




**LEONG GUAN
HOLDINGS**

**“POSITIONED
FOR
GROWTH”**

LEONG GUAN HOLDINGS LIMITED

ANNUAL GENERAL MEETING

29 APRIL 2026



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Company Overview

One-stop food sourcing solution

Leong Guan Holdings Limited is a Singapore-based food manufacturing and distribution company with **more than 22 years of experience** in the food industry.

We manufacture fresh noodle products and soy bean-based beancurd products, and trade a wide range of food related products for approximately **more than 2,000 customers** locally and internationally.

Listed on the Catalist Board of the SGX-ST on 11 December 2025 as Leong Guan Holdings Limited.

3 main Business Segments

- ❖ Self-manufactured products
- ❖ Trading products
- ❖ OEM products (white-label products)

2 factories

in Singapore with in-house R&D team.

Export presence in **Asia, Australia, North America, the Middle East and Europe.**

Multi-channel distribution

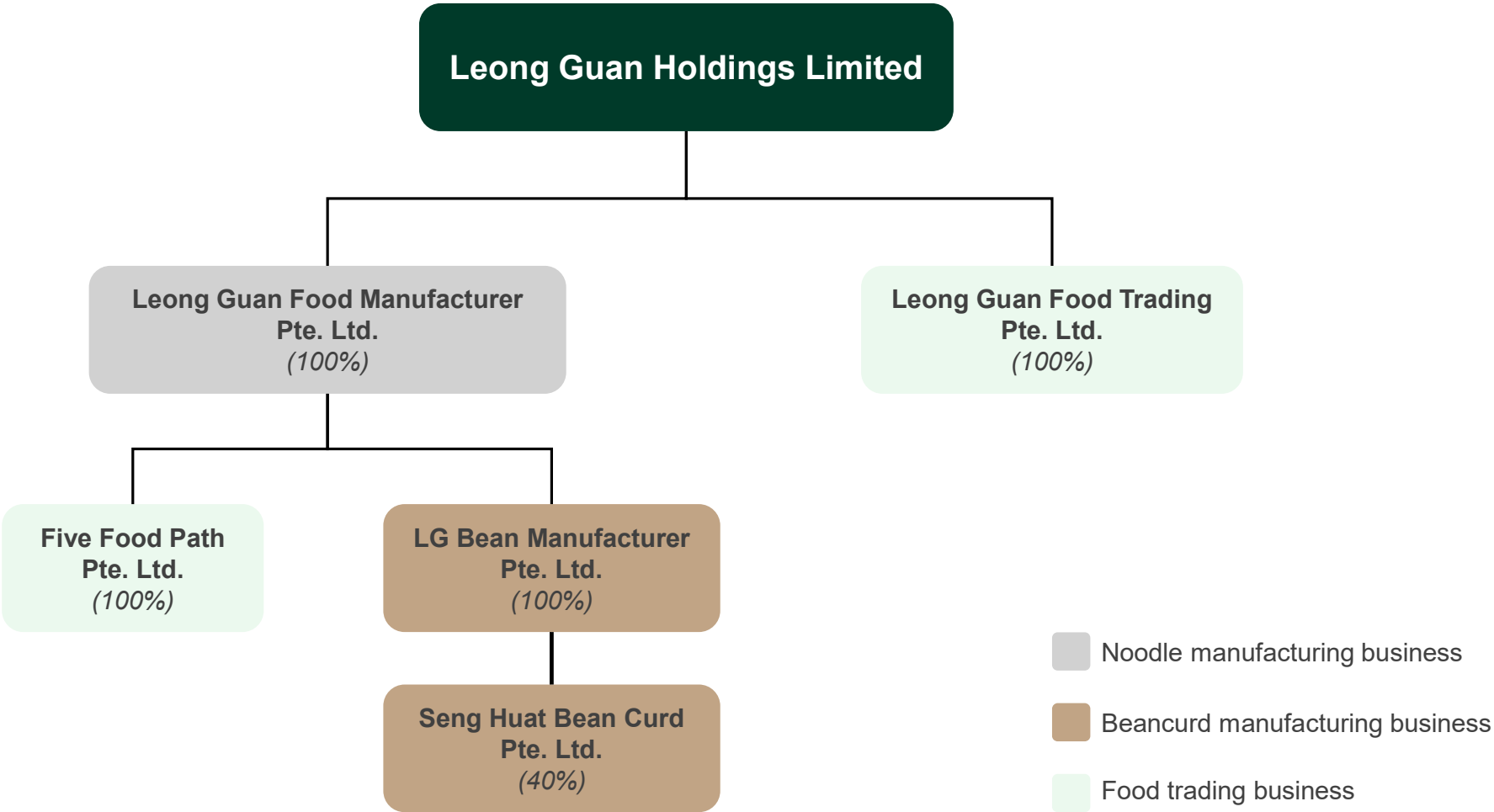
- HORECA industry such as hotels, restaurants, caterers, food court stall operators, hawkers and kiosks, as well as schools and hospitals.
- Our own e-commerce platform (**The Picky Grocer**) and third-party e-commerce platforms.

Daily logistics network: fleet of **35+ vehicles**, reaching **~1,300** daily customer touchpoints through our doorstep delivery service across Singapore.

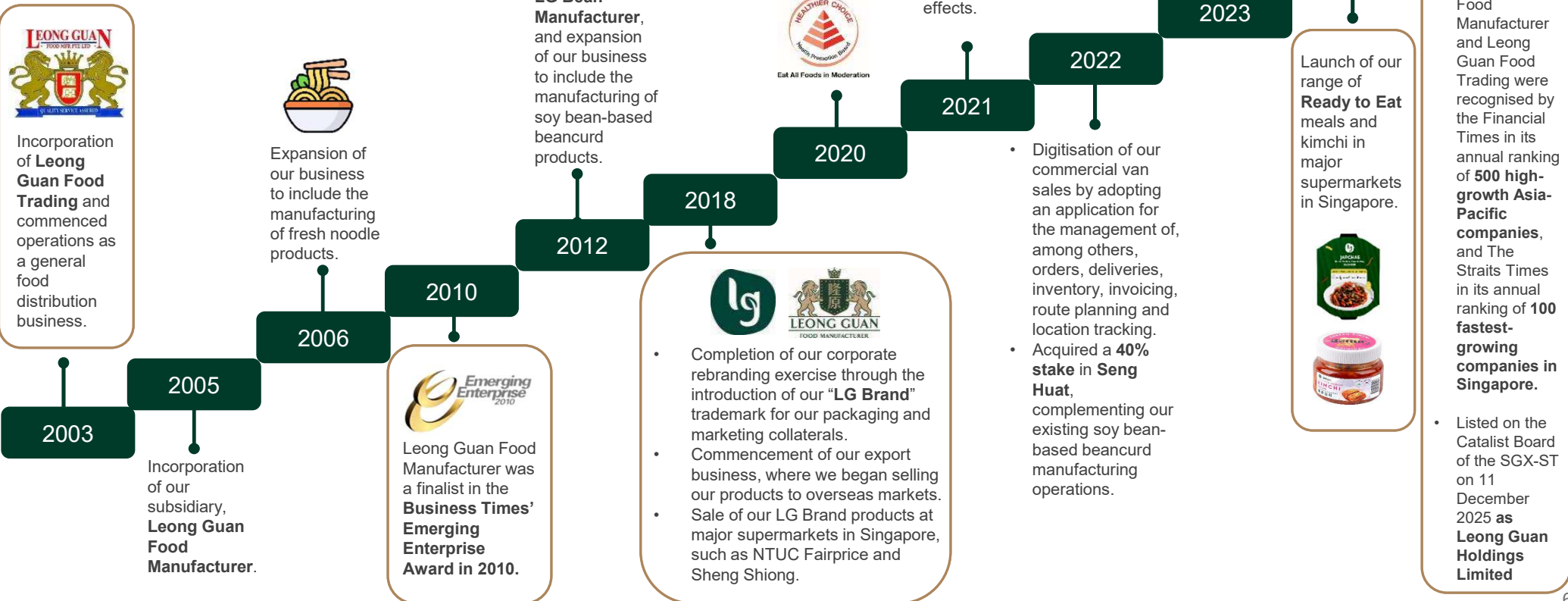
Business Model



Group Structure



Our Milestones



Our Customer Base

- Sales to local customers represented **> 90%** of our revenue.
- Our export customers comprise distributors in **Asia, Australia, North America, the Middle East and Europe.**
- Export network reaching **more than 10** countries globally.



Supermarkets



F&B / Food services



Hospitality



E-commerce platforms



Board of Directors



MR. LIM TZE CHIANG

Executive Director and Chairman

Appointed as Executive Director and Chairman on 8 April 2025.

He joined the Group in 2004 and has more than 20 years of experience in the food manufacturing and distribution industry. He oversees the Group's finance function, corporate exercises, strategic planning and soy bean-based beancurd related operations. Mr. Lim holds a Bachelor of Engineering from Curtin University of Technology, Australia in 1991.



MR. LIM HOCK CHAI

Executive Director and Managing Director

Appointed as Executive Director and Managing Director on 8 April 2025.

He joined the Group in September 2003 and has more than 20 years of experience in the food manufacturing and distribution industry. He is responsible for driving the Group's business strategies, product development, business operations, sales, human capital and procurement.



MR. CHUA LIAN HOCK

Executive Director

Appointed to the Board as Executive Director on 8 April 2025.

He joined the Group in 2003 and has more than 20 years of experience in the food manufacturing and distribution industry. He is responsible for overseeing the overall operations and production process of the Group, with a focus on procurement, manufacturing and quality assurance.

Board of Directors



MR. LIM SOOI KHENG PATRICK

Lead Independent Director

Appointed to the Board as Lead Independent Director on 29 September 2025.

He is the Chairman of Nominating Committee and a member of Audit and Remuneration Committees. Mr. Lim has over 20 years of experience in auditing, accounting and finance management. He graduated from Curtin University of Technology in Australia with a Bachelor of Business (Major in Accounting).



MS. FOO QUEK CHENG

Independent Director

Appointed to the Board as an Independent Director on 29 September 2025.

She is the Chairman of the Audit Committee and a member of the Nominating and Remuneration Committees. Ms. Foo is currently the Chief Financial Officer cum Acting Chief Executive Officer of Sen Yue Holdings Limited. She holds a Master of Business Administration (Distinction) from the University of Manchester and is a Fellow of CPA Australia.



MS. YONG OI LING

Independent Director

Appointed to the Board as an Independent Director on 29 September 2025.

She is the Chairman of Remuneration Committee and a member of Nominating Committee. Ms. Yong is currently Chief Trainer of Liam Consultants Pte. Ltd. She was qualified under the Chartered Secretaries Qualifying Scheme of the Institute of Chartered Secretaries and Administrators London.



MR. LAU YAN WAI

Independent Director

Appointed to the Board as an Independent Director on 29 September 2025.

He is a member of the Audit Committee. Mr. Lau is currently General Manager and General Counsel of Singapore Paincare Holdings Limited. He graduated from the University of Sheffield with a Bachelor of Laws in 1999 and was admitted as an advocate and solicitor of the Supreme Court of Singapore in 2011.

Key Financial Highlights

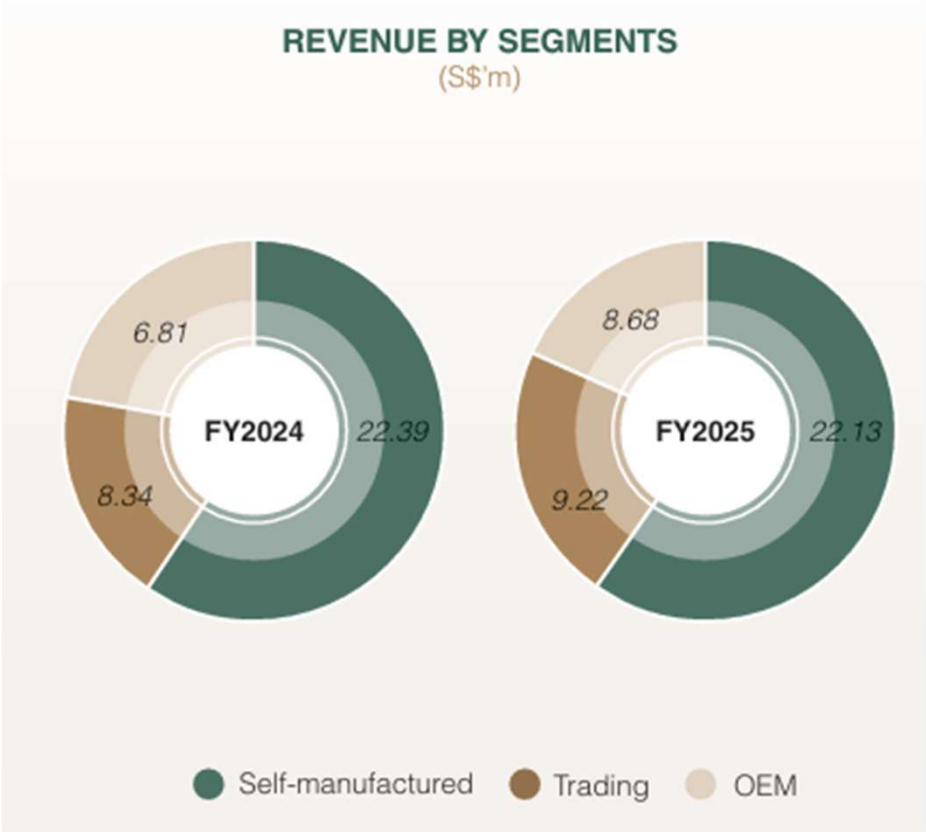
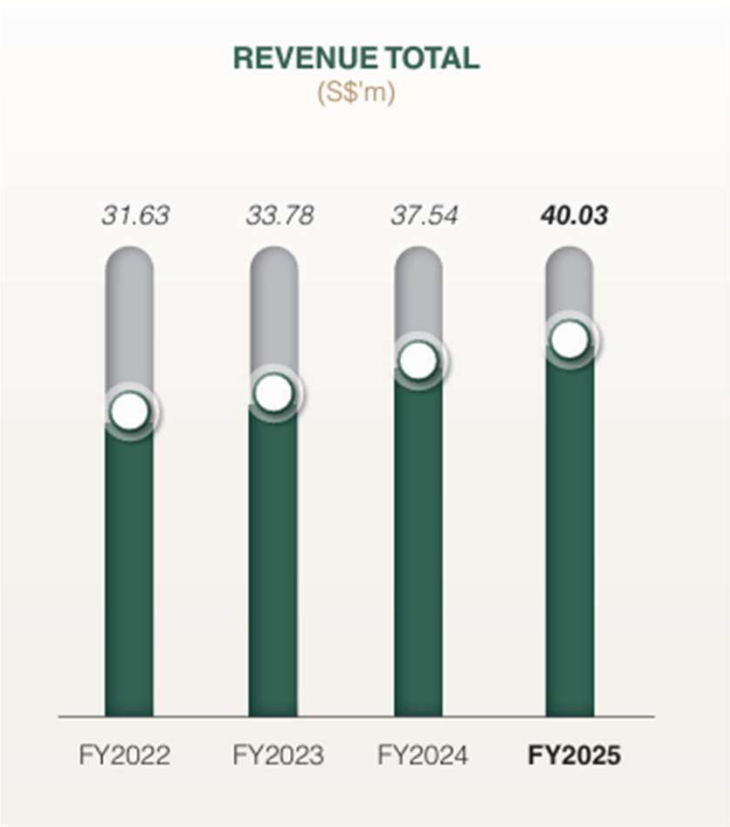
INCOME STATEMENT

	FY2022	FY2023	FY2024	FY2025
	(S\$'000)	(S\$'000)	(S\$'000)	(S\$'000)
Revenue	31,634	33,775	37,538	40,027
Profit before tax	1,603	1,392	1,986	701
Profit after tax	1,314	1,165	1,741	498
Total One-Off Expenses	364	839	146	993
Profit before tax (Normalised)*	1,967	2,231	2,132	1,694
Profit after tax (Normalised)*	1,678	2,004	1,887	1,491
EPS (cents)**	1.30	1.15	1.72	0.49
EPS (fully diluted) (cents)**	1.30	1.15	1.72	0.49

* Normalised – adjusted for one-off expenses including listing fees.

** Computed based on 101,220,000 shares in the capital of the Company.

Key Financial Highlights

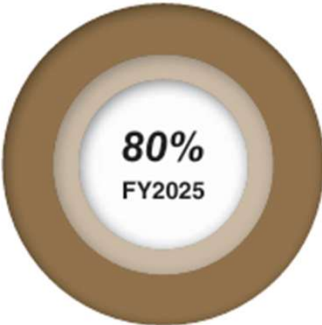


Key Financial Highlights

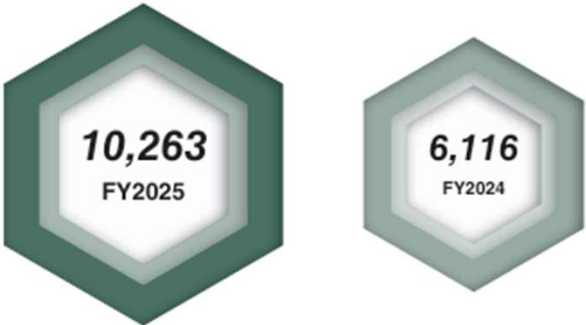
DIVIDEND PER SHARE
(Singapore cents)



DIVIDEND PAYOUT



NET ASSET VALUE
(S\$'000)



NET ASSET VALUE PER SHARE
(S\$)



Investment Highlights



Successful IPO Listing

Listed on the Catalist Board of the SGX-ST in Dec 2025, improving capital position and enabling future growth initiatives.



Strategic Market Opportunities

Expanding exports, strengthening supermarket presence, and leveraging operational enhancements.



Resilient Revenue Growth

Revenue with CAGR of 8.2% from S\$31.6m in FY2022 to S\$40.0m in FY2025



Established Market Position With Diversified Customer Base

Serves 2,000+ customers across Singapore and globally.



Positioned To Benefit From Defensive Industry And Growth Trends

Exposure to essential food consumption, rising demand for affordable dining, and opportunities in healthier products.

Disclaimer

This presentation contains certain statements that are not statements of historical fact, i.e. forward-looking statements. Investors can identify some of these statements by forward-looking items such as 'expect', 'believe', 'plan', 'intend', 'estimate', 'anticipate', 'may', 'will', 'would', and 'could' or similar words. However, you should note that these words are not the exclusive means of identifying forward-looking statements. These forward-looking statements are based on current expectations, projections and assumptions about future events. Although Leong Guan Holdings Limited ("Leong Guan" or the "Company", and together with its subsidiaries, the "Group") believes that these expectations, projections, and assumptions are reasonable, these forward-looking statements are subject to the risks (whether known or unknown), uncertainties and assumptions about Leong Guan and its business operations.

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- changes in the political, social and economic conditions and regulatory environment in the jurisdictions where we conduct business or expect to conduct business;
- the risk that we may be unable to realise our anticipated growth strategies and expected internal growth;
- changes in currency exchange rates;
- changes in customer preferences and needs;
- changes in competitive conditions in the industry and our ability to compete under these conditions;
- changes in pricing for our products; and
- changes in our future capital needs and the availability of financing and capital to fund these needs.

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