



Keppel Management Ltd.

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TERMINATION OF US\$800,000,000 MULTICURRENCY MEDIUM TERM NOTE PROGRAMME

Keppel Management Ltd. (formerly known as Keppel Land Limited) (the “**Company**”) refers to the US\$800,000,000 Multicurrency Term Note Programme established on 7 January 2002 (the “**Programme**”) by the Company, and wishes to announce that as there are no outstanding notes issued under the Programme and the Company does not intend to issue further notes under the Programme, the Company has, accordingly, terminated the Programme with effect from 29 December 2025.

29 December 2025