Soilbuild Construction Group Ltd

Corporate Presentation (1HFY2026)

August 2026

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Leica Microsystems

1. At a Glance

We are a leading Singapore-based builder in both private and public sectors

Construction

Precast and Prefabrication

Soilbuild Construction Group Ltd. ("**Soilbuild Construction**" or the "**Company**", and together with its subsidiaries, the "**Group**") has multi-disciplinary capabilities in the construction industry grouped under the two core business divisions as above.

The Group offers a full spectrum of real estate services that includes:

- **Design and Build**
- **Construction**
- **Turnkey Construction**
- **Project Management Consultancy**
- **Procurement**
- **Mechanical & Electrical Installation**

50
Years of Experience

S$800m
Order Book
(as at 30 Jun 2026)

200+
Properties Completed
Since 1976

Year
2008
Started Green Building Initiatives

Share Information

- Listed on the Mainboard of Singapore Exchange (SGX) on **27 May 2013**
- Stock code (**Bloomberg: SOIL:SP / Reuters: SOIL.SI / SGX Stock Code: ZQM**)
- No. of issued shares: **approximately 662 million shares (as at 30 June 2026)**
- Controlling shareholder: **Mr Lim Chap Huat (approximately 78.3%)**

Latest Financial Highlights

Marks 50th Anniversary with Record Net Profit of S$35.6 Million in 1HFY2026;
Interim Dividend of 1.6 Cents per Share Declared

2. Awards & Accreditations

Testament to the Group's capabilities in the industry

A1 (BCA Grading)

Soil-Build (Pte.) Ltd. and SB Procurement Pte. Ltd, both wholly-owned subsidiaries of the Group, have the ability to tender for public sector projects in Singapore of an unlimited contract value.

Recognised

Precaster and Prefab MEP Manufacturer

Awarded Green & Gracious Builder for

10+ Years

ISO Certified in

Digitalisation

Safety Awards

Quality Assurance

2. Awards & Accreditations

Committed to positive contributions to the community

3. Competitive Strengths

Comprehensive suite of construction services

- Able to provide attractive and effective solutions, such as one-stop end-to-end construction services and project management solutions for our customers across multi-property sectors
- Our project management team of project managers, architects and engineers, offers multi-disciplinary capabilities spanning the full construction cycle that ensures seamless transition from design to delivery

Entrench position and A1 BCA Grading pose significant barriers to entry

- It would be difficult to replicate our Group's knowledge and understanding of the construction industry and the relationship network we have established in Singapore
- Being one of the local construction companies that is graded A1 by the BCA, the Group can tender for public sector projects in Singapore of an unlimited contract value

Affiliation to Soilbuild Group Holdings Ltd, an established property group in Singapore

- Potential for better order book visibility as the Group will continue to solicit for construction contracts with Soilbuild Group Holdings Ltd

Focus on effective cost-control and operational efficiency

- Increasing the use of pre-cast concrete work to reduce reliance on labour and shorten construction time
- Combined with our technical expertise and established working experience, we will continuously explore and adopt more techniques, systems and technologies to enhance our cost efficiencies

Multi-property sector approach diversifies our risks

- Capable of executing business space and both public and private residential property construction projects that allows our Group to shift our focus should there be a slowdown in any particular sector of the property market

Proven track record

- With 50 years of experience in the construction business, our projects have secured various awards
- We believe that our track record has earned the confidence of our customers as well as architects and consultants who have worked with us in the past

4. Track Record

A sterling award-winning portfolio of residential and business space properties

Leica Microsystems

A&A Works for Block of 3-sty production with Warehouse & Carpark, Block of 5-sty Office with Industrial Canteen, Roof Garden and Ancillary Facilities

Date of Completion:
4th Quarter 2023

BCA Green Mark Platinum

Pall Lion

A&A Works to Existing 3-sty Single User Industrial Development with Ancillary Office, Industrial Canteen and Utilities Block

Date of Completion:
4th Quarter 2023

Soitec

Building of a high-tech manufacturing facility with cleanroom capabilities and a warehouse at Pasir Ris

Date of Completion:
2nd Quarter 2025

BCA Green Mark Platinum

DB Schenker

Building of a sustainable and energy efficient logistics facilities at Greenwich Drive

Date of Completion:
2nd Quarter 2025

- **BCA Green Mark Platinum**
- **Green Mark Zero Energy**
- **Leadership in Energy and Environmental Design ("LEED") Gold**
- **LEED Zero Carbon**
- **BCA Project of the Year Finalist - Industrial Category (2025)**

4. Track Record

A sterling award-winning portfolio of residential and business space properties

Tai Seng Exchange

4 Blocks of 8 & 9-storey Multiple User General Industrial Factory Development with Carparks, Industrial Canteen and other Ancillary Facilities

Date of Completion: Feb 2023

BCA Green Mark Platinum

2 Pioneer Sector 1

4-storey Multi User Ramp-up Warehouse Development with Ancillary Facilities and Temporary Industrial Canteen

Date of Completion: Mar 2023

Ascent @ Gambas

8-storey Multiple-user General Industrial Factory with Ancillary Canteen and Office At Gambas Way (Sembawang Planning Area)

Date of Completion: Apr 2023

Verticus

Condominium project, located in the heart of Balestier, (Single block of 28-Storey Residential Development with a total of 162 units)

Date of Completion: Jul 2024

4. Track Record

A sterling award-winning portfolio of residential and business space properties

REVV @ Corporation Drive

10-Storey Multiple-User General Industry Factory With Temporary Ancillary Industrial Canteen And Mezzanine For Ancillary Office

Date of Completion: Feb 2022

JTC Bedok Food City

6-Storey Ramp-Up Multiple-User Food Factory with 5-storey Mezzanine Floors, Ancillary Workers' Living Quarters, Industrial Canteen and Ancillary Facilities

Date of Completion: Mar 2021

Tuas Bay Close

7-storey Ramp-up Multiple-user General Industrial Factory, A Temporary Ancillary Staff Canteen And Other Ancillary Facilities

Date of Completion: Apr 2021

Tuas South Avenue

8-storey Ramp-up Multiple-user Food Factory with Mezzanine

Date of Completion: Oct 2025

4. Track Record

A sterling award-winning portfolio of residential and business space properties

Comfort Delgro Transportation Hub @ UBI

5-Storey Transportation Hub at Ubi.

Date of Completion: 1st Quarter 2026

Edwards Lifesciences Office Building

Additions and Alteration Works for an Existing Multi-Storey Single-User Industrial Development at Changi North.

Date of Completion: 1st Quarter 2026

5. Leadership

Experienced management team

Mr. Lim Chap Huat
Executive Chairman

Mr. Lim Han Ren
Executive Director and Group CEO

Mr. Chua Meng Kim
Chief Operations Officer

Mr. Andy Koh
Chief Operations Officer

Mr. Sim Teck Wui
Chief Commercial Officer

Mr. Lim Thiam Lay
Director, Mechanical & Electrical

Mr. Zhang LiPing
General Manager, Precast and Prefabrication Business

Mr. Gerald Ho
Head of Digitalisation / Project Director

Mr. Toh Yiqiang
Group Financial Controller

6. Integrated Construction & Precast Hub (ICPH)

Established manufacturing facilities in Singapore and Malaysia

- Our ICPH facility was commissioned in 2019 with the adoption of **Design for Manufacturing and Assembly (DfMA)** principles
- **Complementary manufacturing facilities in Malaysia** for precast building components including PPVC modules

Key Features of ICPH:
- Automated Concrete Circulation Plant
- Hollow Core Plant
- Automated Steel Fabrication Plant
- Automated Stockyard System

Advantages:
- Shorter construction period
- Improved workmanship
- Reduced dependency on labour

Advanced Hollowcore Production Lines & Installation Expertise

Carousel Production Line

Cutting-edge technology which offers high efficiency & consistency in precast element production

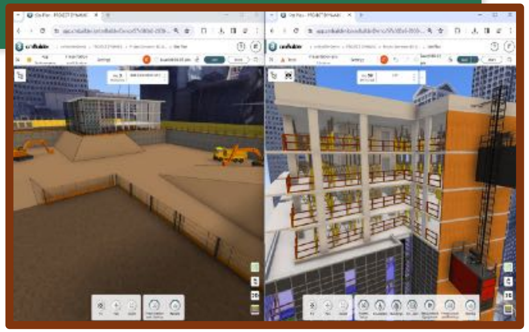
On Site Expertise

Timely delivery of high-quality precast components for installation on site (photo reference: 2PS1 project)

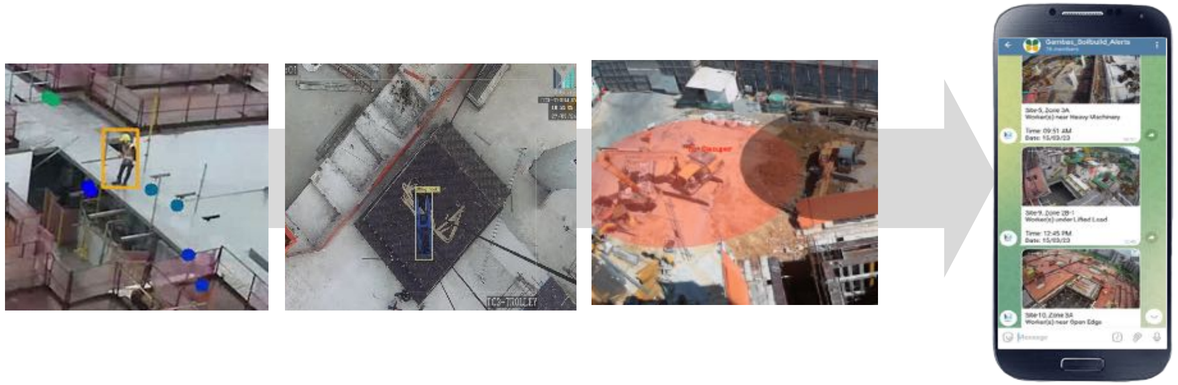
7. Digitalisation & Technology Initiatives

Enhancing our efficiency and safety standards

Building Information Modelling (BIM) Simulation for Construction & Safety Planning



Safety Monitoring Devices (using AI CCTV analytics)



Site notification via Telegram App

7. Digitalisation & Technology Initiatives

Enhancing our project delivery visualisation

7. Digitalisation & Technology Initiatives

Enhancing our project delivery visualisation

8. Sustainable Builder

Our 3R (reduce, reuse, recycle) approach

Ampd Enertainer™ Battery Energy Storage Systems

- **Reducing carbon footprint:** At least 50% carbon reduction compared to diesel generators of a similar capacity
- **Improving productivity:** Zero recharging downtime and near-zero annual maintenance downtime
- **Reduced noise pollution**: 32 times quieter compared to generators of a similar capacity, reducing noise pollution

Solar Panels for Site Offices

- **Reducing carbon footprint:** Clean, renewable energy for certain operations of site office
- **Improving productivity:** Location-tagging with information storage system for easy retrieval of data.
- **Reduced wastage**: Built to withstand harsh weather conditions and it is also highly portable & customisable (with detachable camera & adjustable pole for various layouts)

Waste Management Initiatives

- **Recycling of building materials:** For fabrication of storage shelves, racks for our onsite operations
- **Reduced wastage in material procurement**: "Take-back" schemes (75% recyclable)
- **Reducing carbon footprint:** Focus on "Just-in-time" delivery with construction consolidation centres
- **Improving productivity:** Use of BIM and off-site manufacturing

Water Recycling

- **Water conservation & sustainability:** Decreasing the need for fresh water with rainwater collected for site use
- **Environmental Protection**: Mitigates the release of pollutants into ecosystem by treating construction waste water

Electric Crawler Crane

- **Operating without diesel,** offering zero on-site emissions
- **Lower noise** & reduced vibration
- **Creating a cleaner & more comfortable** work environment
- **Expected to achieve** lower operating & maintenance costs over time

Up to 5 per cent of evaluation points for tenders will be allocated to sustainability-related considerations from 2024[1]

(This will apply to construction projects with an estimated minimum value of $50 million and ICT projects of at least about $10 million)

1. https://www.mof.gov.sg/news-publications/speeches/fy2023-mof-committee-of-supply-debate-speech-by-senior-minister-of-state-mr-chee-hong-tat#:~:text=Starting%20from%20FY24%2C%20for%20tenders,points%20for%20sustainability%2Drelated%20considerations

8. Sustainable Builder

Expanding our track record as a specialised builder of green buildings

“ Our multi-category presence in the construction industry is also proving to be a key area of strength and differentiation as a sustainable builder ”

Mr Lim Han Ren, Executive Director and Group CEO

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1. https://www.mof.gov.sg/news-publications/speeches/fy2023-mof-committee-of-supply-debate-speech-by-senior-minister-of-state-mr-chee-hong-tat#:~:text=Starting%20from%20FY24%2C%20for%20tenders,points%20for%20sustainability%2Drelated%20considerations

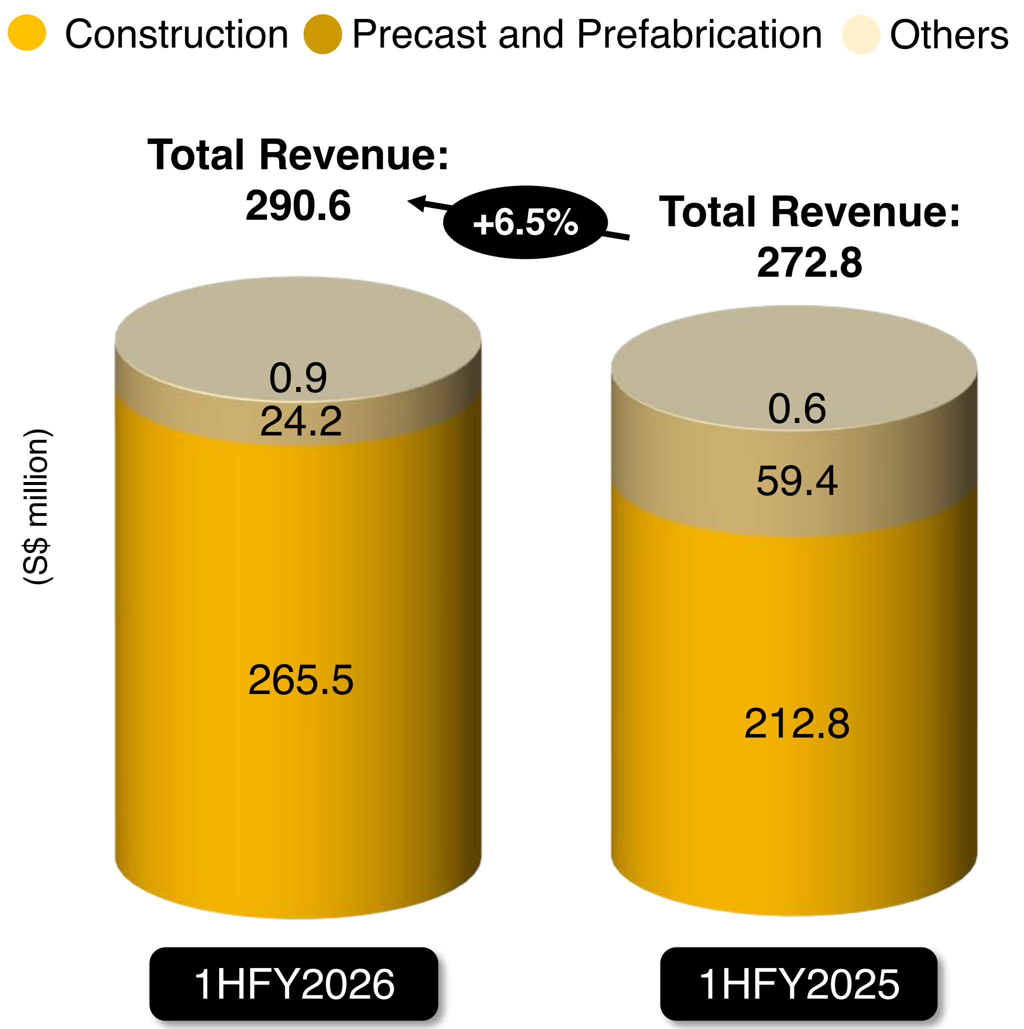
DB SCHENKER Industrial Building in Singapore

- ✓ Green Mark Platinum
- ✓ Green Mark Zero Energy
- ✓ Leadership in Energy and Environmental Design (“LEED”) Gold
- ✓ LEED Zero Carbon
- ✓ BCA Project of the Year Finalist - Industrial Category (2025)

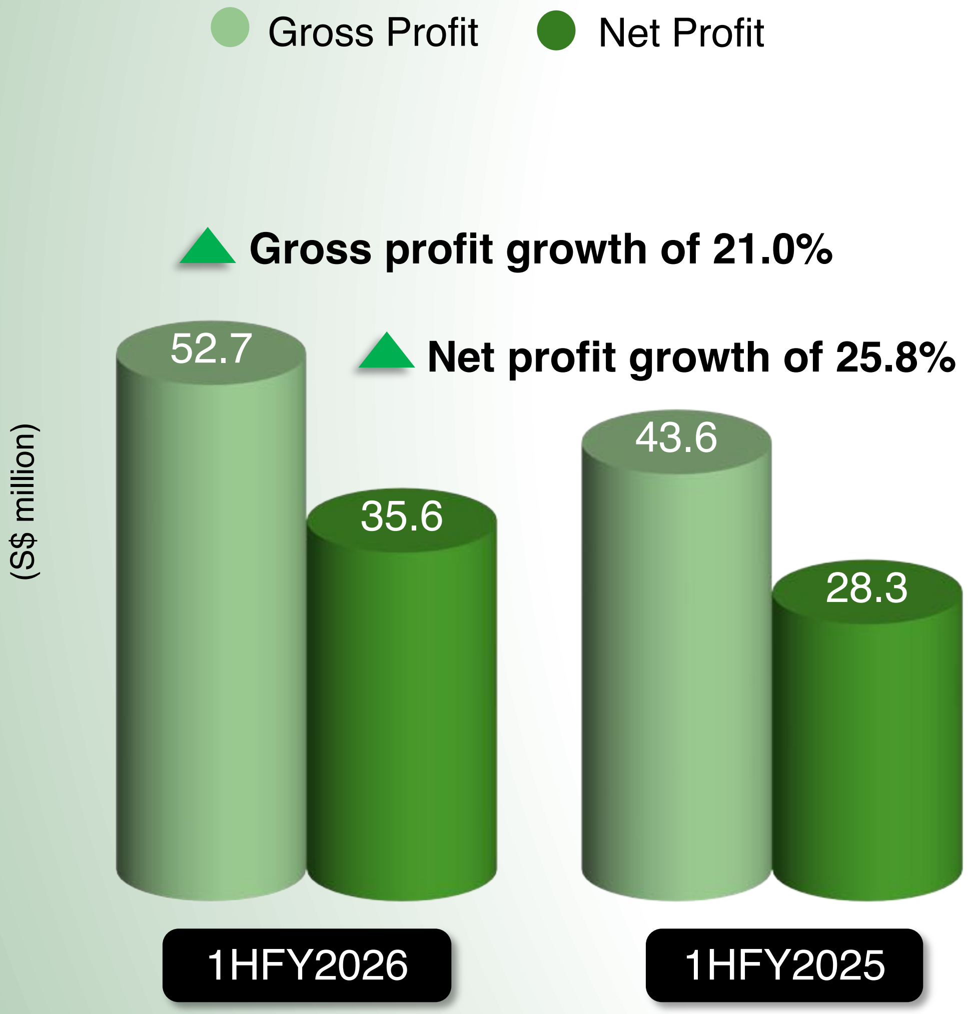
9. Result Highlights – 1HFY2026

Strong Financial Performance with Record Net Profit of S$35.6 Million in 1HFY2026

Revenue Breakdown



Profitability Metrics



9. Result Highlights – 1HFY2026

Balance Sheet

S$ million	As at 30 Jun 2026	As at 31 Dec 2025
Total Current Assets	**290.2**	287.4
Total Non-Current Assets	**120.1**	121.4
Total Assets	**410.4**	408.8
Total Current Liabilities	**194.2**	211.2
Total Non-Current Liabilities	**56.6**	57.2
Total Equity	**159.6**	140.4

Balance sheet strengthened further with total assets increasing to S$410.4 million and total equity increasing to S$159.6 million.

Representing 70.7% of our total assets

Major components:
- Cash and cash equivalents – S$185.2 million (63.8%)
- Trade and other receivables, current – S$94.2 million (32.4%)

Representing 29.3% of our total assets

Major components
- Property, plant and equipment - S$106.9 million (89.0%)
- Trade and other receivables, non-current - S$11.2 million (9.3%)

Representing 77.4% of our total liabilities

Major components
- Trade and other payables – S$171.3 million (88.2%)
- Current income tax liabilities – S$12.9 million (6.6%)
- Borrowings – S$8.3 million (4.3%)

Representing 22.6% of our total liabilities

Major components
- Borrowings, non-current – S$40.2 million (71.0%)
- Trade and other payables, non-current – S$13.8 million (24.5%)

9. Results Highlights – 1HFY2026

Cash Flow Statement

S$ million	6 months ended 30 June 2026	6 months ended 30 June 2025
Net cash flows from operating activities	**56.5**	47.1
Net cash flows (used in) investing activities	**(2.5)**	(0.9)
Net cash flows (used in) financing activities	**(22.0)**	(18.6)
Net increase in cash and cash equivalents	**32.1**	27.5
Cash and cash equivalents, beginning balance	**153.3**	30.6
Cash and cash equivalents, ending balance	**185.2**	58.4

- Taking into consideration the improved profitability, depreciation, and other adjustments, as well as changes in working capital, the Group generated S$56.5 million in net cash from its operating activities during 1HFY2026, reflecting the Group's continued disciplined working capital management approach.

9. Results Highlights – 1HFY2026

Key Financial Ratios

	As at 30 Jun 2026	As at 31 Dec 2025	
Current ratio[1]	**1.49**	1.36	Improved
Net gearing ratio[2]	**Net cash**	Net cash	Improved
Net asset value per share[3] (S$ cents)	**24.1**	21.2	Improved

	1HFY2026	1HFY2025	
Return on equity[4] (%)	**23.7**	29.8	Normalised
Return on assets[5] (%)	**8.6**	8.4	Improved
Basic earnings per share[6] (S$ cents)	**5.4**	4.3	Improved

1. *Based on net current assets divided by net current liabilities as at financial year/period end*
2. *Based on total borrowings minus cash divided by total equity as at financial year/period*
3. *Based on the net asset value attributable to owners of the Company divided by number of ordinary shares in issue, 661,864,184 at the end of the financial year/period*
4. *Based on the net income for the financial year/period divided by the total equity (using the average basis) multiply by 100%*
5. *Based on the net income for the financial year/period divided by the total assets (using the average basis) multiply by 100%*
6. *Based on the net income for the financial year/period divided by the number of ordinary shares in issue, 661,864,184 at the end of the financial year/period*

10. Dividends

Demonstrating our commitment to reward shareholders

FY2025

Total Dividends of

4.5 cents per share

- ✓ Interim dividend of 2 cents per share in 1HFY2025 (pre-share split) (Total Quantum: ~S$3.3 million)
- ✓ Final dividend of 2.5 cents per share[2] (Total Quantum: ~S$16.5 million)
- ✓ Dividend payout of 31.2%

FY2024

Total Dividends of

3 cents per share

- ✓ Interim dividend of 1 cent per share in 1HFY2024[1] (Total Quantum: ~S$1.65 million)
- ✓ Final dividend of 1 cent per share (Total Quantum: ~S$1.65 million)
- ✓ Special dividend of 1 cent per share (Total Quantum: ~S$1.65 million)
- ✓ Dividend payout of 18.7%

1HFY2026

Interim Dividend

1.6 cents per share

(Total Quantum: ~S$10.6 million)

"Our continued improvement in financial performance has enabled us to consistently reward shareholders through dividends. This reflects the Board's confidence in the Group's financial strength and cash generation capabilities, while maintaining the flexibility to invest in future growth ahead."

Mr Lim Han Ren, Executive Director and Group CEO

Interim Dividend Payout Ratio of ~30% based on 1HFY2026's Net Profit

1. Comparative purpose as the Group completed a share consolidation of 10-into-1 on 12 Dec 2024 and 1HFY2024's interim dividend of 0.1 cents that was paid on 13 Sept 2024.
2. Based on the Company's revised number of shares of 661,864,184, subsequent to completion of share split of every one (1) existing shares into four (4) new shares on 14 Jan 2026.

11. Outlook

Revenue visibility supported by the Group’s order book of approximately S$800 million

S$800m

Order Book

(as at 30 June 2026)

S$180m

Total aggregated contract value of new projects secured since 1 Jan 2026

- Based on the press release by the Ministry of Trade and Industry (Singapore) on 11 August 2026, **the SIngapore economy grew by 5.9 percent year-on-year in the second quarter of 2026**, easing from 6.3 percent in the previous quarter. **The construction sector expanded by 5.8 percent year-on-year in the second quarter,** slower than the 12.9 percent growth in the preceding quarter. Growth during the quarter was supported by increases in both public and private-sector construction output.

- The Building and Construction Authority Singapore ("BCA") forecasts **construction demand at S$47 billion to S$53 billion in 2026, with demand expected to remain resilient at $39 billion to $46 billion annually from 2027 to 2030**, supported by a strong pipeline of various large developments in the public sector[2]

- BCA: Our national target is to have **at least 80% of buildings in Singapore be green** by 2030[3]

MTI

Who We Are Trade & International Industry Energy & Carbon Newsroom Resources

Home > Newsroom > Singapore's GDP Grew by 5.7 Per Cent in the Second Quarter of 2026

1. Press releases

Singapore’s GDP Grew by 5.7 Per Cent in the Second Quarter of 2026

14 July 2026

14 July 2026. Based on advance estimates, the Singapore economy grew by 5.7 per cent on a year-on-year basis in the second quarter of 2026, easing from the 6.3 per cent growth in the previous quarter. On a quarter-on-quarter seasonally-adjusted basis, the economy expanded by 1.1 per cent, extending the 1.3 per cent growth in the first quarter

THE STRAITS TIMES

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$47b to $53b in construction contracts expected in 2026: BCA

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SINGAPORE

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Buildings in S'pore have to meet higher standards to be certified green under refreshed scheme

1. https://www.mti.gov.sg/newsroom/singapore-s-gdp-grew-by-5-7-per-cent-in-the-second-quarter-of-2026/
2. https://www1.bca.gov.sg/resources/newsroom/steady-construction-demand-in-2026-as-singapore-steps-up-support-for-built-environment-firms-through-collaboration-and-innovation
3. https://www1.bca.gov.sg/public/learn-about-the-built-environment/green-buildings

12. Summary

Healthy Order Book of S$800 Million

provides revenue visibility and the Group continue to focus on pursuing quality opportunities that support our margin resilience and further extent our 50-year track record ahead

Improved Financials & Dividends

Reflects the Group's imperative to drive growth and profitability

Sustainable Builder with A1 BCA Grading

Our multi-disciplinary capabilities is also proving to be a key area of strength and differentiation

Soilbuild Construction Group Ltd

Risks Diversification

via multi-category sector approach allows our Group to shift our focus according to market trends

Affiliation to Soilbuild Group Holdings Ltd

Potential for better order book visibility as the Group will continue to solicit projects from our affiliation with this established real estate group

Proven Track Record

50 years of experience in the construction business with various projects securing various awards

Soilbuild Construction Group Ltd

Corporate Presentation (1HFY2026)

Solaris@One-North

Q&A Session

For media and investors' queries, please contact:

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August 2026