



中翔國際集團有限公司
China International Holdings Limited

A large, circular graphic element containing a high-speed photograph of a water splash. The splash is captured in mid-air, with several droplets suspended above the main pool of water. The background within the circle shows industrial machinery, possibly a water filtration or treatment system, with blue and white tones. The overall aesthetic is clean and modern, emphasizing water and industry.

ANNUAL
REPORT
2025

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**WATER
SUPPLY
SERVICES**

**LAND AND
REAL ESTATE
PROPERTY
DEVELOPMENT**

**WASTEWATER
TREATMENT
SERVICES**



CHAIRMAN'S STATEMENT

To Our Shareholders,

Greetings.

As we present our report for the financial year ended 31 December 2025, we do so against a backdrop of a global economy on a modest recovery but yet grappling with persistent geopolitical tensions. Domestically, China's focus on stabilising growth, promoting high-quality development, and advancing environmental sustainability provides a pertinent context for our operations. For the Group, the past year was defined by resolute execution of our refined strategy, with renewed focus on our core strengths.

REVIEW OF 2025: A YEAR OF TURNAROUND AND STRATEGIC FOCUS

The year 2025 marked a pivotal turnaround for the Group. Our strategic shift towards the water supply and wastewater treatment services, which are essential utilities, initiated in prior years, began to deliver tangible results, improving the Group's operational stability and financial performance.

FINANCIAL PERFORMANCE: PROGRESS IN A CHALLENGING YEAR

The year 2025 was one in which the Group sought to strengthen its financial position against a very challenging backdrop. While we recorded a loss attributable to shareholders, the loss narrowed considerably compared with the previous year. This improvement was attributed to both the substantial resolution of the legacy issues around the property project in Yichang City and also continued growth in the core operations, with revenue growing 17.9% to RMB 109.52 million, primarily led by the water pipeline construction segment. This demonstrates the correct direction in our strategic focus and underlying resilience in our businesses.

STRENGTHENING THE FOUNDATION AND MANAGING LIQUIDITY

We maintained our disciplined emphasis on financial management. Cash and cash equivalents amounted to RMB36.65 million as at 31 December 2025. The Group disposed of certain non-core investment properties, which enhanced our liquidity

and streamlined asset portfolio to better align with our core utility business focus. Managing trade and other receivables remains an important priority, which includes substantial amounts receivable from government entities for wastewater treatment services. We are committed to strengthening credit management and collection processes to ensure continued sustainability in our operations.

RESOLVING ISSUES FROM THE 2022 DISPOSAL

The Group continues to address the residual challenges arising from its strategic shift. Legal proceedings related to the 2022 disposal of our stake in Beijing Kaiyuanwanjia Management Consulting Co., Ltd ("KYWJ") and other outstanding legal matters remain ongoing, which we will continue to manage prudently. The Group is focused on resolving these matters as soon as we can so as to minimise any potential long-term impact on the Group.

In April 2023, the Board's Independent Directors appointed an independent reviewer, RSM Corporate Advisory Pte Ltd ("RSMCA") to conduct an investigation into the 2022 disposal. RSMCA has finalised its review work and issued its report. The Company made an announcement on the matter on 16 March 2026.



“Entering 2026, our strategy is clear, focused, and built upon the foundation rebuilt in 2025. The Group will continue to concentrate resources and managerial effort on the core water and environmental services.”

CHAIRMAN'S STATEMENT

“We are focused on the excellent execution of our existing business - optimising operations, managing costs prudently, and pursuing organic growth opportunities within our core competencies to deliver sustainable shareholder value.”

Shan Chang
Executive Chairman

EMBEDDING ENVIRONMENTAL, SOCIAL, AND GOVERNANCE (ESG) PRINCIPLES

LOOKING AHEAD: FOCUSED EXECUTION AND SUSTAINABLE VALUE CREATION

Entering 2026, our strategy is clear, focused, and built upon the foundation rebuilt in 2025. The Group will continue to concentrate resources and managerial effort on the core water and environmental services. We are well-positioned to contribute to and benefit from the sustained national priority placed on environmental infrastructure in China. We are focused on the excellent execution of our existing business - optimising operations, managing costs prudently, and pursuing organic growth opportunities within our core competencies to deliver sustainable shareholder value.

OPERATIONAL PRUDENCE IN A CAUTIOUS CLIMATE

Against a backdrop of cautious optimism for both the global and domestic economies, operational discipline and financial resilience remain our top priorities. We will maintain a rigorous approach to capital allocation and risk management, ensuring the Group navigates the future from a position of strength.

Our commitment to responsible business practices is integral to our long-term strategy. Following the release of our FY2024 ESG Report, we are further advancing our efforts to embed ESG considerations more deeply into day-to-day operations and strategic planning - ensuring that we operate sustainably and deliver positive value to all our stakeholders.

A NOTE OF SINCERE APPRECIATION

On behalf of the Board, I extend my gratitude to our shareholders for your steadfast support and patience throughout this period of transformation. Your trust has been indispensable. My thanks also go to my fellow Board members, our dedicated management team, and all our employees for their resilience and commitment. We are also grateful to our customers and business partners for their continued collaboration.

This journey in 2025 has validated our strategic refocusing. While mindful of ongoing challenges, we look forward with greater confidence. With a clear focus on our role in the water services sector, the Group is committed to advancing with resilience and an unwavering focus on sustainable value creation for all our stakeholders.

Thank you.

Shan Chang
Executive Chairman

BOARD OF DIRECTORS



1 SHAN CHANG
Executive Chairman

Mr Shan is one of the founders of the Company and was re-designated as Executive Chairman of the Company on 30 April 2024. Mr Shan has over 30 years of experience in the construction industry in the PRC and Hong Kong and more than 30 years business and financial management experience in listed companies. Mr Shan holds an Executive Master of Business Administration degree from the Tsinghua University, a Master of Science degree in Engineering from the China Academy of Railway Science and a Bachelor of Science degree in Engineering from the Tongji University. Age 67.

Present Directorships

Listed companies:

- China International Holdings Limited

Others (Non-listed companies):

- CIHL (Tianjin) City Development Limited
- China (Tianjin) Water Resources Limited
- CIHL Development Limited
- Pinnacle China Limited
- MKS Equities Limited
- CIHL (Tianjin) Haihe Development Co., Ltd
- Beijing Zhongyuandatong Real Estate Development Co., Ltd

Past Directorships in listed companies held over the preceding 5 years

Nil

Other principal commitments:

Nil



2 ZHU JUN
Executive Director

Mr Zhu joined the Company in April 2003 and was re-elected as Executive Director of the Company on 29 April 2024. Mr Zhu Jun is responsible for the group's investor relations management and the company's investment, mergers and acquisitions of other major projects. Prior to joining the Company, Mr Zhu worked in banking, financial and capital market sector for more than 20 years as a senior executive. Mr Zhu holds a Master and a Bachelor degree in Economics from the Peking University. Age 61.

Present Directorships

Listed companies:

- China International Holdings Limited

Others (Non-listed companies):

- CIHL (Tianjin) Water Development Company Limited
- China (Hong Kong) Water Resources Limited
- China Infrastructure Management (Hong Kong) Limited
- CIHL Development Limited
- City Energy Holdings Limited
- Goldlink Asset Management (Asia) Limited
- Goldlink Capital Group Limited
- Goldlink Capital (HK) Limited
- Pacific Grow Holdings Ltd
- Goldlink Securities Limited
- Goldlink Capital (Enterprise Financing) Co., Ltd
- Superfaith Asia Finance Limited
- China Goldlink Capital Ltd

Past Directorships in listed companies held over the preceding 5 years

Nil

Other principal commitments:

Nil

BOARD OF DIRECTORS

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NG HUI HSIEN

Lead Independent Director

Ms Ng Hui Hsien was re-appointed to the Board as lead independent director on 28 April 2025 and is currently the Chairwoman of Audit & Risk Committee and Remuneration Committee. Ms Ng has many years of audit and accounting experience with international accounting firms. She has served both listed and private company clients in statutory audits. She has also successfully team lead and assisted clients as reporting accountant in Initial Public Offering (“IPO”) on SGX.

Ms Ng is a Chartered Accountant of Singapore and a fellowship member of Association of Chartered Certified Accountants. Age 45.

Present Directorships

Listed companies:

- China International Holdings Limited
- SMJ International Holdings Inc.

Others (Non-listed companies):

- Prime Accountants Consultancy Pte. Ltd
- Prime Accountant Solutions Pte Ltd
- Serviceshub Pte. Ltd.

Past Directorships in listed companies held over the preceding 5 years

Nil

Other principal commitments:

Nil

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ZHANG YUN

Independent Director

Mr Zhang Yun was appointed to the Board as an independent director on 1 December 2023. Mr Zhang holds a bachelor degree from Sun Yat-sen University and a master degree of Economics and Management from Peking University. Mr Zhang owns more than 20 years of senior management and financial experiences, especially in equity investment and securities management, and is the founding partner of Shenzhen Riverbed Yucheng Private Equity Investment Enterprise. Mr Zhang sat on senior management positions including the companies of Financial Management Office, Nanjing Branch of People’s Bank of China, Shenzhen Blue Sky Fund Management Co., LTD, China Electronics and Information Industry Group Co., LTD, CITIC Construction Securities Co., LTD, etc. Age 61.

Present Directorships

Listed companies:

- China International Holdings Limited

Others (Non-listed companies):

- Jianguo Huatai Chenguang Pharmaceutical Co., Ltd

Past Directorships in listed companies held over the preceding 5 years

- Beijing TIVANI Medical Technology Co., Ltd

Other principal commitments:

Nil

BOARD OF DIRECTORS



TEO WOON KENG JOHN

Non-Executive Non-Independent Director

Mr John Teo was re-appointed as Non-Executive Non-Independent Director of the Company on 28 April 2025 and is currently the member of Audit & Risk Committee, Nominating Committee and Remuneration Committee. He is an accountant by profession with over 30 years of professional experience in finance, audit, and risk management, and had held senior management positions in large organizations across different industries.

Mr Teo is a Fellow of the Institute of Singapore Chartered Accountants (“ISCA”) and a member of its corporate governance and risk management subcommittee. He is a member and a Senior Accredited Director of the Singapore Institute of Directors. He holds a Bachelor of Accountancy (Honours) degree from the National University of Singapore and an MBA from University of Wales.

His previous appointments included being the chief financial officer of Singapore Pools Pte Ltd, managing director, finance, of Temasek Holdings (Pte) Ltd, chief financial officer of National University Hospital and audit manager in Price Waterhouse Singapore. He is currently Executive Director, Asia Pacific Lottery Association, and independent director and chairman of the Audit Committee, IX Biopharma Limited, which is listed on the Catalist board of the Singapore Stock Exchange. He serves as a director of the Ang Mo Kio Thye Hua Kwan Hospital Ltd, a charity community hospital with 380 beds, and ISCA Cares Limited, a non-profit entity of the national accountancy body. Among his past appointments, he was a director of a government statutory board, the Energy Market Authority from 2008 to 2014 (and chairman of its Audit Committee from April 2010), a member of the Auditing & Assurance Standards Committee of ISCA from 2008 to 2016, and the Investment Advisory Committee of People’s Association, Singapore from 2005 to 2017.

Mr Teo was conferred the Public Service Medal (PBM) and the Public Service Star (BBM) of the Republic of Singapore in 2002 and 2012 respectively. He is a Licensed Solemnizer of the Registry of Marriages and serves on the management committee of local community organizations. Age 68.

Present Directorships

Listed companies:

- China International Holdings Limited
- IX Biopharma Limited

Others (Non-listed companies):

- Asia Pacific Lottery Association Ltd
- Ang Mo Kio Thye Hua Kwan Hospital Ltd
- ISCA Cares Limited

Past Directorships in listed companies held over the preceding 5 years

Nil

Other principal commitments:

- Executive Director, Asia Pacific Lottery Association Ltd

SENIOR MANAGEMENT

ZHANG RONG XIANG

Group General Manager, CEO

Mr Zhang served as the Managing Director of the Company until 30 April 2024 and was re-appointed as the Group General Manager with effect from 1 May 2024. Mr Zhang has more than 30 years of experience in construction, civil engineering and seismic studies in the PRC and Hong Kong, including over 20 years with the Comprehensive Institute of Site Investigation and Surveying, Ministry of Construction of the PRC.

Mr Zhang holds an Executive Master of Business Administration degree from the Peking University, a Master of Science degree in Engineering from the China Academy of Building Research and a Bachelor of Engineering degree from the HeFei University of Technology. Mr Zhang is a member of the Council of the Architectural Society of China, a Registered Engineer for Construction Supervision and Registered Civil Engineer (Geot.) in the PRC. Age 63.

SHEN XIA

Chief Financial Officer

Mr Shen joined the Company in May 2010 and was re-appointed as Chief Financial Officer on 15 August 2014. Mr Shen is responsible for corporate finance of the Group. Prior to joining the Company, Mr Shen had more than 30 years of experience in investment banking focusing on natural resources sector.

Mr Shen holds a Master degree from University of Oxford in England and a Bachelor degree from Zhejiang University in Hangzhou, China. Age 62.

CORPORATE INFORMATION

DIRECTORS

Mr Shan Chang,
Executive Chairman

Mr Zhu Jun,
Executive Director

Ms Ng Hui Hsien,
Lead Independent Director

Mr Zhang Yun,
Independent Director

Mr Teo Woon Keng John,
Non-Executive Non-Independent Director

COMPANY SECRETARIES

Ms Liu Xuan Min (FCG, FCS)
Ms Peck Jen Jen

INDEPENDENT AUDITOR

CLA Global TS Public Accounting Corporation
80 Robinson Road #25-00
Singapore 068898
Director-in-charge: Lim Hui Ki
(since financial year ended 31 December 2024)

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PRINCIPAL BANKERS

China Bohai Bank
HSBC Hong Kong

CORPORATE STRUCTURE

Bermuda

China International Holdings Limited

中翔國際集團有限公司



CORPORATE GOVERNANCE REPORT

The Board of Directors (“Board”) of China International Holdings Limited (“Company”) and its subsidiaries (“Group”) are committed to maintain a high standard of corporate governance which is essential to the long-term success of the business and performance of the Group.

This report describes the Group’s corporate governance structures and practices that were in place throughout the financial year ended 31 December 2025. The Board and the management of the Group (“Management”) have taken steps to align its corporate governance framework with the principles and provisions of the amended Code of Corporate Governance 2018 (“Code 2018”) and accompanying Practice Guidance issued on 11 January 2023, which forms part of the continuing obligations of the Listing Rules of the Singapore Exchange Securities Trading Limited (“SGX-ST”).

Unless otherwise stated, the Group has generally adhered to the principles and provisions as well as practice guidelines as set out in the amended Code 2018 during the financial year ended 31 December 2025 (“FY2025”).

BOARD MATTERS

THE BOARD’S CONDUCT OF AFFAIRS

Principle 1: The Company is headed by an effective Board which is collectively responsible and works with Management for the long-term success of the company.

The Company is led by the Board of Directors who collectively possess the skills, experience, insights and sound judgement, to further serve the interests of the Group. A formal letter of offer setting out the Director’s duties and obligations has been provided to the current Directors.

PROVISION 1.1

Discharge of Duties and Independent Judgement

The Board puts in place a code of conduct and ethics, sets an appropriate tone-from-the-top and desired organizational culture and ensures proper accountability within the Group. All Directors objectively discharge their duties and responsibilities as fiduciaries and make decisions in the best interests of the Group at all times.

The Board is entrusted to lead and oversee the Company, with the fundamental principle to act in the best interests of the Company. In addition to its statutory duties, the Board oversees the Management and affairs of the Group’s business and processes for evaluating the adequacy and effectiveness of the Group’s internal controls and risk management systems. It focuses on strategies and policies, in particular attention on the growth and financial performance. The Board also considers sustainability issues. The Board works with the Management to achieve this. Management remains accountable to the Board. Each individual Director has objectively discharged his duties and responsibilities at all times as fiduciaries in the interests of the Company.

Conflict of Interest

The Board has clear policies and procedures for dealing with conflicts of interest. Each Director is required to promptly disclose any conflict or potential conflict of interest, whether direct or indirect, in relation to a transaction or proposed transaction with the Group as soon as is practicable after the relevant facts have come to his/her knowledge. On an annual basis, each Director is also required to submit details of his/her associates for the purpose of monitoring interested persons transactions. Where the Director faces a conflict of interest, he/she would recuse himself/herself from discussions and decisions involving the issues of conflict.

CORPORATE GOVERNANCE REPORT

PROVISION 1.2

Board Orientation, Competencies and Support

A formal letter of appointment will be furnished to every newly appointed Director upon the appointment with information on their fiduciary and other general duties and obligations, on the Company's structure, governance framework, policies and/or processes. Newly appointed Directors to the Company will be given orientation including briefings to familiarize them with the business and operations of the Group. The Company provides the opportunity for the Directors to visit the Group's operational facilities and meet with the Management to have a better understanding of the Group's business operations. The induction program gives the Directors an understanding of the Group's businesses to enable them to assimilate into their new role.

Directors are provided the opportunity to develop and maintain their skills and knowledge on areas relevant to their duties as Directors of a listed company and to their roles on Board Committees, such as those organised by the Singapore Institute of Directors ("SID"), Accounting and Corporate Regulatory Authority ("ACRA") and/or the SGX-ST. The Company funds and makes arrangements for the Directors to attend such training. The Board encourages, at the Company's expense, its members to participate in seminars and receive training to improve themselves in the discharge of their duties as Directors. All Directors are encouraged to attend the courses conducted by the SID on a regular basis.

The Management (with the assistance of external consultants, where considered appropriate) furnishes the Directors with information pertinent to the Group's business, including information to keep them apprised of issues and developments, both locally and in other jurisdictions, relevant to the Group's businesses, changes in laws, listing rules or accounting matters and regulatory and compliance issues. In addition, Directors are at liberty to request further explanations, briefings or information as and when required.

During FY2025, the external auditors briefed the Audit and Risk Committee ("ARC") and the Board on changes or amendments to accounting standards. New releases issued by SGX-ST and ACRA which are relevant to the Directors had been circulated to the Board.

For FY2025, Mr Teo Woon Keng John, as a member of the Audit and Risk Committee (ARC), attended the following training: 2025 Audit & Risk Seminar, Lessons from Recent Public Disputes, Cyber Resilience Training for Board Directors, and the SID Directors Conference. These are organised by the Singapore Institute of Directors.

Ms Ng Hui Hsien, as Chairman and Lead Independent Director of the ARC, also attended the 2025 Audit & Risk Seminar and the 2025 SID Corporate Governance Roundup, both organised by the Singapore Institute of Directors.

PROVISION 1.3

Board Approval

The Board has put in place internal policies for matters that require Board approval which has been clearly communicated to the Management in writing. The Board approves transactions exceeding certain threshold limits. The authority for transactions below such limits is delegated to Board Committees and/or the specific key Management to optimise operational efficiency guided by internal policies and limits of authority.

CORPORATE GOVERNANCE REPORT

Specifically, matters and transactions that require the Board's approval include, amongst others, the following:

- (1) approving the Group's goals, strategies and objectives;
- (2) monitoring the performance of Management;
- (3) overseeing the processes for evaluating the adequacy and effectiveness of internal controls, risk management systems, financial reporting and compliance of the Group;
- (4) approving the appointment of Directors of the Company and Key Management Personnel of the Group;
- (5) approving the announcement of unaudited half yearly financial results, unaudited full year financial results and audited financial statements;
- (6) endorsing remuneration framework and key human resource matters of the Group;
- (7) convening of general meetings;
- (8) approving annual budgets, major funding proposals, major acquisition and major disposal of investments according to the Listing Manual of the SGX-ST; and
- (9) assuming responsibility for corporate governance and compliance with the Companies Act and the rules and regulations applicable to a public listed company.

PROVISION 1.4

Delegation by the Board

To facilitate and assist the effective oversight function of the Board, certain functions have been delegated to various Board Committees i.e., ARC, Nominating Committee ("NC") and Remuneration Committee ("RC"), each of which has its own clear written Terms of Reference ("TOR"). The TORs are reviewed on a regular basis to ensure the terms continued relevance with the Code 2018.

The Management together with the Board Committees' support the Board in discharging its duties and responsibilities. The roles and powers of the Board Committees are set out separately in this Corporate Governance Report.

PROVISION 1.5

Board Meetings and Attendance

The dates of meetings of all the Board and Board Committee meetings, as well as the Annual General Meeting ("AGM"), are scheduled well in advance each year, in consultation of the Board. The Board agreed to continue to meet on a quarterly basis and more frequently as and when required, to review and evaluate the Group's operations and performance and to address key policy matters of the Group, where necessary.

The Bye-Laws of the Company allows Board and Board Committees' meetings to be conducted by way of teleconferencing to facilitate Board participation. In addition to the regular Board and Board Committees meetings, the Board and the Board Committees will also discuss, deliberate and approve the matters specially reserved to them by way of resolutions in writing in accordance with the Company's Bye-Laws and Board Committees' term of references where applicable.

CORPORATE GOVERNANCE REPORT

The number of Board meetings, Board Committee meetings and AGM / Special General Meeting (“SGM”) held during FY2025 and the attendance of each Director, where relevant, are set out as follows:

	Board Meetings	ARC Meetings	NC Meetings	RC Meetings	AGM	SGM
Number of Meetings	4	4	1	1	1	1
Mr Shan Chang	4	–	1	–	1	1
Mr Zhu Jun	4	–	–	–	1	1
Mr Teo Woon Keng John	4	4	1	1	1	1
Mr Zhang Yun	4	4	1	1	1	1
Ms Ng Hui Hsien	4	4	1	1	1	1

Multiple Board Representations

Directors with multiple board representations are to disclose such board representations and ensure that sufficient time and attention are given to the affairs of the Company. When a Director has multiple board representations, the NC will consider whether the Director is able to adequately carry out his/her duties as a Director of the Company, taking into consideration the Director’s number of listed company board representations and other principal commitments.

During FY2025, all the Directors of the Company have declared their board representations and the NC has reviewed and has satisfied itself on the time commitment and attention given to the affairs of the Company by the Directors.

PROVISION 1.6

Access to Information

All Directors of the Company have unrestricted access to the Company’s information and records. Meeting notices, board papers for Board and Board Committee meetings are supplied to the Directors at least seven days prior to meetings for the Directors to be adequately prepared for meetings, including all relevant documents, materials, background or explanatory information relating to matters to be brought before the Board and Board Committees. If a Director is unable to attend a Board or Board Committee meeting, he/she will still receive all the papers and materials for discussion at that meeting. He/She will review the papers and materials and provide the Chairman of the Board or the Board Committee his/her views and comments on the matters to be discussed so that they can be conveyed to other members at the meeting.

PROVISION 1.7

Access to Management and Company Secretary

The Board, the Board Committees and the Directors have separate and independent access to Management, the Company Secretaries, and external advisors (where necessary) at the Company’s expense and are entitled to request from Management such information or clarification as required. Directors are also informed on a regular basis as and when there are any significant developments or events relating to the Group’s business operations. Professional advisors may be invited to advise the Board, or any of its members, if the Board or any individual member thereof needs independent professional advice.

CORPORATE GOVERNANCE REPORT

Any of the Company Secretaries, or, when unavailable, an authorised designate, attends all Board and Board Committees meetings and is responsible for ensuring that Board procedures are followed and the minutes of all Board and Board Committees meetings are recorded and circulated to the Board and Board Committees.

The appointment and removal of the company secretaries are subject to the approval of the Board.

BOARD COMPOSITION AND GUIDANCE

Principle 2: The Board has an appropriate level of independence and diversity of thought and background in its composition to enable it to make decisions in the best interests of the company.

PROVISION 2.1

Board Independence

The independence of Independent Directors is assessed and reviewed at least annually by the NC. The NC considers the applicable Listing Rule 210(5)(d) and adopts the definition set out in provision 2.1 in the Code 2018 as to what constitutes an Independent Director in its review to ensure there is a strong independent element on the Board such that the Board is able to exercise objective judgement on corporate affairs independently. The Independent Directors have confirmed that they consider themselves independent and that they do not have any relationship with the Company, its related corporations, its substantial shareholders or its officers that could interfere, or be reasonably perceived to interfere, with the exercise of the Directors' independent business judgement in the best interests of the Group. The NC has examined the different relationships that might impair the directors' independence and is satisfied that the directors are independent.

At the date of this Report, the Board comprises of 5 Directors, consisting of the Executive Chairman, an Executive Director, 2 Independent and Non-Executive Directors and 1 Non-Independent Non-Executive Director. The Board is of the view that the current composition of the Board is in compliance with Provisions 2.2 and 2.3 of the Code 2018.

PROVISION 2.2 AND 2.3

Proportion of Non-Executive Directors

The Board noted that the Chairman is deemed not independent, and a Lead Independent Director has been appointed.

The majority of the Board is made up of Non-Executive Directors, which is in compliance with Provision 2.3 of the Code 2018. The NC reviews at least annually the independence of each Director taking into account the existence of relationships or circumstances, including those provided in the Code. The Independent Directors meet without the presence of management and provide feedback to the Chairman. Their views and opinions provide alternate perspectives to the Group's business. When challenging management's proposals or decisions constructively, the Independent Directors bring independent and objective judgement to bear on business activities and transactions involving conflicts of interest and other complexities. For the reasons set out, while the Chairman is not independent and the Independent Directors of the Company do not make up a majority of the Board, the Board and the NC are satisfied that no individual or small group of individuals is dominating the Board's decision making, and there are sufficient independent elements to ensure there is an appropriate level of independence on the Board and that collective judgment is exercised in all Board decision making.

CORPORATE GOVERNANCE REPORT

PROVISION 2.4

Board Composition

The size and composition of the Board are reviewed annually by the NC, taking into account the scope, extent and nature of operations of the Company, to ensure that the size of the Board is appropriate to facilitate effective decision-making, and that the Board has an appropriate balance of Independent Non-Executive Directors.

Members of the Board, have experience in accounting or finance, business management, legal or corporate governance, relevant industrial knowledge, strategic planning and customer-based experience or knowledge. Their profiles of Directors are set out on pages 3 to 5 of the Annual Report.

During the year under review, the Independent Non-Executive Directors contributed to the Board process by monitoring and reviewing management's performance against the established goals and objects. The Independent Non-Executive Directors meet without the presence of Management, where necessary. Their views and opinions provide alternate perspectives to the Group's business. When challenging Management's proposals or decisions constructively, the Independent Non-Executive Directors will bring independent and objective judgement to bear on business activities and transactions involving conflicts of interest and other complexities. The Company does not have any alternate Directors.

Board Diversity Policy

The Company is committed to achieving board diversity and strives through its policy and practices to incorporate a balance of skill, knowledge, experience, diversity of perspective appropriate to its business so as to mitigate against group think. The Company has adopted a Board Diversity Policy which recognises the importance of having an effective and diverse Board. Pursuant to the Board Diversity Policy, the NC reviews and assesses Board composition and recommends the appointment of new Directors with a view to ensuring that all Board appointments collectively reflect the diverse nature of the business environment in which the Group operates and be made on merit against objective criteria in the context of the skills, experience, independence and knowledge which the Board requires to be effective.

Under the Board Diversity Policy, the Board strives to have one member with relevant experience in the Group's businesses or markets; and one member with professional qualification in accounting, legal or other professional background or discipline as may be determined by the Board to be necessary and/or beneficial to the Group. The Board recognises that gender is an important aspect of diversity and strives to have a Board composition where each gender has a representation on the Board.

The current Board composition reflects the Company's commitment to Board diversity in terms of different professional experiences, skills, knowledge and gender and any further progress made towards the implementation of the policy will be disclosed in our Corporate Governance Report, as appropriate.

The Board has taken the following steps to maintain or enhance its balance and diversity:

- (1) by assessing the existing attributes and core competencies of the Board are complementary and enhance the efficacy of the Board; and
- (2) evaluation by the Directors of the skill sets the other Directors possess, with a view to understanding the range of expertise which is lacking by the Board.

CORPORATE GOVERNANCE REPORT

The NC will continue to assess on an annual basis the diversity of the Board and to ensure that the diversity would be better enhance and strengthen the core competencies for leading and governing the business of the Group.

Listing Rule 710A has been complied with.

PROVISION 2.5

Meeting of Independent Directors without Management

During FY2025, the Independent Non-Executive Directors and the Non-Executive Director met without the presence of Management, formally in Board Committee meetings and informally on an ad hoc basis at various times throughout the year. Formal meetings are recorded by minutes that are available to all Board members. In respect of ad hoc meetings, one of the Directors present will be assigned to provide feedback to the Chairman of the Board and other Directors on relevant issues arising from the discussion.

CHAIRMAN AND CHIEF EXECUTIVE OFFICER

Principle 3: There is a clear division of responsibilities between the leadership of the Board and Management, and no one individual has unfettered powers of decision-making.

PROVISION 3.1 AND 3.2

Separation of the Role and Responsibilities of the Chairman and the Chief Executive Officer (“CEO”)

The roles of the Chairman and CEO are separate, with a clear division of responsibilities between the two.

The Chairman, Mr Shan Chang, plays a pivotal role in steering the strategic direction and growth of the Company due to his considerable business experience. The role of the Executive Chairman includes:

- (1) leading the Board to ensure its effectiveness in all aspects of its role;
- (2) setting the agenda and ensuring that adequate time is available for the discussion of all agenda items, in particular, strategic issues;
- (3) promoting a culture of openness and debate at the Board;
- (4) ensuring that the Directors receive complete, adequate and timely information;
- (5) ensuring effective communication between Management and the Board;
- (6) ensuring effective communication with the shareholders of the Company;
- (7) encouraging constructive relations within the Board and between the Board and Management;
- (8) facilitating the effective contribution of Non-Executive Directors in particular;
- (9) promoting high standards of corporate governance.

The CEO, Mr Zhang Rong Xiang, assumes full day-to-day operation responsibilities over the business directions and operational decisions of the Group in accordance with the Group’s pre-determined goals, strategies and objectives.

CORPORATE GOVERNANCE REPORT

PROVISION 3.3

Appointment of Lead Independent Director

Taking cognisance that the Chairman of the Board is deemed to be not independent, the Board has designated a Lead Independent Director to enable independent decision making of the Board and to ensure that there is an appropriate balance of power and authority on the Board, the Independent Directors are responsible for providing a non-executive perspective to the activities of the Group and contributing a balanced viewpoint to all Board deliberations.

In accordance with the Code 2018, the Company has appointed Ms Ng Hui Hsien as the Lead Independent Director, who will avail herself to shareholders when they have concerns which contact through the normal channels fail to resolve or for which such contact is inappropriate or inadequate.

BOARD MEMBERSHIP

Principle 4: The Board has a formal and transparent process for the appointment and re-appointment of directors, taking into account the need for progressive renewal of the Board.

PROVISION 4.1

Establishment and Duties of the NC

The NC is responsible for reviewing the composition and effectiveness of the Board and determining whether the Directors possess the requisite qualifications and expertise and whether the independence of the Directors is compromised pursuant to the guidelines set out in the Code 2018.

The key duties of the NC includes but not limited to the following:

- (1) to review annually the independent of each Director with reference to the guideline set out in the Code 2018;
- (2) to review all nominations for new appointments and re-election of Directors, put forth their recommendations for approval by the Board and ensure the new Directors are aware of their duties and obligation;
- (3) to determine whether a Director is able to and has been adequately carrying out his duties as a Director of the Company, particularly, when a Director has multiple Board representations;
- (4) to review Board succession plans, in particular, the Chairman and CEO;
- (5) to assess the effectiveness of the Board as a whole and NC; and
- (6) to review training and professional development programs for the Board.

Each member of the NC is required to abstain from voting on any resolutions, making any recommendations and/or participating in any deliberations of the NC in respect of his re-nomination as a Director.

CORPORATE GOVERNANCE REPORT

PROVISION 4.2

Composition of the NC

The NC comprises four Directors, majority of whom are independent and non-executive, including the NC chairman. The NC members are:

Mr Zhang Yun (Chairman)
Mr Teo Woon Keng John
Mr Shan Chang
Ms Ng Hui Hsien

PROVISION 4.3

Process for Selection and Appointment of New Directors

The NC has formalised a procedure for the selection, appointment and re-election of Directors. Letters of appointment will be issued to new Directors setting out their duties, obligations and terms of appointment as appropriate while a service agreement accompanied with supporting documents setting out duties, responsibilities and terms of appointment will be given to newly appointed Director.

In the case of a new Director to be appointed, inter alia, an evaluation of a candidate's qualifications and experience with due consideration being given to ensure that the Board consists of members who as a whole will collectively possess the relevant core competencies in areas such as accounting or finance, legal and regulatory matters, risk management, business or management experience and industry knowledge.

The search for new Directors, if any, will, if considered necessary, be made through executive search companies, contacts and/or recommendations. Shortlisted persons will be evaluated by the NC before being recommended to the Board for consideration.

Process for Re-appointment of Directors

In accordance with the Bye-Laws of the Company, one-third of Directors for the time being, or, if their number is not a multiple of three, the number nearest to but not less than one-third, shall retire from office by rotation at the AGM of the Company, and a Director appointed during the year shall hold office until the next AGM of the Company. The retiring Directors may offer themselves for re-election.

The NC has reviewed and recommended the nomination of Mr Zhu Jun and Mr Zhang Yun who will be retiring by rotation in accordance with Regulation 104 of the Bye-Laws of the Company, for re-election as Directors of the Company at the forthcoming AGM of the Company.

The table below provides information pertaining to each Director's date of appointment and date of the last re-election:

Director	Date of first appointment	Date of last re-election
Mr Shan Chang	7 Nov 1998	29 April 2024
Mr Zhu Jun	25 Jun 2003	29 April 2024
Mr Teo Woon Keng John	3 June 2015	28 April 2025
Mr Zhang Yun	1 December 2023	29 April 2024
Ms Ng Hui Hsien	1 December 2023	28 April 2025

CORPORATE GOVERNANCE REPORT

The names and additional information of the Directors who are seeking re-election at the forthcoming AGM to be held on 27 April 2026 are stated in the Notice of AGM set out on pages 144 to 147 of this Annual Report.

PROVISION 4.4

Continuous Review of Directors' Independence

The Board and the NC review on annual basis whether or not a Director is independent, taking into account the definition of independence under the Code 2018, inter alia, one who is independent in conduct, character and judgement, and has no relationship with the Company, its related corporations, its substantial shareholders or its officers that could interfere, or be reasonably perceived to interfere, with the exercise of the Director's independent business judgement with a view to the best interests of the Company.

The Board and the NC also reviewed each individual Director's judgement and conduct in carrying out his/her duties for FY2025. Together with the NC, the Board affirmed that Mr Zhang Yun and Ms Ng Hui Hsien continue to be independent pursuant to the definition of Independence under the Code 2018.

The NC and the Board have formed a view that none of the Independent Non-Executive Directors has any relationship with the Company, its related corporations, its substantial shareholders or its officers that could interfere, or be reasonably perceived to interfere, with the exercise of the Director's independent business judgement with a view to the best interests of the Company. During FY2025, there was no alternate Director on the Board.

PROVISION 4.5

Time Commitments of Directors

The NC has reviewed the multiple board representations of the Directors and whether competing time commitments were faced when the Directors serve on multiple boards, in addition to the principal commitments of Directors on annual basis.

The NC has received assurance from the Directors who are holding multiple board representations, in particular the Directors holding listed company board representations, that their time and effort in carrying out their duties as Directors of the Company will not be compromised. The NC has also considered the number of listed company board representations held by each Director. In FY2025, no Independent Non-Executive Directors held more than six (6) listed company board representations.

The NC is satisfied that sufficient time and attention are being given by the Directors to the affairs of the Group, notwithstanding multiple listed company board representations and principal commitments of some Directors of the Company, as the Board and the Board Committees experienced minimal competing time commitments among its Board and Board Committees meetings in FY2025, which are planned and scheduled in advance.

Please refer to pages 3 to 5 of this Annual Report for listed company directorships and principal commitments of each Director.

CORPORATE GOVERNANCE REPORT

BOARD PERFORMANCE

Principle 5: The Board undertakes a formal annual assessment of its effectiveness as a whole, and that of each of its board committees and individual directors.

PROVISION 5.1 AND 5.2

Board Evaluation Process

The Board, through the NC, has used its best effort to ensure that Directors appointed to the Board and the Board Committees, whether individually or collectively, possess the background, experience and relevant skills set which are critical to the Group's business. It has also ensured that each Director, with his special contributions, brings to the Board an independent and objective perspective to enable sound, balanced and well-considered decisions to be made.

The NC has in place a performance evaluation process where effectiveness of the Board as a whole is carried out as well as for the respective board committees, namely ARC, RC and NC, on an annual basis following the conclusion of each financial year.

Board Evaluation Criteria

The evaluation questionnaire focuses on a set of performance criteria relating but not limited to the size and composition of the Board, the Board's access to information pertaining to the Company, the efficiency and effectiveness of Board processes, the board accountability, the interactions with CEO and Management and the standards of conduct of Directors. All Directors are required to complete the evaluation questionnaire. The findings of the evaluation questionnaire are collated and analysed, and thereafter present to the NC for discussion. The NC will then present the findings of the evaluation questionnaire and make its recommendation to the Board.

The evaluation questionnaire, which allows for comparison with industry peers, is approved by the Board and they address how the Board has enhanced long term shareholder value. The Board has not changed any of such performance criteria or questions during FY2025.

Evaluation of Board, Board Committees and Directors

Informal evaluation of the performance of the Board is undertaken on a continuous basis by the NC with inputs from each Directors and the Executive Chairman. The latter will act on the results of the evaluation and where appropriate, in consultation with the NC, will propose the appointment of new Directors or seek the resignation of current Directors.

Although the Directors are not evaluated individually, the factors taken into considerations for the renomination of a Director include the Director's attendance at meetings held during the financial year and the contributions made by that Director at those meetings.

Recommendations to further enhance the effectiveness of the Board and Board Committees are implemented as and when appropriate, if any.

The performance evaluation of the Board as a whole as well as for the respective board committees, namely ARC, RC and NC for FY2025 had been conducted. The Board is of the view that the Board and its Board Committees and all Directors individually and severally contributed effectively and demonstrated full commitment to their roles, accordingly, the performance of the Board for FY2025 was satisfactory.

The annual evaluation process is undertaken as an internal exercise, there was no external consultant involved in the Board evaluation process in FY2025.

CORPORATE GOVERNANCE REPORT

REMUNERATION MATTERS

PROCEDURES FOR DEVELOPING REMUNERATION POLICIES

Principle 6: The Board has a formal and transparent procedure for developing policies on director and executive remuneration, and for fixing the remuneration packages of individual directors and key management personnel. No director is involved in deciding his or her own remuneration.

PROVISION 6.1

Responsibilities of the RC

The key responsibilities of the RC include but not limited to the following:

- (1) to recommend to the Board a framework of remuneration for Executive Directors and Key Management Personnel of the Group that is aligned with the interests of shareholders and ensure that such remuneration is appropriate to attract, motivate and retain the right talents for the Group;
- (2) to review and recommend to the Board for their endorsement on the annual remuneration packages for Executive Directors, Key Management Personnel and employees related to Directors or controlling shareholders of the Group, if any, which include a performance-related variable bonus component;
- (3) to review and recommend to the Board the benefits under any long-term incentive schemes, if any, for Executive Directors and Key Management Personnel of the Group;
- (4) to review and recommend the remuneration package of employees related to Directors or controlling shareholder of the Group, if any; and
- (5) to review the contracts of service of the Executive Directors and Key Management Personnel of the Group.

Each member of the RC is required to abstain from voting on any resolutions, making any recommendations and/or participating in any deliberations of the RC in respect of matters concerned him/her, if any.

PROVISION 6.2

Composition and Roles of the RC

The RC comprises three Non-Executive Directors, and all of whom, including the RC Chairlady are independent. The RC Members are:

Ms Ng Hui Hsien (Chairlady)
Mr Teo Woon Keng John
Mr Zhang Yun

The RC holds at least one meeting in each financial year.

CORPORATE GOVERNANCE REPORT

PROVISION 6.3

Review of Remuneration

The recommendations of the RC pertaining to the service contracts of Directors are submitted for endorsement by the Board before the execution of any such service contracts.

In reviewing the remuneration packages for Executive Directors and Key Management Personnel of the Group, as well as employees related to the Directors and controlling shareholders of the Group, if any, the RC will consider their contributions as well as the financial performance and the commercial needs of the Group and ensure that they are adequately but not excessively remunerated by the Group.

Further, the RC will take into consideration remuneration packages and employment conditions within the industry and within similar organisation structure as well as the Group's relative performance and the performance of individual employee.

The RC ensures that the remuneration packages of employees relating to the Directors and controlling shareholders of the Group, if any, are in line with the Group's staff remuneration guidelines and commensurate with their respective job scopes and levels of responsibilities.

The RC aims to be fair and avoid rewarding poor performance during the course of RC's duties including in the event of termination, termination clauses should be fair and not overly generous in respect of contract services entered into with Executive Directors and Key Management Personnel of the Group.

PROVISION 6.4

Consultation of Remuneration

The RC has access to expert advice from external remuneration consultation, where required. In FY2025, the Board has not engaged any professional advice on remuneration matters.

LEVEL AND MIX OF REMUNERATION

Principle 7: The level and structure of remuneration of the Board and key management personnel are appropriate and proportionate to the sustained performance and value creation of the company, taking into account the strategic objectives of the company.

PROVISION 7.1

Remuneration of Executive Directors and KMPs

The Company adopts a remuneration policy for Executive Directors and Key Management Personnel ("KMP") of the Group that comprise a fixed component and a variable component. The fixed component is in the form of a base salary. The variable component is in the form of profit-sharing or a variable bonus that is linked to the performance of the Group and the individual performance for the preceding financial year.

Currently, the Company had adopted the CIHL Employee Share Option Scheme and CIHL Performance Share Plan which was approved on 29 June 2020. Even though there are no contractual provisions allowing the Company to reclaim incentive components of remuneration from Executive Directors or KMPs of the Group in exceptional circumstances of misstatement of financial results or of misconduct resulting in financial loss to the Group, the Group will not hesitate to take legal action against the personnel responsible in the event of such exceptional circumstances or misconduct resulting in financial loss to the Group.

CORPORATE GOVERNANCE REPORT

PROVISION 7.2

Remuneration of Non-Executive Directors

Non-Executive Directors have no service agreements (except for the letter of appointment) with the Company and their terms in office are specified in the Bye-Laws. When reviewing the structure and level of Directors' fee for the Non-Executive Directors, the RC takes into consideration the Directors' respective roles and responsibilities in the Board and its Board Committees.

Each of the Non-Executive Directors receives a base Director's fee. Directors' fees payable/paid to the Independent Non-Executive Directors are set in accordance with a remuneration framework comprising a basic fee, allowance, and an incremental fixed fee, taking into account of the level of responsibilities such as taking the roles of chairman, Lead Independent Director and member of Board Committees.

No Director is involved in deciding his/her own remuneration. The Board concurred with the RC that the proposed Directors' fees for the year ended 31 December 2025 is appropriate and not excessive, taking into consideration the level of contributions by the Directors and factors such as effort and time spent for serving on the Board and Board Committees, as well as the responsibilities and obligations of the Directors.

Directors' fees are recommended by the RC, concurred by the Board, and submitted for approval by the shareholders at the AGM of the Company.

PROVISION 7.3

The Appropriateness of Remuneration

The Board is of the view that the current remuneration structure is appropriate to attract, retain and motivate Directors to provide good stewardship of the Company and KMPs to successfully manage the Company for the long term.

DISCLOSURE ON REMUNERATION

Principle 8: The Company is transparent on its remuneration policies, level and mix of remuneration, the procedure for setting remuneration, and the relationships between remuneration, performance and value creation.

PROVISION 8.1

Remuneration Criteria

The compensation packages for employees including the Executive Directors and KMP comprised a fixed component (in the form of a basic salary) and a variable component (normally consist of allowance and cash-based annual bonus) and benefits-in-kind, where applicable, considering amongst other factors, the individual's performance, the performance of the Group and industry practices.

The independence of the Non-Executive Directors is not compromised by their compensation. The RC recommends Directors' Fees for the Board's endorsement and approval by shareholders at the Company's AGM and the fees are determined having regard to the scope and extent of the Directors' responsibilities and obligation to the Company. No Director is involved in deciding his own remuneration.

During FY2025, there are no termination, post-employment and retirement benefits that may be granted to the Directors.

CORPORATE GOVERNANCE REPORT

Disclosure of Remuneration

REMUNERATION TABLE

(1) Remuneration of Directors

Pursuant to Rule 1207 (10D) of the Listing Manual, the names, amounts and breakdown of remuneration paid to each individual director and the chief executive officer by the Company and its subsidiaries. Such breakdown must include (in percentage terms) base or fixed salary, variable or performance-related income or bonuses, benefits-in-kind, stock options granted, share-based incentives and awards and other long-term incentives.

The breakdown of the total remuneration proportion (other than share options and share awards granted) of each Director of the Company for the year ended 31 December 2025 is set out below:

Name of Director	Director's Fees	Salary	Bonus	Benefits in kind	Total
	RMB	RMB	RMB	RMB	RMB
Mr Shan Chang	–	957,393	79,759	276,063	1,313,215
Mr Zhu Jun	–	528,000	44,000	198,000	770,000
Mr Teo Woon Keng John	435,000	–	–	45,000	480,000
Mr Zhang Yun	315,000	–	–	–	315,000
Ms Ng Hui Hsien	315,000	–	–	30,000	345,000

(2) Remuneration of KMP

The breakdown of the total remuneration proportion (other than share options and share awards granted) of the KMPs of the Company for the year ended 31 December 2025 is set out below:

Key Management Personnel	Salary	Bonus	Benefits in kind	Total
	RMB	RMB	RMB	RMB
Mr Zhang Rong Xiang	990,000	66,000	–	1,056,000
Mr Shen Xia	926,811	60,716	242,933	1,230,460

PROVISION 8.2

Remuneration of Immediate Family Members

There are no employees of the Group who are immediate family members of a Director or a substantial Shareholder and whose remuneration exceeds S\$100,000 during FY2025.

CORPORATE GOVERNANCE REPORT

PROVISION 8.3

Forms of Remuneration and Other Payments and Benefits

The Company had adopted the CIHL Employee Share Option Scheme and CIHL Performance Share Plan on 29 June 2020. Details of the CIHL Employee Share Option Scheme and CIHL Performance Share Plan can be found on pages 37 and 40 of this Annual Report.

The Company is of the view that its practices are consistent with the intent of Principle 8 of the Code 2018, as well as appropriate and proportionate to the sustained performance and value creation of the Company, taking into account the strategic objectives of the Company pursuant to Principle 7 of the Code 2018.

ACCOUNTABILITY AND AUDIT

RISK MANAGEMENT AND INTERNAL CONTROLS

Principle 9: The Board is responsible for the governance of risk and ensures that Management maintains a sound system of risk management and internal controls, to safeguard the interests of the company and its shareholders.

PROVISION 9.1

Oversight of Risk Management

The Board recognises the importance of sound internal controls and risk management practices and acknowledges its responsibility for the systems of internal controls and risk management of the Group. In this regard, the role of the Board includes:

- (1) ensuring that Management maintains a sound system of risk management to safeguard shareholders' interests and the Group's assets;
- (2) determining the nature and extent of significant risks that the Board is willing to take in achieving its strategic objective;
- (3) determining the levels of risk tolerance and risk policies of the Company;
- (4) overseeing Management in the design, implementation and monitoring of risk management and internal control systems (including financial, operational, compliance and information technology controls and risk management systems); and
- (5) reviewing the adequacy and effectiveness of the risk management and internal control systems annually.

In FY2025, the ARC, working with management has carried out an annual review of the Group's key risks and the effectiveness of the key internal controls of the Group.

CORPORATE GOVERNANCE REPORT

Incorporation of Risk Management functions in the ARC

The Board has established a Risk Management Committee (“RMC”) from FY2013 as part of the Group’s effort to strengthen its risk management processes and framework, in overseeing the formulation and reviewing the adequacy and effectiveness of the Group’s risk management systems and internal controls and to report to the Board twice a year its observations on any matters under its purview. The functions of the RMC were incorporated in the terms of the ARC in FY2024.

PROVISION 9.2

Assurance from the CEO, CFO and KMPs

The Board has received assurance from the CEO and CFO that, as at 31 December 2025, the Group’s financial records have been properly maintained, and the financial statements give a true and fair view of the Group’s operations and finances.

The Board has also received assurance from the CEO and the key management personnel responsible for risk management and internal control systems as at 31 December 2025. Based on the internal controls established and maintained by the Group, work performed by internal and external auditors, reviews performed by management and various Board Committees as well as the said assurances received, the Board, with the concurrence of the ARC, is of the opinion that the Group’s internal controls and risk management systems were adequate and effective as at 31 December 2025 to address and mitigate any financial, operational, compliance risks and information technology risks, including sanctions-related risks which the Group considers relevant and material to its operations.

The Board noted that the internal controls and risk management systems provide reasonable, but not absolute, assurance that the Group will not be affected by any event that could be reasonably foreseen as it strives to achieve its business objectives. In this regard, the Board also notes that no system can provide absolute assurance against the occurrence of material errors, poor judgement in decision-making, human error, fraud or other irregularities. The Board and Management will continue to devote resources and expertise towards improving its internal policies and procedures to maintain a high level of governance and internal controls.

AUDIT AND RISK COMMITTEE

Principle 10: The Board has an ARC which discharges its duties objectively.

PROVISION 10.1

Duties of the ARC

The ARC is empowered to investigate any matter relating to the Group’s accounting, auditing, internal controls and financial practices brought to its attention, with full access to records, resources and personnel of the Group, to enable them to discharge its functions properly.

The ARC has full access to Management and full discretion to invite any Director and officer to attend ARC meetings held from time to time.

CORPORATE GOVERNANCE REPORT

The key responsibilities of the ARC include but not limited to the following:

- (1) To review significant financial reporting issues and judgments with the CFO (or equivalent personnel) and the external auditors so as to ensure the integrity of the financial statements of the Group and any announcements relating to the Group's financial performance before submission to the Board of Directors;
- (2) To review the assurance from CEO and the CFO on the financial records and financial statements;
- (3) To review the adequacy, effectiveness, independence, scope and results of the external audit and internal audit functions, and assess the independence and objectivity of the external auditors;
- (4) To review the effectiveness and adequacy of the Group's internal control and procedures, including accounting, financial controls and procedures and ensure coordination between the Group's internal and external auditors, and management; review the assistance given by the management to the auditors, discuss concerns and problems, if any, arising from the audit, and any matters which the auditors may wish to discuss (in the absence of the management where necessary);
- (5) To review interested person transactions and potential conflicts of interest in accordance with the requirements of the Listing Manual of the SGX-ST;
- (6) To review the quarterly (if required), half-yearly and annual financial statements and results announcements before submission to the Board for approval, focusing in particular, on changes in accounting policies and practices, major risk areas, significant adjustments resulting from the audit, the going concern statement, compliance with financial reporting standards as well as compliance with the SGX Listing Rules and any other statutory/regulatory requirements;
- (7) To make recommendations to the Board on the proposals to our Shareholders on the appointment, re-appointment and removal of the external auditors, and the remuneration of the external auditor;
- (8) To oversee co-ordination where more than one auditing firm or auditing corporation is involved in the Group's external audit;
- (9) To review and discuss with the external auditors any suspected fraud or irregularity, or suspected infringement of any relevant laws, rules or regulations, which has or is likely to have a material impact on the Group's operating results or financial position, and the management's response;
- (10) To review all non-audit services provided by the external auditor to determine if the provision of such services will affect the independence of the external auditor;
- (11) To review the policy and arrangements for concerns about possible improprieties in financial reporting or other matters to be safely raised, independently investigated and appropriately followed up on;
- (12) To assess when needed on whether there is a need to obtain independent legal advice or appoint a compliance adviser in relation to the sanctions-related risks applicable to the Company and continuous monitoring of the validity of the information provided to shareholders and SGX;

CORPORATE GOVERNANCE REPORT

- (13) To review and report to the Board on the adequacy and effectiveness of the Company's risk management and internal controls in relation to financial reporting and other financial-related risk and controls. Specifically, the ARC shall review:
- the Company's risk management framework (including risk governance structure, risk strategy and policy, risk assessment etc.);
 - the Company's risk profile/risk dashboard on a regular basis to understand the significant financial reporting and other financial-related risks facing the Company, and how they are being mitigated;
 - the risk appetite statements in relation to financial reporting and other financial-related risks and recommend such to the Board for approval; and
 - the Company's levels of risk tolerance and risk policies relating to financial reporting and other financial-related risks.
- (14) To review and approve the statements to be included in the annual report concerning the effectiveness of the internal control and risk management systems;
- (15) To review promptly all relevant risk reports and monitor management's responsiveness to the findings;
- (16) To review and approve any hedging policies and instruments to be implemented by the Group;
- (17) The primary reporting line of the internal audit function is to the ARC, which also decides on the appointment, termination and remuneration of the head of the internal audit function;
- (18) To meet with the external auditor, and with the internal auditor, in each case without the presence of Management, at least annually;
- (19) To review transactions under the purview of the ARC and generally to undertake such other functions and duties as may be required by law or the SGX Listing Rules, and by such amendments made thereto from time to time; and
- (20) To assist the Board with oversight of Environmental, Social and Governance ("ESG") disclosures, controls, processes, and assurance, including assessing the soundness of the methodologies and policies management is using to develop its metrics and other ESG disclosures.

External Audit

For FY2025, there were no non-audit fees paid to the external auditor, CLA Global TS Public Accounting Corporation ("CLA Global TS") and the ARC is satisfied with the independence and objectivity of CLA Global TS.

The ARC has also considered the performance of CLA Global TS based on factors such as performance, adequacy of resources and experience of the audit engagement partner and audit team assigned to the Company's and the Group's audit as well as the size and complexity of the Company and of the Group. Accordingly, the ARC has recommended the re-appointment of CLA Global TS as external auditor of the Company for the ensuing year.

The aggregate amount of fees paid to external auditor, as well as its fees is disclosed in page 82 of the Annual Report.

CORPORATE GOVERNANCE REPORT

The ARC noted that the external auditor have issued a “Disclaimer of Opinion” and did not express an opinion on the accompanying consolidated financial statements of the Group as at and for FY2025 and the statement of financial position of the Company as at 31 December 2025.

The Company confirms that Rules 712 and 716 of the Listing Manual of SGX-ST have been complied with, specifically, the Board and the ARC are satisfied that the appointment of different auditing firms for the Company and its subsidiaries, associate and joint venture will not compromise the standard and effectiveness of the audit of the Company for FY2025.

All of the Group’s significant foreign-incorporated subsidiaries, associate and joint venture were audited directly by Shanghai CLA Global TS Certified Public Accountants - 上海珂拉伦腾欣会计师事务所 (“Shanghai CLA Global TS”), a subsidiary of CLA Global TS for group consolidation purposes.

Shanghai CLA Global TS does not issue separate opinions on the Group’s subsidiaries, associate and joint venture’s financial statements. The work performed by Shanghai CLA Global TS was reviewed and cleared by the Group’s Auditors, CLA Global TS, as part of their audit of the Group in accordance with ISA 600 Special Consideration - Audit of Group Financial Statements (including the work of component auditors). CLA Global TS has issued a Disclaimer of Opinion to the Group’s consolidated financial statements for FY2025.

Therefore, the ARC confirms that the Company has complied with the Listing Rule 715 (2).

Whistle blowing policy

The Group has in place a whistle blowing policy to allow its employees the mechanism to raise concerns on possible improprieties in financial reports, fraudulent acts and other such irregularities without fear of reprisals. The mechanism is endorsed by the ARC and reports or concerns of improprieties are made directly to the Chairman of the ARC.

Under the Company’s whistle-blowing policy, the confidentiality of the whistleblower’s identity, the nature of the report, and the suspected person’s identity is to be strictly maintained by all parties investigating such complaints, unless it is required by law, by the order or directive of a court of law or other regulatory authority that the identity of the whistleblower to be revealed.

The Company ensures that the confidentiality of the whistleblower’s identity will be strictly maintained. In circumstances where the nature of investigation necessitates the disclosure of the whistleblower’s identity then the ARC Chairman, or the Chairman of the Board or any such person heading the investigation will inform and explain to the whistleblower of the need to reveal his/her identity.

The ARC will review the whistle-blowing policy from time to time to ensure that they remain relevant and comply with Listing Rule 1207(18B).

The ARC reviews all whistle blowing complaints at its quarterly meetings, ensuring that any investigation and appropriate follow-up actions are taken. In instances of serious offences and/or criminal activities occur, the ARC and the Board have access to the appropriate external advisors and where necessary, a formal report with the relevant government or regulatory authority will be filed.

In FY2025, there were no incident of whistle blowing cases in the Group.

CORPORATE GOVERNANCE REPORT

Activities Carried by ARC

During the year under review, the key activities carried out by ARC included but is not limited to:

- (1) Reviewed significant financial reporting issues and judgments with the CFO (or equivalent personnel) and the external auditor so as to ensure the integrity of the financial statements of the Group and any announcements relating to the Group's financial performance before submission to the Board of Directors.
- (2) Reviewed and recommended the quarterly, half-yearly and annual financial statements and results announcements to the Board for approval, focusing in particular, on changes in accounting policies and practices, major risk areas, significant adjustments resulting from the audit, the going concern statement, compliance with financial reporting standards as well as compliance with the SGX Listing Rules and any other statutory/regulatory requirements.
- (3) Reviewed annual audit plans and reports presented by the internal auditor and external auditor.
- (4) Received and discussed with the external auditor on the changes of International Financial Reporting Standards that may have a direct impact on the Group's financial statements ahead of the effective dates.
- (5) Reviewed re-appointment of the external auditor and determining its independence before making a recommendation for the Board's approval.
- (6) Reviewed and reported to the Board on the adequacy and effectiveness of the Group's internal controls, including financial, operational, compliance and information technology controls and risk management system.
- (7) Reviewed interested person transactions in accordance with the requirements of the Listing Manual of the SGX-ST.
- (8) Reviewed the Group's audited financial statements with management and external auditor of the Company. Accordingly, the ARC is of the view that the Group's financial statements for FY2025 are fairly presented in conformity with relevant International Financial Reporting Standards in all material aspects.
- (9) Reviewed and approved the statements to be included in the annual report concerning the effectiveness of the internal control and risk management systems.
- (10) Reviewed and reported to the Board on the adequacy and effectiveness of the Company's risk management and internal controls in relation to financial reporting and other financial-related risk and controls.
- (11) Reviewed the relevant risk reports and monitor management's responsiveness to the findings.
- (12) Met with the external auditor, and with the internal auditor, in each case without the presence of Management, at least annually.
- (13) Reviewed transactions under the purview of the ARC and generally to undertake such other functions and duties as may be required by law or the SGX Listing Rules, and by such amendments made thereto from time to time.
- (14) Assisted the Board with oversight of ESG disclosures, controls, processes, and assurance, including assessing the soundness of the methodologies and policies management is using to develop its metrics and other ESG disclosures.

CORPORATE GOVERNANCE REPORT

PROVISION 10.2

Composition of the ARC

The ARC comprises three Non-Executive Directors, most of whom are independent, including the ARC Chairlady. The ARC members are:

Ms Ng Hui Hsien (Chairlady)
Mr Zhang Yun
Mr Teo Woon Keng John

Each member of the ARC will abstain from voting on any resolution and making any recommendation or participating in any deliberations of the ARC in respect of matters concerned him, if any.

Each of them has extensive knowledge and experience in the fields of corporate finance, law and business. The Board is of the view that the ARC members are appropriately qualified in discharging their duties and responsibilities and are capable of exercising sound and independent judgement in view of their requisite expertise and experience.

PROVISION 10.3

Interest of Conflict between ARC Members and Auditors

None of the members of the ARC is a partner or Director of the Group's auditing firms or auditing corporations or was a former partner or former Director of the Group's auditing firms or auditing corporations. None of them has any financial interest in the Group's auditing firms or auditing corporations.

PROVISION 10.4

Internal Audit

The Company has outsourced its internal audit function to Crowe Horwath First Trust Risk Advisory Pte Ltd ("Crowe Horwath"). Crowe Horwath is a corporate member of the Institute of Internal Auditors Singapore and is staffed with professionals with relevant qualifications and experience. The internal audit function's primary line of reporting is the ARC.

Crowe Horwath carries out their internal audit functions based on a work plan agreed upon with the ARC, where different aspects of internal control are reviewed each year, and they also take into consideration key risk factors identified. Crowe Horwath has submitted a report dated 10 February 2026 to the ARC, reporting, inter alia, that (i) they have performed the system review procedures of the Company's internal controls and (ii) save for certain matters highlighted to the Company which have been duly noted by Management, based on their review of the adequacy and effectiveness of the Company's system of internal controls or measures, they did not identify any significant deficiencies or non-compliance issues in the controls or measures implemented by Management under such procedures and systems.

CORPORATE GOVERNANCE REPORT

The Company cooperates fully with Crowe Horwath in terms of allowing unfettered access to all the Company's documents, records, properties and personnel, including access to the ARC. The ARC is satisfied that the internal audit function of the Group is independent and effective, and that the internal auditors, Crowe Horwath are adequately qualified and resourced and has the appropriate standing in the Company to discharge their duties effectively. The ARC reviews, at least annually, the adequacy and effectiveness of the internal audit functions.

In performing its functions, the ARC reviews the overall scope of both the internal audit and external audit, and the assistance and resources given by Management to the internal auditor and the external auditor.

PROVISION 10.5

Meeting Auditors without the Management

The ARC also meets with the internal auditor and the external auditor annually after the conclusion of each financial year, without the presence of Management, to discuss the results of their respective audit findings and their evaluation of the Group's system of accounting and internal controls.

SHAREHOLDER RIGHTS AND ENGAGEMENT

SHAREHOLDERS' RIGHTS AND CONDUCT OF GENERAL MEETINGS

Principle 11: The Company treats all shareholders fairly and equitably in order to enable them, to exercise shareholders' rights and have the opportunity to communicate their views on matters affecting the Company. The Company gives shareholders a balanced and understandable assessment of its performance, position and prospects.

PROVISION 11.1

Conduct of AGM

The shareholders of the Company are entitled to receive notice of general meetings, annual report, offer information statement or circulars, whichever is applicable via mail. Such documents are also made available at SGXNET. To facilitate shareholders to exercise their ownership rights, the Board ensures adequate and material information concerning to the Group's business development in accordance with disclosure requirements of the Listing Manual of the SGX-ST are released to SGX-ST through SGXNET in a timely and fair manner.

PROVISION 11.2

Voting at AGM

All resolutions put forth at general meetings to be voted are by a poll and the results of each resolution is announced at general meetings and released subsequently to SGX-ST.

Resolutions on each distinct issue are tabled separately at general meetings. For resolutions tabled under special business, a descriptive explanation of the effects of a resolution will be disclosed in the notice of general meeting.

CORPORATE GOVERNANCE REPORT

PROVISION 11.3

Interaction with Shareholders

At general meetings of the Company, shareholders are given the opportunity to communicate their views and are encouraged to ask the Directors and the Management questions regarding matters affecting the Company and the Group.

The Chairman of the ARC, NC and RC are available to address shareholders' questions at general meetings like AGMs and SGMs. The Management will be present to facilitate in addressing shareholders' queries at general meetings. All the Directors were present at the last AGM held on 28 April 2025.

The external auditor of the Company will also be present at the AGM of the Company to address any shareholders' queries that they may have on the consolidated audited financial statements of the Group.

PROVISION 11.4

Shareholders' Participation

The Company supports active shareholder participation at general meetings. Individual shareholders and corporate shareholders, who are unable to attend general meetings of the Company, are entitled to appoint not more than two proxies to vote on their behalf at the general meetings of the Company. To have a valid registration of proxy, the proxy forms must be sent in advance to the place(s) as specified in the notice of the general meetings at least 48 hours before the time set for the general meetings.

PROVISION 11.5

Minutes of General Meetings

The proceedings of general meetings, including questions and answers exchanged among the Board, the Management and the shareholders, will be recorded in minutes and made available to the shareholders of the Company upon their request.

PROVISION 11.6

Dividend Policy

The Company currently does not have a fixed dividend policy. The dividend that the Directors of the Company may recommend or declare in respect of any particular financial year or period will be subject to the factors outlined below as well as any other factors deemed relevant by the Directors of the Company:

- (1) the level of the earnings of the Group;
- (2) the financial condition of the Group;
- (3) the projected levels of the Group's capital expenditure and other investment plans;
- (4) the restrictions on payment of dividends imposed on the Group by the Group's financing arrangements (if any); and
- (5) other factors as the Directors of the Company may consider appropriate.

Considering the above-mentioned factors, the Board is of the view not to propose any dividend payment for FY2025.

CORPORATE GOVERNANCE REPORT

ENGAGEMENT WITH SHAREHOLDERS

Principle 12: The Company communicates regularly with its shareholders and facilitates the participation of shareholder during general meetings and other dialogues to allow shareholders to communicate their views on various matters affecting the Company.

PROVISION 12.1

Disclosure of Information on Timely and Fair Manner

The Board is committed to maintain a high standard of corporate governance by disclosing to its stakeholders, including its shareholders and investors, with adequate and material information concerning the Group's business development in accordance with disclosure requirements of the Listing Manual of the SGX-ST through SGXNET to SGX-ST in a timely and fair manner.

The Board is mindful of its obligation to provide adequate and timely disclosure of all material and price sensitive information to SGX-ST through SGXNET.

The announcements, including but not limiting to the Group's unaudited financial results for each of the first three quarters of its financial year, the Group's unaudited full year financial results, and the material updates of the Group's business development prepared in accordance with disclosure requirements of the Listing Manual of the SGX-ST are also released through SGXNET in a timely manner.

Following the amendments to Rule 705 of the Listing Manual which took effect as of 7 February 2020, the Company was no longer required to continue with Quarterly Reporting ("QR") of the Company and the Group's unaudited financial statements, and instead, the Company will announce the unaudited financial statements of the Company and the Group on a half-yearly basis, as required under the revised Listing Manual. But pursuant to the requirements of SGX, the Company is required to do QR from the Q3 FY2024 as there was a modified audit opinion on the latest financial statements until the auditor issues a unmodified opinion on the financial statements and have not highlighted any material uncertainty on going concern.

The Board believes that announcement of financial statements on a quarterly basis coupled with enhanced disclosure requirements is sufficient to keep Shareholders and potential investors updated on the Company's and the Group's state of affairs.

The Company does not practice selective disclosure as the relevant material and price-sensitive information are released to SGX-ST through SGXNET in a timely and fair manner.

PROVISION 12.2 AND 12.3

Investor Relations Practices

The shareholders of the Company, including institutional investors and retail investors, are encouraged to attend general meetings, especially AGM which serves as the primary channel to express their views and raise their questions regarding the Group's businesses and prospects.

In addition, the Management will address shareholders' questions and concerns in respect of the Group's businesses should they approach the Company through emails or calls.

While the Company does not have a dedicated investor relations team, the Company recognises the importance of regular, effective and timely communication with the shareholders.

CORPORATE GOVERNANCE REPORT

The Group also maintains a website at www.cihgrp.net where the public can access to information relating to the Company. The Company continuously reviews ways to enhance its corporate reporting process and the ease of access to information released.

MANAGING STAKEHOLDERS RELATIONSHIPS

ENGAGEMENT WITH STAKEHOLDERS

Principle 13: The Board adopts an inclusive approach by considering and balancing the needs and interests of material stakeholders, as part of its overall responsibility to ensure that the best interests of the Company are served.

PROVISION 13.1 AND 13.2

Stakeholder's Engagement

Since FY2017, the Company has started a sustainability framework that outline its sustainability efforts. The Company's efforts on sustainability are focused on creating sustainable value for key stakeholders, which include environment, communities, customers, staff, regulators and shareholders. We will continually review the Group's sustainable business strategy to improve the stewardship and reporting format. In FY2025, the Group will report its sustainability performance in accordance with the SGX Sustainability Report Guide, with reference to the Global Reporting Initiative (GRI) reporting framework and has aligned its climate-related disclosures with the Task Force on Climate-related Financial Disclosures (TCFD) in the four key areas of governance, strategy, risk management and metrics and targets. The Company will publish its FY2025 Sustainability Report on or before 30 April 2026.

The Company's engagement with its material stakeholders can be referred to the Sustainability Report, which was announced on 30 April 2026.

PROVISION 13.3

Corporate Website

The Company maintains a corporate website at www.cihgrp.net to communicate and engage stakeholders.

OTHER CORPORATE GOVERNANCE MATTERS

DEALINGS IN SECURITIES

- Listing Manual Rule 1207(19)

The Group has adopted an internal policy that complies with and is consistent with Rule 1207(19) of the SGX-ST Listing Manual in relation to dealings in the securities of the Company.

The Group has procedures in place prohibiting the Company, its Directors and officers from dealing in the Company's shares during the period commencing one month from the announcement of the Company's half year and full year results ("Prohibited Periods"), or if they are in possession of unpublished material price-sensitive information of the Group.

CORPORATE GOVERNANCE REPORT

Directors, officers and employees of the Company are required to comply with and observe the laws on insider trading even if they trade in the Company's securities outside of the Prohibited Periods. They are discouraged from dealing in the Company's shares on short-term considerations and should be mindful of the law on insider trading.

The Company confirms that it has complied with Rule 1207(19) of the SGX-ST Listing Manual.

INTERESTED PERSON TRANSACTIONS (“IPTs”)

- Listing Manual Rule 907

The Company has established guidelines on IPTs (as defined in Chapter 9 of the SGX-ST Listing Manual) and has set out procedures for the review and approval of any IPT.

The ARC reviews all material IPTs and keeps the Board informed of such transactions. Before making its recommendations to the Board for its approval, the AC ensures that such IPTs are carried out on normal commercial terms or entered into on an arm's length basis and are not prejudicial to the interests of the Group and its minority shareholders. Measures are taken to ensure that the terms and conditions of interested person transactions are not more favourable than those granted to non-related persons under similar circumstances.

For FY2025, the Company did not enter into any IPTs and hence, no announcement is required under the rules of the SGX-ST Listing Manual.

MATERIAL CONTRACTS

- Listing Manual Rule 1207(8)

Save for the service contracts between the Executive Directors and as disclosed elsewhere in the financial statements for FY2025, there were no material contracts (including loans) of the Group involving the interests of any Directors or controlling shareholders entered into during FY2025 that is required to be disclosed under Rule 1207(8) of the SGX-ST Listing Manual.

DIRECTORS' STATEMENT

For the Financial Year Ended 31 December 2025

The Directors present their statement to the members together with the audited financial statements of China International Holdings Limited (the “Company”) and its subsidiaries (collectively, the “Group”) for the financial year ended 31 December 2025 and the statement of financial position of the Company as at 31 December 2025.

In the opinion of the Directors,

- (a) the consolidated financial statements of the Group and the statement of financial position of the Company as set out on pages 45 to 141 are properly drawn up in accordance with the International Financial Reporting Standards so as to give a true and fair view of the consolidated financial position of the Group and the financial position of the Company as at 31 December 2025 and of the consolidated financial performance, consolidated changes in equity and consolidated cash flows of the Group for the financial year covered by the consolidated financial statements; and
- (b) at the date of this statement, there are reasonable grounds to believe that the Company will be able to pay its debts as and when they fall due.

Directors

The Directors of the Company in office at the date of this statement are as follows:

Mr Shan Chang
Mr Zhu Jun
Mr Teo Woon Keng John
Mr Zhang Yun
Ms Ng Hui Hsien

Arrangements to enable Directors to acquire shares and debentures

Neither at the end of nor at any time during the financial year was the Company a party to any arrangement whose object was to enable the Directors of the Company to acquire benefits by means of the acquisition of shares in, or debentures of, the Company or any other body corporate, other than as disclosed under “Share options and performance share plan” in this statement.

DIRECTORS' STATEMENT

For the Financial Year Ended 31 December 2025

Directors' interests in shares or debentures

According to the register of Directors' shareholdings, none of the Directors holding office at the end of the financial year had any interest in the shares or debentures of the Company or its related corporations, except as follows:

	Holdings registered in name of Director	
	At 31.12.2025	At 31.12.2024
Company		
<u>(No. of ordinary shares)</u>		
Mr Shan Chang	170,000	100,000
Mr Zhu Jun	170,000	100,000
Mr Teo Woon Keng John	150,000	115,000

The Directors' interests in the ordinary shares of the Company as at 21 January 2026 were the same as those as at 31 December 2025.

Share options and performance share plan

(a) CIHL Share Option Scheme

The Group adopted CIHL Share Option Scheme (the "2020 Scheme") on 29 June 2020. As at reporting date, the following share options have been granted by the Company to the Directors pursuant to the 2020 Scheme:

Name of Director	No. of unissued ordinary shares of the Company under option					
	Granted in the financial year ended 31.12.2025	Aggregate granted since commencement of scheme to 31.12.2025	Lapsed in the financial year ended 31.12.2025	Expired in the financial year ended 31.12.2025	Aggregate exercised since commencement of scheme to 31.12.2025	Aggregate outstanding as at 31.12.2025
Mr Shan Chang	–	1,000,000	–	(400,000)	–	600,000
Mr Zhu Jun	–	1,250,000	–	(500,000)	–	750,000
Mr Teo Woon Keng John	–	1,000,000	–	(400,000)	–	600,000
	–	3,250,000	–	(1,300,000)	–	1,950,000

During the financial year ended 31 December 2020, there were 1,300,000 share options granted to the above Directors of the Company on 3 July 2020 at the exercise price of S\$0.294. All share options granted shall be vested after the first anniversary. The expiry date of the share options is on 2 July 2025. The fair value of share options granted during the financial year ended 31 December 2020 was estimated to be S\$565,000, equivalent to RMB2,863,000 using the Binomial Option Pricing Model.

DIRECTORS' STATEMENT

For the Financial Year Ended 31 December 2025

Share options and performance share plan (cont'd)

(a) CIHL Share Option Scheme (cont'd)

During the financial year ended 31 December 2021, there were 650,000 share options granted to the above Directors of the Company on 31 May 2021 at the exercise price of S\$0.288. All share options granted shall be vested after the first anniversary. The expiry date of the share options is on 30 May 2026. The fair value of share options granted during the financial year ended 31 December 2021 was estimated to be S\$220,000, equivalent to RMB1,059,000 using the Binomial Option Pricing Model.

During the financial year ended 31 December 2023, there were 1,300,000 share options granted to the above Directors of the Company on 29 May 2023 at the exercise price of S\$0.102. All share options granted shall be vested after the first anniversary. The expiry date of the share options is on 28 May 2028. The fair value of share options granted during the financial year ended 31 December 2023 was estimated to be S\$54,000, equivalent to RMB282,000 using the Binomial Option Pricing Model.

Mr Shen Xia and Mr Zhang Rong Xiang who are key management personnels of the Company, have been granted an aggregate of 2,500,000 share options each since commencement of 2020 Scheme. Mr Shen Xia has resigned as an Executive Director of the Company on 21 December 2021 and remains as the Chief Financial Officer of the Company while Mr Zhang Rong Xiang has resigned as Managing Director and Executive Director on 1 May 2024 and was re-designated as Group General Manager of the Company.

During the financial year ended 31 December 2025, 2,300,000 share options granted to the above Directors and other key management personnels of the Company expired on 2 July 2025.

Details of the share options are disclosed in Note 28(b) to the financial statements.

Since the commencement of the 2020 Scheme to the end of the financial year ended 31 December 2025, save as disclosed above:

- (i) no employees of the Company or its subsidiaries have received 5% or more of the total number of share options available under the 2020 Scheme;
- (ii) no share options have been granted to controlling shareholders of the Company or their associates; and
- (iii) no share options have been granted at a discount of more than 20% to the prevailing market price of the shares.

No shares have been issued during the financial year by virtue of the exercise of options to take up unissued shares of the Company or its subsidiaries.

The 2020 Scheme is administered by the Remuneration Committee, members of which included Ms Ng Hui Hsien, Mr Zhang Yun and Mr Teo Woon Keng John.

DIRECTORS' STATEMENT

For the Financial Year Ended 31 December 2025

Share options and performance share plan (cont'd)

(b) CIHL Performance Share Plan (the "PSP")

The PSP (the "2020 PSP") was approved by the shareholders of the Company at a Special General Meeting held on 29 June 2020. The PSP shall complement the 2020 Scheme and serve as an additional and flexible incentive tool. As at the reporting date, the following PSP have been granted by the Company to the Directors pursuant to the 2020 PSP:

Name of Director	No. of unissued ordinary shares of the Company under PSP					
	Granted in the financial year ended 31.12.2025	Aggregate granted since commencement of scheme to 31.12.2025	Lapsed in the financial year ended 31.12.2025	Expired in the financial year ended 31.12.2025	Aggregate released since commencement of scheme to 31.12.2025	Aggregate outstanding as at 31.12.2025
Mr Shan Chang	–	300,000	–	–	(300,000)*	–
Mr Zhu Jun	–	300,000	–	–	(300,000)*	–
Mr Teo Woon Keng John	–	150,000	–	–	(150,000)	–
	–	750,000	–	–	(750,000)	–

* A cash settlement was granted in lieu of the shares which would have been allotted to the respective Directors based on the aggregate Market Value of such Shares on 5 July 2021, 1 June 2022, 5 July 2022, 1 June 2023, 30 May 2024 and 30 May 2025 respectively. Pursuant to the rules of the PSP, the "Market Value" is determined based on the average of the highest and lowest trading price of a Share on the Singapore Exchange Securities Trading Limited on the three (3) immediately preceding trading day.

Details of the PSP are disclosed in Note 28(c) to the financial statements.

Under the rules of the PSP, all Directors and employees of the Group as well as the employees of associates are eligible to participate in the PSP at the absolute discretion of the Remuneration Committee.

The total number of shares over which shares to be issued under the PSP, together with the number of shares issued under the 2020 Scheme shall not exceed 15% of the issued ordinary share capital (excluding treasury shares) of the Company at any time.

The Remuneration Committee oversees the administration of the PSP in accordance with the rules of the PSP. The PSP is administered by the Remuneration Committee, members of which included Ms Ng Hui Hsien, Mr Zhang Yun and Mr Teo Woon Keng John.

None of the Directors in the Remuneration Committee participated in any deliberation or decision in respect of shares granted to himself.

DIRECTORS' STATEMENT

For the Financial Year Ended 31 December 2025

Share options and performance share plan (cont'd)

(b) CIHL Performance Share Plan (the "PSP") (cont'd)

Since the commencement of PSP to the end of the financial year ended 31 December 2025, save as disclosed above:

- (i) no employees of the Company or its subsidiaries have received 5% or more of the total number of share awards available under the PSP; and
- (ii) no share awards have been granted to controlling shareholders of the Company or their associates.

Audit and Risk Committee

The members of the Audit and Risk Committee ("ARC") at the end of the financial year were as follows:

Ms Ng Hui Hsien (Chairlady of the ARC and Lead Independent Director)
Mr Teo Woon Keng John (Non-Independent and Non-Executive Director)
Mr Zhang Yun (Independent Director)

The ARC carried out its functions in accordance with the Singapore Exchange Securities Trading Limited (the "SGX-ST") Listing Manual and the Code of Corporate Governance, including a review of the statement of financial position of the Company and the consolidated financial statements of the Group for the financial year ended 31 December 2025 and the Independent Auditor's Report thereon. The ARC has full access to management, has discretion to invite any Director or executive officer to attend its meetings and is given the resources required for it to discharge its functions.

The ARC has also reviewed the following:

- (1) Reviewed significant financial reporting issues and judgments with the CFO (or equivalent personnel) and the independent auditor so as to ensure the integrity of the financial statements of the Group and any announcements relating to the Group's financial performance before submission to the Board of Directors;
- (2) Reviewed and recommended the quarterly, half-yearly and annual financial statements and results Announcements to the Board for approval, focusing in particular, on changes in accounting policies and practices, major risk areas, significant adjustments resulting from the audit, the going concern statement, compliance with financial reporting standards as well as compliance with the SGX Listing Rules and any other statutory/regulatory requirements;
- (3) Reviewed annual audit plans and reports presented by the internal auditor and independent auditor;
- (4) Received and discussed with the independent auditor on the changes of International Financial Reporting Standards that may have a direct impact on the Group's financial statements ahead of the effective dates;

DIRECTORS' STATEMENT

For the Financial Year Ended 31 December 2025

Audit and Risk Committee (cont'd)

- (5) Reviewed re-appointment of the independent auditor and determining its independence before making a recommendation for Board's approval;
- (6) Reviewed and reported to the Board on the adequacy and effectiveness of the Group's internal controls, including financial, operational, compliance and information technology risks;
- (7) Reviewed interested person transactions in accordance with the requirements of the Listing Manual of the SGX-ST;
- (8) Reviewed the Group's audited financial statements with management and independent auditor of the Company. Accordingly, the ARC is of the view that the Group's financial statements for the financial year ended 31 December 2025 are fairly presented in conformity with relevant International Financial Reporting Standards in all material aspects;
- (9) Reviewed and approved the statements to be included in the annual report concerning the effectiveness of the internal control and risk management systems;
- (10) Reviewed and reported to the Board on the adequacy and effectiveness of the Company's risk management systems in relation to financial reporting and other financial-related risk and controls;
- (11) Reviewed the relevant risk reports and monitor management's responsiveness to the findings;
- (12) Met with the independent auditor, and with the internal auditor, in each case without the presence of Management, at least annually;
- (13) Reviewed transactions under the purview of the ARC and generally to undertake such other functions and duties as may be required by law or the SGX Listing Rules, and by such amendments made thereto from time to time; and
- (14) Assisted the Board with oversight of environmental, social, and governance ("ESG") disclosures, controls, processes, and assurance, including assessing the soundness of the methodologies and policies management is using to develop its metrics and other ESG disclosures.

No non-audit fees were paid to the independent auditor for the financial year ended 31 December 2025. The ARC is satisfied with the independence and objectivity of the independent auditor, CLA Global TS Public Accounting Corporation ("CLA Global TS"); and has recommended to the Board that CLA Global TS be nominated for re-appointment at the forthcoming Annual General Meeting of the Company.

DIRECTORS' STATEMENT

For the Financial Year Ended 31 December 2025

Independent auditor

The independent auditor, CLA Global TS Public Accounting Corporation, has expressed its willingness to accept re-appointment.

On behalf of the Directors

Shan Chang
Director

Zhu Jun
Director

8 April 2026

INDEPENDENT AUDITOR'S REPORT

To the Members of China International Holdings Limited
(Incorporated in Bermuda with Limited Liability)

Report on the Audit of the Financial Statements

Disclaimer of Opinion

We were engaged to audit the accompanying financial statements of China International Holdings Limited (the “Company”) and its subsidiaries (the “Group”), which comprise the consolidated statement of financial position of the Group and the statement of financial position of the Company as at 31 December 2025, and the consolidated statement of comprehensive income, consolidated statement of changes in equity and consolidated statement of cash flows of the Group for the financial year then ended, and notes to the financial statements, including material accounting policy information.

We do not express an opinion on the accompanying consolidated financial statements of the Group. Because of the significance of the matters described in the *Basis for Disclaimer of Opinion* section of our report, we have not been able to obtain sufficient appropriate audit evidence to provide a basis for an audit opinion on these financial statements.

Basis for Disclaimer of Opinion

As disclosed in Note 34 to the financial statements, on 4 April 2023, the Board of Directors of the Company announced that, in consultation with Singapore Exchange Regulation (“SGX RegCo”), the Company had appointed RSM Corporate Advisory Pte Ltd as the independent reviewer (the “Independent Reviewer”) to conduct an independent review of the disposal of the Group’s 50% equity interest in Beijing Kaiyuan Wanjia Management Consulting Company Limited (the “Independent Review”).

The Independent Review was completed on 16 March 2026, after the end of the reporting period and shortly before the date of our report. Its findings were announced by the Board of Directors and presented to the Audit and Risk Committee of the Company. In view of the timing of the completion of the Independent Review, we were unable to obtain sufficient appropriate audit evidence regarding the implications of the findings, including the extent to which the matters identified may affect the consolidated financial statements. Accordingly, we were unable to determine whether any adjustments to, or additional disclosures in, the consolidated financial statements of the Group for the financial year ended 31 December 2025 may be necessary, or whether the possible effects of these matters could be material and pervasive.

INDEPENDENT AUDITOR'S REPORT

To the Members of China International Holdings Limited
(Incorporated in Bermuda with Limited Liability)

Responsibilities of Management and Those Charged with Governance for the Financial Statements

Management is responsible for the preparation of the financial statements that give a true and fair view in accordance with IFRS Accounting Standards as issued by the International Accounting Standards Board, and for such internal control as management determines is necessary to enable the preparation of true and fair financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing the Group's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Group or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the Group's financial reporting process.

Auditor's Responsibilities for the Audit of the Financial Statements

Our responsibility is to conduct an audit of the consolidated financial statements of the Group and the statement of financial position of the Company in accordance with International Standards on Auditing and to issue an auditor's report. However, because of the matter described in the *Basis for Disclaimer of Opinion* section of our report, we were not able to obtain sufficient appropriate audit evidence to provide a basis for an audit opinion on these financial statements.

We are independent of the Group in accordance with the International Ethics Standards Board for Accountants' Code of Ethics for Professional Accountants ("IESBA Code"), as applicable to audits of financial statements of public interest entities, together with the ethical requirements that are relevant to audits of the financial statements of public interest entities in Singapore, and we have fulfilled our other ethical responsibilities in accordance with IESBA Code.

The engagement director on the audit resulting in this independent auditor's report is Lim Hui Ki.

CLA Global TS Public Accounting Corporation
Public Accountants and Chartered Accountants

Singapore
8 April 2026

CONSOLIDATED STATEMENT OF COMPREHENSIVE INCOME

For the Financial Year Ended 31 December 2025

	Note	2025 RMB'000	2024 RMB'000
Revenue	5	109,520	92,916
Cost of sales and services provided		(59,157)	(61,407)
Gross profit		50,363	31,509
Other income - Others	6(a)	1,682	11,018
Other losses - net			
- Expected credit losses on financial assets at amortised cost	6(b)	(7,996)	(8,866)
- Others	6(b)	(8,067)	(13,112)
Expenses			
- Administrative		(10,368)	(10,340)
- Other operating		(15,549)	(17,392)
- Finance	7	(3,758)	(3,940)
Share of net loss of joint venture accounted for using the equity method	17	-	(96,357)
Profit/(loss) before income tax		6,307	(107,480)
Income tax expense	10	(2,731)	(566)
Total comprehensive income/(loss) for the financial year, representing net profit/(loss) for the financial year		3,576	(108,046)
Total comprehensive income/(loss), representing net profit/(loss) for the financial year attributable to:			
Equity holders of the Company		(2,995)	(111,392)
Non-controlling interests		6,571	3,346
		3,576	(108,046)
Loss per share for net loss attributable to the equity holders of the Company (RMB (Fen) per share)			
- Basic loss per share	11	(3.83)	(142.70)
- Diluted loss per share	11	(3.83)	(142.70)

The accompanying notes form an integral part of these financial statements.

STATEMENTS OF FINANCIAL POSITION

As at 31 December 2025

	Note	Group		Company	
		2025 RMB'000	2024 RMB'000	2025 RMB'000	2024 RMB'000
ASSETS					
Non-current assets					
Property, plant and equipment	12	161,331	176,333	–	–
Intangible assets	13	14,195	14,555	–	–
Investment properties	14	27,947	54,543	–	–
Goodwill arising on consolidation	15	20,303	20,303	–	–
Investments in subsidiaries	16	–	–	*	*
Investment in a joint venture	17	–	–	–	–
Investment in associate	18	–	–	–	–
Deferred income tax assets	19	22,113	24,715	–	–
		<u>245,889</u>	<u>290,449</u>	<u>*</u>	<u>*</u>
Current assets					
Inventories	20	2,576	2,928	–	–
Other current assets	21	17,485	18,436	–	–
Trade and other receivables	22	260,502	253,651	551,223	545,130
Cash and cash equivalents	23	36,648	40,430	1	1
		<u>317,211</u>	<u>315,445</u>	<u>551,224</u>	<u>545,131</u>
LIABILITIES					
Current liabilities					
Borrowings	24	51,178	33,877	–	–
Lease liabilities	12	114	105	–	–
Trade and other payables	25	112,642	147,125	58,638	48,467
Provision	27	11,000	11,000	–	–
Current income tax liabilities		84	57	–	–
		<u>175,018</u>	<u>192,164</u>	<u>58,638</u>	<u>48,467</u>
Net current assets		<u>142,193</u>	<u>123,281</u>	<u>492,586</u>	<u>496,664</u>
Total assets less current liabilities		<u>388,082</u>	<u>413,730</u>	<u>492,586</u>	<u>496,664</u>
Non-current liabilities					
Borrowings	24	46,076	70,874	–	–
Lease liabilities	12	90	–	–	–
Deferred income	26	11,410	12,225	–	–
Deferred income tax liabilities	19	2,616	6,301	–	–
		<u>60,192</u>	<u>89,400</u>	<u>–</u>	<u>–</u>
Net assets		<u>327,890</u>	<u>324,330</u>	<u>492,586</u>	<u>496,664</u>
EQUITY					
Equity attributable to equity holders of the Company					
Share capital	28(a)	19,566	19,488	19,566	19,488
Reserves	29	920,710	923,411	891,433	895,354
Accumulated losses		(729,209)	(728,821)	(418,413)	(418,178)
		<u>211,067</u>	<u>214,078</u>	<u>492,586</u>	<u>496,664</u>
Non-controlling interests	16	116,823	110,252	–	–
TOTAL EQUITY		<u>327,890</u>	<u>324,330</u>	<u>492,586</u>	<u>496,664</u>

* Less than RMB1,000

The accompanying notes form an integral part of these financial statements.

CONSOLIDATED STATEMENT OF CASH FLOWS

For the Financial Year Ended 31 December 2025

	Note	2025 RMB'000	2024 RMB'000
Cash flows from operating activities			
Profit/(loss) before income tax		6,307	(107,480)
Adjustments for:			
- Amortisation of intangible assets	9	360	367
- Amortisation of deferred income	26	(815)	(815)
- Depreciation of property, plant and equipment	12	18,818	30,962
- Expected credit losses on financial assets at amortised cost:			
- Contract assets	6(b)	7,996	7,562
- Other receivables	6(b)	–	1,304
- Employee share based payment	8	–	188
- Finance expenses	7	3,758	3,940
- Fair value losses on investment properties - net	6(b)	5,786	10,260
- Gain on disposal of property, plant and equipment	6(b)	(3)	(4)
- Interest income	6(a)	(205)	(183)
- Loss on disposal of investment properties	6(b)	2,086	–
- Loss on derecognition of investment properties - net	6(b)	–	2,712
- Share of net loss of joint venture accounted for using the equity method	17	–	96,357
- Unrealised currency translation (gain)/loss		(65)	36
		44,023	45,206
Change in working capital:			
- Inventories		352	259
- Other current assets		951	514
- Trade and other receivables		(15,750)	(25,642)
- Trade and other payables		(35,322)	(9,927)
Cash generated from operations		(5,746)	10,410
Income tax paid		(3,786)	(7,381)
Net cash (used in)/provided by operating activities		(9,532)	3,029

The accompanying notes form an integral part of these financial statements.

CONSOLIDATED STATEMENT OF CASH FLOWS

For the Financial Year Ended 31 December 2025

	Note	2025 RMB'000	2024 RMB'000
Cash flows from investing activities			
Interest received		205	183
Repayment of amount due from joint venture		–	123
Purchases of property, plant and equipment		(4,099)	(4,976)
Purchase of investment properties		(716)	(856)
Proceeds from disposal of property, plant and equipment		3	4
Proceeds from disposal of investment properties	14	16,141	–
Net cash provided by/(used in) investing activities		11,534	(5,522)
Cash flows from financing activities			
Interest and other finance expenses paid		(1,847)	(2,044)
Principal payment of lease liabilities		(134)	(115)
Proceeds from borrowings			
- Non-related parties		2,360	27,808
Repayments of borrowings			
- Non-related parties		(6,176)	(3,476)
(Increase)/decrease in restricted cash		(70)	12
Share awards vested – cash		(16)	(14)
Net cash (used in)/provided by financing activities		(5,883)	22,171
Net (decrease)/increase in cash and cash equivalents		(3,881)	19,678
Cash and cash equivalents			
Beginning of financial year		40,430	20,789
Effects of currency translation on cash and cash equivalents		29	(37)
End of financial year	23	36,578	40,430

The accompanying notes form an integral part of these financial statements.

CONSOLIDATED STATEMENT OF CASH FLOWS

For the Financial Year Ended 31 December 2025

Reconciliation of liabilities arising from financing activities

	1 January 2025	Proceeds from borrowings	Principal and interest payments	Non-cash movement			Foreign exchange movement	31 December 2025
				Addition	Settlement of borrowing ⁽¹⁾	Interest expense		
	RMB'000	RMB'000	RMB'000	RMB'000	RMB'000	RMB'000	RMB'000	RMB'000
Borrowings	104,751	2,360	(6,176)	–	(5,599)	1,918	–	97,254
Accrued interest	1,064	–	(1,847)	–	–	1,838	–	1,055
Lease liabilities	105	–	(136)	226	–	2	7	204

⁽¹⁾ During the financial year ended 31 December 2025, 2 residential units which previously classified as investment properties (Note 14) were disposed of to a borrower of the Group and was settled via offset against the Group's borrowing. Details refer to Note 14 and Note 24 to the Financial Statements.

	1 January 2024	Proceeds from borrowings	Principal and interest payments	Non-cash movement			Foreign exchange movement	31 December 2024
				Addition	Interest expense			
	RMB'000	RMB'000	RMB'000	RMB'000	RMB'000	RMB'000	RMB'000	RMB'000
Borrowings	78,533	27,808	(3,476)	16	1,870	–	–	104,751
Accrued interest	1,054	–	(2,033)	(16)	2,059	–	–	1,064
Lease liabilities	209	–	(126)	–	11	11	–	105

The accompanying notes form an integral part of these financial statements.

CONSOLIDATED STATEMENT OF CHANGES IN EQUITY

For the Financial Year Ended 31 December 2025

	Attributable to equity holders of the Company											
	Share capital	Share premium	Contributed surplus	Capital reserve	Statutory reserves	Capital redemption reserve	Currency translation reserve	Other reserves	Accumulated losses	Total	Non-controlling interests	Total equity
	RMB'000	RMB'000	RMB'000	RMB'000	RMB'000	RMB'000	RMB'000	RMB'000	RMB'000	RMB'000	RMB'000	RMB'000
2025												
Beginning of the financial year, at 1 January 2025	19,488	71,275	810,044	482	25,116	8,324	(2,147)	10,317	(728,821)	214,078	110,252	324,330
Total comprehensive (loss)/profit for the financial year	-	-	-	-	-	-	-	-	(2,995)	(2,995)	6,571	3,576
Transfer*	-	-	-	-	1,220	-	-	-	(1,220)	-	-	-
Share options expired	-	-	-	-	-	-	-	(3,827)	3,827	-	-	-
Share based payment	-	-	-	-	-	-	-	(16)	-	(16)	-	(16)
Share awards	78	(35)	-	-	-	-	-	(43)	-	-	-	-
- Scrip (Note 28(a))												
End of the financial year	19,566	71,240	810,044	482	26,336	8,324	(2,147)	6,431	(729,209)	211,067	116,823	327,890
2024												
Beginning of the financial year, at 1 January 2024	19,452	71,268	810,044	482	24,653	8,324	(2,147)	10,186	(612,287)	329,975	110,025	440,000
Prior year adjustments	-	-	-	-	(562)	-	-	-	(4,117)	(4,679)	(3,119)	(7,798)
Beginning of the financial year, at 1 January 2024 (restated)	19,452	71,268	810,044	482	24,091	8,324	(2,147)	10,186	(616,404)	325,296	106,906	432,202
Total comprehensive (loss)/profit for the financial year	-	-	-	-	-	-	-	-	(11,392)	(11,392)	3,346	(108,046)
Transfer*	-	-	-	-	1,025	-	-	-	(1,025)	-	-	-
Share based payment	-	-	-	-	-	-	-	174	-	174	-	174
Share awards	36	7	-	-	-	-	-	(43)	-	-	-	-
- Scrip (Note 28(a))												
End of the financial year	19,488	71,275	810,044	482	25,116	8,324	(2,147)	10,317	(728,821)	214,078	110,252	324,330

The accompanying notes form an integral part of these financial statements.

* As stipulated by the relevant laws and regulations for foreign investment enterprises in PRC, the PRC subsidiaries of the Group are required to provide for statutory surplus reserve fund and voluntary contribution of enterprise expansion fund. Appropriations to such reserve funds are made out of a total of 10.5% of net profit after tax of the statutory financial statements of the PRC subsidiaries and the amount and allocation basis are decided by their respective Board of Directors annually. The statutory surplus reserve fund can be used to make up prior financial year losses of the PRC subsidiaries, if any, and can be applied to convert into capital by means of capitalisation issue. The enterprise expansion fund is used for expanding the capital base of the PRC subsidiaries by means of capitalisation. The appropriations to the statutory surplus reserve fund and enterprise expansion fund are reflected in the statutory reserves under shareholders' funds.

** Retained profits of the Group are distributable except for accumulated share of losses of associate and joint venture amounting to RMB44,281,000 (2024: RMB44,281,000) and RMB nil (2024: RMB96,913,000) respectively.

NOTES TO THE FINANCIAL STATEMENTS

For the Financial Year Ended 31 December 2025

These notes form an integral part of and should be read in conjunction with the accompanying financial statements.

1. General information

China International Holdings Limited (the “Company”) is listed on the main board of the Singapore Exchange Securities Trading Limited (the “SGX-ST”). The Company is an exempted company incorporated in Bermuda with limited liability under the Companies Act of Bermuda.

The address of its registered office is Clarendon House, 2 Church Street, Hamilton HM11, Bermuda. The principal place of business is in the People’s Republic of China (the “PRC”).

The principal activity of the Company is that of investment holding. The principal activities of its subsidiaries, joint venture and associate are disclosed in Notes 16, 17 and 18 to the financial statements, respectively.

2. Summary of material accounting policies

These policies have been consistently applied to all the financial years presented, unless otherwise stated. The financial statements are for the group consisting of China International Holdings Limited and its subsidiaries (the “Group”).

2.1 Basis of preparation

- (i) Compliance with International Financial Reporting Standards (“IFRS”)

The financial statements of the Group have been prepared in accordance with IFRS and interpretations issued by the IFRS Interpretations Committee (“IFRS IC”) applicable to companies reporting under IFRS. The financial statements comply with IFRS as issued by the International Accounting Standards Board (“IASB”).

The financial statements are presented in Renminbi (“RMB”) and all values in the tables are rounded to the nearest thousand (RMB’000) as indicated.

- (ii) Historical cost convention

The financial statements have been prepared under the historical cost basis, except as disclosed in the accounting policies below.

- (iii) New and amended standards adopted by the Group

The Group has applied the following standards and amendments for the first time for their annual reporting financial period commencing 1 January 2025:

- Amendments to IAS 21: *Lack of Exchangeability Amendments to IAS 1: Non-current Liabilities with Covenants*

The amendments listed above did not have any material financial effect on the amount reported for the current financial year or prior financial year.

NOTES TO THE FINANCIAL STATEMENTS

For the Financial Year Ended 31 December 2025

2. Summary of material accounting policies (cont'd)

2.1 Basis of preparation (cont'd)

(iv) Going concern assumption

The Directors have assessed the basis of preparation on going concern basis for this set of financial statements and is of the opinion that the Group will be able to pay its debt as and when they fall due, and realise its assets and extinguish its liabilities in the ordinary course of business. Accordingly, the Directors believe that the use of the going concern assumption in preparing these financial statements remains appropriate.

2.2 Principles of consolidation and equity accounting

(a) Subsidiaries

Subsidiaries are all entities (including structured entities) over which the Group has control. The Group controls an entity where the Group is exposed to, or has rights to, variable returns from its involvement with the entity and has the ability to affect those returns through its power to direct the activities of the entity. Subsidiaries are fully consolidated from the date on which control is transferred to the Group. They are deconsolidated from the date that control ceases.

The acquisition method of accounting is used to account for business combinations by the Group.

Intercompany transactions, balances and unrealised gains on transactions between group companies are eliminated. Unrealised losses are also eliminated unless the transaction provides evidence of an impairment of the transferred asset. Accounting policies of subsidiaries have been changed where necessary to ensure consistency with the policies adopted by the Group.

Non-controlling interests in the results and equity of subsidiaries are shown separately in the consolidated statement of comprehensive income, statement of changes in equity and statement of financial position respectively.

(b) Associates

Associates are all entities over which the Group has significant influence but not control or joint control. This is generally the case where the Group holds between 20% and 50% of the voting rights. Investments in associates are accounted for using the equity method of accounting (see Note 2.2(d) below), after initially being recognised at cost in the consolidated statement of financial position.

NOTES TO THE FINANCIAL STATEMENTS

For the Financial Year Ended 31 December 2025

2. Summary of material accounting policies (cont'd)

2.2 Principles of consolidation and equity accounting (cont'd)

(c) Joint arrangements

Under IFRS 11 Joint Arrangements investments in joint arrangements are classified as either joint operations or joint ventures. The classification depends on the contractual rights and obligations of each investor, rather than the legal structure of the joint arrangement. The Group has an investment in a joint venture.

Joint ventures

Interests in joint ventures are accounted for using the equity method (see Note 2.2(d) below), after initially being recognised at cost in the consolidated statement of financial position.

(d) Equity method

Under the equity method of accounting, the investments are initially recognised at cost and adjusted thereafter to recognise the Group's share of the post-acquisition profits or losses of the investee in profit or loss, and the Group's share of movements in other comprehensive income of the investee's other comprehensive income. Dividends received or receivable from associates and joint venture are recognised as a reduction in the carrying amount of the investments.

When the Group's share of losses in an associates or joint venture equals to or exceeds its interest in the associates or joint venture, the Group does not recognise further losses, unless it has legal or constructive obligations to make, or has made, payments on behalf of the associates or joint venture. If the associates or joint venture subsequently reports profits, the Group resumes recognising its share of those profits only after its share of the profits equals the share of losses not recognised. Interest in an associates or joint venture includes any long-term loans for which settlement is never planned nor likely to occur in the foreseeable future.

Unrealised gains on transactions between the Group and its associates and joint venture are eliminated to the extent of the Group's interest in these entities. Unrealised losses are also eliminated unless the transaction provides evidence of an impairment of the asset transferred. Accounting policies of equity accounted investees have been changed where necessary to ensure consistency with the policies adopted by the Group.

The carrying amount of equity-accounted investments is tested for impairment in accordance with the policy described in Note 2.9 to the financial statements.

(e) Transactions with non-controlling interests

Changes in the Group's ownership interest in a subsidiary that do not result in a loss of control over the subsidiary are accounted for as transactions with equity owners of the Company. Any difference between the change in the carrying amounts of the non-controlling interest and the fair value of the consideration paid or received is recognised within equity attributable to the equity holders of the Company.

NOTES TO THE FINANCIAL STATEMENTS

For the Financial Year Ended 31 December 2025

2. Summary of material accounting policies (cont'd)

2.2 Principles of consolidation and equity accounting (cont'd)

(f) Related parties

A related party is a person or entity that is related to the Group.

(A) A person or a close member of that person's family is related to the Group if that person:

- (i) has control or joint control of the Group;
- (ii) has significant influence over the Group; or
- (iii) is a member of the key management personnel of the Company or of a parent of the Company

(B) An entity is related to the Group (reporting entity) if any of the following conditions applies:

- (i) The entity and the Company are members of the same group (which means that each parent, subsidiary and fellow subsidiary is related to the others).
- (ii) One entity is an associate or joint venture of the other entity (or an associate or joint venture of a member of a group of which the other entity is a member).
- (iii) Both entities are joint ventures of the same third party.
- (iv) One entity is a joint venture of a third entity and the other entity is an associate of the third entity.
- (v) The entity is a post-employment benefit plan for the benefit of employees of either the Group or an entity related to the Group. If the Group is itself such a plan, the sponsoring employers are also related to the Group.
- (vi) The entity is controlled or jointly controlled by a person identified in (A).
- (vii) A person identified in (A)(i) has significant influence over the entity or is a member of the key management personnel of the entity (or of a parent of the entity).
- (viii) The entity, or any member of a group of which it is a part, provides key management personnel services to the Company or to the parent of the Company.

NOTES TO THE FINANCIAL STATEMENTS

For the Financial Year Ended 31 December 2025

2. Summary of material accounting policies (cont'd)

2.3 Investments in subsidiaries

Investments in subsidiaries are carried at cost less accumulated impairment losses in the Company's statement of financial position and/or respective entities of the Group. On disposal of such investments, the difference between disposal proceeds and the carrying amounts of the investments are recognised in profit or loss.

2.4 Segment reporting

Operating segments are reported in a manner consistent with the internal reporting provided to the Board of Directors, including executive Directors. The Board of Directors, including executive Directors, are responsible for allocating resources and assessing performance and position of the operating segments, and makes strategic decisions.

2.5 Foreign currency translation

(a) Functional and presentation currency

Items included in the financial statements of each of the Group's entities are measured using the currency of the primary economic environment in which the entity operates (the "functional currency"). The financial statements are presented in Renminbi ("RMB"), which is the Company's functional and presentation currency.

(b) Transactions and balances

Foreign currency transactions are translated into the functional currency using the exchange rates at the dates of the transactions. Foreign exchange gains and losses resulting from the settlement of such transactions and from the translation of monetary assets and liabilities denominated in foreign currencies at year end exchange rates are generally recognised in profit or loss. They are deferred in equity if they relate to qualifying cash flow hedges and qualifying net investment hedges or are attributable to part of the net investment in a foreign operation.

Foreign exchange gains and losses that relate to borrowings are presented in the consolidated statement of comprehensive income, within finance expenses. All other foreign exchange gains and losses are presented in the consolidated statement of comprehensive income on a net basis within "Other losses - net".

Non-monetary items that are measured at fair value in a foreign currency are translated using the exchange rates at the date when the fair value was determined. Translation differences on assets and liabilities carried at fair value are reported as part of the fair value gain or loss.

NOTES TO THE FINANCIAL STATEMENTS

For the Financial Year Ended 31 December 2025

2. Summary of material accounting policies (cont'd)

2.5 Foreign currency translation (cont'd)

(c) Group companies

The results and financial position of foreign operations (none of which has the currency of a hyperinflationary economy) that have a functional currency different from the presentation currency are translated into the presentation currency as follows:

- assets and liabilities for each statement of financial position presented are translated at the closing rate at the end of the reporting period;
- income and expenses for statement of comprehensive income are translated at average exchange rates (unless this is not a reasonable approximation of the cumulative effect of the rates prevailing on the transaction dates, in which case income and expenses are translated at the dates of the transactions); and
- all resulting currency translation differences are recognised in other comprehensive income and accumulated in the currency translation reserve. These currency translation differences are reclassified to profit or loss on disposal or partial disposal with loss of control of the foreign operation.

On consolidation, exchange differences arising from the translation of any net investment in foreign entities, and of borrowings and other financial instruments designated as hedges of such investments, are recognised in other comprehensive income. When a foreign operation is sold or any borrowings forming part of the net investment are repaid, the associated exchange differences are reclassified to profit or loss, as part of the gain or loss on sale.

Goodwill and fair value adjustments arising on the acquisition of a foreign operation are treated as assets and liabilities of the foreign operation and translated at the closing rate.

2.6 Revenue recognition

Revenue is measured based on the consideration to which the Group expects to be entitled in exchange for transferring promised goods or services to a customer, excluding amount collected on behalf of non-related parties.

Revenue is recognised when the Group satisfied a performance obligation by transferring a promise good or service to a customer, which is when the customer obtains control of the good and service. A performance obligation may be satisfied at a point in time or over time. The amount of revenue recognised is the amount allocated to the satisfied performance obligation.

(i) Supply of grey water

The Group supply grey water to the customers. Revenue is recognised over time as the usage of grey water by customers are determined to be a series of distinct goods and services that the customers simultaneously receive and consume the benefits provided by the Group.

NOTES TO THE FINANCIAL STATEMENTS

For the Financial Year Ended 31 December 2025

2. Summary of material accounting policies (cont'd)

2.6 Revenue recognition (cont'd)

(i) Supply of grey water (cont'd)

Usage is measured by meters installed at the customer's locations. The revenue is then measured at the transaction price per unit of usage specified in the relevant contracts. In most of the cases, payments are received in advance from customer, nevertheless, no element of financing is deemed present as the timing of the transfer of the water is at the discretion of the customer.

A receivable (financial asset) is recognised when the goods are delivered as this is the point in time that the consideration is unconditional because only the passage of time is required before the payment is due.

(ii) Construction of water pipeline

Revenue from construction of water pipeline is recognised at a point in time when the control of the constructed assets is transferred to the customer, being when the promised services have been handed over and acknowledged by the customers. The Group does not have an enforceable right to payment until the water pipeline has been completed, i.e. connected to the water supply network and operational for customers' use.

The revenue is measured at the transaction price agreed under contract. In most of the cases, payments are received in advance from customer, nevertheless, no element of financing is deemed present as such payment terms is an industry practice to protect the performing company from the customers' failure to adequately complete some or all of its obligations under the contract.

A receivable (financial asset) is recognised when the goods are delivered as this is the point in time that the consideration is unconditional because only the passage of time is required before the payment is due.

For costs incurred for uncompleted contract are disclosed as other current asset in Note 2.13 to the financial statements.

(iii) Wastewater treatment services

Revenue from wastewater treatment services is recognised overtime based on the volume of wastewater treated as the Group has satisfied the performance obligations under the contract and has a present right to payment, with the collection of the consideration being probable. The Group considered and estimated the most likely amount of consideration which the Group expects to be entitled to, in exchange for transferring the promised services to the customer. The consideration estimated is to the extent it is highly probable that a significant reversal in the amount of cumulative revenue recognised will not occur when the uncertainty associated with the variable consideration is subsequently resolved.

Contract asset is recognised based on the estimated consideration when the performance obligations are satisfied. The contract asset will then be transferred to trade receivables when the Group's right to consideration in exchange for the services rendered to the customer become unconditional.

NOTES TO THE FINANCIAL STATEMENTS

For the Financial Year Ended 31 December 2025

2. Summary of material accounting policies (cont'd)

2.6 Revenue recognition (cont'd)

(iv) Land development construction contracts

The Group performs construction and upgrade services to the land for the customer. Revenue is recognised when control over the agreed services has been rendered to the customer. At contract inception, the Group assesses whether the Group transfers control of the services over time or at a point in time. For these contracts, revenue is generally recognised over time by reference to the Group's progress towards completing the services. The measurement of progress is determined based on the proportion of contract costs incurred to date to the estimated total contract costs. The customer is invoiced when the milestone of the contract is reached. If the values of the services transferred by the Group exceed the payments, a contract asset is recognised. If the payments exceed the value of the services transferred, a contract liability is recognised.

(v) Interest income

Interest income is recognised using the effective interest method.

(vi) Rental income

Rental income from operating leases (net of any incentives given to the lessees) is recognised on a straight-line basis over the lease term.

2.7 Income tax

The income tax expense or credit for the period is the tax payable on the current period's taxable income based on the applicable income tax rate for each jurisdiction adjusted by changes in deferred tax assets and liabilities attributable to temporary differences and to unused tax losses.

The current income tax charge is calculated on the basis of the tax laws enacted or substantively enacted at the end of the reporting period in the countries where the Company and its subsidiaries, joint venture and associates operate and generate taxable income. Management periodically evaluates positions taken in tax returns with respect to situations in which applicable tax regulation is subject to interpretation and considers whether it is probable that a taxation authority will accept an uncertain tax treatment. The Group measures its tax balances either based on the most likely amount or the expected value, depending on which method provides a better prediction of the resolution of the uncertainty.

Deferred income tax is provided in full, using the liability method, on temporary differences arising between the tax bases of assets and liabilities and their carrying amounts in the consolidated financial statements. However, deferred tax liabilities are not recognised if they arise from the initial recognition of goodwill. Deferred income tax is also not accounted for if it arises from initial recognition of an asset or liability in a transaction other than a business combination that, at the time of the transaction, affects neither accounting nor taxable profit or loss and does not give rise to equal taxable and deductible temporary differences. Deferred income tax is determined using tax rates (and laws) that have been enacted or substantially enacted by the end of the reporting period and are expected to apply when the related deferred income tax asset is realised or the deferred income tax liability is settled.

NOTES TO THE FINANCIAL STATEMENTS

For the Financial Year Ended 31 December 2025

2. Summary of material accounting policies (cont'd)

2.7 Income tax (cont'd)

The deferred tax liability in relation to investment property that is measured at fair value is determined assuming the property will be recovered entirely through sale.

Deferred tax assets are recognised only if it is probable that future taxable amounts will be available to utilise those temporary differences and losses.

Deferred tax liabilities and assets are not recognised for temporary differences between the carrying amount and tax bases of investments in foreign operations where the Group is able to control the timing of the reversal of the temporary differences and it is probable that the differences will not reverse in the foreseeable future.

Deferred tax assets and liabilities are offset where there is a legally enforceable right to offset current tax assets and liabilities and where the deferred tax balances relate to the same taxation authority. Current tax assets and tax liabilities are offset where the entity has a legally enforceable right to offset and intends either to settle on a net basis, or to realise the asset and settle the liability simultaneously.

Current and deferred tax is recognised in profit or loss, except to the extent that it relates to items recognised in other comprehensive income or directly in equity. In this case, the tax is also recognised in other comprehensive income or directly in equity, respectively.

2.8 Leases

(i) Where the Group is the lessee

At the inception of the contract, the Group assesses if the contract contains a lease. A contract contains a lease if the contract conveys the right to control the use of an identified asset for a period of time in exchange for consideration. Reassessment is only required when the terms and conditions of the contract are changed.

(a) Right-of-use assets

The Group recognised a right-of-use asset and lease liability at the date which the underlying asset is available for use. Right-of-use assets are measured at cost which comprises the initial measurement of lease liabilities adjusted for any lease payments made at or before the commencement date and lease incentive received. Any initial direct costs that would not have been incurred if the lease had not been obtained are added to the carrying amount of the right-of-use assets.

These right-of-use assets are subsequently depreciated using the straight-line method from the commencement date to the earlier of the end of the useful life of the right-of-use asset or the end of the lease term.

Right-of-use assets (except for those which meets the definition of an investment property) are presented within "Property, plant and equipment" in the statements of financial position.

Right-of-use assets which meet the definition of an investment property are presented within "Investment properties" and accounted for in accordance with Note 2.17 to the financial statements.

NOTES TO THE FINANCIAL STATEMENTS

For the Financial Year Ended 31 December 2025

2. Summary of material accounting policies (cont'd)

2.8 Leases (cont'd)

(i) Where the Group is the lessee (cont'd)

(b) Lease liabilities

The initial measurement of lease liability is measured at the present value of the lease payments discounted using the interest rate implicit in the lease, if the rate can be readily determined. If that rate cannot be readily determined, the Group shall use its incremental borrowing rate.

Lease payments include the following:

- Fixed payment (including in-substance fixed payments), less any lease incentives receivable;
- Variable lease payment that are based on an index or rate, initially measured using the index or rate as at the commencement date;
- Amount expected to be payable under residual value guarantees;
- The exercise price of a purchase option if it is reasonably certain to exercise the option;
- Lease payments to be made under an extension option if the Group is reasonably certain to exercise the option; and
- Payment of penalties for terminating the lease, if the lease term reflects the Group exercising that option.

Lease liabilities are measured at amortised cost using the effective interest method. Lease liabilities shall be remeasured when:

- There is a change in future lease payments arising from changes in an index or rate;
- There is a change in the Group's assessment of whether it will exercise an extension option; or
- There is a modification in the scope or the consideration of the lease that was not part of the original term.

Lease liabilities are remeasured with a corresponding adjustment to the right-of-use asset, or is recorded in profit or loss if the carrying amount of the right-of-use asset has been reduced to zero.

NOTES TO THE FINANCIAL STATEMENTS

For the Financial Year Ended 31 December 2025

2. Summary of material accounting policies (cont'd)

2.8 Leases (cont'd)

(i) Where the Group is the lessee (cont'd)

(c) Short term and low value leases

The Group has elected to not recognise right-of-use assets and lease liabilities for short-term leases that have lease terms of 12 months or less and leases of low value leases, except for sublease arrangements. Lease payments relating to these leases are expensed to profit or loss on a straight-line basis over the lease term.

(ii) Where the Group is the lessor – Operating leases

Leases where the Group retains substantially all risks and rewards incidental to ownership are classified as operating leases. Lease income from operating leases is recognised in statement of comprehensive income on a straight-line basis over the lease term. The respective leased assets are included in the statement of financial position based on their nature.

Initial direct costs incurred by the Group in negotiating and arranging operating leases are added to the carrying amount of the leased assets and recognised as an expense in statement of comprehensive income over the lease term on the same basis as the lease income.

2.9 Impairment of non-financial assets

(a) Goodwill

Goodwill recognised separately as an intangible asset is tested for impairment annually and whenever there is indication that the goodwill may be impaired.

For the purpose of impairment testing of goodwill, goodwill is allocated to each of the Group's cash-generating units ("CGU") expected to benefit from synergies arising from the business combination.

An impairment loss is recognised when the carrying amount of a CGU, including the goodwill, exceeds the recoverable amount of the CGU. The recoverable amount of a CGU is the higher of the CGU's fair value less cost to sell and value-in-use.

The total impairment loss of a CGU is allocated first to reduce the carrying amount of goodwill allocated to the CGU and then to the other assets of the CGU pro-rata on the basis of the carrying amount of each asset in the CGU.

An impairment loss on goodwill is recognised as an expense and is not reversed in a subsequent period.

NOTES TO THE FINANCIAL STATEMENTS

For the Financial Year Ended 31 December 2025

2. Summary of material accounting policies (cont'd)

2.9 Impairment of non-financial assets (cont'd)

- (b) Intangible assets
 - Property, plant and equipment
 - Right-of-use assets
 - Investments in subsidiaries, associates and joint venture

Intangible assets, property, plant and equipment, right-of-use assets and investments in subsidiaries, associates and joint ventures are tested for impairment whenever there is any objective evidence or indication that these assets may be impaired.

For the purpose of impairment testing, the recoverable amount (i.e. the higher of the fair value less cost to sell and the value-in-use) is determined on an individual asset basis unless the asset does not generate cash inflows that are largely independent of those from other assets. If this is the case, the recoverable amount is determined for the CGU to which the asset belongs.

If the recoverable amount of the asset (or CGU) is estimated to be less than its carrying amount, the carrying amount of the asset (or CGU) is reduced to its recoverable amount.

The difference between the carrying amount and recoverable amount is recognised as an impairment loss in profit or loss.

For an asset other than goodwill, management assesses at the end of the reporting period whether there is any indication that an impairment recognised in prior periods may no longer exist or may have decreased. If any such indication exists, the recoverable amount of that asset is estimated and may result in a reversal of impairment loss. The carrying amount of this asset is increased to its revised recoverable amount, provided that this amount does not exceed the carrying amount that would have been determined (net of any accumulated amortisation or depreciation) had no impairment loss been recognised for the asset in prior years.

A reversal of impairment loss for an asset other than goodwill is recognised in profit or loss, unless the asset is carried at revalued amount.

2.10 Cash and cash equivalents

For the purpose of presentation in the consolidated statement of cash flows, cash and cash equivalents include cash on hand and deposits with financial institutions which are subject to an insignificant risk of change in value, less cash subject to restriction.

2.11 Trade receivables

Trade receivables are recognised initially at fair value and subsequently measured at amortised cost using the effective interest method, less loss allowance. Refer to Note 2.14 to the financial statements for the classification, recognition and measurement of financial asset and Note 22 to the financial statements for the Group's impairment policies.

NOTES TO THE FINANCIAL STATEMENTS

For the Financial Year Ended 31 December 2025

2. Summary of material accounting policies (cont'd)

2.12 Inventories

Inventories comprise of raw materials and consumables, are stated at the lower of cost and net realisable value. Cost is determined using the first-in, first-out basis. Net realisable value is determined by reference to the underlying specific contracts in progress in which the inventories will ultimately be used.

2.13 Other current assets

Other current assets, comprise costs incurred in fulfilling a contract with a customer, are recognised only if (a) these costs relate directly to a contract or to an anticipated contract which the Group can specifically identify; (b) these costs generate or enhance resources of the Group that will be used in satisfying performance obligations in the future; and (c) the costs are expected to be recovered. Otherwise, such costs are recognised as an expense immediately.

The assets recognised are amortised on a systematic basis that is consistent with the transfer to the customer of the goods or services to which the asset relates. An impairment loss is recognised in profit or loss to the extent that the carrying amount of these other current assets exceeds the expected remaining consideration less any directly related costs not yet recognised as expenses.

2.14 Financial assets

(a) Classification

The Group classifies its financial assets as those to be measured at amortised cost.

The classification depends on the entity's business model for managing the financial assets and the contractual terms of the cash flows of the financial assets.

The Group reclassifies debt investments when and only when its business model from managing those assets changes.

(b) Recognition and derecognition

Regular way purchases and sales of financial assets are recognised on trade-date, the date on which the Group commits to purchase or sell the asset. Financial assets are derecognised when the rights to receive cash flows from the financial assets have expired or have been transferred and the Group has transferred substantially all the risks and rewards of ownership.

On disposal of a debt instrument, the difference between the carrying amount and the sale proceeds is recognised in profit or loss. Any amount previously recognised in other comprehensive income relating to that asset is reclassified to profit or loss.

NOTES TO THE FINANCIAL STATEMENTS

For the Financial Year Ended 31 December 2025

2. Summary of material accounting policies (cont'd)

2.14 Financial assets (cont'd)

(c) Measurement

At initial recognition

At initial recognition, the Group measures a financial asset at its fair value plus, transaction costs that are directly attributable to the acquisition of the financial asset.

At subsequent measurement

Debt instruments mainly comprise of cash and cash equivalents, trade and other receivables and other current assets.

Subsequent measurement for debt instruments classified as amortised cost:

Assets that are held for collection of contractual cash flows where those cash flows represent solely payments of principal and interest are measured at amortised cost. Interest income from these financial assets is included in finance income using the effective interest rate method. Any gain or loss arising on derecognition is recognised directly in profit or loss and presented in other gains/(losses) together with foreign exchange gains and losses. Impairment losses are presented as separate line item in the statement of comprehensive income.

(d) Impairment

The Group assesses on a forward-looking basis the expected credit losses associated with its debt instruments carried at amortised cost. The impairment methodology applied depends on whether there has been a significant increase in credit risk.

For trade receivables and contract assets classified at amortised cost, the Group applies the simplified approach permitted by IFRS 9, which requires expected lifetime losses to be recognised from initial recognition of the receivables. For other financial assets classified at amortised cost, the Group applies general approach. Refer to Notes 3(b) and 22 to the financial statements respectively for further disclosure on the impairment policy.

2.15 Offsetting of financial instruments

Financial assets and liabilities are offset and the net amount reported in the statement of financial position when there is legally enforceable right to offset the recognised amounts, and there is an intention to settle on a net basis or realise the asset and settle the liability simultaneously. The Group has also entered into arrangements that do not meet the criteria for offsetting but still allow for the related amounts to be set off in certain circumstances, such as bankruptcy or the termination of a contract.

NOTES TO THE FINANCIAL STATEMENTS

For the Financial Year Ended 31 December 2025

2. Summary of material accounting policies (cont'd)

2.16 Property, plant and equipment

Property, plant and equipment is stated at historical cost less accumulated depreciation and accumulated impairment losses. Historical cost includes expenditure that is directly attributable to the acquisition of the items. Cost may also include transfers from equity of any gains or losses on qualifying cash flow hedges of foreign currency purchases of property, plant and equipment.

Subsequent costs are included in the asset's carrying amount or recognised as a separate asset, as appropriate, only when it is probable that future economic benefits associated with the item will flow to the Group and the cost of the item can be measured reliably. The carrying amount of any component accounted for as a separate asset is derecognised when replaced. All other repairs and maintenance are charged to profit or loss during the reporting period in which they are incurred.

Freehold land is not depreciated. Depreciation on property, plant and equipment is calculated using the straight-line method to allocate their cost, net of their residual values, over their estimated useful lives, as follows:

	<u>Useful lives</u>
Leasehold land and buildings	20 years
Water plant and its ancillary facilities	10 and 20 years
Plant and machinery	10 years
Office equipment	5 years
Renovation	3 years
Motor vehicles	5 years

The assets useful lives are reviewed, and adjusted if appropriate, at the end of each reporting period.

An asset's carrying amount is written down immediately to its recoverable amount if the asset's carrying amount is greater than its estimated recoverable amount. Refer to Note 2.9 to the financial statements for further disclosure on the impairment policy.

Construction in progress represents water plant and its ancillary facilities and office equipment. It is stated at cost less impairment losses. Construction in progress is reclassified to the appropriate category of property, plant and equipment when completed and available for use. Depreciation begins when the relevant assets are available for use.

Gains and losses on disposals are determined by comparing the proceeds with carrying amount. These are included in profit or loss.

NOTES TO THE FINANCIAL STATEMENTS

For the Financial Year Ended 31 December 2025

2. Summary of material accounting policies (cont'd)

2.17 Investment properties

Investment properties include leasehold office buildings, residential units, stores and parking spaces that are held for long-term rentals yields and/or for capital appreciation respectively. They are carried at fair value. Changes in fair values are presented in statement of comprehensive income as part of "Other losses - net".

Investment properties are initially recognised at cost including all direct costs attributable to the property and subsequently carried at fair value, determined annually by independent professional values on the highest-and-best-use basis.

Investment properties are subject to renovations or improvements at regular intervals. The cost of major renovations and improvements is capitalised and the carrying amounts of the replaced components are recognised in profit or loss. The cost of maintenance, repairs and minor improvements is recognised in profit or loss when incurred.

An investment property is derecognised upon disposal or when the investment property is permanently withdrawn from use and no future economic benefits are expected from the disposal. Any gain or loss arising on derecognition of the property (calculated as the difference between the net disposal proceeds and the carrying amount of the asset) is included in profit or loss in the period in which the property is derecognised.

Transfers are made to and from investment properties only when there is a change in use. For a transfer from investment property to owner-occupied property, the deemed cost for subsequent accounting is the fair value at the date of change in use. For a transfer from owner-occupied property to investment property, the property is accounted for in accordance with the accounting policy for property, plant and equipment set out in Note 2.16 up to the date of change in use.

2.18 Intangible assets

(a) Goodwill

Goodwill on acquisition of subsidiaries and businesses, represents the excess of the sum of the consideration transferred, amount of any non-controlling interest in the acquired entity, and the acquisition-date fair value of any previous equity interest in the acquired entity over the fair value of the identifiable net assets acquired is recorded as goodwill. If those amounts are less than the fair value of the identifiable net assets of the subsidiary acquired and the measurement of all amounts has been reviewed, the difference is recognised directly in statement of comprehensive income as a gain from bargain purchase.

Goodwill on acquisitions of subsidiaries is included in intangible assets. Goodwill is not amortised but it is tested for impairment annually or more frequently if events or changes in circumstances indicate that it might be impaired, and is carried at cost less accumulated impairment losses. Gains and losses on the disposal of an entity include the carrying amount of goodwill relating to the entity sold.

Goodwill is allocated to cash-generating units for the purpose of impairment testing. The allocation is made to those cash-generating units or groups of cash-generating units that are expected to benefit from the business combination in which the goodwill arose. The units or groups of units are identified at the lowest level at which goodwill is monitored for internal management purposes, being the operating segments.

NOTES TO THE FINANCIAL STATEMENTS

For the Financial Year Ended 31 December 2025

2. Summary of material accounting policies (cont'd)

2.18 Intangible assets (cont'd)

(b) Computer softwares

Intangible assets acquired separately are measured on initial recognition at cost. Costs associated with maintaining the computer softwares are expensed off when incurred.

Following initial recognition, intangible assets are carried at cost less any accumulated amortisation (calculated on a straight-line basis over their useful lives) and accumulated impairment losses, if any. These costs are amortised to statement of comprehensive income using the straight-line method over their estimated useful lives of 3 years.

Gains or losses arising from derecognition of an intangible asset are measured as the difference between the net disposal proceeds and the carrying amount of the asset and are recognised in profit or loss when the asset is derecognised.

(c) Land-use rights

Land-use rights acquired are initially recognised at cost and are subsequently carried at cost less accumulated amortisation and accumulated impairment losses. These costs are amortised to profit or loss using the straight-line method over approximately 50 years, which is the shorter of their estimated useful lives and periods of contractual rights.

The amortisation period and amortisation method of intangible assets, other than goodwill, are reviewed at least at each reporting date. The effects of any revision are recognised in the statement of comprehensive income when the changes arise.

2.19 Trade and other payables

These amounts represent liabilities for goods and services provided to the Group prior to the end of reporting period which are unpaid. Trade and other payables are presented as current liabilities unless payment is not due within 12 months after the reporting period. They are recognised initially at their fair value and subsequently measured at amortised cost using the effective interest method.

2.20 Borrowings

Borrowings are initially recognised at fair value, net of transaction costs incurred. Borrowings are subsequently measured at amortised cost. Any difference between the proceeds (net of transaction costs) and the redemption amount is recognised in the statement of comprehensive income over the period of the borrowings using the effective interest method. Fees paid on the establishment of loan facilities are recognised as transaction costs of the loan to the extent that it is probable that some or all of the facility will be drawn down. In this case, the fee is deferred until the draw down occurs. To the extent there is no evidence that it is probable that some or all of the facility will be drawn down, the fee is recognised as a prepayment for liquidity services and amortised over the period of the facility to which it relates.

NOTES TO THE FINANCIAL STATEMENTS

For the Financial Year Ended 31 December 2025

2. Summary of material accounting policies (cont'd)

2.20 Borrowings (cont'd)

Borrowings are removed from the statement of financial position when the obligation specified in the contract is discharged, cancelled or expired. The difference between the carrying amount of a financial liability that has been extinguished or transferred to another party and the consideration paid, including any non-cash assets transferred or liabilities assumed, is recognised in the statement of comprehensive income as other income or finance expenses.

Where the terms of a financial liability are renegotiated and the entity issues equity instruments to a creditor to extinguish all or part of the liability (debt for equity swap), a gain or loss is recognised in the statement of comprehensive income, which is measured as the difference between the carrying amount of the financial liability and the fair value of the equity instruments issued.

Borrowings are presented as current liabilities unless, at the end of the reporting period, the Group has the right to defer settlement of the liability for at least 12 months after the reporting period, in which case they are presented as non-current liabilities.

Covenants that the Group is required to comply with on or before the end of the reporting period are considered in classifying loan arrangements with covenants as current or non-current. Covenants that the Group is required to comply with after the reporting period do not affect the classification at the reporting date.

2.21 Borrowing costs

General and specific borrowing costs that are directly attributable to the acquisition, construction or production of a qualifying asset are capitalised during the period of time that is required to complete and prepare the asset for its intended use or sale. Qualifying assets are assets that necessarily take a substantial period of time to get ready for their intended use or sale.

Investment income earned on the temporary investment of specific borrowings, pending their expenditure on qualifying assets, is deducted from the borrowing costs eligible for capitalisation.

Other borrowing costs are expensed in the period in which they are incurred.

2.22 Provisions

Provisions for warranty and legal claims are recognised when the Group has a present legal or constructive obligation as a result of past events, it is probable that an outflow of resources will be required to settle the obligation and the amount can be reliably estimated. Provisions are not recognised for future operating losses.

Where there are a number of similar obligations, the likelihood that an outflow will be required in settlement is determined by considering the class of obligations as a whole. A provision is recognised even if the likelihood of an outflow with respect to any one item included in the same class of obligations may be small.

NOTES TO THE FINANCIAL STATEMENTS

For the Financial Year Ended 31 December 2025

2. Summary of material accounting policies (cont'd)

2.22 Provisions (cont'd)

Provisions are measured at the present value of management's best estimate of the expenditure required to settle the present obligation at the end of the reporting period. The discount rate used to determine the present value is a pre-tax rate that reflects current market assessments of the time value of money and the risks specific to the liability. The increase in the provision due to the passage of time is recognised as interest expense.

2.23 Employee benefits

(i) Short-term obligations

Liabilities for wages and salaries, including non-monetary benefits and accumulating sick leave that are expected to be settled wholly within 12 months after the end of the period in which the employees render the related service are recognised in respect of employees' services up to the end of the reporting period and are measured at the amounts expected to be paid when the liabilities are settled. The liabilities are presented as current employee benefit obligations in the statement of financial position.

(ii) Pension obligations

For defined contribution plans, the Group pays contributions to publicly or privately administered pension insurance plans on a mandatory, contractual or voluntary basis. The Group has no further payment obligations once the contributions have been paid. The contributions are recognised as employee benefit expense when they are due. Prepaid contributions are recognised as an asset to the extent that a cash refund or a reduction in the future payments is available.

The Group is required to provide certain staff pension benefits to their employees under existing PRC regulations. Pension contributions are provided at rates stipulated by the PRC regulations and are contributed to a pension fund managed by government agencies, which are responsible for administering these amounts for the subsidiaries' employees.

Contributions to Mandatory Provident Fund, a defined contribution retirement scheme, as required under the Hong Kong Mandatory Provident Fund Schemes Ordinance are recognised as expenses in the statement of comprehensive income as and when incurred.

The Group has no further payment obligations once the contributions have been paid. Pension contributions are recognised as employee benefit expense in the period in which the related services are performed. Prepaid contributions are recognised as an asset to the extent that a cash refund or a reduction in the future payments is available.

(iii) Bonus plans

The Group recognises a liability and an expense for bonuses where contractually obliged or where there is a past practice that has created a constructive obligation.

NOTES TO THE FINANCIAL STATEMENTS

For the Financial Year Ended 31 December 2025

2. Summary of material accounting policies (cont'd)

2.23 Employee benefits (cont'd)

(iv) Share-based payments

Share-based compensation benefits are provided to employees via the CIHL Share Option Scheme (the "2020 Scheme").

The fair value of options granted under the 2020 Scheme is recognised as an employee benefits expense with a corresponding increase in equity. The total amount to be expensed is determined by reference to the fair value of the options granted:

- (a) including any market performance conditions (eg the entity's share price);
- (b) excluding the impact of any service and non-market performance vesting conditions (eg profitability, sales growth targets and remaining an employee of the entity over a specified time period); and
- (c) including the impact of any non-vesting conditions (eg the requirement for employees to save).

The total expense is recognised over the vesting period, which is the period over which all of the specified vesting conditions are to be satisfied. At the end of each reporting period, the entity revises its estimates of the number of shares under options that are expected to vest based on the non-market vesting and service conditions. It recognises the impact of the revision to original estimates, if any, in profit or loss, with a corresponding adjustment to equity.

For cash-settled share-based compensation, the fair value of the employee services received in exchange for the grant of options is recognised as an expense with the recognition of a corresponding liability over the vesting period. Until the liability is settled, it is re-measured at each reporting date with changes in fair value recognised in profit or loss.

(v) Performance shares

Benefits to employees including the Directors are provided in the form of share-based payment transactions, whereby employees render services in exchange for shares or rights over shares ("equity-settled transactions"). The fair value of the employee services rendered is determined by reference to the fair value of the shares awarded or rights granted, excluding the impact of any non-market vesting conditions. These are fair valued based on the market price of entity's share on grant date. This fair value is charged to profit or loss over the vesting period of the share-based payment scheme, with the corresponding increase in equity. The value of the charge is adjusted in profit or loss over the remainder of the vesting period to reflect expected and actual quantities vested, with the corresponding adjustment made in equity.

Cancellations of grants of equity instruments during the vesting period (other than a grant cancelled by forfeiture when the vesting conditions are not satisfied) are accounted for as an acceleration of vesting, therefore any amount unrecognised that would otherwise have been charged is recognised immediately in profit or loss.

NOTES TO THE FINANCIAL STATEMENTS

For the Financial Year Ended 31 December 2025

2. Summary of material accounting policies (cont'd)

2.24 Government grants

Grants from the government are recognised as a receivable at their fair value where there is reasonable assurance that the grant will be received and the Group will comply with all the attached conditions.

Government grants received are recognised as income over the periods necessary to match them with the related costs which they intended to compensate on a systematic basis. Government grants relating to expenses are shown separately as other income.

2.25 Financial guarantees

The Group's subsidiaries have issued corporate guarantees to bank for bank borrowing of the Group's other subsidiary. These guarantees are financial guarantees as they require the subsidiaries to reimburse the banks if the subsidiary fail to make principal or interest payments when due in accordance with the terms of their borrowings. Intra-group transactions are eliminated on consolidation.

Financial guarantees are initially recognised at their fair values and subsequently measured at a higher of:

- (a) amount initially recognised less the cumulative amount of income recognised in accordance with the principles of IFRS 15; and
- (b) the amount of expected loss allowance computed using the impairment methodology under Note 2.14 to the financial statements.

2.26 Share capital

Ordinary shares are classified as equity.

Incremental costs directly attributable to the issue of new shares or options are shown in equity as a deduction, net of tax, from the proceeds.

2.27 Dividends

Provision is made for the amount of any dividend declared, being appropriately authorised and no longer at the discretion of the entity, on or before the end of the reporting period but not distributed at the end of the reporting period.

NOTES TO THE FINANCIAL STATEMENTS

For the Financial Year Ended 31 December 2025

3. Financial risk management

The Group's activities expose it to a variety of financial risks: market risk (including currency risk, fair value interest rate risk and cash flow interest rate risk), credit risk, liquidity risk and capital risk. The Group's overall risk management programme focuses on the unpredictability of financial markets and seeks to minimise potential adverse effects on the Group's financial performance.

The Board of Directors is responsible for setting the objectives and underlying principles of financial risk management for the Group. The management team then establishes the detailed policies such as risk identification, measurement and exposure limits.

(a) Market risk

(i) Currency risk

The Group operates in Asia with dominant operations in PRC. The Group has certain exposure to foreign currency risk as some of its business transactions, assets and liabilities are principally denominated in the Hong Kong dollar ("HKD"), United States dollar ("USD") and Singapore dollar ("SGD"). The Group does not have a foreign currency hedging policy in respect of foreign currency transactions, assets and liabilities. The Group will closely monitor its foreign currency exposure and consider hedging significant foreign currency exposure should the need arise.

At 31 December 2025, if the HKD had strengthened/weakened by 4% (2024: 4%) against the RMB with all other variables held constant, the recalculated post-tax profit for the financial year would have been RMB32,000 (2024: RMB58,000) higher/lower, mainly as a result of foreign exchange losses/gains on translation of HKD-denominated cash and bank balances and accruals.

At 31 December 2025, if the SGD had strengthened/weakened by 1% (2024: 0.3%) against the RMB with all other variables held constant, the foreign exchange gains/losses on translation of SGD-denominated financial assets are not expected to have any significant impact to post-tax profit for the financial year (2024: not significant).

At 31 December 2025, if the USD had strengthened/weakened by 4% (2024: 3%) against the RMB with all other variables held constant, the recalculated post-tax profit for the financial year would have been RMB49,000 (2024: RMB48,000) higher/lower, mainly as a result of foreign exchange losses/gains on translation of USD-denominated cash and bank balances.

NOTES TO THE FINANCIAL STATEMENTS

For the Financial Year Ended 31 December 2025

3. Financial risk management (cont'd)

(a) Market risk (cont'd)

(ii) Cash flow and fair value interest rate risks

Cash flow interest rate risk is the risk that the future cash flows of a financial instrument will fluctuate because of changes in market interest rates. Fair value interest rate risk is the risk that the fair value of a financial instrument will fluctuate due to changes in market interest rates.

The Group's exposure to interest rate risks arises primarily to interest-earning financial assets and interest-bearing financial liabilities. Interest rate risk is managed by the Group on an on-going basis with the primary objective of limiting the extent to which net interest expense could be affected by an adverse movement in interest rates.

The table below sets out the carrying amounts as at 31 December, by maturity or re-pricing, whichever is earlier, of the financial instruments of the Group that are exposed to interest rate risk:

	Less than 1 year RMB'000	Between 1 and 5 years RMB'000	Total RMB'000
2025			
Financial assets			
<i>Fixed rate</i>			
Short term deposit	5,170	–	5,170
<i>Floating rate</i>			
Cash at bank	31,312	–	31,312
Financial liabilities			
<i>Fixed rate</i>			
Borrowings	46,000	35,215	81,215
Lease liabilities	114	90	204
	46,114	35,305	81,419
<i>Floating rate</i>			
Borrowings	5,178	10,861	16,039

NOTES TO THE FINANCIAL STATEMENTS

For the Financial Year Ended 31 December 2025

3. Financial risk management (cont'd)

(a) Market risk (cont'd)

(ii) Cash flow and fair value interest rate risks (cont'd)

	Less than 1 year RMB'000	Between 1 and 5 years RMB'000	Total RMB'000
2024			
Financial assets			
<i>Fixed rate</i>			
Short term deposit	5,058	–	5,058
<i>Floating rate</i>			
Cash at bank	35,116	–	35,116
Financial liabilities			
<i>Fixed rate</i>			
Borrowings	29,000	54,535	83,535
Lease liabilities	105	–	105
	29,105	54,535	83,640
<i>Floating rate</i>			
Borrowings	4,877	16,339	21,216

The Group is not exposed to changes in interest rates for fixed rate financial assets and financial liabilities, and the impact of the exposure to interest rate risk from financial assets at variable rate is not significant.

If the RMB interest rates had been higher/lower by 0.1% (2024: 0.1%) with all other variables including tax rate being held constant, the post-tax profit would have been lower/higher by RMB669,000 (2024: RMB715,000) as a result of higher/lower interest expense on these borrowings.

The Company does not have exposure to interest rate risk as it does not hold variable financial assets and liabilities.

(b) Credit risk

Credit risk refers to the risk that counterparty will default on its contractual obligations resulting in financial loss to the Group. Refer to Note 22 to the financial statements for the details of the Group's exposure to credit risk in relation to trade receivables, other receivables and contract assets. Cash and cash equivalent are subject to immaterial credit loss as bank deposits are placed with banks with high credit-rating.

NOTES TO THE FINANCIAL STATEMENTS

For the Financial Year Ended 31 December 2025

3. Financial risk management (cont'd)

(c) Liquidity risk

Prudent liquidity risk management includes maintaining sufficient funds to enable the Group and the Company to meet contractual and financial obligations when due and the availability of funding through credit facilities. At the end of the reporting period, assets held by the Group and the Company for maintaining liquidity risk included cash and cash equivalents as disclosed in Note 23 to the financial statements.

To manage liquidity risk, the Group and the Company monitors its net operating cash flow and maintains a level of cash and cash equivalents, deemed adequate by management for working capital purposes so as to mitigate the effectiveness of cash flows.

The table below analyses the non-derivative financial liabilities of the Group and the Company into relevant maturity groupings based on the remaining period at the end of the reporting period to the contractual maturity date. The amounts disclosed in the table are the contractual undiscounted cash flows. Balances due within 12 months equal their carrying amounts as the impact of discounting is not significant.

	Less than 1 year RMB'000	Between 1 and 5 years RMB'000	More than 5 years RMB'000	Total RMB'000
Group				
2025				
Trade and other payables	40,744	–	–	40,744
Borrowings	51,178	47,393	–	98,571
Lease liabilities	114	90	–	204
	<u>92,036</u>	<u>47,483</u>	<u>–</u>	<u>139,519</u>
2024				
Trade and other payables	37,481	–	–	37,481
Borrowings	33,877	75,241	–	109,118
Lease liabilities	105	–	–	105
	<u>71,463</u>	<u>75,241</u>	<u>–</u>	<u>146,704</u>
Company				
2025				
Other payables	<u>58,638</u>	–	–	<u>58,638</u>
2024				
Other payables	<u>48,467</u>	–	–	<u>48,467</u>

NOTES TO THE FINANCIAL STATEMENTS

For the Financial Year Ended 31 December 2025

3. Financial risk management (cont'd)

(d) Capital risk

The Group's objectives when managing capital are to safeguard the Group's ability to continue as a going concern and to maximise the return to the shareholders through the optimisation of the debt and equity balance.

The Group sets the amount of capital in proportion to risk. The Group manages the capital structure and makes adjustments to it in the light of changes in economic conditions and the risk characteristics of the underlying assets. In order to maintain or adjust the capital structure, the Group may adjust the amount of dividends paid to shareholders, issue new shares, repurchase shares, raise new debts, redeem existing debts or sell assets to reduce debts.

According to the Rule 723 of the Listing Manual of the SGX-ST, at least 10% of the Company's shares should be held in the hands of the public.

Apart from the above, the Group and the Company are not subject to any other externally imposed capital requirements.

(e) Fair value measurement

The fair value measurement hierarchy have been defined as follows:

- (i) Quoted prices (unadjusted) in active markets for identical assets or liabilities (Level 1).
- (ii) Inputs other than quoted prices included within Level 1 that are observable for the asset or liability, either directly (that is, as prices) or indirectly (that is, derived from prices) (Level 2).
- (iii) Inputs for the asset or liability that are not based on observable market data (that is, unobservable inputs) (Level 3).

See Note 14 to the financial statements for disclosure of the investment properties that are measured at fair value. The fair value of current financial assets and liabilities carried at amortised cost approximates their carrying amounts.

(f) Offsetting financial assets and financial liabilities

Financial assets and liabilities are offset and the net amount reported in the statement of financial position when there is legally enforceable right to offset the recognised amounts, and there is an intention to settle on a net basis or realise the asset and settle the liability simultaneously.

NOTES TO THE FINANCIAL STATEMENTS

For the Financial Year Ended 31 December 2025

3. Financial risk management (cont'd)

(f) Offsetting financial assets and financial liabilities (cont'd)

The following table presents the recognised financial instruments that are offset in the Company's statement of financial position as at 31 December 2025 and 2024 respectively.

	Gross amounts of recognised financial assets/ (liabilities) RMB'000	Gross amounts of recognised financial liabilities/ (assets) set off in the statement of financial position RMB'000	Net amounts of financial assets/ (liabilities) presented in the statement of financial position RMB'000
Company			
As at 31 December 2025			
Due from subsidiaries	871,150	(319,989)	551,161
Due to subsidiaries	(375,160)	319,989	(55,171)
As at 31 December 2024			
Due from subsidiaries	861,020	(315,952)	545,068
Due to subsidiaries	(360,974)	315,952	(45,022)

(g) Financial instruments by category

The aggregate carrying amounts of the different categories of financial instruments are as follows:

	Group		Company	
	2025 RMB'000	2024 RMB'000	2025 RMB'000	2024 RMB'000
Financial assets				
Trade and other receivables ⁽¹⁾	228,404	224,698	551,221	545,128
Cash and cash equivalents	36,648	40,430	1	1
Financial assets, at amortised cost	265,052	265,128	551,222	545,129
Financial liabilities				
Borrowings	97,254	104,751	–	–
Lease liabilities	204	105	–	–
Trade and other payables ⁽²⁾	40,744	37,564	58,638	48,467
Financial liabilities, at amortised cost	138,202	142,420	58,638	48,467

⁽¹⁾ Excluding prepayments and advances

⁽²⁾ Excluding receipts in advance

NOTES TO THE FINANCIAL STATEMENTS

For the Financial Year Ended 31 December 2025

4. Critical accounting estimates and judgements

Estimates and judgements are continually evaluated and are based on historical experience and other factors, including expectations of future events that are believed to be reasonable under the circumstances.

The Group makes estimates and assumptions concerning the future. The resulting accounting estimates will, by definition, seldom equal the related actual results. The estimates and assumptions that have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities within the next financial year are addressed below.

(a) Impairment of trade receivables, other receivables and contract assets

As at 31 December 2025, the Group's trade receivables, contract assets and other receivables amounted to RMB18,612,000 (2024: RMB26,340,000), RMB206,701,000 (2024: RMB192,871,000) and RMB2,710,000 (2024: RMB5,104,000) respectively.

The Group measured the loss allowance of trade receivables and contract assets at an amount equal to lifetime expected credit losses ("ECL") by assessing the probability of default that is based on the Group's historical credit loss experience, adjusted for forward-looking factors specific to the debtors and the economic environment for the remaining group of debtors. A considerable amount of judgement is required in assessing the ECL which are determined by referencing to the Group's historical observed default rates, customers' ability to pay and adjusted with forward-looking information. At every reporting date, the historical observed default rate will be updated and changes in the forward-looking estimates will be analysed.

The Group generally measured the loss allowance of other receivables at an amount equal to 12-month ECL by taking into account the historical default experience and the financial position of the counterparties, adjusted for factors that are specific to the receivables in estimating the probability of default. When the credit quality deteriorates and the resulting credit risk of other receivables increase significantly since its initial recognition, the 12-month ECL would be replaced by lifetime ECL.

The total loss allowance recognised for trade and other receivables and contract assets as at 31 December 2025 was RMB29,524,000 (2024: RMB30,828,000) and RMB42,092,000 (2024: RMB34,096,000) respectively. Details of the loss allowance on trade receivables, other receivables and contract assets are disclosed in Note 22 to the financial statements.

(b) Revenue from wastewater treatment services

Revenue from wastewater treatment services involved significant judgements and assumptions as the consideration is variable. In estimating the revenue, the Group has considered the most likely amount of consideration which the Group expects to be entitled to, in exchange for transferring the promised services to the customer. The consideration estimated is to the extent it is highly probable that a significant reversal in the amount of cumulative revenue recognised will not occur when the uncertainty associated with the variable consideration is subsequently resolved. Refer to Note 5 to the financial statements for the revenue recognised in current financial year.

NOTES TO THE FINANCIAL STATEMENTS

For the Financial Year Ended 31 December 2025

4. Critical accounting estimates and judgements (cont'd)

(c) Estimated impairment of goodwill

Goodwill is tested for impairment annually and whenever there is indication that the goodwill may be impaired. The recoverable amount of goodwill and where applicable, cash-generating units ("CGUs") have been based on fair value less costs of disposal calculations. These calculations require the use of estimates.

The sensitivity analysis on the key assumptions applied in the calculations are disclosed in Note 15 to the financial statements.

(d) Investment properties

Investment properties are initially recognised at cost including all direct costs attributable to the property and subsequently carried at fair value, determined annually by independent professional valuers on the highest-and-best-use basis. A consideration amount of estimates and judgements are required in determining the fair value of investment properties.

Details of the valuation techniques used in determining the fair value of investment properties are disclosed in Note 14 to the financial statements.

5. Revenue

	Group	
	2025	2024
	RMB'000	RMB'000
Revenue from:		
- Supply of grey water	20,628	19,736
- Construction of water pipeline	58,100	43,926
- Wastewater treatment services	30,792	29,254
	<u>109,520</u>	<u>92,916</u>

All streams of revenue are recognised over time, except for revenue from construction of water pipeline is recognised at a point in time.

NOTES TO THE FINANCIAL STATEMENTS

For the Financial Year Ended 31 December 2025

6. (a) Other income - Others

	Group	
	2025	2024
	RMB'000	RMB'000
Interest income from financial assets measured at amortised cost - Banks	205	183
Rental income from investment properties (Note 14)	1,179	1,288
Reversal of accrued water resource tax ⁽¹⁾	–	9,528
Maintenance service income	218	–
Others	80	19
	<u>1,682</u>	<u>11,018</u>

⁽¹⁾ On 5 June 2024, the Group entered into a water supply service agreement with the Tianjin Binhai New Area Drainage Affairs Center, which established a revised water supply rate excluding the water resources tax, effective retrospectively from 17 October 2022. As such, it is concluded that the Group is no longer required to settle the related water resources tax, which had been previously accrued. As a result, the accrued water resources tax payables of RMB9,528,000 was reversed during the financial year ended 31 December 2024.

6. (b) Other losses - net

	Group	
	2025	2024
	RMB'000	RMB'000
Expected credit losses on:		
- Contract assets (Note 22(a))	(7,996)	(7,562)
- Other receivables (Note 22(c)(iv))	–	(1,304)
	<u>(7,996)</u>	<u>(8,866)</u>
Currency exchange losses - net	(198)	(100)
Fair value losses on investment properties - net (Note 14)	(5,786)	(10,260)
Gain on disposals of property, plant and equipment	3	4
Loss on disposal of investment properties (Note 14)	(2,086)	–
Loss on derecognition of investment properties – net (Note 14)	–	(2,712)
Others	–	(44)
	<u>(8,067)</u>	<u>(13,112)</u>
	<u>(16,063)</u>	<u>(21,978)</u>

NOTES TO THE FINANCIAL STATEMENTS

For the Financial Year Ended 31 December 2025

7. Finance expenses

	Group	
	2025	2024
	RMB'000	RMB'000
Interest expense on:		
- Bank borrowings	1,838	2,059
- Borrowings from non-related parties	1,918	1,870
- Lease liabilities (Note 12(a)(ii))	2	11
	3,758	3,940

8. Employee benefit expense

	Group	
	2025	2024
	RMB'000	RMB'000
Salaries, allowances and bonuses		
- Included in cost of sales and services	5,608	5,636
- Included in administrative and other operating expenses	10,500	10,846
	16,108	16,482
Pension costs of defined contribution plans		
- Included in cost of sales and services	1,721	1,673
- Included in administrative and other operating expenses	1,701	1,798
	3,422	3,471
Employee share based payment (Notes 28(b) and 28(c))	-	188
	19,530	20,141

NOTES TO THE FINANCIAL STATEMENTS

For the Financial Year Ended 31 December 2025

9. Profit/(loss) before income tax

The Group's profit/(loss) before income tax is arrived at after charging the following:

	Group	
	2025	2024
	RMB'000	RMB'000
Included in cost of sales and services provided:		
Cost of inventories consumed	3,012	2,238
Depreciation of property, plant and equipment**	15,809	27,057
Employee benefit expense	7,329	7,309
Utility costs	4,667	3,740
Water pipeline installation and construction costs	15,145	12,329
Chemical costs and other treatment costs	10,441	7,010
Included in administrative and other operating expenses:		
Fees on audit services paid/payable to:		
- Auditor of the Company	1,249	1,077
- Other auditors	62	62
Fees on non-audit services paid/payable to:*		
- Other auditors	125	152
Amortisation of intangible assets (Note 13)	360	367
Depreciation of property, plant and equipment**	2,194	3,090
Employee benefit expense	12,201	12,832
Legal and professional fees	1,526	2,270
Travelling	769	832
Utilities	89	86

* No non-audit services fees paid/payable to independent auditor of the Company during the current and prior financial years.

** Depreciation of property, plant and equipment is presented as net of amortisation of deferred income in relation to a related grant, amounted to RMB815,000 (2024: RMB815,000) as disclosed in Note 26 to the financial statements.

NOTES TO THE FINANCIAL STATEMENTS

For the Financial Year Ended 31 December 2025

10. Income tax expense

Tax expense/(credit) attributable to profit or loss is made up of:

	Group	
	2025	2024
	RMB'000	RMB'000
Profit or loss for the financial year		
- Current income tax – PRC enterprise income tax	1,823	8,137
- Deferred income tax	688	(8,155)
	<u>2,511</u>	<u>(18)</u>
Under provision for current income tax in prior financial years - PRC enterprise income tax	220	584
Total income tax expense	<u><u>2,731</u></u>	<u><u>566</u></u>

Pursuant to relevant laws and regulations in the PRC, subsidiaries in the PRC are required to pay the PRC enterprise income tax at a standard rate of 25% (2024: 25%).

No provision for income tax of Hong Kong entities since there is no assessable profit for the current and prior financial years.

Tax charges on profits assessable elsewhere have been calculated at the rates of tax prevailing in the countries, in which the Group operates, based on existing legislation, interpretation and practices in respect thereof.

NOTES TO THE FINANCIAL STATEMENTS

For the Financial Year Ended 31 December 2025

10. Income tax expense (cont'd)

The tax on the Group's loss before income tax differs from the theoretical amount that would arise using the tax rate of the principal place of operation of the Group as follows:

	Group	
	2025 RMB'000	2024 RMB'000
Profit/(loss) before income tax	6,307	(107,480)
Adjusted for: Share of loss of joint venture net of tax	–	96,357
Profit/(loss) before income tax exclude share of loss of joint venture	6,307	(11,123)
Tax calculated at PRC income tax rate of 25% (2024: 25%)	1,577	(2,780)
Tax effects of:		
- Income not subject to tax	(262)	(1,026)
- Expenses not deductible for tax purposes	243	3,169
- Under provision of tax in prior financial years	220	584
- Deferred tax asset not recognised	2,014	1,208
- Tax incentives	(1,061)	(589)
Income tax expense	2,731	566

Deferred income tax assets are recognised for tax losses carried forward to the extent that realisation of the related tax benefits through future taxable profits is probable. The Group has unrecognised tax losses of RMB31,432,000 (2024: RMB25,142,000) at the end of the reporting period which can be carried forward and used to offset against future taxable income subject to meeting certain statutory requirements by those companies with unrecognised tax losses in their respective countries of incorporation. The tax losses can be carried forward up to a period of 5 years. During the current financial year ended 2025, unrecognised tax losses of RMB1,766,000 (2024: RMB Nil) has expired.

NOTES TO THE FINANCIAL STATEMENTS

For the Financial Year Ended 31 December 2025

11. Loss per share

Basic

Basic loss per share is calculated by dividing the net loss for the financial year attributable to equity holders of the Company by the weighted average number of ordinary shares outstanding during the financial year.

Diluted

For the purpose of calculating diluted loss per share, net loss attributable to equity holders of the Company and the weighted average number of ordinary shares outstanding are adjusted for the effects of all dilutive potential ordinary shares. The Company has two categories of dilutive potential ordinary shares: share options and performance share plan.

For share options, the weighted average number of ordinary shares outstanding has been adjusted as if all dilutive share options were exercised. The number of shares that could have been issued upon the exercise of all dilutive share options less the number of shares that could have been issued at fair value (determined as the Company's average share price for the financial year) for the same total proceeds is added to the denominator as the number of shares issued for no consideration. No adjustment is made to the net profit/(loss).

For performance share plan, the weighted average number of ordinary shares outstanding has been adjusted as if all outstanding share awards granted pursuant to the performance share plan ("Share Awards") will be vested.

The share options granted of 3,450,000 (2024: 5,750,000) is anti-dilutive as the Group recorded a loss for the financial year ended 31 December 2025 and 2024.

The calculation of basic and diluted loss per share are as follows:

	2025	2024
Loss attributable to equity holders of the Company (RMB'000)	(2,995)	(111,392)
Weighted average number of ordinary shares in issue ('000)	78,278	78,059
Basic loss per share (RMB (Fen))	(3.83)	(142.70)
Diluted loss per share (RMB (Fen))	(3.83)	(142.70)

NOTES TO THE FINANCIAL STATEMENTS

For the Financial Year Ended 31 December 2025

12. Property, plant and equipment

Group	Leasehold land and buildings RMB'000	Water plant and its ancillary facilities				Motor vehicles RMB'000	Construction in progress RMB'000	Total RMB'000
		RMB'000	RMB'000	RMB'000	RMB'000			
2025								
Cost								
Beginning of the financial year	39,129	332,003	1,539	2,394	3,663	930	384,285	
Transfer	-	749	-	35	-	(784)	-	
Additions	226	-	-	-	380	3,221	3,827	
Disposals	-	-	-	-	(56)	-	(56)	
Expired lease contract	(237)	-	-	-	-	-	(237)	
Currency translation differences	(20)	-	-	-	-	-	(20)	
End of the financial year	39,098	332,752	1,539	2,429	3,987	3,367	387,799	
Accumulated depreciation								
Beginning of the financial year	19,430	177,691	805	1,876	3,523	-	207,952	
Depreciation charge	2,975	15,453	178	141	71	-	18,818	
Disposals	-	-	-	-	(56)	-	(56)	
Expired lease contract	(237)	-	-	-	-	-	(237)	
Currency translation differences	(9)	-	-	-	-	-	(9)	
End of the financial year	22,159	193,144	983	2,017	3,538	-	226,468	
Net book value								
End of the financial year	16,939	139,608	556	412	449	3,367	161,331	

NOTES TO THE FINANCIAL STATEMENTS

For the Financial Year Ended 31 December 2025

12. Property, plant and equipment (cont'd)

Group	Water plant and its ancillary facilities							Total RMB'000
	Leasehold land and buildings RMB'000	Plant and machinery RMB'000	Office equipment RMB'000	Renovation RMB'000	Motor vehicles RMB'000	Construction in progress RMB'000		
2024								
Cost								
Beginning of the financial year	40,985	1,539	2,293	4,627	3,772	996	385,995	
Transfer	-	-	98	-	-	(262)	-	
Additions	-	-	3	-	-	196	255	
Disposals	-	-	-	-	(109)	-	(109)	
Reclassification ^(v)	(1,872)	-	-	-	-	-	(1,872)	
Currency translation differences	16	-	-	-	-	-	16	
End of the financial year	39,129	1,539	2,394	4,627	3,663	930	384,285	
Accumulated depreciation								
Beginning of the financial year	16,951	651	1,724	4,627	3,524	-	177,658	
Depreciation charge	3,038	154	152	-	108	-	30,962	
Disposals	-	-	-	-	(109)	-	(109)	
Reclassification ^(v)	(562)	-	-	-	-	-	(562)	
Currency translation differences	3	-	-	-	-	-	3	
End of the financial year	19,430	805	1,876	4,627	3,523	-	207,952	
Net book value								
End of the financial year	19,699	734	518	-	140	930	176,333	

NOTES TO THE FINANCIAL STATEMENTS

For the Financial Year Ended 31 December 2025

12. Property, plant and equipment (cont'd)

- (i) The Group's leasehold land and buildings are located in PRC.
- (ii) In March 2006, CIHL (Tianjin) Water Development Company Limited ("Water Development") obtained approval from the local government agency, to authorise the use a parcel of land directly associated with water plant and its ancillary facilities for the purpose of supplying grey water for a period of 50 years. As at 31 December 2025, the legal title for land use rights has not been transferred to Water Development. Despite not having legal title of the land use rights, management considers that the Group obtained the right to use through contractual arrangement with the local government agency.
- (iii) For the financial year ended 31 December 2025, borrowings are secured on the Group's leasehold land and buildings with carrying amount of RMB6,901,000 (2024: RMB8,579,000) and water plant and its ancillary facilities with carrying amount of RMB32,039,000 (2024: RMB33,923,000) (Note 24).
- (iv) Right-of-use assets acquired under leasing arrangements are presented together with the owned assets of the same class. Details of such lease assets are disclosed in Note 12(a) to the financial statements.
- (v) During the financial year ended 31 December 2024, the Group reclassified 2 office units of owner-occupied properties with aggregate net book value of RMB1,310,000 to investment properties due to a change of their intended use (Note 14). The office units were previously used for the Group's administrative purposes, are now leased out to non-related parties.

(a) Leases – The Group as a lessee

This note provides information for leases where the Group is a lessee. The Group leases office space for administrative purposes. Details of leases where the Group is a lessor is disclosed in Note 14 to the financial statements.

- (i) Amounts recognised in statement of financial position

The statement of financial position shows the following amounts relating to leases:

	Group	
	2025 RMB'000	2024 RMB'000
Right-of-use assets		
Buildings	237	145
Lease liabilities		
Current	114	105
Non-current	90	–
	204	105

NOTES TO THE FINANCIAL STATEMENTS

For the Financial Year Ended 31 December 2025

12. Property, plant and equipment (cont'd)

(a) Leases – The Group as a lessee (cont'd)

- (ii) Amounts recognised in the consolidated statement of comprehensive income

The consolidated statement of comprehensive income shows the following amounts relating to leases:

	Group	
	2025	2024
	RMB'000	RMB'000
Depreciation charge of right-of-use assets - buildings	118	119
Interest expense on lease liabilities (included in finance expense) (Note 7)	2	11
Expense relating to short-term leases (included in administrative expenses and other operating expenses)	6	5

- (iii) Addition of right-of-use assets during the financial year ended 31 December 2025 was RMB226,000 (2024: RMB Nil).

- (iv) The total cash outflow for leases in financial year ended 31 December 2025 was RMB142,000 (2024: RMB131,000).

13. Intangible assets

Group	Computer software RMB'000	Land-use rights RMB'000	Total RMB'000
2025			
Cost			
Beginning and end of the financial year	445	15,775	16,220
Accumulated amortisation			
Beginning of the financial year	398	1,267	1,665
Amortisation charge (Note 9)	26	334	360
End of the financial year	424	1,601	2,025
Net book value			
End of the financial year	21	14,174	14,195

NOTES TO THE FINANCIAL STATEMENTS

For the Financial Year Ended 31 December 2025

13. Intangible assets (cont'd)

Group	Computer software RMB'000	Land-use rights RMB'000	Total RMB'000
2024			
Cost			
Beginning of the financial year	408	15,775	16,183
Additions	37	–	37
End of the financial year	445	15,775	16,220
Accumulated amortisation			
Beginning of the financial year	365	933	1,298
Amortisation charge (Note 9)	33	334	367
End of the financial year	398	1,267	1,665
Net book value			
End of the financial year	47	14,508	14,555

For the financial year ended 31 December 2025, borrowings are secured on the Group's land-use rights with carrying amount of RMB5,777,000 (2024: RMB5,912,000) (Note 24).

14. Investment properties

	Group	
	2025 RMB'000	2024 RMB'000
Beginning of financial year	54,543	103,740
Additions ⁽¹⁾	927	9,411
Reclassification – net ⁽²⁾	–	1,310
Value added tax ⁽³⁾	–	(2,528)
Disposal ⁽⁴⁾	(21,737)	–
Derecognition ⁽⁵⁾	–	(47,130)
Fair value losses recognised in profit or loss – net (Note 6(b))	(5,786)	(10,260)
End of financial year	27,947	54,543

NOTES TO THE FINANCIAL STATEMENTS

For the Financial Year Ended 31 December 2025

14. Investment properties (cont'd)

⁽¹⁾ During the financial year ended 31 December 2025, additions to investment properties includes 2 residential units transferred as settlement of trade receivables from non-related parties amounting to RMB902,000. The Group has obtained the legal titles of these properties as at 31 December 2025.

During the financial year ended 31 December 2024, additions to investment properties includes 5 residential units and 3 parking lots transferred as settlement of trade receivables from non-related parties amounting to RMB7,867,000. The Group has obtained the legal titles of these properties as at 31 December 2024.

⁽²⁾ During the financial year ended 31 December 2024, the Group transferred 2 office units of owner-occupied properties with an aggregate net book value of RMB1,310,000 to investment properties due to a change of their intended use. The office units were previously used for the Group's administrative purposes, are now leased out to non-related parties (Note 12 (v)).

⁽³⁾ During the financial year ended 31 December 2024, value added tax of RMB2,528,000 related to investment properties in Yixian, respectively, was reclassified as trade and other receivables.

⁽⁴⁾ During the financial year ended 31 December 2025, the Group disposed of certain investment properties to non-related parties for a total cash consideration of RMB16,141,000, while the remaining RMB5,596,000 relates to properties used as a settlement to one of the Group's outstanding borrowings from non-related party (Note 24). A net loss on disposal of investment properties of RMB2,086,000 (Note 6(b)) was recognised in profit or loss for the financial year ended 31 December 2025.

⁽⁵⁾ During the financial year ended 31 December 2024, the Group derecognised investment properties with aggregate fair value of RMB47,130,000, in relation to the following events:

- Final ruling of legal proceedings against dividend payment by former associate, Yichang Zeyou Real Estate Development Co. LTD ("Yichang Zeyou")

As disclosed in Note 27 to the financial statements, a legal proceeding was brought against the Group by Mr. Zhang Zhaowang alleging that the profit distribution resolution made on 1 September 2022 by the Board of Directors of Yichang Zeyou was in violation of tax regulations ("2022 dividend"). The 2022 dividend due to the Group was settled through a cash payment of RMB11,000,000 and the transfer of 6 completed residential units and an office building amounting to RMB48,500,000.

On 2 February 2024, Yichang Dianjun District Court of the People's Republic of China ruled that the 2022 dividend was invalid. The Group has subsequently appealed to YiChang Intermediate Court on 18 June 2024, but the appeal was rejected. Consequently, the judgement concluded that the 2022 dividend was invalid is final and unappealable.

Following the final judgement, the Group does not have the legal right over the previously transferred 6 completed residential units and an office building and these properties have been derecognised. The remaining 2022 dividend received in cash, amounting to RMB11,000,000 has not been settled and remains recorded as a provision as at 31 December 2024, as disclosed in Note 27 to the financial statements.

- Court-sponsored auctions

In the prior financial year ended 31 December 2022, the Group has received 6 store units and 305 underground parking spaces from its former associate, Yichang Zeyou, as settlement of outstanding receivable balances of RMB10,236,000 through a contractual agreement ("Transferred Properties for Other Receivables"). However, during the prior financial year ended 31 December 2024, the Group became aware that certain units of the Transferred Properties for Other Receivables had been sold by Yichang Zeyou through court-sponsored auctions, without the Group's permission. Following these incidents, as well as Yichang Zeyou are facing financial difficulties and violation of tax regulation, the Group assessed that it has lost control over these Transferred Properties for Other Receivables.

As a result of these events, the Group has lost control over these properties and has accordingly derecognised investment properties, at their current fair values of RMB47,130,000 and recognised a net loss on derecognition of investment properties of RMB2,712,000 (Note 6(b)) in profit or loss for the financial year ended 31 December 2024.

NOTES TO THE FINANCIAL STATEMENTS

For the Financial Year Ended 31 December 2025

14. Investment properties (cont'd)

(i) Leasing arrangements

The properties (office units) located in Beijing and Tianjin are leased to non-related parties under operating leases with rentals receivable monthly.

Minimum lease payments receivable on leases of investment properties are as follows:

	2025 RMB'000	2024 RMB'000
Not later than one year	245	1,337
Between one and five years	323	723
	568	2,060

(ii) Investment properties pledged as security

For the financial year ended 31 December 2025 and 2024, investment properties with carrying amounts of RMB23,900,000 (2024: RMB30,560,000) are mortgaged to secure bank borrowings and borrowings from a non-related party (Note 24).

(iii) Amounts are recognised in profit or loss for investment properties

	Group	
	2025 RMB'000	2024 RMB'000
Rental income (Note 6(a))	1,179	1,288
Direct operating expenses from property that generated rental income (including repairs and maintenance)	(341)	(394)
	838	894

NOTES TO THE FINANCIAL STATEMENTS

For the Financial Year Ended 31 December 2025

14. Investment properties (cont'd)

- (iv) Measuring investment properties at fair value

The Group's investment properties that are located in Beijing, Tianjin and Baoding, Hebei Province, PRC are held as office buildings and residential units to generate rental income and/or for capital appreciation. The properties are measured at fair value. Changes in fair values are presented in the consolidated statement of comprehensive income as part of "Other losses – net".

As at 31 December 2025, the details of the Group's investment properties are as follows:

Location	Description	Existing use	Tenure	Unexpired term of lease
2025				
Webok-times Center, No.17 Zhongguancun South Main Street, Haidian District, Beijing, PRC	5 office units (2103 - 2107) at level 21 of a 23-storey office building	Office	Leasehold	46 years
Yi Xin Jia Yuan, Baodi District, Tianjin City, PRC	1 residential unit	Vacant	Leasehold	61 years
Yi Xin Jia Yuan, Baodi District, Tianjin City, PRC	2 parking spaces	Vacant	Leasehold	19 years
Tianqi International Plaza, Binhai New Area District, Tianjin City, PRC	2 office units (1001 - 1002) at level 10 of a 14-storey office building	Office	Leasehold	23 years
Hangu Baode ShiDai Lanwan, Binhai New Area District, Tianjin City, PRC*	2 residential units	Vacant	Leasehold	53 years

* Legal titles for above 2 residential units have been obtained in December 2025.

NOTES TO THE FINANCIAL STATEMENTS

For the Financial Year Ended 31 December 2025

14. Investment properties (cont'd)

(iv) Measuring investment properties at fair value (cont'd)

As at 31 December 2024, the details of the Group's investment properties are as follows:

Location	Description	Existing use	Tenure	Unexpired term of lease
2024				
Webok-times Center, No.17 Zhongguancun South Main Street, Haidian District, Beijing, PRC	5 office units (2103 - 2107) at level 21 of a 23-storey office building	Office	Leasehold	47 years
Zhong Shang-Po Xin Bay, Jingke Village, Yizhou Town, Yi County, Baoding City, Hebei Province, the PRC [#]	15 residential units	Vacant	Leasehold	63 years
Yi Xin Jia Yuan, Baodi District, Tianjin City, PRC	1 residential unit	Vacant	Leasehold	62 years
Yi Xin Jia Yuan, Baodi District, Tianjin City, PRC	2 parking spaces	Vacant	Leasehold	20 years
Ze Cheng Hua Yuan, Binhai Tanggu District, Tianjin City, PRC [#]	4 residential units	Vacant	Leasehold	54 years
Ze Cheng Hua Yuan, Binhai Tanggu District, Tianjin City, PRC [#]	1 parking space	Vacant	Leasehold	54 years
Tianqi International Plaza, Binhai New Area District, Tianjin City, PRC	2 office units (1001 - 1002) at level 10 of a 14-storey office building	Office	Leasehold	24 years

Legal titles for all properties listed above have been obtained between December 2024 and January 2025.

[#] The Group has disposed of these investment properties during the financial year ended 31 December 2025.

NOTES TO THE FINANCIAL STATEMENTS

For the Financial Year Ended 31 December 2025

14. Investment properties (cont'd)

(iv) Measuring investment properties at fair value (cont'd)

Fair value hierarchy

	Fair value measurement using		
	Quoted prices in active markets for identical assets (Level 1) RMB'000	Significant other observable inputs (Level 2) RMB'000	Significant unobservable inputs (Level 3) RMB'000
Recurring fair value measurements			
Investment properties:			
2025			
- Office buildings - PRC	–	–	25,080
- Parking spaces - PRC	–	–	40
- Residential - PRC	–	–	2,827
	–	–	27,947
2024			
- Office buildings - PRC	–	–	31,700
- Parking spaces - PRC	–	–	53
- Residential - PRC	–	–	22,790
	–	–	54,543

Valuation techniques used to derive Level 3 fair values

Level 3 fair values of the Group's investment properties have been generally derived using the market value approach, by making reference to sales evidence as available in the market. Sales prices of comparable properties in close proximity are adjusted for differences in key attributes such as property size, location, tenure and property type. The most significant input in this valuation approach is the selling price per square metre. These adjustment factors are not directly observable from market evidence. Any increases/(decreases) in these inputs would result in higher/(lower) fair value measurement.

Investment properties are carried at fair value which has been determined based on valuations performed at the end of the reporting period. The valuations are based on the properties' highest-and-best-use, performed by Ravia Global Appraisal Advisory Limited (2024: Censere Group Limited), an independent valuer with a recognised and relevant professional qualification. The valuer has relevant experience in appraising similar properties within the same geographic region.

There were no changes in valuation technique and no transfers between fair value hierarchy levels during the financial years ended 31 December 2025 and 2024 respectively.

NOTES TO THE FINANCIAL STATEMENTS

For the Financial Year Ended 31 December 2025

15. Goodwill arising on consolidation

	Group	
	2025	2024
	RMB'000	RMB'000
Cost and carrying amount		
Beginning and end of the financial year	20,303	20,303

Goodwill arising from business combination is allocated to water supply service cash-generating unit (“CGU”) comprising CIHL (Tianjin) Water Development Co., Limited (“Water Development”) in PRC at acquisition. This CGU is expected to benefit from that business combination.

As at 31 December 2025, the recoverable amount of the CGU has been determined based on value-in-use calculations. The key assumptions for the value-in-use calculations are those regarding the discount rate, growth rate, budgeted gross margin and revenue during the period. The management estimates discount rate using pre-tax rates that reflect current market assessments of the time value of money and the risks specific to the CGU. The growth rate is based on long-term average economic growth rate of the geographical area in which the businesses of the CGU operate. Budgeted gross margin and revenue are based on past practices and expectations on market development.

As at 31 December 2025, management prepares cash flow forecasts derived from the most recent financial budgets approved by the Board of Directors covering a ten-year period with an average growth rate of 2%. Discount rate of approximately 8% was used for the cash flow forecasts as at 31 December 2025.

As at 31 December 2024, the recoverable amount of the CGU was determined based on fair value less costs of disposal calculations. The fair value is within level 3 of the fair value hierarchy.

In assessing whether an impairment is required, the carrying amount of the CGU is compared with its recoverable amount. The recoverable amount is the higher of the CGU’s fair value less cost of disposal and value in use. Given the nature of the CGU’s activities, information on the fair value of the CGU is usually difficult to obtain unless negotiations with potential purchasers or similar transactions are taking place. Consequently, the fair value less costs of disposal is determined based on the net present value of the future estimated cash flows expected to be generated from the continued use of the CGU (based on the most recent plans), including any expansion projects, and its eventual disposal, using assumptions a market participant may take into account. These cash flows were discounted using a pre-tax discount rate that reflected current market assessments of the time value of money and the risks specific to the CGU.

The assumptions for the fair value less costs of disposal calculations are those regarding the discount rate, revenue growth rate and budgeted gross margin during the period. The management estimates discount rate using pre-tax rates that reflect current market assessments of the time value of money and the risks specific to the CGU. The growth rate is based on long-term average economic growth rate of the geographical area in which the businesses of the CGU operate. Budgeted gross margin and revenue are based on past performance and expectations on market development.

NOTES TO THE FINANCIAL STATEMENTS

For the Financial Year Ended 31 December 2025

15. Goodwill arising on consolidation (cont'd)

As at 31 December 2024, management prepares cash flow forecasts derived from the most recent financial budgets approved by the Board of Directors covering a ten-year period with an average growth rate of 1.4%. Discount rate of approximately 8% was used for the cash flow forecasts as at 31 December 2024.

Management believes that no reasonably possible changes in any of the key assumptions used in the cash flow forecasts for the CGU would cause the carrying value of the CGU to exceed its recoverable amount for the financial year ended 31 December 2025 and 2024.

Management is of the opinion that a ten-year period is appropriate for both financial years as the rights to use the parcel of land associated with water plant and its ancillary facilities for supplying of grey water are more than ten years and the nature of the business of this CGU is considered fairly stable.

16. Investments in subsidiaries

	Company	
	2025	2024
	RMB'000	RMB'000
Unlisted investments, at cost		
Beginning and end of the financial year	11	11
Less: Impairment losses	(11)	(11)
	*	*

* Less than RMB1,000

Movement in allowance for impairment of investments in subsidiaries:

	Company	
	2025	2024
	RMB'000	RMB'000
Beginning and end of the financial year	11	11

An allowance for impairment loss was made in respect of the Company's investments in certain loss-making subsidiaries to the recoverable amounts, taking into consideration the financial conditions of the subsidiaries. No reversal of impairment loss on the investments in subsidiaries was made for the financial years ended 31 December 2025 and 2024 respectively.

NOTES TO THE FINANCIAL STATEMENTS

For the Financial Year Ended 31 December 2025

16. Investments in subsidiaries (cont'd)

The Group's principal subsidiaries as at 31 December 2025 and 2024 are set out below. Unless otherwise stated, they have share capital consisting solely of ordinary shares that are held directly by the Group, and the proportion of ownership interests held equals the voting rights held by the Group. The country of incorporation or registration is also their principal place of business.

Name of companies	Principal activities	Place of business/ incorporation	Issued and paid-up capital	Ownership interest held by parent*		Ownership interest held by the Group		Ownership interest held by non-controlling interests	
				2025	2024	2025	2024	2025	2024
<u>Held by the Company</u>									
(a)/(b) China Infrastructure Management (Hong Kong) Limited ("CIMHK")	Provision of management services to the Group	Hong Kong	HK\$10,000	100	100	100	100	-	-
(a)/(b) China (Tianjin) Water Resources Limited ("CTWRL")	Investment holding	Samoa	US\$1	100	100	100	100	-	-
(a)/(b) CIHL Development Limited ("CHIL Dev")	Investment holding	Samoa	US\$1	100	100	100	100	-	-
<u>Held by CTWRL</u>									
(a)/(c)/(f) CIHL (Tianjin) Water Development Co., Ltd. ("Water Development")	Construction of water pipeline and supply of grey water	PRC	RMB60,000,000	-	-	60	60	40	40
(b) China (Hong Kong) Water Resources Limited ("CHKWRL")	Investment holding	Hong Kong	-**	-	-	100	100	-	-

NOTES TO THE FINANCIAL STATEMENTS

For the Financial Year Ended 31 December 2025

16. Investments in subsidiaries (cont'd)

Name of companies	Principal activities	Place of business/ incorporation	Issued and paid-up capital	Ownership interest held by parent*		Ownership interest held by the Group		Ownership interest held by non-controlling interests	
				2025	2024	2025	2024	2025	2024
<u>Held by CHKWRL</u>									
(a) Tianjin Greenwatt Environmental Technology Co., Ltd	Sales of environmental product and environmental service	PRC	-**	-	100	100	100	-	-
<u>Held by Water Development</u>									
(a)(c)(f)(g) Tianjin Lingang Water Co., Ltd	Construction of water pipeline and supply of grey water	PRC	RMB20,000,000	-	33	33	67	67	67
<u>Held by CHIL Dev</u>									
(a)(d) CIHL (Tianjin) City Development Limited ("XZCID")	Investment holding and property investment	PRC	RMB50,000,000	-	100	100	-	-	-
<u>Held by XZCID</u>									
(a)(b) Pinnacle China Ltd ("PCL")	Investment holding	British Virgin Islands	US\$1	-	100	100	-	-	-
(a)(e) Beijing Shiji Longquan Enterprise Co., Limited ("SJLQ")	Provision of engineering and land leveling service for preliminary land development projects	PRC	RMB10,000,000	-	100	100	-	-	-

NOTES TO THE FINANCIAL STATEMENTS

For the Financial Year Ended 31 December 2025

16. Investments in subsidiaries (cont'd)

Name of companies	Principal activities	Place of business/ incorporation	Issued and paid-up capital	Ownership interest held by parent*		Ownership interest held by the Group		Ownership interest held by non-controlling interests	
				2025	2024	2025	2024	2025	2024
<u>Held by XZCID (cont'd)</u>									
(a)/(b) Yichang Zhongjia Xinye Asset Management Co., Ltd	Property management services	PRC	RMB3,000,000	–	–	100	100	–	–
<u>Held by PCL</u>									
(b)/(h) MKS Equities Ltd	Investment holding	Papua New Guinea	Kina2,000	–	–	78	78	22	22
* Parent is referring to the Company									
** No paid-up share capital as at 31 December 2025 and 2024.									
(a) For the purposes of preparing the consolidated financial statements of the Group, these financial statements have been audited/reviewed by Shanghai CLA Global TS Certified Public Accountants, PRC.									
(b) Not required to be audited under the laws of country of incorporation.									
(c) Audited by Lixin Zhong Lian CPAs, PRC for local statutory purposes.									
(d) Audited by Beijing Zhongtianxinda Accounting Networks and Associations Co., Ltd., PRC. XZCID operates a branch office 天津新中城市實業發展有限公司北京工程 管理分公司 ("XZCID Beijing Branch") with statutory registration in Beijing, PRC for local statutory purposes.									
(e) Audited by Zhong Rui Certified Public Accountant Co., Ltd., PRC for local statutory purposes.									
(f) CIHL (Tianjin) Water Development Co., Ltd. and its subsidiary, Tianjin Lingang Water Co., LTD, collectively known as the "Water Development Group".									
(g) Tianjin Lingang Water Co., Ltd. is regarded as a subsidiary as the Group has control over the entity through its 60% equity interest in its immediate holding company, Water Development, resulting in an effective interest of 33%, and the ability to direct the relevant activities of the entity.									
(h) MKS Equities Ltd obtained a petroleum prospecting license, PPL 666, for an oil and gas exploration project in February 2021. Details of the exploration right license are as follows:									
Name of license	Location	Area of license	Expiration date						
Petroleum Prospecting License (License number: 666)	Independent State of Papua New Guinea	Approximately 3,310 km ²	February 2027						

NOTES TO THE FINANCIAL STATEMENTS

For the Financial Year Ended 31 December 2025

16. Investments in subsidiaries (cont'd)

In accordance to Rule 716 of *The Singapore Exchange Securities Trading Limited-Listing Rules*, the Audit Committee and Board of Directors of the Company confirmed that they are satisfied that the appointment of different auditors for its subsidiaries and associate would not compromise the standard and effectiveness of the audit of the consolidated financial statements.

The local statutory auditors of foreign-incorporated subsidiaries and associate were appointed to meet respective local statutory requirements where applicable. All of the significant foreign-incorporated subsidiaries and associate (Note 18) were audited directly by Shanghai CLA Global TS Certified Public Accountants (“Shanghai CLA Global TS”), a subsidiary of CLA Global TS Public Accounting Corporation (“CLA Global TS”) for group consolidation purposes. Shanghai CLA Global TS does not separately issue an opinion on the financial statements of the Group’s subsidiaries and associate. The work performed by Shanghai CLA Global TS was reviewed by the Company’s Auditors, CLA Global TS, as part of their group audit in accordance with International Standard of Auditing 600 *Special Consideration - Audit of Group Financial Statements (including the work of component auditors)*. Therefore, the Audit Committee and Board of Directors of the Company confirmed that the Group has complied with the Listing Rule 715 (2) of *The Singapore Exchange Securities Trading Limited-Listing Rules*.

Carrying amount of non-controlling interests

	Group	
	2025	2024
	RMB'000	RMB'000
Water Development and its subsidiaries ("Water Development Group")	116,823	110,252

Summarised financial information of subsidiaries with material non-controlling interests

Set out below is the summarised financial information for each subsidiary that has non-controlling interests (“NCI”) that are material to the Group. The amounts disclosed for each subsidiary are before inter-company eliminations.

There were no transactions with non-controlling interests for the financial years ended 31 December 2025 and 2024.

NOTES TO THE FINANCIAL STATEMENTS

For the Financial Year Ended 31 December 2025

16. Investments in subsidiaries (cont'd)

Summarised statement of financial position

	← Water Development Group →	
	2025	2024
	RMB'000	RMB'000
Current		
Assets	310,859	306,231
Liabilities	(191,776)	(196,572)
Total current net assets	119,083	109,659
Non-current		
Assets	193,126	213,092
Liabilities	(34,706)	(61,313)
Total non-current net assets	158,420	151,779
Net assets	277,503	261,438
Accumulated NCI	116,823	110,252

Summarised statement of comprehensive income

	← Water Development Group →	
	2025	2024
	RMB'000	RMB'000
Revenue	109,565	92,940
Profit before income tax	20,335	10,507
Income tax expense	(4,268)	(1,767)
Net profit for the financial year	16,067	8,740
Profit for the financial year allocated to NCI	6,571	3,346

NOTES TO THE FINANCIAL STATEMENTS

For the Financial Year Ended 31 December 2025

16. Investments in subsidiaries (cont'd)

Summarised cash flows

	← Water Development Group →	
	2025 RMB'000	2024 RMB'000
Cash flows from operating activities		
Cash from operations	8,153	14,654
PRC income tax paid	(3,461)	(6,638)
Net cash generated from operating activities	4,692	8,016
Net cash used in investing activities	(416)	(5,260)
Net cash (used in)/generated from financing activities	(8,023)	20,399
Net (decrease)/increase in cash and cash equivalents	(3,747)	23,155
Cash and cash equivalents		
Beginning of the financial year	35,885	12,730
End of the financial year	32,138	35,885

17. Investment in a joint venture

	Group RMB'000
<i>Investment at equity method</i>	
2025	
Beginning and end of the financial year	—
2024	
Beginning of the financial year	96,357
Share of loss of joint venture	(96,357)
End of the financial year	—

During the financial year ended 31 December 2025, the joint venture, Hubei Huike International Exhibition Service Co., Ltd (“Huike”) has been deregistered on 19 May 2025. Accordingly, the investment in Huike has been written off.

As at 31 December 2025, the Group does not have any investment in joint venture.

NOTES TO THE FINANCIAL STATEMENTS

For the Financial Year Ended 31 December 2025

17. Investment in a joint venture (cont'd)

There are no contingent liabilities and unrecognised commitments relating to the Group's interests in the joint venture.

Set out below are the joint venture of the Group as at 31 December 2024. The entity listed below have share capital consisting solely of ordinary shares, which are held directly by the Group. The country of incorporation or registration is also their principal place of business, and the proportion of ownership interest is the same as the proportion of voting rights held.

Name of company	Principal activities	Place of business/ country of incorporation	Issued and paid up capital	Equity holding	
				2025	2024
				%	%
(a)(b)(c) Hubei Huike International Exhibition Service Co., Ltd	Convention and exhibition services	PRC	RMB10,000,000	–	50

(a) Reviewed by Shanghai CLA Global TS Certified Public Accountants, PRC, for consolidation purposes.

(b) Not required to be audited under the laws of country of incorporation.

(c) Deregistered on 19 May 2025.

Summarised financial information of joint venture

The tables below provide summarised financial information for Huike. The information disclosed reflects the amounts presented in the financial statements of the joint venture and not the Group's share of those amounts. They have been amended to reflect adjustments made by the entity when using the equity method, including modifications to align differences with the Group accounting policies.

Summarised statement of financial position

	31.12.2024
	RMB'000
Current	
Cash and cash equivalents	1
Other current assets	15
Liabilities	(1,304)
Total current net liabilities	(1,288)
Non-current	
Assets ⁽ⁱ⁾	–
Financial liabilities (excluding trade and other payables)	(184,000)
Total non-current net assets	(184,000)
Net liabilities	(185,288)

NOTES TO THE FINANCIAL STATEMENTS

For the Financial Year Ended 31 December 2025

17. Investment in a joint venture (cont'd)

Summarised statement of financial position (cont'd)

	31.12.2024 RMB'000
Reconciliation to carrying amount:	
Opening net assets at 1 Jan	8,715
Loss for the financial year	(194,003)
Closing net liabilities	(185,288)
Group's share in %	50%
Group's share of net liabilities	(92,644)
Deemed investment	92,000
Carrying amount	*

* RMBNil, as the Group's share of net liabilities is limited to the deemed investment amount as at 31 December 2024.

During the financial year ended 31 December 2024, the Group's cumulative share of unrecognised losses in Huike was RMB644,000. The Group has not recognised its share of losses from Huike of RMB644,000 as its cumulative share of losses exceed its interest in the entity.

Summarised statement of comprehensive income

	31.12.2024 RMB'000
For the financial year ended	
Loss for the financial year	(194,003)
Income tax expense	-
Total comprehensive loss, representing net loss	(194,003)

NOTES TO THE FINANCIAL STATEMENTS

For the Financial Year Ended 31 December 2025

17. Investment in a joint venture (cont'd)

- ⁽ⁱ⁾ During the financial year ended 31 December 2022, Huike acquired the convention centre from the Group's former associate, Beijing Kaiyuanwanjia Management Consulting Limited and its subsidiaries ("KYWJ Group") for a consideration of RMB194,000,000.

Details of the convention centre is as follows:

Location	Description	Existing use	Tenure	Term of lease
Meiziya Village, Xiaoxita, Yiling District, Yichang City, Hubei Province, PRC.	Convention centre	Convention and exhibition services	Leasehold	28 December 2046

In 2023, Huike has started the process to effect the transfer of the legal titles. With the advice from the Group's lawyers, steps have been taken to put in place a caveat on the convention centre to safeguard the interest of Huike and its shareholders. The legal proceeding was initially filed at the People's Court of Mentougou District of Beijing Municipality and has subsequently been transferred to the No.1 Intermediate People's Court of Beijing Municipality (the "Court"). Following the application for a caveat, a temporary injunction was granted to Huike on 29 January 2023 by People's Court of Mentougou District of Beijing Municipality, while pending the ruling of this case by the Court. As at 31 December 2023, the legal titles of the convention centre has not been transferred to Huike. Based on the information available and legal advice from the Group's lawyer as at 31 December 2023, the Directors were of the view that the legal proceeding was still on-going and the outcome is uncertain, and had therefore not recognised a provision.

Notwithstanding the fact that Huike has not obtained the relevant legal titles of the convention centre, management considers that Huike obtained the ownership of the convention centre through contractual arrangement with KYWJ Group.

The convention centre has been classified as an investment property in the statement of financial position of Huike as at 31 December 2023 and carried at fair value. The fair value has been determined based on valuations performed by Censere Group Limited, an independent valuer with a recognised and relevant professional qualification. The valuer undertook the valuation using income approach discounted cash flow method. In using the income method, the valuer took sample of rents in the urban area near the convention centre, including rents for use by supermarkets and shopping complex. The average monthly rental applied was RMB208 per square meter with 2% growth in rentals and that the occupancy rates were 75%, 80%, 85% and 90% respectively. The discount rate for cashflow is assumed to be 16%.

During the financial year ended 31 December 2024, the Beijing No. 1 Intermediate People's Court (the "Court") held its first formal court hearing as scheduled on 25 April 2024. Having considered further written submissions from all parties, the Court issued its written Judgment on the Dispute dated 31 May 2024 and held that the claims raised by Huike are not established and as such, the request lodged by Huike was denied. Accordingly, Huike's ownership over the convention centre was invalidated and thus, the property was derecognised and loss on derecognition of RMB194,000,000 was recorded by Huike during the financial year ended 31 December 2024.

Huike has deregistered in 19 May 2025.

NOTES TO THE FINANCIAL STATEMENTS

For the Financial Year Ended 31 December 2025

18. Investment in associate

	Group Liuhe RMB'000
2025 and 2024	
<i>Investment at equity method</i>	
Beginning and end of the financial year	44,281
<i>Impairment loss on investment in associate</i>	
Beginning and end of the financial year	(44,281)
Net carrying amount	
End of the financial year	—

There are no contingent liabilities relating to the Group's interest in the associate.

Set out below are the associate of the Group as at 31 December 2025 and 2024. The entity listed below has share capital consisting solely of ordinary shares, which are held directly by the Group. The country of incorporation or registration is also their principal place of business, and the proportion of ownership interest is the same as the proportion of voting rights held.

Name of Company	Principal activities	Place of business/ country of incorporation	Issued and paid up capital RMB'000	Equity holding	
				2025 %	2024 %
(a) LiuHe County YuKun Mining Co. Ltd. ("Liuhe") ("柳河县钰坤矿业有限公司")	Gold exploration and production	PRC	83,356	20.054	20.054

(a) Not required to be audited under the laws of country of incorporation.

Liuhe holds a mining right license and an exploration right license in the surrounding area associated with exploration right expiring in June 2019. In the prior financial years, Liuhe completed several geological and technical studies to establish the existence of proved and probable mine reserve estimates of the surrounding area of the existing mining license, and has substantially completed construction of production facilities at the mining site, and commenced test run production since the end of financial year 31 December 2014. All of the exploration and mining right licenses have expired as at 31 December 2019.

NOTES TO THE FINANCIAL STATEMENTS

For the Financial Year Ended 31 December 2025

18. Investments in associates (cont'd)

Investment in Liuhe (cont'd)

In the financial year ended 31 December 2015, management assessed the recoverable of investment in Liuhe. In view of the weak commodity prices, additional funds required to continue with the actual production, the expected increase in mining costs and poor trial production results and based on a valuation conducted by an independent valuer, management was of the view that there will be insufficient cash flows over the life of the mining project to recover the Group's investment in Liuhe. Hence, an impairment loss of RMB44,281,000 was made for the carrying amount of the investment and a loss allowance of RMB9,968,000 was made on the amount due from Liuhe (Note 22(c)(iii)).

During the financial year ended 31 December 2025 and 2024, management considered various estimates and assumptions, including but not limited to, the financial health and future prospects of the investment and is of the view that no change in the estimates used to determine the recoverable amount since the last impairment loss was recognised. Therefore, no reversal of impairment loss required at the end of reporting period.

There was no share of losses from Liuhe for the financial years ended 31 December 2025 and 2024. The Group has not recognised its share of losses from Liuhe since the financial year ended 31 December 2015 as the Group's cumulative share of losses exceed its interest in that entity and the Group has no obligation in respect of those accumulated losses of RMB5,519,000 at the both reporting dates respectively. As Liuhe has been fully impaired since the financial year ended 31 December 2015 with no subsequent reversal of impairment, and the investment is not material to the Group's financial statements as at 31 December 2025 and 2024, no further disclosures in respect of Liuhe are made.

19. Deferred income tax

Deferred income tax assets and liabilities are offset when there is a legally enforceable right to offset current income tax assets against current income tax liabilities and when the deferred income taxes relate to the same fiscal authority. The amounts, determined after appropriate offsetting, are shown on the statement of financial position as follows:

	Group	
	2025	2024
	RMB'000	RMB'000
Deferred tax assets	22,113	24,715
Deferred tax liabilities	(2,616)	(6,301)
Net deferred tax assets	19,497	18,414

NOTES TO THE FINANCIAL STATEMENTS

For the Financial Year Ended 31 December 2025

19. Deferred income tax (cont'd)

Movement in the deferred income tax account is as follows:

	Group	
	2025 RMB'000	2024 RMB'000
Beginning of the financial year	(18,414)	(9,103)
Charged/(credited) to profit or loss (Note 10)	688	(8,155)
Payment for government's preferential tax policy	(1,771)	(1,156)
End of the financial year	<u>(19,497)</u>	<u>(18,414)</u>

The movement in deferred income tax assets and liabilities, (prior to offsetting of balances within the same tax jurisdiction), is as follows:

Deferred tax liabilities	Accelerated tax depreciation RMB'000	Fair value losses on investment properties RMB'000	Other RMB'000	Total RMB'000
Group				
2025				
Beginning of the financial year	2,116	2,987	1,198	6,301
Credited to profit or loss	(248)	(1,666)	–	(1,914)
Payment for government's preferential tax policy	(1,771)	–	–	(1,771)
End of the financial year	<u>97</u>	<u>1,321</u>	<u>1,198</u>	<u>2,616</u>
2024				
Beginning of the financial year	3,521	6,279	1,198	10,998
Credited to profit or loss	(248)	(3,292)	–	(3,540)
Payment for government's preferential tax policy	(1,157)	–	–	(1,157)
End of the financial year	<u>2,116</u>	<u>2,987</u>	<u>1,198</u>	<u>6,301</u>

NOTES TO THE FINANCIAL STATEMENTS

For the Financial Year Ended 31 December 2025

19. Deferred income tax (cont'd)

Deferred tax assets	Provision/ unutilised tax losses RMB'000	Accelerated tax depreciation RMB'000	Fair value losses on investment properties RMB'000	Total RMB'000
Group				
2025				
Beginning of the financial year	(15,018)	(8,699)	(998)	(24,715)
Charged to profit or loss	190	1,495	917	2,602
End of the financial year	<u>(14,828)</u>	<u>(7,204)</u>	<u>(81)</u>	<u>(22,113)</u>
2024				
Beginning of the financial year	(10,233)	(8,142)	(1,726)	(20,101)
Credited/(charged) to profit or loss	(4,785)	(557)	728	(4,614)
End of the financial year	<u>(15,018)</u>	<u>(8,699)</u>	<u>(998)</u>	<u>(24,715)</u>

Deferred income tax liabilities of RMB10,642,000 (2024: RMB9,508,000) have not been recognised for withholding taxes that would be payable on unremitted earnings of the Group's subsidiaries (established in PRC) as the Group is in a position to control the timing of the remittance of earning and it is not probable that these subsidiaries will distribute such earnings in the foreseeable future.

20. Inventories

	Group	
	2025 RMB'000	2024 RMB'000
Raw materials for construction of water pipeline	<u>2,576</u>	<u>2,928</u>

The cost of inventories for construction of water pipeline installation are recognised in profit or loss as "Cost of sales and services provided" amounted to RMB7,716,000 (2024: RMB5,251,000).

21. Other current assets

	Group	
	2025 RMB'000	2024 RMB'000
As at 31 December		
Asset recognised from costs incurred to fulfil a contract	<u>17,485</u>	<u>18,436</u>

Costs incurred to fulfil contracts for construction of water pipeline related to direct cost incurred for uncompleted contracts as at 31 December 2025 and 2024 respectively. The Group expect the capitalised costs to be completely recovered, hence no impairment loss has been recognised.

Costs recognised in the financial year ended 31 December 2025 amounted to RMB7,201,000 (2024: RMB7,939,000) was included in the other current assets at the beginning of the financial year.

NOTES TO THE FINANCIAL STATEMENTS

For the Financial Year Ended 31 December 2025

22. Trade and other receivables

	Note	Group		Company	
		2025 RMB'000	2024 RMB'000	2025 RMB'000	2024 RMB'000
Trade receivables	(a)	15,910	25,167	–	–
Bill receivables	(b)	2,702	1,173	–	–
		18,612	26,340	–	–
Contract assets	(a)	248,793	226,967	–	–
Less: Loss allowance		(42,092)	(34,096)	–	–
		206,701	192,871	–	–
Other receivables					
- Non-related parties	(c)(i)	22,266	24,660	–	–
Less: Loss allowance	(c)(i)	(19,556)	(19,556)	–	–
		2,710	5,104	–	–
- Associate	(c)(ii)	9,968	9,968	–	–
Less: Loss allowance	(c)(ii)	(9,968)	(9,968)	–	–
		–	–	–	–
- Subsidiaries	(c)(iii)	–	–	586,810	580,717
Less: Loss allowance	(c)(iii)	–	–	(35,649)	(35,649)
		–	–	551,161	545,068
- Joint venture	(c)(iv)	–	1,304	–	–
Less: Loss allowance	(c)(iv)	–	(1,304)	–	–
		–	–	–	–
Prepayments and advances	(d)	32,098	28,953	2	2
Deposits		381	383	60	60
		260,502	253,651	551,223	545,130

Trade and other receivables are mainly denominated in Renminbi.

The Group has a practice to collect advances from its customers before commencement of work. For amounts not collected in advance, the Group typically offers 0 to 30 days credit terms to its customers and seeks to maintain a strict control over its outstanding receivables. The management will perform regular reviews on overdue balances.

NOTES TO THE FINANCIAL STATEMENTS

For the Financial Year Ended 31 December 2025

22. Trade and other receivables (cont'd)

Credit risk

Credit risk refers to the risk that a counterparty will default on its contractual obligations resulting in financial loss to the Group and the Company. The major classes of financial assets of the Group and the Company are cash and cash equivalents and trade and other receivables. The Group's and the Company's exposure to credit risk arises primary from trade and other receivables.

For customers, the Group performs credit reviews on new customers before acceptance and an annual review for existing customers. Credit reviews take into account the evaluation of financial strength, the Company's past experiences with the customers and other relevant factors. For other financial assets, the Group and the Company minimise credit risk by dealing exclusively with high credit rating counterparties.

As the Group and the Company do not hold any collateral, the maximum exposure to credit risk for each class of financial instruments is the carrying amount of that class of financial instruments presented on the statements of financial position.

Following are the Group's and Company's credit risk management practices, and the quantitative and qualitative information about amounts arising from expected credit losses for each class of financial assets.

(a) Trade receivables and contract assets

The Group assesses concentration of credit risk by monitoring the individual profile of its trade receivables on an ongoing basis. At 31 December 2025, the Group has concentrated credit risk on 2 debtors (2024: 2 debtors) that individually represents 31% and 17% (2024: 22% and 14%) of the trade receivables.

As at 31 December 2025, the contract assets balance mainly were derived from revenue from wastewater treatment services and income from temporary wastewater treatment services of RMB206,666,000 (2024: RMB192,871,000). The contract asset will then be transferred to trade receivable when the Group's right to consideration in exchange for the services rendered became unconditional, i.e. being when the customer completes its payment management processes.

Loss allowance for trade receivables and contract assets are measured at an amount equal to lifetime expected credit losses ("ECL") via provision matrix as these items do not have a significant financing component. Trade receivables and contract assets have been grouped based on shared credit risk characteristics and the length of time past the due date by reference to the Group's historical observed default rates, customers' ability to pay and adjusted with forward-looking information. An impairment analysis is performed at each reporting date using a provision matrix to measure ECL. The calculation reflects the probability-weighted outcome, the time value of money and reasonable and supportable information that is available at the reporting date about past events, current conditions and forecasts of future economic conditions. The contract assets relate to unbilled work-in-progress and have substantially same risk characteristics as the trade receivables for the same types of contracts.

Trade receivables and contract assets are written-off when there is no reasonable expectation of recovery. Indicators that there is no reasonable expectation of recovery include, amongst others, the failure of a debtor to engage in a repayment plan with the Group, and a failure to make contractual payments.

NOTES TO THE FINANCIAL STATEMENTS

For the Financial Year Ended 31 December 2025

22. Trade and other receivables (cont'd)

Credit risk (cont'd)

(a) Trade receivables and contract assets (cont'd)

The Group monitors the credit risk of the trade receivables based on credit quality of the respective customers to assess the lifetime ECL. Trade receivables are considered to have a low risk of default based on customers' historical payment and the absence of any significant credit deterioration.

As at 31 December 2025, the Group had recognised a loss allowance of RMB42,092,000 (2024: RMB34,096,000) against contract assets.

There has been no change in the estimation techniques or significant assumptions made during the current reporting period.

The Group's credit risk exposure in relation to contract assets under IFRS 9 are set out in the provision matrix as follows:

	Contract assets RMB'000	Loss allowance	
		Rate %	Amount RMB'000
Group			
2025			
Less than 182 days	18,168	0	–
Between 183 days to 548 days	25,824	5	1,291
Between 549 days to 924 days	24,192	10	2,419
Between 915 days to 1280 days	37,540	15	5,631
Between 1,281 days to 1,645 days	60,328	20	12,066
Over 1,646 days	82,741	25	20,685
	<u>248,793</u>		<u>42,092</u>
2024			
Less than 182 days	13,817	0	–
Between 183 days to 548 days	24,192	5	1,210
Between 549 days to 924 days	37,540	10	3,754
Between 915 days to 1280 days	60,328	15	9,049
Between 1,281 days to 1,645 days	53,783	20	10,757
Over 1,646 days	37,307	25	9,326
	<u>226,967</u>		<u>34,096</u>

For the financial years ended 31 December 2025 and 2024, borrowings from a non-related party are secured on the Group's contract assets (Note 24).

NOTES TO THE FINANCIAL STATEMENTS

For the Financial Year Ended 31 December 2025

22. Trade and other receivables (cont'd)

Credit risk (cont'd)

(a) Trade receivables and contract assets (cont'd)

The movements in credit loss allowance are as follows:

	Group	
	2025	2024
	RMB'000	RMB'000
Beginning of the financial year	34,096	26,534
Loss allowance recognised in profit or loss during the financial year (Note 6(b))	7,996	7,562
End of the financial year	42,092	34,096

Contract balances:

	31 December 2025	31 December 2024	1 January 2024
	RMB'000	RMB'000	RMB'000
Trade receivables	15,910	25,167	23,981
Contract assets	248,793	226,967	205,439
Less: Loss allowance	(42,092)	(34,096)	(26,534)
Total contract assets	206,701	192,871	178,905

(b) Bills receivables

As at 31 December 2025, bills receivables have a maturity period of 25 to 134 days (2024: 33 to 177 days) and will be converted into cash upon maturity. Bill receivables are with banks with high credit-ratings. Hence, no expected loss rates are assigned and no loss allowances are recognised.

(c) Other financial assets, at amortised cost

The Group's and the Company's other financial assets recognised at amortised cost are mainly comprised of other receivables, i.e., amount owing by non-related parties, amount owing by associates, amount owing by joint venture and deposits.

In determining the ECL, management has taken into account the historical default experience and the financial position of the counterparties, adjusted for factors that are specific to these receivables in estimating the probability of default of each of these other financial assets.

For the purpose of impairment assessment, loss allowance is generally measured at an amount equal to 12-month ECL as there is low risk of default and strong capability to meet contractual cash flows. When the credit quality deteriorates and the resulting credit risk of other financial assets increase significantly since its initial recognition, the 12-month ECL would be replaced by lifetime ECL.

NOTES TO THE FINANCIAL STATEMENTS

For the Financial Year Ended 31 December 2025

22. Trade and other receivables (cont'd)

Credit risk (cont'd)

(c) Other financial assets, at amortised cost (cont'd)

Other financial assets are written-off when there is no reasonable expectation of recovery. Indicators that there is no reasonable expectation of recovery include, amongst others, the failure of other receivables to engage in a repayment plan with the Group, and a failure to make contractual payments.

As at 31 December 2025, the Group and the Company had respectively recognised a loss allowance of RMB29,524,000 (2024: RMB30,828,000) (refer to Note 22(c)(i), Note 22(c)(ii) and Note 22(c)(iv)) and RMB35,649,000 (2024: RMB35,649,000) (refer to Note 22(c)(iii)) against other financial assets, at amortised cost over 365 days past due, because historical experience has indicated that these receivables are generally not recoverable. No other loss allowances are recognised as the management believes that the amounts that are collectible based on historical payment behaviour and creditworthiness of the other receivables.

There has been no change in the estimation techniques or significant assumptions made during the current reporting period in assessing the loss allowance for other receivables.

(i) Other receivables - non-related parties

The carrying amount of other receivables individually determined to be impaired and the movement in the related loss allowance are as follows:

	Group	
	2025	2024
	RMB'000	RMB'000
Gross	19,556	19,556
Less: Loss allowance	(19,556)	(19,556)
	<u>–</u>	<u>–</u>
Movement in loss allowance of other receivables		
– non-related parties:		
Beginning and end of the financial year	<u>19,556</u>	<u>19,556</u>

Included in the loss allowance above comprise an amount of RMB4,132,000 (2024: RMB4,132,000) due from a non-related party relating to the Men Tou Gou project and RMB15,225,000 (2024: RMB15,225,000) due from KYWJ Group. The impaired other receivable was long overdue and the management has assessed the recoverability and is of the opinion that payments are not forthcoming. Hence, a loss allowance has been made by the Group.

NOTES TO THE FINANCIAL STATEMENTS

For the Financial Year Ended 31 December 2025

22. Trade and other receivables (cont'd)

Credit risk (cont'd)

(c) Other financial assets, at amortised cost (cont'd)

(ii) Due from associate

Amount due from associate represents amount due from Liuhe of RMB9,968,000 (2024: RMB9,968,000) is denominated in Renminbi, and is unsecured, bears interest at 12% to 15% (2024: 12% to 15%) per annum and is repayable on demand. This has been fully impaired and no interest income has been recognised since the financial year ended 31 December 2015.

The carrying amount of the amount due from associate is determined to be impaired and the movement in the related loss allowance are as follows:

	Group	
	2025 RMB'000	2024 RMB'000
Gross	9,968	9,968
Less: Loss allowance	(9,968)	(9,968)
	—	—
Movement in loss allowance of amount due from associate:		
Beginning and end of the financial year	9,968	9,968

Management assessed the recoverability of the amount due from associate and is of the opinion that payments are not forthcoming. Hence, impairment was made in full for the receivables due from associate – Liuhe.

(iii) Due from subsidiaries

The amounts due from subsidiaries are unsecured, interest-free and repayable on demand.

	Company	
	2025 RMB'000	2024 RMB'000
Due from subsidiaries	586,810	580,717
Less: Loss allowance	(35,649)	(35,649)
	551,161	545,068

NOTES TO THE FINANCIAL STATEMENTS

For the Financial Year Ended 31 December 2025

22. Trade and other receivables (cont'd)

Credit risk (cont'd)

(c) Other financial assets, at amortised cost (cont'd)

(iii) Due from subsidiaries (cont'd)

Movement in loss allowance of amount due from subsidiaries:

	Company	
	2025	2024
	RMB'000	RMB'000
Beginning and end of the financial year	35,649	35,649

Management assessed the recoverability of the amount due from subsidiaries and is of the opinion that payments are not forthcoming for outstanding balance of RMB35,649,000 (2024: RMB35,649,000). Hence, impairment was made in full for the receivables due from those loss making subsidiaries.

(iv) Due from joint venture

The amounts due from joint venture are unsecured, interest-free and repayable on demand.

	Group	
	2025	2024
	RMB'000	RMB'000
Gross	–	1,304
Less: Loss allowance	–	(1,304)
	–	–
Movement in loss allowance of amount due from joint venture:		
Beginning of the financial year	1,304	–
Addition (Note 6(b))	–	1,304
Utilisation of loss allowance	(1,304)	–
End of the financial year	–	1,304

During the financial year ended 31 December 2024, management assessed the recoverability of the amount due from joint venture and is of the opinion that payments are not forthcoming for outstanding balance of RMB1,304,000. Hence, impairment was made in full for the receivables due from the loss making joint venture.

During the financial year ended 31 December 2025, as disclosed in Note 17 to the financial statements, Huike has been deregistered on 19 May 2025. Accordingly, the amount due from Huike amounting to RMB1,304,000 which has been fully impaired since the financial year ended 31 December 2024 has been fully written off.

NOTES TO THE FINANCIAL STATEMENTS

For the Financial Year Ended 31 December 2025

22. Trade and other receivables (cont'd)

Credit risk (cont'd)

(d) Prepayments and advances

For the financial year ended 31 December 2025, the prepayment and advances include value added tax receivables of RMB31,628,000 (2024: RMB25,503,000).

23. Cash and cash equivalents

	Group		Company	
	2025	2024	2025	2024
	RMB'000	RMB'000	RMB'000	RMB'000
Cash at bank and on hand	31,471	35,372	1	1
Short-term deposits	5,107	5,058	–	–
Restricted bank balances	70 ⁽¹⁾	–	–	–
	36,648	40,430	1	1

⁽¹⁾ As at 31 December 2025, the Group had restricted bank balances of approximately RMB70,000 arising from the freezing of bank accounts of its subsidiaries, CIHL (Tianjin) City Development Limited (“CIHL Tianjin”) and Yichang Zhongjia Xinye Asset Management Co. Ltd, (“Yichang Zhongjia”) by Yiling District People’s Court of Yichang City, Hubei Province (“Yiling People’s Court”) on 3 July 2025. Subsequently on 9 March 2026, these bank accounts had been able to operate normally. Refer to Note 33 for further disclosure on the frozen bank account.

The total cash and bank balances are denominated in the following currencies:

	Group		Company	
	2025	2024	2025	2024
	RMB'000	RMB'000	RMB'000	RMB'000
Renminbi	34,250	37,705	1	1
Hong Kong Dollar	742	1,117	–	–
United States Dollar	1,638	1,595	–	–
Singapore Dollar	18	13	–	–
	36,648	40,430	1	1

Renminbi is not freely convertible to other currencies as such amounts were held by the subsidiaries located in PRC. Under the PRC’s Foreign Exchange Control Regulations and Administration of Settlement, Sale and Payment of Foreign Exchange Regulations, the Group is permitted to exchange Renminbi for foreign currencies only through banks that are authorised to conduct foreign exchange business. These local exchange control regulations imposed restriction on exporting capital from the country, other than through normal dividends.

NOTES TO THE FINANCIAL STATEMENTS

For the Financial Year Ended 31 December 2025

23. Cash and cash equivalents (cont'd)

For the purpose of presenting the consolidated statement of cash flows, cash and cash equivalents comprise the following:

	Group	
	2025	2024
	RMB'000	RMB'000
Cash and bank balances (as above)	36,648	40,430
Less: Restricted bank balances	(70)	–
Cash and cash equivalents per consolidated statement of cash flows	36,578	40,430

24. Borrowings

	Group	
	2025	2024
	RMB'000	RMB'000
<u>Current:</u>		
Borrowings from non-related parties		
- Loan I	28,000	28,000
Borrowings from a financial institution		
- Loan V	5,178	4,877
- Loan VI	18,000	1,000
Total current borrowings	51,178	33,877
<u>Non-current:</u>		
Borrowings from non-related parties		
- Loan II	21,952	23,851
- Loan III	10,930	10,474
- Loan IV	2,332	2,210
Borrowings from a financial institution		
- Loan V	10,862	16,339
- Loan VI	–	18,000
Total non-current borrowings	46,076	70,874
Total borrowings	97,254	104,751

All the borrowings are denominated in Renminbi.

NOTES TO THE FINANCIAL STATEMENTS

For the Financial Year Ended 31 December 2025

24. Borrowings (cont'd)

Loan I

The loan from a non-related party is unsecured, interest-free and repayable on demand.

Loan II

Loan II obtained by the Group's subsidiary, CIHL (Tianjin) City Development Co., Ltd ("CIHL Tianjin") from a non-related party. Loan II has a total facility limit of RMB25,000,000 and bears a fixed interest rates of 6% per annum. The loan II has a tenure of 5 year from the first drawdown date, which was originally due in November 2027. During the financial year ended 31 December 2025, the loan II was extended by 2 years and is to be due in November 2029. The loan II is secured by third mortgages over certain leasehold land and buildings (Note 12) and certain investment properties (Note 14) (2024: certain leasehold land and buildings (Note 12) and certain investment properties (Note 14)).

During the financial year ended 31 December 2025, the Group settled part of the outstanding loan of RMB5,599,000 through the transfer of 2 investment properties. Please refer to Note 14⁽⁴⁾ for the relevant disclosure.

As at 31 December 2025, the undrawn balance of Loan II amounted to RMB1,340,000.

Loan III

Loan III obtained by the Group's subsidiary, CIHL (Tianjin) Water Development Co., Ltd. ("CIHL Tianjin Water") from a non-related party. Loan III has a total facility limit of RMB20,000,000 and bears a fixed interest rate of 4.50% per annum. The loan III has a tenure of 2 year from the first drawdown date, which was originally due in December 2025. During the financial year ended 31 December 2025, the loan II was extended by 1 year 6 months and is to be due in June 2027. The loan III is secured over the contract assets (Note 22(a)) (2024: contract assets (Note 22(a))).

As at 31 December 2025, the undrawn balance of Loan III amounted to RMB10,000,000.

Loan IV

Loan IV obtained by the Group's subsidiary, Tianjin Greenwatt Environmental Technology Co., Ltd ("TGET") from a non-related party. Loan IV has total facility limit of RMB2,000,000 and bears a fixed interest rate of 6% per annum. The loan IV has a tenure of 5 year from the first drawdown date, which is due in April 2028. The loan IV is secured by third mortgages over certain leasehold land and buildings (Note 12) and certain investment properties (Note 14) (2024: certain leasehold land and buildings (Note 12) and certain investment properties (Note 14)).

NOTES TO THE FINANCIAL STATEMENTS

For the Financial Year Ended 31 December 2025

24. Borrowings (cont'd)

Loan V

Loan V was obtained by the Group's subsidiary, Tianjin Lingang Water Co., LTD ("Tianjin Lingang") from Tianjin Binhai Sub-branch of Qilu Bank Co., Ltd. Loan V has total facility limit of RMB30,000,000 and bears variable interest rates. The loan V has a tenure of 6 years and is due in August 2027. Loan V is secured by second mortgages over certain leasehold land and buildings, water plant and its ancillary facilities (Note 12), certain land-use rights (Note 13), certain investment properties (Note 14), the equity interest of a subsidiary and corporate guarantees provided by subsidiaries of the Group (Note 33) (2024: certain leasehold land and buildings, water plant and its ancillary facilities (Note 12), certain land-use rights (Note 13), certain investment properties (Note 14), the equity interest of a subsidiary and corporate guarantees provided by subsidiaries of the Group (Note 33)).

As at 31 December 2025, the undrawn balance of Loan V amounted to RMB4,109,000.

Loan VI

Loan VI was obtained by CIHL Tianjin Water from the Tianjin Binhai Sub-branch of Qilu Bank Co., Ltd. Loan VI has total facility limit of RMB20,000,000 with a requirement to repay a minimum of RMB500,000 semi-annually, and bears a fixed interest rate of 4.5% per annum. The loan VI has a tenure of 3 years and is due December 2026. The loan VI is secured by first mortgages over certain leasehold land and buildings (Note 12), certain investment properties (Note 14) of the Group, a corporate guarantee from the Group's subsidiary, and a personal guarantee from the Group's Non-Independent Executive Chairman, Mr. Shan Chang (2024: certain leasehold land and buildings (Note 12), certain investment properties (Note 14) of the Group, a corporate guarantee from the Group's subsidiary, and a personal guarantee from the Group's Non-Independent Executive Chairman, Mr. Shan Chang).

The exposure of the borrowings of the Group to interest rate changes and the contractual repricing dates at the date is as follow:

	Group	
	2025	2024
	RMB'000	RMB'000
Variable rate borrowing - repricing		
6 months or less	7,086	9,023
6 – 12 months	8,954	12,193
Fixed rate borrowings - maturity date		
6 – 12 months	46,000	29,000
1 – 5 years	35,214	54,535

At the end of the reporting period, the fair value of non-current bank borrowings approximates its carrying amount. The fair value is determined from the cash flow analysis, discounted at annual market borrowing rate of 3.50% (2024: 3.60%) per annum of an equivalent instrument at the end of the reporting period which management expects to be available to the Group. The fair value is within Level 2 of the fair value hierarchy.

The Group is not required to comply with any loan covenants for these borrowings.

NOTES TO THE FINANCIAL STATEMENTS

For the Financial Year Ended 31 December 2025

25. Trade and other payables

	Note	Group		Company	
		2025 RMB'000	2024 RMB'000	2025 RMB'000	2024 RMB'000
Trade payables					
- Non-related parties		27,248	22,185	–	–
Accruals	(a)	4,038	4,062	1,141	1,119
Other payables					
- Non-related parties	(b)	8,293	10,152	1,161	1,161
- Subsidiaries	(c)	–	–	55,171	45,022
- Shareholder		1,165	1,165	1,165	1,165
		9,458	11,317	57,497	47,348
Receipts in advance from	(d)				
- Supply of grey water		10,080	16,725	–	–
- Construction of water pipeline		61,818	92,836	–	–
		71,898	109,561	–	–
		112,642	147,125	58,638	48,467

Trade and other payables are mainly denominated in Renminbi. Trade payables generally have credit terms ranging from 0 to 30 days.

(a) Accruals

Included in the accruals are interest payable of borrowing of RMB1,057,000 (2024: RMB1,064,000), accrued employee benefit expense of RMB1,137,000 (2024: RMB1,273,000) and remaining balance relates to operating expenses.

(b) Other payables to non-related parties

The other payables to non-related parties as at 31 December 2025 include amounts payable to suppliers for certain property, plant and equipment, performance guarantee from one of the Group's major chemical supplier and funds received from a non-related party for the purchase of materials for the Group's under construction wastewater treatment plant which amounting to RMB359,000, RMB1,600,000 and RMB2,252,000 (2024: RMB882,000, RMB1,600,000 and RMB2,072,000) respectively.

(c) Due to subsidiaries

The amounts due to subsidiaries are unsecured, interest-free and repayable on demand.

NOTES TO THE FINANCIAL STATEMENTS

For the Financial Year Ended 31 December 2025

25. Trade and other payables (cont'd)

(d) Receipts in advance

Receipts in advance mainly relates to payments received in advance from customers. The related amounts are recognised as revenue when the Group fulfils its performance obligation under the contract with the customer which generally does not exceed one year.

The decrease in receipts in advance is due to higher number of projects completed and coupled with fewer projects were entered into in the current financial year ended 2025.

Revenue recognised in the financial year ended 31 December 2025 amounted to RMB28,399,000 (2024: RMB32,069,000) was included in the receipts in advance at the beginning of the financial year.

	31 December 2025 RMB'000	31 December 2024 RMB'000	1 January 2024 RMB'000
Receipts in advance	71,898	109,561	92,434

26. Deferred income

	Group	
	2025 RMB'000	2024 RMB'000
Beginning of the financial year	12,225	13,040
Amortisation of deferred income	(815)	(815)
End of the financial year	11,410	12,225

Deferred income comprised of government grants for the construction of property, plant and equipment (the "Assets") relating to the development of Xinhe Water Recycling Plant (the "Project") in the Group's subsidiaries, CIHL (Tianjin) Water Development Company Limited. The deferred grants are subsequently charged to profit or loss over the useful life of related Assets to match the related costs.

27. Provision

	Group	
	2025 RMB'000	2024 RMB'000
Beginning of the financial year	11,000	59,500
Amount utilised	–	(48,500)
End of the financial year	11,000	11,000

NOTES TO THE FINANCIAL STATEMENTS

For the Financial Year Ended 31 December 2025

27. Provision (cont'd)

The provision of RMB59,500,000 made in prior financial year ended 31 December 2023 in lieu of a legal proceeding was brought against the Group by Mr. Zhang Zhaowang (supervisor of a former associate to the Group, Yichang Zeyou) alleging that the profit distribution resolution made on 1 September 2022 by Board of Directors of Yichang Zeyou was in violation of tax regulations (“2022 dividend”). The 2022 dividend was settled through a cash payment of RMB11,000,000 and the transfer of 6 completed residential units and an office building amounting to RMB48,500,000.

On 2 February 2024, Yichang Dianjun District Court of the People’s Republic of China ruled that the 2022 dividend was invalid. The Group subsequently appealed to YiChang Intermediate Court on 18 June 2024, but the appeal was rejected. Consequently, the judgement concluded that the 2022 dividend was invalid is final and unappealable.

Following the final judgement, the previously transferred 6 completed residential units and an office building are no longer under the Group’s ownership and have been derecognised from investment properties (Note 14) and discharged from the provision during the financial year ended 31 December 2024. The remaining 2022 dividend received in cash, amounting to RMB11,000,000 has not been settled and remains recorded as a provision as at 31 December 2025 and 2024.

28. Share capital

(a) Ordinary shares

	Group and Company	
	Number of shares '000	Amount RMB'000
Authorised:		
2025 and 2024		
Beginning and end of the financial year <i>(1,000,000,000 ordinary shares with a par value S\$0.05 each)</i>	1,000,000	1,000,000
Issued and fully paid:		
2025		
Beginning of the financial year	78,116	19,488
Addition		
- Issue of share awards ⁽¹⁾	280	78
End of the financial year	78,396	19,566
2024		
Beginning of the financial year	77,981	19,452
Addition		
- Issue of share awards ⁽²⁾	135	36
End of the financial year	78,116	19,488

NOTES TO THE FINANCIAL STATEMENTS

For the Financial Year Ended 31 December 2025

28. Share capital (cont'd)

(a) Ordinary shares (cont'd)

⁽¹⁾ On 30 May 2025, 280,000 new shares ("New Shares") were released at an issue price of S\$0.028 per New Share in the sum of S\$7,840 (approximately equivalent to RMB43,000) to the Directors and two key management personnels of the Company who have been granted the share awards pursuant to the PSP on 3 July 2020. The debit amount arising from the issuance of New Shares in the sum of S\$6,150 (approximately equivalent to RMB35,000) be debited to the share premium account of the Company.

⁽²⁾ On 230 May 2024, 135,000 new shares ("New Shares") were released at an issue price of S\$0.060 per New Share in the sum of S\$8,100 (approximately equivalent to RMB43,000) to the Directors and two key management personnels of the Company who have been granted the share awards pursuant to the PSP on 3 July 2020. The credit amount arising from the issuance of New Shares in the sum of S\$1,350 (approximately equivalent to RMB7,000) be credited to the share premium account of the Company.

The newly issued shares rank pari passu in all respects with the previously issued shares.

All issued ordinary shares were fully paid. The par value for these ordinary shares is S\$0.05 (2024: S\$0.05). Fully paid ordinary shares carry one vote per share and carry a right to dividends as and when declared by the Company.

(b) Share options

The Group adopted CIHL Share Option Scheme (the "2020 Scheme") on 29 June 2020. Since the commencement of the 2020 Scheme, the Company had granted 6,750,000 options under the 2020 Scheme to participants. The details of the share options granted under the 2020 Scheme are as follows:

Date of grant	Number of options	Vesting period	Exercise period	Exercise price S\$
3 July 2020 ⁽¹⁾	2,700,000	3 July 2020 to 2 July 2021	3 July 2021 to 2 July 2025	0.294
31 May 2021 ⁽²⁾	1,350,000	31 May 2021 to 30 May 2022	31 May 2022 to 30 May 2026	0.288
29 May 2023 ⁽³⁾	2,700,000	29 May 2023 to 28 May 2024	29 May 2024 to 28 May 2028	0.102

⁽¹⁾ Expired during the financial year ended 31 December 2025.

⁽²⁾ 200,000 share options forfeited in FY2024.

⁽³⁾ 400,000 share options forfeited in FY2024.

Under the 2020 Scheme, if the share options remain unexercised after a period of 5 years from the date of grant, the share options expire. Share options are forfeited if the employee leaves the Group before the share options vest. Share options previously vested would be lapsed immediately if the employee leaves the Group, unless the remuneration committee otherwise approved.

NOTES TO THE FINANCIAL STATEMENTS

For the Financial Year Ended 31 December 2025

28. Share capital (cont'd)

(b) Share options (cont'd)

Movement in the number of share options outstanding and their related weighted average exercise prices are as follows:

	2025		2024	
	Number of share options '000	Weighted average exercise price S\$	Number of share options '000	Weighted average exercise price S\$
Outstanding at the beginning of financial year	5,750	0.216	6,750	0.216
Expired	(2,300)	0.294	–	–
Forfeited	–	–	(1,000)	0.216
Outstanding at the end of financial year	<u>3,450</u>	0.164	<u>5,750</u>	0.216
Exercisable at the end of financial year	<u>3,450</u>		<u>5,750</u>	

As at 31 December 2025, the outstanding share options have a weighted average remaining contractual life of 1.71 years and the exercise prices of S\$0.164. No expense on share-based payments to Directors and key managements was recognised in profit or loss for the financial year ended 31 December 2025 (2024: RMB114,000).

During the financial year ended 31 December 2020, these fair values were calculated using the Binomial option pricing model. The fair value of share options granted in 2020 was estimated to be S\$694,000, equivalent to RMB3,514,000.

During the financial year ended 31 December 2021, these fair values were calculated using the Binomial option pricing model. The fair value of share options granted in 2021 was estimated to be S\$275,400, equivalent to RMB1,325,000.

During the financial year ended 31 December 2023, these fair values were calculated using the Binomial option pricing model. The fair value of share options granted in 2023 was estimated to be S\$54,000, equivalent to RMB282,000.

NOTES TO THE FINANCIAL STATEMENTS

For the Financial Year Ended 31 December 2025

28. Share capital (cont'd)

(b) Share options (cont'd)

The inputs into the Binomial option pricing model for the respective share options granted are as follows:

	29 May 2023	31 May 2021	3 July 2020
Share price	S\$0.100	S\$0.310	S\$0.270
Exercise price	S\$0.102	S\$0.288	S\$0.294
Expected volatility	33.92%	28.69%	76.50%
Expected life	5 years	5 years	5 years
Risk free rates	3.22%	0.87%	0.51%
Expected dividend yield	9.09%	9.68%	0%
Employee exit rate	0%	0%	0%

Expected volatility was determined by calculating the historical volatility of the Company's share price over the past 2 years. The expected life used in the model has been adjusted, based on the Group's best estimate, for the effects of non-transferability, excise restriction and behavioral considerations.

(c) CIHL Performance Share Plan (the "PSP")

The PSP was approved by the shareholders of the Company at a Special General Meeting held on 29 June 2020. The PSP shall complement the 2020 Scheme and serve as an additional and flexible incentive tool. Under the rules of the PSP, all Directors and employees of the Group as well as the employees of associates are eligible to participate in the PSP at the absolute discretion of the Remuneration Committee.

On 3 July 2020, pursuant to the PSP, the Company had granted 500,000 shares and 100,000 shares under the PSP to Directors and employees of the Company (the "participants") respectively.

On 31 May 2021, pursuant to the PSP, the Company had granted 500,000 shares and 100,000 shares under the PSP to Directors and employees of the Company (the "participants") respectively.

On 5 July 2021, the Company has released 180,000 share awards granted pursuant to PSP ("Awards") by way of the issuance and allotment of 30,000 new shares and 150,000 Awards in the form of S\$47,250 (*approximately equivalent to RMB228,000*) in cash, in lieu of the shares which would have been allotted to the respective recipients based on the aggregated market value of such shares on 5 July 2021.

NOTES TO THE FINANCIAL STATEMENTS

For the Financial Year Ended 31 December 2025

28. Share capital (cont'd)

(c) CIHL Performance Share Plan (the "PSP") (cont'd)

On 1 June 2022, the Company has released 180,000 share awards granted pursuant to PSP ("Awards") by way of the issuance and allotment of 30,000 new shares and 150,000 Awards in the form of S\$24,150 (*approximately equivalent to RMB118,000*) in cash, in lieu of the shares which would have been allotted to the respective recipients based on the aggregated market value of such shares on 1 June 2022.

On 5 July 2022, the Company has released 420,000 share awards granted pursuant to PSP ("Awards") by way of the issuance and allotment of 70,000 new shares and 350,000 Awards in the form of S\$54,950 (*approximately equivalent to RMB264,000*) in cash, in lieu of the shares which would have been allotted to the respective recipients based on the aggregated market value of such shares on 5 July 2022.

On 29 May 2023, pursuant to the PSP, the Company had granted 400,000 shares and 200,000 shares under the PSP to Directors and employees of the Company (the "participants") respectively.

On 1 June 2023, the Company has released 420,000 share awards granted pursuant to PSP ("Awards") by way of the issuance and allotment of 350,000 new shares and 70,000 Awards in the form of S\$7,000 (*approximately equivalent to RMB37,000*) in cash, in lieu of the shares which would have been allotted to the respective recipients based on the aggregated market value of such shares on 1 June 2023.

On 30 May 2024, the Company has released 180,000 share awards granted pursuant to PSP ("Awards") by way of the issuance and allotment of 135,000 new shares and 45,000 Awards in the form of S\$2,700 (*approximately equivalent to RMB14,000*) in cash, in lieu of the shares which would have been allotted to the respective recipients based on the aggregated market value of such shares on 30 May 2024.

On 30 May 2025, the Company has released 385,000 share awards granted pursuant to PSP ("Awards") by way of the issuance and allotment of 280,000 new shares and 105,000 Awards in the form of S\$2,940 (*approximately equivalent to RMB16,000*) in cash, in lieu of the shares which would have been allotted to the respective recipients based on the aggregated market value of such shares on 30 May 2025.

As at 31 December 2025, all share awards have been fully released.

The vesting period of the PSP are a) 30% shall vest after the first anniversary of the date of grant; and b) remaining 70% shall vest after the second anniversary of the date of grant. They are automatically converted into one ordinary share each on vesting at an exercise price of RMB Nil. The participants do not receive any dividends and are not entitled to vote in relation to the shares granted under PSP during the vesting period. If a participant ceases to be employed by the Group within this period, the rights will be forfeited, except in limited circumstances that are approved by the board on a case-by-case basis. The fair value of the PSP at grant date was estimated by taking the market price of the Company's shares on that date. The share-based payments to participants recognised in profit or loss for the financial year ended 31 December 2025 was approximately RMB Nil (2024: RMB74,000).

NOTES TO THE FINANCIAL STATEMENTS

For the Financial Year Ended 31 December 2025

28. Share capital (cont'd)

(c) CIHL Performance Share Plan (the "PSP") (cont'd)

The total number of shares over which shares to be issued under the PSP, together with the number of shares issued under the 2020 Scheme shall not exceed 15% of the issued share capital of the Company at any time.

The Remuneration Committee oversees the administration of the PSP in accordance with the rules of the PSP. The Remuneration Committee administering the PSP comprises the Directors, Ms Ng Hui Hsien, Mr Zhang Yun and Mr Teo Woon Keng John.

None of the Directors in the committee participated in any deliberation or decision in respect of shares granted to himself.

The number of shares to be offered to a participant shall be determined at the discretion of the Remuneration Committee provided that:

- (i) the aggregate number of shares which may be offered to participants who are controlling shareholders and their associates shall not exceed 25% of the 2020 Scheme; and
- (ii) the number of shares which may be offered to each participant who is a controlling shareholder or their associates shall not exceed 10% of the 2020 Scheme.

29. Reserves

(a) Group

The amounts of the Group's reserves and the movements therein are presented in the consolidated statement of changes in equity. All reserve are non-distributable.

NOTES TO THE FINANCIAL STATEMENTS

For the Financial Year Ended 31 December 2025

29. Reserves (cont'd)

(b) Company

	Share premium RMB'000	Contributed surplus RMB'000	Capital reserve RMB'000	Capital redemption reserve RMB'000	Other reserves RMB'000	Total reserves RMB'000	Accumulated losses RMB'000	Total RMB'000
2025								
Beginning of the financial year	71,275	810,044	479	8,324	5,232	895,354	(418,178)	477,176
Total comprehensive income for the financial year	-	-	-	-	-	-	(4,062)	(4,062)
Share options expired	-	-	-	-	(3,827)	(3,827)	3,827	-
Share based payment	-	-	-	-	(16)	(16)	-	(16)
Share awards	-	-	-	-	-	-	-	-
- Scrip	(34)	-	-	-	(44)	(78)	-	(78)
End of the financial year	71,241	810,044	479	8,324	1,345	891,433	(418,413)	473,020
2024								
Beginning of the financial year	71,268	810,044	479	8,324	5,101	895,216	(413,591)	481,625
Total comprehensive income for the financial year	-	-	-	-	-	-	(4,587)	(4,587)
Share based payment	-	-	-	-	174	174	-	174
Share awards	-	-	-	-	-	-	-	-
- Scrip	7	-	-	-	(43)	(36)	-	(36)
End of the financial year	71,275	810,044	479	8,324	5,232	895,354	(418,178)	477,176

NOTES TO THE FINANCIAL STATEMENTS

For the Financial Year Ended 31 December 2025

29. Reserves (cont'd)

(c) Nature and purpose of reserves

(i) Share premium

Share premium represents premium arising from the issue of shares at a price in excess of their par value per share and is not distributable but may be applied in paying up for unissued shares of the Company to be issued to the shareholders of the Company as fully paid bonus shares or in providing for the premium payable on repurchase of shares.

(ii) Contributed surplus

The contributed surplus of the Company and the Group represents the balance of the amount of credit arising from the following exercise:

- capital reduction pursuant to a special resolution passed on 10 May 2004 for the reduction of issued and paid-up share capital of the Company from S\$0.20 to S\$0.05 on each of the 751,987,750 issued and paid-up shares.
- capital reorganisation pursuant to a special resolution passed on 28 April 2017 for the reduction of issued and paid-up share capital of the Company from S\$1.00 to \$0.05 on each of the 51,230,183 issued and paid-up shares.

(iii) Other reserves

Other reserve of the Company and the Group represents the balance of the amount of credit arising from the following transaction:

- The fair value of the actual or estimated number of unexercised share options granted to employees of the Company and the Group are recognised in accordance with the accounting policy adopted for share-based payments as set out in Note 2.23(iv) to the financial statements.
- The fair value of the actual or estimated number of unissued share awards granted to employees of the Company and the Group are recognised in accordance with the accounting policy adopted for performance shares as set out in Note 2.23(v) to the financial statements.

(iv) Capital redemption reserve

Capital redemption reserve arises from the reduction of the nominal value of the issued share capital of the Company upon the cancellation of the repurchased shares.

Contributed surplus, other reserve and capital redemption reserve are non-distributable.

NOTES TO THE FINANCIAL STATEMENTS

For the Financial Year Ended 31 December 2025

30. Related party transactions

In addition to the information disclosed elsewhere in the financial statements, the following transactions took place between the Group and related parties at terms agreed between the parties:

(a) Transactions with related parties

Other related parties comprise mainly companies which are controlled or significantly influenced by the Group's key management personnel and their close family members.

Outstanding balances at 31 December 2025 and 2024 are unsecured and receivable/payable within 12 months from the end of the reporting period are disclosed in Notes 22 and 25 to the financial statements respectively.

(b) Key management compensation

Key management includes Directors (executive and non-executive), Group General Manager and Chief Financial Officer. The compensation paid/payable to key management is as follows:

	Group	
	2025	2024
	RMB'000	RMB'000
Directors' fees	1,065	1,270
Salaries, allowances and bonuses	4,445	4,074
Share-based payments	–	170
	<u>5,510</u>	<u>5,514</u>

Included in the total key management compensation is Directors' remuneration of the Company amounting to RMB3,223,000 (2024: RMB3,053,000).

The key management compensation disclosed above include RMB250,000 (2024: RMB252,000) of bonuses payable which were unpaid as at the end of the financial year and are included in accruals.

31. Segment information

For management purpose, the Group is organised into business units based on its products and services and has two reportable segments for the financial years ended 31 December 2025 and 2024 as follows:

- Water supply services - Construction of water pipeline, supply of grey water and wastewater treatment service
- Land development - Provision of engineering and land levelling service for preliminary land development projects
- Investment/corporate - Investment holdings/corporate related

Except as indicated above, no operating segments have been aggregated to form the above reportable operating segments.

NOTES TO THE FINANCIAL STATEMENTS

For the Financial Year Ended 31 December 2025

31. Segment information (cont'd)

The other segment includes investment segment which identifies new investment opportunities locally and oversea that has the potential to increase revenue streams and produce good returns on investments. The accounting policies of the operating segments are the same as those set out in Note 2.4 to the financial statements.

The segment information provided to the Board of Directors for the reportable segments are as follows:

	Water supply services RMB'000	Land development RMB'000	Investment/ corporate RMB'000	Total RMB'000
Financial year ended 31 December 2025				
Total segment revenue	150,122	–	–	150,122
Inter-segment revenue	(40,602)	–	–	(40,602)
Revenue from external segment	109,520	–	–	109,520
Segment results ⁽¹⁾	50,363	–	–	50,363
Interest income	203	–	2	205
Rental income	39	–	1,140	1,179
Other income	218	–	80	298
Employee benefit expense	(2,525)	(1,095)	(8,581)	(12,201)
Administrative expenses	–	–	(5,563)	(5,563)
Other operating expenses	(1,474)	(672)	(6,007)	(8,153)
Fair value gain/(loss) on investment properties - net	874	–	(6,660)	(5,786)
Loss on disposal of investment properties	(699)	–	(1,387)	(2,086)
Gain on disposal of property, plant and equipment	3	–	–	3
Currency exchange loss, net	–	–	(198)	(198)
Finance expenses	(2,416)	–	(1,342)	(3,758)
Expected credit loss on contract assets	(7,996)	–	–	(7,996)
Income tax (expenses)/credit	(4,428)	–	1,697	(2,731)
Net profit for the financial year				3,576
Expected credit loss on contract assets	(7,996)	–	–	(7,996)
Depreciation and amortisation	(16,552)	(11)	(1,800)	(18,363)

⁽¹⁾ Segment results represent revenue from external customers less the related cost of sales and services.

NOTES TO THE FINANCIAL STATEMENTS

For the Financial Year Ended 31 December 2025

31. Segment information (cont'd)

The segment information provided to the Board of Directors for the reportable segments are as follows: (cont'd)

	Water supply services RMB'000	Land development RMB'000	Investment/ corporate RMB'000	Total RMB'000
Financial year ended 31 December 2024				
Total segment revenue	116,564	–	–	116,564
Inter-segment revenue	(23,648)	–	–	(23,648)
Revenue from external segment	92,916	–	–	92,916
Segment results ⁽¹⁾	31,509	–	–	31,509
Interest income	119	1	63	183
Rental income	–	–	1,288	1,288
Other income – net	9,528	–	19	9,547
Other losses – net	(44)	–	–	(44)
Employee benefit expense	(2,619)	(1,413)	(8,800)	(12,832)
Administrative expenses	–	–	(4,271)	(4,271)
Other operating expenses	(3,116)	(653)	(6,860)	(10,629)
Fair value losses on investment properties - net	(3,991)	–	(6,269)	(10,260)
Loss on derecognition of investment properties - net	–	–	(2,712)	(2,712)
Currency exchange loss, net	–	–	(100)	(100)
Finance expenses	(2,726)	–	(1,214)	(3,940)
Share of loss of joint venture accounted for using the equity method	–	–	(96,357)	(96,357)
Expected credit loss on other receivables	–	–	(1,304)	(1,304)
Expected credit loss on contract assets	(7,562)	–	–	(7,562)
Gain on disposal of property, plant and equipment	–	–	4	4
Income tax credit	(1,799)	–	1,233	(566)
Net loss for the financial year				(108,046)
Depreciation and amortisation	(29,151)	(6)	(1,805)	(30,962)

⁽¹⁾ Segment results represent revenue from external customers less the related cost of sales and services.

NOTES TO THE FINANCIAL STATEMENTS

For the Financial Year Ended 31 December 2025

31. Segment information (cont'd)

The segment information provided to the Board of Directors for the reportable segments are as follows: (cont'd)

	Water supply services RMB'000	Land development RMB'000	Investment/ corporate RMB'000	Total RMB'000
As at 31 December 2025				
Total assets	527,306	15	35,779	563,100
Total assets include:				
Property, plant and equipment	155,553	–	5,778	161,331
Intangible assets	14,195	–	–	14,195
Goodwill arising on consolidation	20,303	–	–	20,303
Investment properties	4,047	–	23,900	27,947
Deferred income tax assets	20,048	–	2,065	22,113
Contract assets	206,701	–	–	206,701
Inventories	2,576	–	–	2,576
Other current assets	17,485	–	–	17,485
Trade and other receivables	52,275	6	1,520	53,801
Cash and cash equivalents	34,123	9	2,516	36,648
Total assets				563,100
Disposal of:				
- Investment properties	(16,141)	–	(5,596)	(21,737)
Additions to:				
- Property, plant and equipment	1,806	1,796	225	3,827
- Investment properties	927	–	–	927
Total liabilities	146,626	–	88,584	235,210
Total liabilities include:				
Short-term borrowings	23,178	–	28,000	51,178
Trade and other payables	86,381	–	26,261	112,642
Provision	–	–	11,000	11,000
Current income tax liabilities	28	–	56	84
Deferred income tax liabilities	1,505	–	1,111	2,616
Deferred income	11,410	–	–	11,410
Lease liabilities	–	–	204	204
Long term borrowings	24,124	–	21,952	46,076
Total liabilities				235,210

NOTES TO THE FINANCIAL STATEMENTS

For the Financial Year Ended 31 December 2025

31. Segment information (cont'd)

The segment information provided to the Board of Directors for the reportable segments are as follows: (cont'd)

	Water supply services RMB'000	Land development RMB'000	Investment/ corporate RMB'000	Total RMB'000
As at 31 December 2024				
Total assets	532,697	603	72,594	605,894
Total assets include:				
Property, plant and equipment	168,955	10	7,368	176,333
Intangible assets	8,643	–	5,912	14,555
Goodwill arising on consolidation	20,303	–	–	20,303
Investment properties	5,593	–	48,950	54,543
Deferred income tax assets	22,651	–	2,064	24,715
Inventories	2,928	–	–	2,928
Other current assets	18,436	–	–	18,436
Trade and other receivables	248,985	101	4,565	253,651
Cash and cash equivalents	36,203	492	3,735	40,430
Total assets				605,894
Disposal and reclassification:				
- Property, plant and equipment	(1,992)	–	–	(1,992)
- Investment properties	–	–	(47,130)	(47,130)
Additions to:				
- Property, plant and equipment	255	–	–	255
- Investment properties	9,584	–	1,137	10,721
- Intangible assets	37	–	–	37
Total liabilities	188,100	4,997	88,467	281,564
Total liabilities include:				
Short-term borrowings	5,877	–	28,000	33,877
Trade and other payables	119,700	4,997	22,428	147,125
Provision	–	–	11,000	11,000
Current income tax liabilities	–	–	57	57
Deferred income tax liabilities	3,275	–	3,026	6,301
Deferred income	12,225	–	–	12,225
Lease liabilities	–	–	105	105
Long term borrowings	47,023	–	23,851	70,874
Total liabilities				281,564

NOTES TO THE FINANCIAL STATEMENTS

For the Financial Year Ended 31 December 2025

31. Segment information (cont'd)

The segment information provided to the Board of Directors for the reportable segments are as follows: (cont'd)

Geographical information

	Revenue		Non-current assets	
	2025	2024	2025	2024
	RMB'000	RMB'000	RMB'000	RMB'000
Hong Kong	–	–	249	157
PRC except Hong Kong	109,520	92,917	266,159	290,292
	109,520	92,917	266,408	290,449

In presenting the geographical information, revenue is based on the geographical locations of the customers which the revenue are derived from and is measured in a manner consistent with that in the statement of comprehensive income.

Inter-segment sales are carried out based on agreed term.

Revenue from major customers

Revenue of RMB49,891,000 (2024: RMB62,684,000) are derived from four (FY2024: four) external customers. These revenues are attributable to the water supply services (FY2024: water supply services) segment.

32. Corporate guarantees

As at 31 December 2025, the Group's subsidiaries have issued corporate guarantees to bank for borrowings of its subsidiaries with net assets position (2024: borrowing of a subsidiary with a net asset position). The bank borrowings (Note 24) amounted to RMB34,040,000 (2024: RMB40,216,000) as at the reporting date. The management has evaluated the fair value of the corporate guarantees and is of the view that the consequential benefit derived from its guarantees to the bank with regards to the subsidiaries are minimal.

The Group's subsidiaries are not required to fulfil any guarantee on the basis of default by the borrower as at the reporting date.

NOTES TO THE FINANCIAL STATEMENTS

For the Financial Year Ended 31 December 2025

33. Events occurring after balance sheet date

Frozen of bank accounts in China

During the financial year ended 31 December 2025, two of the Group's wholly-owned subsidiaries, CIHL (Tianjin) City Development Limited ("CIHL Tianjin") and Yichang Zhongjia Xinye Asset Management Co. Ltd, ("Yichang Zhongjia") (collectively, the "Subsidiaries") were involved as co-defendants in a legal proceeding commenced by Hunan Jing'an Engineering Co., Ltd and Hubei Guangfeng Baoyuan Construction Engineering Co., Ltd (collectively, the "Plaintiffs") against KYWJ Group and its former shareholders. The Plaintiffs requested the Court to compel the Group to assume, on a joint-basis, the legal responsibility of KYWJ Group and to pay the outstanding principal and interest of the amount due to the Plaintiffs by KYWJ Group.

The Plaintiffs commenced the legal proceeding on 25 February 2025 but subsequently withdrew the legal proceeding on 20 March 2025.

On 2 July 2025, the Plaintiffs again commenced another legal proceeding against KYWJ Group and the Group of the same claims, and Yiling District People's Court of Yichang City, Hubei Province ("Yiling People's Court") has approved the Plaintiffs' application to freeze the bank accounts of the Subsidiaries.

On 10 December 2025, the Yichang Intermediate People's Court issued its written judgment on the appeal, rejecting the appeal and upheld the original verdict made by the lower court. This judgement of the Yichang Intermediate People's Court is final and unappealable.

On 14 January 2026, the Board of Directors (the "Board") of the Company announced that the Company noted that the CIHL Tianjin's bank account with Agricultural Bank of China has been subject to a temporary freeze by the Yiling People's Court from 13 January 2026 to 13 January 2027. The Company has not received any formal notification from the relevant authority on this matter.

On 9 March 2026, the Board of the Company announced that the real estate No. L7-102 of Hongkun Villa which registered in the name of Yichang Zhongjia has been disposed of for a sum of RMB1,640,000. Apart from that, the Yiling District People has directly directed approximately RMB270,000 from the frozen accounts towards the Plaintiffs' claims. Accordingly, all claim amounts and associated expenses claimed by the Plaintiffs have been settled in full and the previously frozen bank accounts have been fully unfrozen and are operating normally on the same date (Note 23).

NOTES TO THE FINANCIAL STATEMENTS

For the Financial Year Ended 31 December 2025

34. Independent review

On 4 April 2023, the Board of Directors announced that, further to its announcements dated 21 December 2022, 27 December 2022, 3 January 2023, 9 January 2023, 12 January 2023, and 17 January 2023 regarding the disposal of the Group's 50% equity interest in Beijing Kaiyuan Wanjia Management Consulting Company ("KYWJ") (the "Disposal"), as well as the Company's responses to queries from the Singapore Exchange Securities Trading Limited ("SGX-ST") on the Disposal, the Company, in consultation with Singapore Exchange Regulation ("SGX RegCo"), had appointed RSM Corporate Advisory Pte Ltd as the independent reviewer (the "Independent Reviewer") to carry out an independent review relating to the Disposal (the "Independent Review").

The scope of the Independent Review was as follows:

1. Investments and repayments in respect of the Group's investment in the KYWJ Group, for the period from September 2013 to December 2022, as set out in the Company's response to SGX-ST Query 4(b) in its SGXNet announcement dated 12 January 2023;
2. The status of the Exhibition Assets and other properties transferred to the Group;
3. The valuation of the Sale Shares and Exhibition Assets; and
4. Interested party transactions and related party transactions under the Singapore Financial Reporting Standards, for the period from September 2013 to December 2022.

Subsequent to the financial year, on 16 March 2026, the Independent Review was completed. Its findings were announced by the Board of Directors and presented to the Audit and Risk Committee of the Company.

The Board of Directors and management have considered the findings of the Independent Review and concluded that there is no material impact on the Group's and the Company's financial statements for the current and prior financial years. Accordingly, no adjustments to the financial statements have been made.

Further details of the Independent Review are available in the Company's announcements released on SGXNet.

NOTES TO THE FINANCIAL STATEMENTS

For the Financial Year Ended 31 December 2025

35. New or revised accounting standards and interpretations

Below are the mandatory standards, amendments and interpretations to existing standards that have been published, and are relevant for the Group's accounting periods beginning on or after 1 January 2025 or later periods and which the Group has not early adopted:

IFRS/IAS No.	Title	Effective for annual periods beginning on or after
IFRS 9 and IFRS 7	Amendments to IFRS 9 and IFRS 7 <i>Amendments to the Classification and Measurement of Financial Instruments</i>	1 January 2026
IFRS 9 and IFRS 7	Amendments to IFRS 9 and IFRS 7 <i>Contracts Referencing Nature-dependent Electricity</i>	1 January 2026
IFRS 18	IFRS 18 <i>Presentation and Disclosure in Financial Statements</i>	1 January 2027
IFRS 19	IFRS 19 <i>Subsidiaries without Public Accountability: Disclosures</i>	1 January 2027
IFRS 10 and IAS 28	Amendments to IFRS 10 and IAS 28 <i>Sale or Contribution of Assets between an Investor and its Associate or Joint Venture</i>	To be determined

The Board do not expect that the adoption of the standards above will have a material impact on the financial statements of the Group in future periods except for IFRS 18 *Presentation and Disclosure in Financial Statements*.

IFRS 18 - *Presentation and Disclosure in Financial Statements* (effective for annual reporting periods beginning on or after 1 January 2027)

IFRS 18 will replace IAS 1 *Presentation of Financial Statements*, introducing new requirements that will help to achieve comparability of the financial performance of similar entities and provide more relevant information and transparency to users. Even though IFRS 18 will not impact the recognition or measurement of items in the financial statements, its impacts on presentation and disclosure are expected to be pervasive, in particular those related to the statement of financial performance (comprising of the statement of profit or loss and other comprehensive income) and providing management-defined performance measures within the financial statements.

Management is currently assessing the detailed implications of applying the new standard on the group's consolidated financial statements. From the high-level preliminary assessment performed, the following potential impacts have been identified:

- Although the adoption of IFRS 18 will have no impact on the group's net profit, the group expects that grouping items of income and expenses in the statement of profit or loss into the new categories will impact how operating profit is calculated and reported. From the high-level impact assessment that the group has performed, the following items might potentially impact operating profit:
 - Foreign exchange differences currently aggregated in the line item 'other income and other gains/(losses) – net' in operating profit might need to be disaggregated, with some foreign exchange gains or losses presented below operating profit.

NOTES TO THE FINANCIAL STATEMENTS

For the Financial Year Ended 31 December 2025

35. New or revised accounting standards and interpretations (cont'd)

IFRS 18 - Presentation and Disclosure in Financial Statements (effective for annual reporting periods beginning on or after 1 January 2027) (cont'd)

IFRS 18 has specific requirements on the category in which derivative gains or losses are recognised – which is the same category as the income and expenses affected by the risk that the derivative is used to manage. Although the group currently recognises some gains or losses in operating profit and others in finance costs, there might be a change to where these gains or losses are recognised, and the group is currently evaluating the need for change.

- The line items presented on the primary financial statements might change as a result of the application of the concept of ‘useful structured summary’ and the enhanced principles on aggregation and disaggregation. In addition, since goodwill will be required to be separately presented in the statement of financial position, the group will disaggregate goodwill and other intangible assets and present them separately in the statement of financial position.
- The group does not expect there to be a significant change in the information that is currently disclosed in the notes because the requirement to disclose material information remains unchanged; however, the way in which the information is grouped might change as a result of the aggregation/disaggregation principles. In addition, there will be significant new disclosures required for:
 - management-defined performance measures;
 - a break-down of the nature of expenses for line items presented by function in the operating category of the statement of profit or loss – this break-down is only required for certain nature expenses; and
 - for the first annual period of application of IFRS 18, a reconciliation for each line item in the statement of profit or loss between the restated amounts presented by applying IFRS 18 and the amounts previously presented applying IAS 1.
- From a cash flow statement perspective, there will be changes to how interest received and interest paid are presented. Interest paid will be presented as financing cash flows and interest received as investing cash flows, which is a change from current presentation as part of operating cash flows.

The Group will apply the new standard from its mandatory effective date of 1 January 2027. Retrospective application is required, and so the comparative information for the financial year ending 31 December 2026 will be restated in accordance with IFRS 18.

36. Authorisation of financial statements

The financial statements were authorised for issue in accordance with a resolution of the Board of Directors of China International Holdings Limited on 8 April 2026.

STATISTICS OF SHAREHOLDINGS

As at 25 March 2026

Authorised Share Capital	:	S\$50,000,000
Issued and Paid Up Capital	:	S\$3,793,568.75
Class of Shares	:	Ordinary Shares of S\$0.05
Voting rights	:	One vote per share

DISTRIBUTION OF SHAREHOLDINGS

SIZE OF SHAREHOLDINGS	NO. OF SHAREHOLDERS	%	NO. OF SHARES	%
1 - 99	2,500	32.14	126,062	0.16
100 - 1,000	4,175	53.67	1,255,509	1.60
1,001 - 10,000	863	11.09	2,684,838	3.42
10,001 - 1,000,000	235	3.02	21,054,920	26.86
1,000,001 AND ABOVE	6	0.08	53,274,466	67.96
TOTAL	7,779	100.00	78,395,795	100.00

TWENTY LARGEST SHAREHOLDERS

NO.	NAME	NO. OF SHARES	%
1	UOB KAY HIAN PRIVATE LIMITED	36,601,917	46.69
2	DBSN SERVICES PTE. LTD.	11,001,256	14.03
3	ESTATE OF CHAN SIN MIAN, DECEASED	1,655,850	2.11
4	DBS NOMINEES (PRIVATE) LIMITED	1,438,882	1.84
5	MAYBANK SECURITIES PTE. LTD.	1,398,900	1.78
6	PHILLIP SECURITIES PTE LTD	1,177,661	1.50
7	TEOH HAI THOW	923,000	1.18
8	HUANG YI	880,000	1.12
9	OCBC SECURITIES PRIVATE LIMITED	850,555	1.08
10	DBS VICKERS SECURITIES (SINGAPORE) PTE LTD	755,050	0.96
11	TAN KENG PENG	600,000	0.77
12	NG JIN NEE BRENDA	502,826	0.64
13	WONG CHEONG SHEK	500,090	0.64
14	WONG PANG FEI	500,084	0.64
15	TIGER BROKERS (SINGAPORE) PTE. LTD.	483,950	0.62
16	TAI KWANG HAN	473,138	0.60
17	LIM & TAN SECURITIES PTE LTD	469,100	0.60
18	ANG CHEW KHENG	385,668	0.49
19	RAMESH S/O PRITAMDAS CHANDIRAMANI	360,400	0.46
20	LIM CHER HENG	329,415	0.42
	TOTAL	61,287,742	78.17

STATISTICS OF SHAREHOLDINGS

As at 25 March 2026

LIST OF SUBSTANTIAL SHAREHOLDERS AS AT 25 MARCH 2026

Name of Substantial Shareholders	Direct Interest	%	Deemed Interest	%
Wellful Holdings Limited	22,181,827	28.45	–	–
China Construction Group Inc	11,001,256	14.11	–	–
Century Investment Company Limited	13,347,131	17.12		
Lin Rongqiang ⁽¹⁾	–	–	22,181,827	28.45
China Construction Holdings Limited ⁽²⁾	–	–	11,001,256	14.11
Fok Hei Yu ⁽³⁾	–	–	11,001,256	14.11
John Howard Batchelor ⁽³⁾	–	–	11,001,256	14.11
Mu De Jun ⁽⁴⁾	–	–	13,347,131	17.12
Gong Xuan ⁽⁴⁾	–	–	13,347,131	17.12

Footnote:

- (1) The sole shareholder of Wellful Holdings Limited is Lin Rongqiang holding 100% of the total issued share capital. Therefore, Lin Rongqiang is deemed to be interested in the 22,181,827 shares beneficially owned by Wellful Holdings Limited by virtue of Section 4 of the Securities and Futures Act (Cap.289).
- (2) The sole shareholder of China Construction Group Inc is China Construction Holdings Limited, holding 100% of the total issued share capital. Therefore, China Construction Holdings Limited is deemed to be interested in the 11,001,256 shares beneficially owned by China Construction Group Inc by virtue of Section 4 of the Securities and Futures Act (Cap.289).
- (3) By way of a deed of appointment dated 28 August 2013, Mr. Fok Hei Yu and Mr. John Howard Batchelor were jointly severally appointed as receivers over 100% of the shares in China Construction Group Inc, a company incorporated under the law of Bermuda. China Construction Group Inc in turn holds 11,001,256 shares (representing 14.11% of the shareholding) in China International Holding Limited. Pursuant to Section 4 of the Securities and Future Act (Cap 289), Mr. Fok Hei Yu and Mr. John Howard Batchelor are deemed to have an interest in the shares in China International Holdings Limited.
- (4) The shareholders of Century Investment Company Ltd are Mu Dejun and Gong Xuan holding 70% and 30% respectively of the total issued share capital. Therefore, Mu Dejun and Gong Xuan are deemed to be interested in the 13,347,131 shares beneficially owned by Century Investment Company Ltd by virtue of Section 4 of the Securities and Futures Act (Cap.289).

According to the Company's record as at 25 March 2026, there was 39.69% of the Company's shares being held in the hands of the public. Thus, the Company has complied with Rule 723 of the Listing Manual of the SGX-ST.

NOTICE OF ANNUAL GENERAL MEETING

NOTICE IS HEREBY GIVEN that the Annual General Meeting of CHINA INTERNATIONAL HOLDINGS LIMITED (the **Company**) will be held at Prince Room Level 13, Copthorne King's Hotel, 403 Havelock Road, Singapore 169632 on Monday, 27 April 2026 at 10.00 a.m. for the following purposes:

AS ORDINARY BUSINESS

1. To receive and adopt the Directors' Statement and the Audited Financial Statements of the Company and the Group for the financial year ended 31 December 2025 together with the Auditors' Report thereon. **(Resolution 1)**
 2. To re-elect the following Directors retiring pursuant to the Company's Bye-Law at the forthcoming Annual General Meeting:
 - 2.1 Mr Zhu Jun [Retiring under Bye-Law 104] **(Resolution 2)**
 - 2.2 Mr Zhang Yun [Retiring under Bye-Law 104] **(Resolution 3)**
- [See Explanatory Note (i)]*
- Mr Zhang Yun, upon re-election as a Director of the Company, remains as a member of the Audit & Risk Committee and Remuneration Committee, and Chairman of the Nominating Committee and will be considered independent for the purposes of the Rule 704(8) of the Listing Manual of the SGX-ST.*
3. To approve the payment of Directors' fees of RMB1,300,000 for the financial year ending 31 December 2026 (2025: RMB1,300,000). **(Resolution 4)**
 4. To re-appoint Messrs CLA Global TS Public Accounting Corporation, as the auditors of the Company and authorise the Directors to fix their remuneration. **(Resolution 5)**
 5. To transact any other ordinary business which may properly be transacted at an Annual General Meeting.

AS SPECIAL BUSINESS

To consider and if thought fit, to pass the following resolutions as Ordinary Resolutions, with or without any modifications:

6. Authority to issue shares

That pursuant to Rule 806 of the Listing Manual of the Singapore Exchange Securities Trading Limited (**SGX-ST**), the Directors of the Company be authorised and empowered to:

- (a) (i) issue shares in the Company (**shares**) whether by way of rights, bonus or otherwise; and/or
- (ii) make or grant offers, agreements or options (collectively, **Instruments**) that might or would require shares to be issued, including but not limited to the creation and issue of (as well as adjustments to) options, warrants, debentures or other instruments convertible into shares, at any time and upon such terms and conditions and for such purposes and to such persons as the Directors of the Company may in their absolute discretion deem fit; and

NOTICE OF ANNUAL GENERAL MEETING

- (b) (notwithstanding the authority conferred by this Resolution may have ceased to be in force) issue shares in pursuance of any Instrument made or granted by the Directors while this Resolution was in force,

provided that:

- (1) the aggregate number of shares (including shares to be issued in pursuance of Instruments, made or granted to this Resolution) to be issued pursuant to this Resolution shall not exceed 50% of the total number of issued shares (excluding treasury shares and subsidiary holdings) in the capital of the Company (as calculated in accordance with sub-paragraph (2) below), of which the aggregate number of shares to be issued other than on a pro rata basis to shareholders of the Company (including shares to be issued in pursuance of Instruments made or granted pursuant to this Resolution) shall not exceed 20% of the total number of issued shares (excluding treasury shares and subsidiary holdings) in the capital of the Company (as calculated in accordance with sub-paragraph (2) below);
- (2) (subject to such manner of calculation as may be prescribed by the SGX-ST for the purpose of determining the aggregate number of shares that may be issued under sub-paragraph (1) above, the total number of issued shares (excluding treasury shares and subsidiary holdings) shall be based on the number of issued shares (excluding treasury shares and subsidiary holdings) in the capital of the Company as at the time this Resolution is passed, after adjusting for:
- (a) new shares arising from the conversion or exercise of any convertible securities;
 - (b) new shares arising from the exercise share options or vesting of share awards; and
 - (c) any subsequent bonus issue, consolidation or subdivision of shares;

Adjustments in accordance with 2(a) or 2(b) above are only to be made in respect of new shares arising from convertible securities, share options or share awards which were issued and outstanding or subsisting at the time of the passing of this Resolution.

- (3) in exercising the authority conferred by this Resolution, the Company shall comply with the provisions of the Listing Manual of the SGX-ST for the time being in force (unless such compliance has been waived by the SGX- ST) and the Bye-Laws of the Company; and
- (4) unless revoked or varied by the Company in a general meeting, the authority conferred by this Resolution shall continue in force (i) until the conclusion of the next Annual General Meeting of the Company or the date by which the next Annual General Meeting of the Company is required by law to be held, whichever is earlier. **(Resolution 6)**

[See Explanatory Note (ii)]

NOTICE OF ANNUAL GENERAL MEETING

7. Authority to issue shares under the CIHL Share Option Scheme

That the Directors of the Company be authorised and empowered to offer and grant options under the CIHL Share Option Scheme (the 2020 Scheme) and to issue from time to time such number of shares in the capital of the Company as may be required to be issued pursuant to the exercise of options granted by the Company under the 2020 Scheme, whether granted during the subsistence of this authority or otherwise, provided always that the aggregate number of additional ordinary shares to be issued pursuant to the 2020 Scheme and such other share-based incentive schemes shall not exceed 15% of the total number of issued shares (excluding treasury shares and subsidiary holdings) in the capital of the Company from time to time and that such authority shall, unless revoked or varied by the Company in a general meeting, continue in force until the conclusion of the next Annual General Meeting of the Company or the date by which the next Annual General Meeting of the Company is required by law to be held, whichever is earlier. **(Resolution 7)**

[See Explanatory Note (iii)]

8. Authority to issue shares under the CIHL Performance Share Plan

That the Directors of the Company be authorised and empowered to offer and grant awards under the CIHL Performance Share Plan (the Plan) and to issue from time to time such number of shares in the capital of the Company as may be required to be issued pursuant to the vesting of awards under the Plan, whether granted during the subsistence of this authority or otherwise, provided always that the aggregate number of additional ordinary shares to be issued pursuant to the Plan and such other share-based incentive schemes (including the CIHL Share Option Scheme) shall not exceed 15% of the total number of issued shares (excluding treasury shares and subsidiary holdings) in the capital of the Company from time to time and that such authority shall, unless revoked or varied by the Company in a general meeting, continue in force until the conclusion of the next Annual General Meeting of the Company or the date by which the next Annual General Meeting of the Company is required by law to be held, whichever is earlier. **(Resolution 8)**

[See Explanatory Note (iv)]

9. Authority to issue shares under the CIHL Scrip Dividend Scheme

That pursuant to Rule 806 of the Listing Manual of the SGX-ST, the Directors of the Company be and are hereby authorised and empowered to issue such number of shares in the Company as may be required to be issued pursuant to the CIHL Scrip Dividend Scheme from time to time and that such authority shall, unless revoked or varied by the Company in a general meeting, continue in force until the conclusion of the next Annual General Meeting of the Company or the date by which the next Annual General Meeting of the Company is required by law to be held, whichever is earlier. **(Resolution 9)**

[See Explanatory Note (v)]

For and on behalf of
the Board of Directors of
China International Holdings Limited

Shan Chang
Executive Chairman

9 April 2026

NOTICE OF ANNUAL GENERAL MEETING

Explanatory Notes:

- (i) Detailed information on Mr Zhu Jun and Mr Zhang Yun who are proposed to be re-elected as Directors of the Company can be found under sections “Board of Directors” and “Additional Information on Directors seeking re-election” in the Company’s Annual Report for the financial year ended 31 December 2025.
- (ii) The Ordinary Resolution 6 proposed in item 6 above, if passed, will empower the Directors of the Company from the date of this Annual General Meeting until the date of the next Annual General Meeting of the Company, or the date by which the next Annual General Meeting of the company is required by law to be held or such authority is varied or revoked by the Company in a general meeting, whichever is the earlier, to issue shares, make or grant Instruments convertible into shares and to issue shares pursuant to such instruments, up to a number not exceeding fifty per cent (50%) of the issued share capital of the Company (excluding treasury shares and subsidiary holdings), of which up to twenty per cent (20%) may be issued other than on a pro rata basis to existing shareholders of the Company.

For determining the aggregate number of shares that may be issued, the percentage of issued shares in the capital of the Company will be calculated based on the total number of issued shares (excluding treasury shares and subsidiary holdings) in the capital of the Company at the time this Resolution is passed after adjusting for new shares arising from the conversion or exercise of the Instruments or any convertible securities, the exercise of share options or the vesting of share awards outstanding or subsisting at the time when this Resolution is passed and any subsequent consolidation or subdivision of shares.

- (iii) The Ordinary Resolution 7 proposed in item 7 above, if passed, will empower the Directors of the Company, from the date of this Annual General Meeting until the next Annual General Meeting of the Company, or the date by which the next Annual General Meeting of the Company is required by law to be held or such authority is varied or revoked by the Company in a general meeting, whichever is the earlier, to issue shares in the Company pursuant to the exercise of options granted or to be granted under the Scheme and such other share-based incentive scheme up to a number not exceeding in total (for the entire duration of the Scheme) 15% of the total number of issued shares (excluding treasury shares and subsidiary holdings) in the capital of the Company from time to time.
- (iv) The Ordinary Resolution 8 proposed in item 8 above, if passed, will empower the Directors of the Company, from date of this Annual General Meeting until the next Annual General Meeting of the Company, or the date by which the next Annual General Meeting of the Company is required by law to be held or such authority is varied or revoked by the Company in a general meeting, whichever is the earlier, to issue shares in the Company pursuant to the vesting of awards under the Plan and such other share-based incentive scheme (including CIHL Share Option Scheme) up to a number not exceeding in total (for the entire duration of the Plan) 15% of the total number of issued shares (excluding treasury shares and subsidiary holdings) in the capital of the Company from time to time.
- (v) The Ordinary Resolution 9 proposed in item 9 above, if passed, will empower the Directors of the Company, from the date of this Annual General Meeting until the next Annual General Meeting of the Company, or the date by which the next Annual General Meeting of the Company is required by law to be held or when such authority is varied or revoked by the Company in a general meeting, whichever is the earlier, to issue shares in the Company from time to time pursuant to the CIHL Scrip Dividend Scheme. Please refer to the Company’s announcement dated 3 April 2017 for details on the CIHL Scrip Dividend Scheme.

Notes:

- 1. A Shareholder being a Depositor whose name appears in the records of the Depository is entitled to appoint no more than two proxies to attend and vote in his/her stead. A proxy need not be a Member of the Company. A Depositor’s name must appear on the Depository Register maintained by The Central Depository (Pte) Limited as at forty-eight (48) hours before the time appointed for the Annual General Meeting (“AGM”) in order for the Depositor to be entitled to attend and vote at the AGM.
- 2. If a Depository wishes to appoint a proxy/proxies to attend the AGM, then he/she must complete and deposit the duly completed Depository Proxy Form at the office of the Company’s Singapore Transfer Agent, Boardroom Corporate & Advisory Services Pte. Ltd. at 1 Harbourfront Avenue, Keppel Bay Tower #14-07 Singapore 098632 at least 48 hours before the time of the AGM.
- 3. If the Depositor is a corporation, the instrument appointing a proxy must be executed under seal or the hand of its duly authorised officer or attorney.

PERSONAL DATA PRIVACY

By submitting an instrument appointing a proxy(ies) and/or representative(s) to attend, speak and vote at the AGM and/or any adjournment thereof, a member of the Company (i) consents to the collection, use and disclosure of the member’s personal data by the Company (or its agents or service providers) for the purpose of the processing, administration and analysis by the Company (or its agents or service providers) of proxies and representatives appointed for the SGM (including any adjournment thereof) and the preparation and compilation of the attendance lists, minutes and other documents relating to the SGM (including any adjournment thereof), and in order for the Company (or its agents or service providers) to comply with any applicable laws, listing rules, regulations and/or guidelines (collectively, the “Purposes”), (ii) warrants that where the member discloses the personal data of the member’s proxy(ies) and/or representative(s) to the Company (or its agents or service providers), the member has obtained the prior consent of such proxy(ies) and/or representative(s) for the collection, use and disclosure by the Company (or its agents or service providers) of the personal data of such proxy(ies) and/or representative(s) for the Purposes, and (iii) agrees that the member will indemnify the Company in respect of any penalties, liabilities, claims, demands, losses and damages as a result of the member’s breach of warranty.

DISCLOSURE OF INFORMATION ON DIRECTORS SEEKING RE-ELECTION

Mr Zhu Jun and Mr Zhang Yun are the Directors seeking re-election at the forthcoming Annual General Meeting of the Company to be convened at 10.00 a.m. on 27 April 2026 (“AGM”) (collectively, the “Retiring Directors” and each a “Retiring Director”).

Pursuant to Rule 720(6) of the Listing Manual of the SGX-ST, the following is the information relating to the Retiring Directors as set out in Appendix 7.4.1 to the Listing Manual of the SGX-ST:

	MR ZHU JUN	MR ZHANG YUN
Date of Appointment	25 June 2003	1 December 2023
Date of last re-appointment	29 April 2024	29 April 2024
Age	61	61
Country of principal residence	People’s Republic of China	People’s Republic of China
The Board’s comments on this appointment (including rationale, selection criteria, and the search and nomination process)	The Board of Directors of the Company has considered, among others, the recommendation of the Nominating Committee (“NC”) has reviewed and considered the qualification, work experiences, contribution and performance, attendance, preparedness, participation, candour and suitability of Mr Zhu Jun for re-appointment as an Executive Director of the Company. The Board have reviewed and concluded that Mr Zhu Jun possesses the experience, expertise, knowledge and skills to contribute towards the core competencies of the Board.	The Board of Directors of the Company has considered, among others, the recommendation of the Nominating Committee (“NC”) has reviewed and considered the qualification, work experiences, contribution and performance, attendance, preparedness, participation, candour and suitability of Mr Zhang Yun for appointment as an Independent Director of the Company. The Board have reviewed and concluded that Mr Zhang Yun possesses the experience, expertise, knowledge and skills to contribute towards the core competencies of the Board.
Whether appointment is executive, and if so, the area of responsibility	Executive Mr Zhu Jun is responsible for the group’s investor relations management and the company’s investment, mergers and acquisitions of other major projects.	Non-Executive
Job Title (e.g. Lead ID, AC Chairman, AC Member etc.)	Executive Director	Independent Non-Executive Director, member of Audit & Risk and Remuneration committees, and chairman of Nominating Committees.

DISCLOSURE OF INFORMATION ON DIRECTORS SEEKING RE-ELECTION

	MR ZHU JUN	MR ZHANG YUN
Professional qualifications	Master and Bachelor Degree in Economics from Peking University.	Bachelor degree from Sun Yat-sen University. Master degree of Economics and Management from Peking University. Senior Economist.
Working experience and occupation(s) during the past 10 years	<ul style="list-style-type: none"> ● Executive Director of China International Holdings Limited ● Director of City Energy Holdings Limited ● Director of Goldlink Asset Management (Asia) Limited ● Director of Goldlink Capital Group Limited ● Director of Goldlink Capital (HK) Limited ● Director of Goldlink Securities Limited ● Director of Goldlink Capital (Enterprise Financing) Ltd ● Director of China Goldlink Capital Ltd ● Director of Pacific Crow Holdings Limited ● Director of Superfaith Asia Finance Limited 	<ul style="list-style-type: none"> ● Partner of Shenzhen Riverbed Yucheng Private Equity Investment Enterprise. ● General Manager of Trading Department/Executive General Manager of Institutional Business Department of China Securities Co., Ltd, ● General Manager of Citic Investment Management Co., Ltd
Shareholding interest in the listed issuer and its subsidiaries	Mr Zhu Jun holds 170,000 shares in China International Holdings Limited.	No
Any relationship (including immediate family relationships) with any existing director, existing executive officer, the issuer and/or substantial shareholder of the listed issuer or of any of its principal subsidiaries	Nil	Nil
Conflict of Interest (including any competing business)	Nil	Nil
Undertaking (in the format set out in Appendix 7.7) under Rule 720(1) has been submitted to the listed issuer	Yes	Yes

DISCLOSURE OF INFORMATION ON DIRECTORS SEEKING RE-ELECTION

	MR ZHU JUN	MR ZHANG YUN
<p>Other Principal Commitments* Including Directorships#</p> <p><u>Past (for the last 5 years)</u></p> <p><u>Present</u></p>	<p>Past Directorships: Nil</p> <p>Present Directorships:</p> <ul style="list-style-type: none"> ● CIHL (Tianjin) Water Development Company Limited ● China (Hong Kong) Water Resources Limited ● China Infrastructure Management (Hong Kong) Limited ● CIHL Development Limited ● City Energy Holdings Limited ● Goldlink Asset Management (Asia) Limited ● Goldlink Capital Group Limited ● Goldlink Capital (HK) Limited ● Pacific Grow Holdings Limited ● Goldlink Securities Limited ● China Goldlink Capital Ltd ● Goldlink Capital (Enterprise Financing) Ltd ● Superfaith Asia Finance Limited ● China Goldlink Capital Ltd 	<p>Past Directorships:</p> <ul style="list-style-type: none"> ● JYBD (Beijing) Electronic Commerce Co., Ltd ● Beijing TIVANI Medical Technology Co., Ltd <p>Present Directorships</p> <ul style="list-style-type: none"> ● Jiangsu Huatai Chenguang Pharmaceutical Co., Ltd
<p>Disclose the following matters concerning an appointment of director, chief executive officer, chief financial officer, chief operating officer, general manager or other officer of equivalent rank. If the answer to any question is “yes”, full details must be given.</p>		
<p>a) Whether at any time during the last 10 years, an application or a petition under any bankruptcy law of any jurisdiction was filed against him or against a partnership of which he was a partner at the time when he was a partner or at any time within 2 years from the date he ceased to be a partner?</p>	<p>Nil</p>	<p>Nil</p>

DISCLOSURE OF INFORMATION ON DIRECTORS SEEKING RE-ELECTION

	MR ZHU JUN	MR ZHANG YUN
b) Whether at any time during the last 10 years, an application or a petition under any law of any jurisdiction was filed against an entity (not being a partnership) of which he was a director or an equivalent person or a key executive, at the time when he was a director or an equivalent person or a key executive of that entity or at any time within 2 years from the date he ceased to be a director or an equivalent person or a key executive of that entity, for the winding up or dissolution of that entity or, where that entity is the trustee of a business trust, that business trust, on the ground of insolvency?	Nil	Nil
c) Whether there is any unsatisfied judgment against him?	Nil	Nil
d) Whether he has ever been convicted of any offence, in Singapore or elsewhere, involving fraud or dishonesty which is punishable with imprisonment, or has been the subject of any criminal proceedings (including any pending criminal proceedings of which he is aware) for such purpose?	Nil	Nil

DISCLOSURE OF INFORMATION ON DIRECTORS SEEKING RE-ELECTION

	MR ZHU JUN	MR ZHANG YUN
e) Whether he has ever been convicted of any offence, in Singapore or elsewhere, involving a breach of any law or regulatory requirement that relates to the securities or futures industry in Singapore or elsewhere, or has been the subject of any criminal proceedings (including any pending criminal proceedings of which he is aware) for such breach?	Nil	Nil
f) Whether at any time during the last 10 years, judgment has been entered against him in any civil proceedings in Singapore or elsewhere involving a breach of any law or regulatory requirement that relates to the securities or futures industry in Singapore or elsewhere, or a finding of fraud, misrepresentation or dishonesty on his part, or he has been the subject of any civil proceedings (including any pending civil proceedings of which he is aware) involving an allegation of fraud, misrepresentation or dishonesty on his part?	Nil	Nil
g) Whether he has ever been convicted in Singapore or elsewhere of any offence in connection with the formation or management of any entity or business trust?	Nil	Nil

DISCLOSURE OF INFORMATION ON DIRECTORS SEEKING RE-ELECTION

	MR ZHU JUN	MR ZHANG YUN
h) Whether he has ever been disqualified from acting as a director or an equivalent person of any entity (including the trustee of a business trust), or from taking part directly or indirectly in the management of any entity or business trust?	Nil	Nil
i) Whether he has ever been the subject of any order, judgment or ruling of any court, tribunal or governmental body, permanently or temporarily enjoining him from engaging in any type of business practice or activity?	Nil	Nil
<p>j) Whether he has ever, to his knowledge, been concerned with the management or conduct, in Singapore or elsewhere, of the affairs of:–</p> <p>i. any corporation which has been investigated for a breach of any law or regulatory requirement governing corporations in Singapore or elsewhere; or</p> <p>ii. any entity (not being a corporation) which has been investigated for a breach of any law or regulatory requirement governing such entities in Singapore or elsewhere; or</p> <p>iii. any business trust which has been investigated for a breach of any law or regulatory requirement governing business trusts in Singapore or elsewhere; or</p>	Nil	Nil

DISCLOSURE OF INFORMATION ON DIRECTORS SEEKING RE-ELECTION

	MR ZHU JUN	MR ZHANG YUN
<p>iv. any entity or business trust which has been investigated for a breach of any law or regulatory requirement that relates to the securities or futures industry in Singapore or elsewhere</p> <p>in connection with any matter occurring or arising during that period when he was so concerned with the entity or business trust?</p>		
<p>k) Whether he has been the subject of any current or past investigation or disciplinary proceedings, or has been reprimanded or issued any warning, by the Monetary Authority of Singapore or any other regulatory authority, exchange, professional body or government agency, whether in Singapore or elsewhere?</p>	Nil	Nil
Disclosure applicable to the appointment of Director only		
<p>Any prior experience as a director of a listed company?</p> <p>If yes, please provide details of prior experience.</p> <p>If no, please state if the director has attended or will be attending training on the roles and responsibilities of a director of a listed issuer as prescribed by the Exchange.</p> <p>Please provide details of relevant experience and the nominating committee's reasons for not requiring the director to undergo training as prescribed by the Exchange (if applicable).</p>	N.A.	N.A.



中翔國際集團有限公司

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