53)
Finance expenses Share of profit of an							18,709 (5,253)
associated company Profit before income tax Income tax expenses	1,013	-	-	-	-		1,013 14,469 (5,418)
Net profit						-	9,051
Segment assets	176,581	22,990	117,036	78,493	22,188	240,707	417,288
Segment assets includes: Investment in an associated company	15,441	-	-	-	-	-	15,441
Additions to : - Property, plant and equipment	9,556	83	1,608	858	100	2,649	12,205
Segment liabilities	(14,694)	(2,823)	(9,736)	(8,272)	(593)	(21,424)	(36,118)

## 15. Results Of Operations By Business Segments (Cont'd)

#### FY2014

Segment	Manufacturing	<del></del>		Distribution		<b></b>	
Group	S\$ '000	North East Asia S\$ '000	ASEAN S\$ '000	Oceania S\$ '000	Other S\$ '000	Sub-total S\$ '000	Total S\$ '000
Sales Total segment sales Inter-segment sales	185,500 (37,046)	37,445	157,403	151,462	16,465	362,775	548,275 (37,046)
Sales to external parties	148,454	37,445	157,403	151,462	16,465	362,775	511,229
Segment result Other gains Unallocated costs	(6,684)	1,661	14,953	7,046	(544)	23,116	16,432 2,805 (52)
Finance expenses Share of profit of an							19,185 (5,020)
associated company Profit before income tax Income tax expenses	708	-	-	-	-		708 14,873 (6,646)
Net profit						-	8,227
Segment assets	183,608	22,717	120,300	91,615	8,885	243,517	427,125
Segment assets includes: Investment in an associated company Additions to :	15,588	-	-	-	-	-	15,588
<ul> <li>Property, plant and equipment</li> </ul>	7,304	130	1,524	2,211	119	3,984	11,288
Segment liabilities	(19,920)	(2,996)	(10,666)	(11,410)	(677)	(25,749)	(45,669)

# Reportable segments' assets are reconciled to total assets as follows:

	Group 31/12/15 S\$ '000	Group 31/12/14 S\$ '000
Segment assets for reportable Segments Other segment assets Unallocated:	395,100 22,188	418,240 8,885
Deferred income tax assets Short-term bank deposits Transferable club membership, at cost	3,396 4,393 227	4,589 14,846 146
Derivative financial instruments	425,304	446,706

# Reportable segments' liabilities are reconciled to total liabilities as follows :

Group 31/12/15 S\$ '000	Group 31/12/14 S\$ '000
35,525	44,992
593	677
639	1,327
2,159	2,276
126,270	132,880
289	423
165,475	182,575
	31/12/15 S\$ '000 35,525 593 639 2,159 126,270 289

## Revenue from major products and services :

	Group	Group
	31/12/15	31/12/14
	S\$ '000	S\$ '000
Distribution of automotive and related products	347,649	362,775
Manufacturing of alloy wheels	151,525	148,454
	499,174	511,229

# The Group's business segments operate in the following geographical areas :

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	Sales *		Non-currer	nt assets	
	Group	Group	Group	Group	
	31/12/15	31/12/14	31/12/15	31/12/14	
	S\$ '000	S\$ '000	S\$ '000	S\$ '000	
Singapore	86,658	84,268	35,449	36,296	
Malaysia	79,690	93,476	25,788	32,381	
China/Hong Kong	114,509	111,044	59,508	57,253	
Taiwan	17,897	20,311	3,606	3,674	
Australia	95,381	115,764	4,802	5,674	
New Zealand	41,131	40,701	1,384	1,543	
Other countries	63,908	45,665	3,467	3,530	
<u>-</u>	499,174	511,229	134,004	140,351	

<sup>\*</sup> Sales are attributed to countries on the basis of Group's subsidiaries locations.

# 16. In the review of performance, the factors leading to any material changes in contributions to turnover and earnings by the business or geographical segments

Please refer to item No.8

#### 17. A breakdown of sales

A breakdown of sales:-

		Group 01/01/15- 31/12/15 S\$ '000	Group 01/01/14- 31/12/14 S\$ '000	Incr/(Decr) %
(a)	Sales reported for the first half year	264,299	252,475	4.7%
(b)	Operating profit after tax before deducting non- controlling interest report for the first half year	4,212	4,742	(11.2%)
(c)	Sales reported for the second half year	234,875	258,754	(9.2%)
(d)	Operating profit after tax before deducting non- controlling interest report for the second half year	4,839	3,485	38.9%
(e)	Total sales reported for the full year	499,174	511,229	(2.4%)
(f)	Total operating profit after tax before deducting non-controlling interest report for the full year	9,051	8,227	10.0%

(Incorporated In the Republic of Singapore)

18. A breakdown of the total annual dividend (in dollar value) for the issuer's latest full year and its previous full year

Total Annual Dividend

	Latest Full Year	Previous Full Year
	S\$ '000	S\$ '000
Ordinary	4,150	3,514
Preference		
	4,150	3,514

19. Disclosure of person occupying a managerial position in the issuer or any of its principal subsidiaries who is a relative of a director or chief executive officer or substantial shareholder of the issuer pursuant to Rule 704(13) in the format below. If there are no such persons, the issuer must make an appropriate negative statement.

Name	Age	Family Relationship with any Director and/or Substantial Shareholder	Current position and duties, and the year position was first held	Details of changes in duties and position held, if any, during the year
Tay Tian Hoe Richard	65	Brother of Tay Tiang     Guan, Executive Director     of the Company.     Director & Shareholder of     YHI Holdings Pte Ltd, a     substantial shareholder of     the Company.	Executive chairman & Group Managing Director  Responsible for setting the strategic direction and managing the overall business of the Company.  The position has been held since 16 May 2003.	Nil
Tay Tiang Guan	64	Brother of Tay Tian Hoe Richard, (Executive chairman & Group Managing Director) of the Company.      Director of YHI Holdings Pte Ltd, a substantial shareholder of the Company.	Executive Director (Sales and Business Development)  Responsible for spearheading the Company's operations in ASEAN and business development in tyres and industrial products.  The position has been held since 16 May 2003.	Nil
Tay Soek Eng Margaret	67	1. Sister of Tay Tian Hoe Richard (Executive chairman & Group Managing Director), and Tay Tiang Guan (Executive Director), of the Company.  2. Director & Shareholder of YHI Holdings Pte Ltd, a substantial shareholder of the Company.	Customer Service Manager of YHI Corporation (Singapore) Pte Ltd. (Since May 2003) Responsible to provide customer support to the assigned accounts and oversee the company's general purchase and expenses.	Nil
Tay Peng Kuan Ronald	53	Nephew of Tay Tian Hoe, Richard (Executive chairman & Group Managing Director), and Tay Tiang Guan (Executive Director), of the Company.	Supply Chain Manager, YHI Corporation (Singapore) Pte Ltd. (Since May 2003)  Responsible to oversee Warehousing & Logistics operations of the Company.	Nil



19.

Disclosure of person occupying a managerial position who are related to the directors, chief executive officer or substantial shareholders (Cont'd)

Name	Age	Family Relationship with any Director and/or Substantial Shareholder	Current position and duties, and the year position was first held	Details of changes in duties and position held, if any, during the year
Tay Kok Thye Damien	44	Nephew of Tay Tian Hoe, Richard (Executive chairman & Group Managing Director), and Tay Tiang Guan (Executive Director), of the Company.	Senior Manager, YHI Corporation (Singapore) Pte Ltd. (Since July 2013)  Responsible to oversee the Corporate Sales and retail centre business of the Company.	Nil
Tay Guoren Ryan	32	Son of Tay Tian Hoe, Richard (Executive chairman & Group Managing Director), and nephew of Tay Tiang Guan (Executive Director), of the Company.	Deputy General Manager, YHI Group's marketing and wheel development  Responsible for the Group's marketing and business development of the wheels business.	Deputy General Manager, YHI Manufacturing (Singapore) Pte. Ltd. (Since March 2015)  Responsible to oversee the sales marketing strategies, development for YHI Manufacturing Group and expand distribution network globally.
Tay Kwok Chong Henry	44	Nephew of Tay Tian Hoe, Richard (Executive chairman & Group Managing Director), and Tay Tiang Guan (Executive Director), of the Company.	Operations Manager, YHI Corporation (Singapore) Pte Ltd. (Since June 2012)  Responsible to oversee the service centre's operation, sales and customer service management.	Nil
Tay Kok Choon, Rickey	46	Nephew of Tay Tian Hoe, Richard (Executive chairman & Group Managing Director), and Tay Tiang Guan (Executive Director), of the Company.	Branch Manager, YHI Corporation (B) Sdn Bhd (Since March, 2007)  Responsible for YHI Corporation (Brunei) Sdn Bhd branch's operation and profitability.	Nil

#### BY ORDER OF THE BOARD

Tay Tian Hoe Richard Executive Chairman and Group Managing Director 25/02/2016

Submitted by Tay Tian Hoe Richard, Executive Chairman and Group Managing Director on 25/02/2016 to the SGX.