



CAPITALAND INVESTMENT LIMITED
(Registration Number: 200308451M)
(Incorporated in the Republic of Singapore)

ANNOUNCEMENT

**GRANT OF SHARE AWARDS AND TRANSFER OF TREASURY SHARES
TO NON-EXECUTIVE DIRECTORS**

CapitaLand Investment Limited (the “**Company**”) wishes to announce the grant of share awards under the CapitaLand Investment Restricted Share Plan 2021 (“**RSP**”) to its non-executive directors (“**NEDs**”) and the immediate vesting of such share awards by way of a transfer of treasury shares to the NEDs as payment of the share component of directors’ fees, which is equivalent to about 30% of such directors’ fees, for the financial year ended 31 December 2025. Further particulars are set out below. At the annual general meeting of the Company held on 29 April 2025 (“**AGM**”), shareholders gave their approval for the payment of directors’ remuneration for the financial year ended 31 December 2025.

(I) Grant of Share Awards

(a)	Date of grant	28 January 2026	
(b)	Number of ordinary shares of the Company (“ Shares ”) comprised in the awards (including the Shares in (d) below)	317,809*	
(c)	Market price (last done) of Shares on the date of grant	S\$3.06 per Share	
(d)	Number of Shares comprised in the awards granted to each director and controlling shareholder (and each of their associates), if any	<u>Directorsⁱ</u>	<u>No. of Shares*</u>
		Miguel Ko	88,478
		Anthony Lim Weng Kin	27,487
		Chaly Mah Chee Kheong	27,841
		Judy Hsu Chung Wei	25,127
		David Su Tuong Sing	25,009
		Helen Wong Siu Ming	26,897
		Tan Sri Abdul Farid Alias	27,015
		Belita Ong	25,717
		Tham Kui Seng	23,240
		Eugene Lai	20,998
		Total:	317,809

* The number of Shares awarded is determined based on S\$2.5430 per Share which is the volume-weighted average price of a Share on the Singapore Exchange Securities Trading Limited over the 14 trading days from (and including) the ex-dividend date following the AGM. The number of Shares is rounded down to the nearest whole Share.

(II) Transfer and Use of Treasury Shares

(a)	Date of transfer	28 January 2026
(b)	Purpose of the transfer	For the purpose of settlement of part of directors' fees, the Company has granted share awards under the RSP and such awards have immediately vested upon the grant. The treasury shares are transferred to the directors to satisfy the vesting of the share awards.
(c)	Number of treasury shares transferred	Refer to (I)(d) above.
(d)	Number of treasury shares before transfer	215,646,782
	Number of treasury shares after transfer	215,328,973
(e)	Percentage of the number of treasury shares against the total number of issued Shares before transfer ⁽¹⁾	4.32%
	Percentage of the number of treasury shares against the total number of issued Shares after transfer ⁽²⁾	4.32%
(f)	Value of the treasury shares transferred	S\$957,157.70

Notes:

- (1) The percentage is calculated based on 4,987,549,010 issued Shares (excluding 215,646,782 treasury shares) in the capital of the Company as at 28 January 2026, before the transfer which is the subject of this announcement.
- (2) The percentage is calculated based on 4,987,866,819 issued Shares (excluding 215,328,973 treasury shares) in the capital of the Company as at 28 January 2026, after the transfer which is the subject of this announcement.

By Order of the Board

Hon Wei Seng
Company Secretary
28 January 2026

¹ A Director, Mr Gabriel Lim Meng Liang, does not receive any shares as his Director's fees are paid fully in cash to his employer.