FORTRESS MINERALS LIMITED

(Company Registration No.: 201732608K)

Unaudited Condensed Interim Financial Statements for the Third Quarter and Nine Months Ended 30 November 2025 ("3Q FY2026")

<u>Background</u>

Fortress Minerals Limited ("**Fortress**" or the "**Company**" and collectively with its subsidiaries, the "**Group**") is principally engaged in the exploration, mining, production and sale of iron ore with low level of impurities. With a proven operational track record, the Group consistently supplies iron ore that meets regional market requirements to support stable and ongoing demand. All of our iron ore are efficiently priced in the United States Dollar, benchmarked against international iron ore indices in line with global industry practices.

Building on this strong foundation, the Group is entering a new phase of strategic growth. With shareholders' approval secured at the Extraordinary General Meeting in FY2024, Fortress is actively expanding into the exploration and development of other strategic and critical minerals, in line with global sustainability priorities and evolving market demands.

The Group continues to seek opportunities to grow its commodities portfolio prudently and in a disciplined manner via acquisitions, investments, joint ventures and/or providing mining contracting services both in Malaysia and in the region, where its strong capabilities provide a competitive edge to tap on the demand.

Fortress is guided by core values of integrity, sustainability, empowerment, and prosperity, with a steadfast commitment to the safety and development of its people. Our team drives the business towards our vision of excelling in mineral exploration through strategic insights and alliances, addressing regional client demands, and maintaining ethical excellence.

Fortress Minerals Limited (SGX: OAJ) has been listed on the Catalist Board of the Singapore Exchange Securities Trading Limited ("**SGX-ST**") since 27 March 2019.

For more information, please visit https://fortress.sg

Part I – Condensed Interim Financial Statements for the Third Quarter and Nine Months ended 30 November 2025 (“3Q FY2026”)

Condensed interim consolidated statement of profit or loss

		Group			Group		
		Three months ended			Nine months ended		
	Note	30 November 2025 US$	30 November 2024 US$	Change %	30 November 2025 US$	30 November 2024 US$	Change %
Revenue	3	18,379,074	13,001,657	41.4	50,807,714	38,294,923	32.7
Cost of sales		(6,300,867)	(5,742,618)	9.7	(21,581,256)	(13,643,780)	58.2
Gross profit		12,078,207	7,259,039	66.4	29,226,458	24,651,143	18.6
Other income		474,256	112,665	320.9	1,490,926	1,448,268	2.9
Selling and distribution expenses		(2,343,625)	(1,240,043)	89.0	(6,413,091)	(4,350,194)	47.4
Other operating expenses		(3,796,041)	(3,583,230)	5.9	(10,535,420)	(8,900,155)	18.4
Administrative expenses		(473,991)	(592,234)	(20.0)	(1,505,164)	(1,259,695)	19.5
Impairment losses on financial assets, net		(299)	-	100.0	(35,393)	-	100.0
Fair value changes on derivative financial instrument		(40,017)	-	100.0	269,865	-	100.0
Finance costs		(140,205)	(144,268)	(2.8)	(375,633)	(476,971)	(21.2)
Profit before income tax	4	5,758,285	1,811,929	217.8	12,122,548	11,112,396	9.1
Income tax expense	5	(1,273,422)	(1,068,555)	19.2	(3,195,883)	(3,520,650)	(9.2)
Profit for the financial period		4,484,863	743,374	503.3	8,926,665	7,591,746	17.6
Profit/(Loss) attributable to:							
Owners of the Company		4,446,425	695,798	539.0	8,892,150	7,472,106	19.0
Non-controlling interests		38,438	47,576	(19.2)	34,515	119,640	(71.2)
		4,484,863	743,374	503.3	8,926,665	7,591,746	17.6
Earnings per share attributable to owners of the Company (cents)							
- Basic and diluted	6	0.85	0.13	553.8	1.70	1.43	18.9

nm – not meaningful

Condensed interim consolidated statement of other comprehensive income

	Note	Group – Three months ended			Group – Nine months ended		
		30 November 2025 US$	30 November 2024 US$	Change %	30 November 2025 US$	30 November 2024 US$	Change %
Profit for the financial period		4,484,863	743,374	503.3	8,926,665	7,591,746	17.6
Other comprehensive income							
<u>Item that will not be reclassified subsequently to profit or loss:</u>							
Fair value changes on equity instrument designated at fair value through other comprehensive income		(39,611)	-	100.0	123,555	-	100.0
<u>Item that may be reclassified subsequently to profit or loss:</u>							
Exchange differences on translating foreign operations		1,505,761	(1,663,877)	nm	4,765,097	4,043,761	17.8
Total other comprehensive income for the financial period, net of tax		1,466,150	(1,663,877)	nm	4,888,652	4,043,761	20.9
Total comprehensive income for the financial period		5,951,013	(920,503)	nm	13,815,317	11,635,507	18.7
Total comprehensive income/ (loss) for the financial period attributable to:							
Owners of the Company		5,920,516	(958,725)	nm	13,895,915	11,503,963	20.8
Non-controlling interests		30,497	38,222	(20.2)	(80,598)	131,544	nm
		5,951,013	(920,503)	nm	13,815,317	11,635,507	18.7

nm – not meaningful

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Condensed interim statements of financial position

	Note	Group 30 November 2025 US$	Group 28 February 2025 US$	Company 30 November 2025 US$	Company 28 February 2025 US$
ASSETS					
Non-current assets					
Investments in subsidiaries		-	-	43,014,878	43,014,878
Investment in an associate		314,846	-	-	-
Equity instrument at fair value through other comprehensive income ("FVTOCI")	7	511,654	-	511,654	-
Derivative financial instrument	7	269,865	-	269,865	-
Exploration and evaluation assets		7,836,724	3,342,203	-	-
Mining properties	8	45,698,271	42,800,000	-	-
Plant and equipment	9	25,703,165	23,883,089	-	-
Right-of-use assets	10	77,640	132,712	-	-
Intangible asset		3,400,367	3,023,271	-	-
		83,812,532	73,181,275	43,796,397	43,014,878
Current assets					
Inventories		7,801,803	6,176,861	-	-
Trade receivables		5,118,552	6,242,535	-	-
Other receivables, deposits and prepayments		12,674,646	7,987,530	1,500,059	59
Amounts due from subsidiaries		-	-	30,364,696	13,328,803
Current income tax receivables		425,795	745,588	-	-
Financial assets at fair value through profit or loss ("FVTPL")	7	236,623	1,040,510	2,975	799,451
Cash and bank balances	11	10,236,120	7,850,163	314,100	308,998
		36,493,539	30,043,187	32,181,830	14,437,311
Total assets		120,306,071	103,224,462	75,978,227	57,452,189
EQUITY AND LIABILITIES					
Equity					
Share capital	12	28,995,034	28,995,034	28,995,034	28,995,034
Other reserves		(2,714,089)	(7,717,854)	123,555	-
Retained earnings		64,942,574	57,921,200	28,604,630	26,331,932
		91,223,519	79,198,380	57,723,219	55,326,966
Non-controlling interests		(399,620)	(326,199)	-	-
Total equity		90,823,899	78,872,181	57,723,219	55,326,966
Non-current liabilities					
Bank borrowings	15	2,313,321	2,610,666	-	-
Lease liabilities	15	-	40,989	-	-
Deferred tax liabilities		4,206,068	3,830,229	-	-
Other payables		2,048,543	2,050,071	2,048,543	2,050,071
		8,567,932	8,531,955	2,048,543	2,050,071
Current liabilities					
Banks borrowings	15	6,835,531	3,462,281	-	-
Lease liabilities	15	80,235	94,049	-	-
Trade payables		1,107,307	1,864,835	-	-
Other payables and accruals		12,862,253	10,297,930	79,315	67,892
Amounts due to directors		-	-	-	-
Amounts due to subsidiaries		-	-	16,119,037	817
Current income tax payables		28,914	101,231	8,113	6,443
		20,914,240	15,820,326	16,206,465	75,152
Total liabilities		29,482,172	24,352,281	18,255,008	2,125,223
Total equity and liabilities		120,306,071	103,224,462	75,978,227	57,452,189

Condensed interim statements of changes in equity

Group	Note	Share capital US$	Capital reserve US$	Foreign currency translation reserve US$	Merger reserve US$	Fair value reserve US$	Retained earnings US$	Equity attributable to owners of the Company US$	Non-controlling interests US$	Total equity US$
Balance at 1 March 2025		**28,995,034**	**383,615**	**(4,535,493)**	**(3,565,976)**	**-**	**57,921,200**	**79,198,380**	**(326,199)**	**78,872,181**
Profit/(Loss) for the financial period		-	-	-	-	-	8,892,150	8,892,150	34,515	8,926,665
Other comprehensive income										
Fair value changes on equity instrument designated at fair value through other comprehensive income ("FVTOCI")		-	-	-	-	123,555	-	123,555	-	123,555
Exchange differences on translating foreign operations		-	-	4,880,210	-	-	-	4,880,210	(115,113)	4,765,097
Other comprehensive income for the financial period, net of tax		-	-	4,880,210	-	123,555	-	5,003,765	(115,113)	4,888,652
Total comprehensive income for the financial period		-	-	4,880,210	-	123,555	8,892,150	13,895,915	(80,598)	13,815,317
Transactions with owners										
Acquisition of subsidiaries with non-controlling interests		-	-	-	-	-	-	-	6,580	6,580
Acquisition of additional interests in a subsidiary with no change in control		-	-	-	-	-	(667)	(667)	597	(70)
FY2025 Final dividend paid	13	-	-	-	-	-	(1,870,109)	(1,870,109)	-	(1,870,109)
Total transactions with owners		-	-	-	-	-	(1,870,776)	(1,870,776)	7,177	(1,863,599)
Balance at 30 November 2025		**28,995,034**	**383,615**	**344,717**	**(3,565,976)**	**123,555**	**64,942,574**	**91,223,519**	**(399,620)**	**90,823,899**

Condensed interim statements of changes in equity (continued)

Group	Note	Share capital US$	Capital reserve US$	Foreign currency translation reserve US$	Merger reserve US$	Retained earnings US$	Equity attributable to owners of the Company US$	Non-controlling interests US$	Total equity US$
Balance at 1 March 2024		**28,995,034**	**383,615**	**(8,207,540)**	**(3,565,976)**	**54,639,963**	**72,245,096**	**1,496**	**72,246,592**
Profit/(loss) for the financial period		-	-	-	-	7,472,106	7,472,106	119,640	7,591,746
Other comprehensive income									
Exchange differences on translating foreign operations		-	-	4,031,857	-	-	4,031,857	11,904	4,043,761
Other comprehensive (loss)/income for the financial period, net of tax		-	-	4,031,857	-	-	4,031,857	11,904	4,043,761
Total comprehensive (loss)/income for the financial period		-	-	4,031,857	-	7,472,106	11,503,963	131,544	11,635,507
Transactions with owners									
Acquisition of subsidiaries with non-controlling interests		-	-	-	-	-	-	141,483	141,483
Acquisition of additional interests in a subsidiary with no change in control		-	-	-	-	(640,242)	(640,242)	(258)	(640,500)
Issuance of new ordinary shares of a subsidiary to non-controlling interest		-	-	-	-	-	-	71,824	71,824
FY2024 Final dividend paid	13	-	-	-	-	(2,402,686)	(2,402,686)	-	(2,402,686)
Total transactions with owners		-	-	-	-	(3,042,928)	(3,042,928)	213,049	(2,829,879)
Balance at 30 November 2024		**28,995,034**	**383,615**	**(4,175,683)**	**(3,565,976)**	**59,069,141**	**80,706,131**	**346,089**	**81,052,220**

Condensed interim statements of changes in equity (continued)

Company	Note	Share capital US$	Fair value reserve US$	Retained earnings US$	Total equity US$
Balance at 1 March 2025		**28,995,034**	**-**	**26,331,932**	**55,326,966**
Profit for the financial period		-	-	4,142,807	4,142,807
Other comprehensive income					
Fair value changes on equity instrument designated at fair value through other comprehensive income ("FVTOCI")		-	123,555	-	123,555
Other comprehensive (loss)/income for the financial period, net of tax		-	123,555	-	123,555
Total comprehensive income for the financial period		-	123,555	4,142,807	4,266,362
Transaction with owners					
Dividend paid	13	-	-	(1,870,109)	(1,870,109)
Balance at 30 November 2025		**28,995,034**	**123,555**	**28,604,630**	**57,723,219**

Company	Note	Share capital US$	Retained earnings US$	Total equity US$
Balance at 1 March 2024		**28,995,034**	**23,130,320**	**52,125,354**
Profit for the financial period representing total comprehensive income for the financial period		-	6,737,545	6,737,545
Transaction with owners				
Dividend paid	13	-	(2,402,686)	(2,402,686)
Balance at 30 November 2024		**28,995,034**	**27,465,179**	**56,460,213**

Condensed interim consolidated statements of cash flows

	Note	Group Nine months ended 30 November 2025 US$	30 November 2024 US$
Operating activities			
Profit before income tax		12,122,548	11,112,396
Adjustments for:			
Amortisation of mining properties		405,906	459,318
Depreciation of plant and equipment		3,012,307	2,023,601
Depreciation of right-of-use assets		73,851	517,812
Interest expenses		375,633	476,971
Interest income		(171,088)	(127,132)
Distribution from financial assets at FVTPL		(32,982)	(100,855)
Fair value gain on financial assets at FVTPL		(569)	(6,549)
Fair value changes on derivative financial instrument		(269,865)	-
Impairment losses on financial assets		47,051	-
Reversal of impairment loss on a financial asset		(11,659)	-
Deposits written off		234	4,829
Plant and equipment written off		1,844	-
(Gain)/Loss on disposal of plant and equipment		(10,812)	49,915
Modification of lease contracts		(38)	(36,576)
Unrealised foreign exchange (gain)/loss		(916,126)	(733,663)
Operating cash flow before working capital changes		14,626,235	13,640,067
Working capital changes:			
Inventories		(227,664)	(3,510,684)
Trade and other receivables		(78,201)	1,089,500
Trade and other payables		(2,125,065)	1,712,976
Cash generated from operations		12,195,305	12,931,859
Income tax paid		(2,732,701)	(3,272,642)
Income tax refunded		61,105	883
Net cash flow generated from operating activities		9,523,709	9,660,100
Investing activities			
Additions of exploration and evaluation assets		(1,728,027)	(1,094,444)
Additions of mining properties		(916,630)	(198,161)
Additions of plant and equipment		(2,889,490)	(1,436,416)
Additions of intangible assets		(126,538)	-
Acquisition of subsidiaries, net of cash acquired		(1,956,649)	(219,790)
Acquisition of additional interests in a subsidiary with no change in control		(70)	(640,500)
Proceeds from disposal of plant and equipment		195,729	659,256
Purchase of equity instrument at FVTOCI		(388,099)	-
Purchase of financial asset at fair value through profit or loss, net		804,507	1,111,999
Investment in an associate		(304,628)	-
Interest received		171,088	127,132
Distribution income received		32,982	100,855
Net cash flow used in investing activities		(7,105,825)	(1,590,069)
Financing activities			
Interest paid		(371,717)	(454,421)
Increase in short-term deposit pledged		-	(32,963)
Proceeds from bank borrowings		4,153,124	-
Repayments of bank borrowings		(2,286,581)	(5,825,671)
Repayment of lease liabilities		(83,187)	(950,960)
Proceed from issuance of new ordinary shares of a subsidiary to non-controlling interest		-	71,824
Dividends paid	13	(1,870,109)	(2,402,686)
Net cash flow used in financing activities		(458,470)	(9,594,877)
Net change in cash and cash equivalents		1,959,414	(1,524,846)
Effects of exchange rate changes on cash and cash equivalents		426,543	171,855
Cash and cash equivalents at beginning of financial period		7,850,163	5,678,660
Cash and cash equivalents at end of financial period	11	10,236,120	4,325,669

Notes to the condensed interim consolidated financial statements

1. Corporate information

Fortress Minerals Limited (the "Company") is incorporated and domiciled in Singapore and whose shares are publicly listed on the Catalist Board of the Singapore Exchange Securities Trading Limited ("SGX-ST").

These condensed interim financial statements as at and for the three months and nine months ended 30 November 2025 comprise the Company and its subsidiaries (collectively, the "Group").

The principal activity of the Company is that of an investment holding company.

The principal activities of the subsidiaries are:

(a) acquisition of mines, mining rights, metalliferous land, quarries and trading in minerals;
(b) transport of iron ore and minerals;
(c) contractors for drilling and blasting works, other site preparation activities and mining work; and
(d) provide support across the Group's financial accounting, payroll, information technology, purchasing, corporate services and others.

2. Basis of preparation

The condensed interim financial statements for the three months and nine months period ended 30 November 2025 have been prepared in accordance with the Singapore Financial Reporting Standards (International) 1-34 *Interim Financial Reporting* issued by the Accounting Standards Council Singapore ("ASC"). The condensed interim financial statements do not include all the information and disclosures required for a complete set of financial statements. However, selected explanatory notes are included to explain events and transactions that are significant to an understanding of the changes in the Group's financial position and performance since the last audited annual financial statements for the financial year ended 28 February 2025.

The condensed interim financial statements of the Group have been prepared in accordance with the Singapore Financial Reporting Standards (International) ("SFRS(I)s") under the historical cost convention, except as disclosed in the accounting policies below.

The condensed interim financial statements have been prepared on a going concern basis, since the directors have verified that there are no financial, operating or other types of indicators that might cast significant doubt upon the Group's ability to meet its obligations in the foreseeable future and particularly within the 12 months from the end of the reporting period.

The condensed interim financial statements are presented in United States dollar ("US$"), which is the Company's functional currency.

2.1 New and amended standards adopted by the Group

The Group has adopted all the applicable new and revised Singapore Financial Reporting Standards ("SFRS(I)s") and Interpretations of SFRS(I) ("SFRS(I) INTs") that are mandatory for the accounting periods beginning on or after 1 March 2025. The adoptions of these new standards, amendments to standards and interpretations did not result in any significant impact on the financial statements of the Group for the current financial period reported on.

2. **Basis of preparation** (continued)

2.2 Use of judgements and estimates

The preparation of the Group's condensed interim financial statements in compliance with SFRS(I)s requires management to make judgements, estimates and assumptions that affect the Group's application of accounting policies and reported amounts of assets, liabilities, revenue and expenses. Although these estimates are based on management's best knowledge of current events and actions, actual results may differ from those estimates.

The significant judgements made by management in applying the Group's accounting policies and the key sources of estimation uncertainty were the same as those that applied to the consolidated financial statements as at and for the financial year ended 28 February 2025.

Estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to the accounting estimates are recognised in the period in which the estimates are revised and in any future periods affected.

Information about critical judgements in applying accounting policies that have the most significant effect on the amounts recognised in the financial statements is included in the following note:

- *Impairment assessment of mining assets*

  The Group assesses these assets at each reporting period to determine whether any indication of impairment exists. Where an indicator of impairment exists, a formal estimate of the recoverable amount is made, which is determined as the higher of fair value less costs to sell and value in use. In determining if there are indicators of impairment of these assets, judgement is used to consider if there are external and internal sources of information that indicates these assets may be impaired. The Group has determined that there are no indications of impairment on mining assets taking into consideration the remaining estimated mining resource, production costs, iron ore prices and continuation of the production activities.

The key assumptions concerning the future and other key sources of estimation uncertainty at the end of the reporting period that have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities and the reported amounts of revenue and expenses within the next financial year are discussed below:

- *Amortisation of mining properties*

  Mining properties are amortised on a unit of production basis over the economically recoverable resources of the mine concerned except for the mining rights which are amortised over the term of permit. Management have engaged external expert to review and revise the estimates of the recoverable resources of the mines and remaining useful life and residual values of mining properties at the end of each reporting date. Any changes in estimates of the recoverable resource of the mine, the useful life, and residual values of the mining properties would impact the amortisation charges and consequently affect the Group's financial performance.

2. Basis of preparation (continued)

2.2 Use of judgements and estimates (continued)

- *Impairment of goodwill arising from acquisition of Fortress Mengapur Group*

  Management determines whether goodwill is impaired at least on an annual basis and whenever there is an indication that they are impaired. The process of evaluating potential impairment of goodwill requires significant judgements and assumptions. Management estimates the recoverable amount of the cash-generating-unit ("CGU") to which the goodwill has been allocated. The recoverable amount of the CGU is determined based on value-in-use calculations. The value-in-use calculations are based on a discounted cash flow model. The recoverable amount is most sensitive to the discount rate used for the discounted cash flow model as well as the expected future cash inflows. Any excess of the carrying value over the discounted future cash flows are recognised as impairment loss in profit or loss.

- *Expected credit loss ("ECL") allowance on other receivables and deposits*

  Management monitors and assess at each reporting date on any indicator of significant increase in credit risk on other receivables and deposits, by considering forward looking information using industry market data and customer profile. For those where the credit risk has not increased significantly since initial recognition, twelve month expected credit losses along with gross interest income are recognised. For those for which credit risk has increased significantly, lifetime expected credit losses along with the gross interest income are recognised. For those that are determined to be credit impaired, lifetime expected credit losses along with interest income on a net basis are recognised.

3. Segment and revenue information

Management has determined the operating segments based on the reports reviewed by the chief operating decision maker ("CODM"). Management monitors the operating results of the segment separately for the purposes of making decisions about resources to be allocated and of assessing performance. Segment performance is evaluated based on operating profit or loss which is similar to the accounting profit or loss.

The Group has one (1) reportable segment being iron ore. The Group's reportable segment is as follows:

(i) Iron ore – exploration, mining, drilling and blasting works, production and sales of iron ore; and
(ii) Others – Group's remaining minor trading and investment holding activities which are not included within reportable segment as they are not separately reported to the CODM and they contribute minor amounts of income to the Group.

3. Segment and revenue information (continued)

3.1 Reportable segments

1 September 2025 to 30 November 2025	Iron Ore US$	Others US$	Group US$
Revenue			
External customers, representing total revenue	18,379,074	-	18,379,074
Results:			
Interest income from financial institutions	50,280	-	50,280
Distribution from financial assets at FVTPL	4,796	-	4,796
Gain on disposal of plant and equipment	12,332	-	12,332
Amortisation of mining properties	(225,499)	-	(225,499)
Depreciation of right-of-use assets	(24,896)	-	(24,896)
Depreciation of plant and equipment	(1,429,871)	-	(1,429,871)
Interest expense	(140,205)	-	(140,205)
Segment profit/(loss)	5,972,558	(214,273)	5,758,285
Assets:			
Additions to non-current assets	2,306,114	-	2,306,114
Segment assets	117,156,409	3,149,662	120,306,071
Segment liabilities	(29,390,821)	(91,351)	(29,482,172)

1 September 2024 to 30 November 2024	Iron Ore US$	Others US$	Group US$
Revenue			
External customers, representing total revenue	13,001,657	-	13,001,657
Results:			
Interest income from financial institutions	44,145	-	44,145
Distribution from financial assets at FVTPL	26,121	-	26,121
Fair value gain on financial assets at FVTPL	377	-	377
Gain on disposal of plant and equipment	59,876	-	59,876
Amortisation of mining properties	(156,457)	-	(156,457)
Depreciation of right-of-use assets	(60,600)	-	(60,600)
Depreciation of plant and equipment	(997,202)	-	(997,202)
Interest expense	(144,268)	-	(144,268)
Segment profit/(loss)	2,017,876	(205,947)	1,811,929
Assets:			
Additions to non-current assets	1,349,727	-	1,349,727
Segment assets	106,807,949	248,018	107,055,967
Segment liabilities	(25,741,067)	(262,680)	(26,003,747)

3. **Segment and revenue information** (continued)

3.1 **Reportable segments** (continued)

1 March 2025 to 30 November 2025	**Iron Ore US$**	**Others US$**	**Group US$**
Revenue			
External customers, representing total revenue	50,807,714	-	50,807,714
Results:			
Interest income from financial institutions	171,088	-	171,088
Distribution from financial assets at FVTPL	32,982	-	32,982
Fair value gain on financial assets at FVTPL	569	-	569
Gain on disposal of plant and equipment	10,812	-	10,812
Amortisation of mining properties	(405,906)	-	(405,906)
Depreciation of right-of-use assets	(73,851)	-	(73,851)
Depreciation of plant and equipment	(3,012,307)	-	(3,012,307)
Interest expense	(375,633)	-	(375,633)
Segment profit/(loss)	12,415,713	(293,165)	12,122,548
Assets:			
Additions to non-current assets	9,444,343	-	9,444,343
Segment assets	117,156,409	3,149,662	120,306,071
Segment liabilities	(29,390,821)	(91,351)	(29,482,172)

1 March 2024 to 30 November 2024	**Iron Ore US$**	**Others US$**	**Group US$**
Revenue			
External customers, representing total revenue	38,294,923	-	38,294,923
Results:			
Interest income from financial institutions	127,132	-	127,132
Distribution from financial assets at FVTPL	100,855	-	100,855
Fair value gain on financial assets at FVTPL	6,549	-	6,549
Loss on disposal of plant and equipment	(49,915)	-	(49,915)
Amortisation of mining properties	(459,318)	-	(459,318)
Depreciation of right-of-use assets	(517,812)	-	(517,812)
Depreciation of plant and equipment	(2,023,601)	-	(2,023,601)
Interest expense	(476,971)	-	(476,971)
Segment profit/(loss)	11,700,972	(588,576)	11,112,396
Assets:			
Additions to non-current assets	7,301,661	-	7,301,661
Segment assets	106,807,949	248,018	107,055,967
Segment liabilities	(25,741,067)	(262,680)	(26,003,747)

3. Segment and revenue information (continued)

3.2 Disaggregation of revenue

Group	Three months ended 30 November 2025 US$	Three months ended 30 November 2024 US$	Nine months ended 30 November 2025 US$	Nine months ended 30 November 2024 US$
Geographical information:				
Malaysia	16,603,098	13,001,657	46,273,570	36,259,253
People's Republic of China	1,775,976	-	4,534,144	2,035,670
	18,379,074	13,001,657	50,807,714	38,294,923
Timing of revenue recognition:				
At a point in time	18,379,074	13,001,657	50,807,714	38,294,923

Seasonality of operations

The Group's business is not affected significantly by seasonal or cyclical factors during the financial period.

4. Profit before income tax

4.1 Significant items

Group	Three months ended 30 November 2025 US$	Three months ended 30 November 2024 US$	Nine months ended 30 November 2025 US$	Nine months ended 30 November 2024 US$
Income				
Foreign exchange gain/(loss), net	21,098	(418,619)	536,852	262,954
Gain on disposal of plant and equipment, net	12,332	59,876	10,812	(49,915)
Expenses				
Amortisation of mining properties	225,499	156,457	405,906	459,318
Depreciation charge of:				
- plant and equipment	1,429,871	997,202	3,012,307	2,023,601
- right-of-use assets	24,896	60,600	73,851	517,812
Interest expenses on:				
- borrowings	139,094	142,409	371,519	453,241
- lease liabilities	1,111	1,859	4,114	23,730
Commission expense	149,037	99,969	387,265	301,232
Handling and transportation	747,198	215,236	2,191,406	1,431,669
Royalty expense	1,363,867	857,261	3,599,278	2,492,948
Upkeep of machinery	603,311	734,675	2,045,132	1,742,144
Upkeep of motor vehicles	290,214	188,452	958,333	600,823

4. **Profit before income tax** (continued)

4.2 Related party transactions

Material transactions with related parties are as follows:

Group	Three months ended		Nine months ended	
	30 November 2025 US$	30 November 2024 US$	30 November 2025 US$	30 November 2024 US$
Transactions with entities of common major shareholder of the Company				
Lease payments to:				
-Webcon Venture Sdn Bhd	14,297	13,804	42,179	39,513

Key management personnel remuneration

Key management personnel are directors of the Company and subsidiaries and those persons having authority and responsibility for planning, directing and controlling the activities of the Group, directly, or indirectly. The details of their remunerations are as follows:

Group	Three months ended		Nine months ended	
	30 November 2025 US$	30 November 2024 US$	30 November 2025 US$	30 November 2024 US$
Directors' fees	136,809	179,636	422,798	540,968
Salaries and other emoluments	1,023,276	784,088	2,674,007	2,644,402
Contributions to defined contribution plans	122,907	77,251	320,531	221,213
Social security contributions	345	293	965	789
	1,283,337	1,041,268	3,418,301	3,407,372

5. **Income tax expense**

The Group calculates the period's income tax expense using the tax rate that would be applicable to the expected total annual earnings. The major components of income tax expense in the condensed interim consolidated statement of profit or loss are:

Group	Three months ended		Nine months ended	
	30 November 2025 US$	30 November 2024 US$	30 November 2025 US$	30 November 2024 US$
Current income tax expense	1,209,021	1,395,475	2,961,784	3,296,910
Deferred tax relating to (reversal)/ origination of temporary differences	64,401	(326,920)	234,099	223,740
Income tax expense recognised in profit or loss	1,273,422	1,068,555	3,195,883	3,520,650

6. Earnings per ordinary share ("EPS")

Group	Three months ended 30 November 2025 US$	Three months ended 30 November 2024 US$	Nine months ended 30 November 2025 US$	Nine months ended 30 November 2024 US$
Net profit attributable to owners of the Company (US$)	4,446,425	695,798	8,892,150	7,472,106
Weighted average number of ordinary shares	523,316,100	523,316,100	523,316,100	523,316,100
Basic and diluted EPS (US cents)	0.85	0.13	1.70	1.43

The basic and diluted EPS are the same as the Company and the Group did not have any potentially dilutive instruments for the respective financial periods.

7. Financial assets and financial liabilities

Set out below is an overview of the financial assets and financial liabilities of the Group and of the Company as at 30 November 2025 and 28 February 2025:

	Group		Company	
	30 November 2025 US$	28 February 2025 US$	30 November 2025 US$	28 February 2025 US$
Financial assets carried at amortised cost				
Trade receivables	5,118,552	6,242,535	-	-
Other receivables and deposits (excluding prepayments)	6,468,057	3,246,263	1,500,059	59
Amounts due from subsidiaries	-	-	30,364,696	13,328,803
Cash and bank balances	10,236,120	7,850,163	314,100	308,998
	21,822,729	17,338,961	32,178,855	13,637,860
Financial assets carried at fair value				
Equity instrument at FVTOCI (1)	511,654	-	511,654	-
Derivative financial instrument at FVTPL (2)	269,865	-	269,865	-
Financial assets at FVTPL	236,623	1,040,510	2,975	799,451
	1,018,142	1,040,510	784,494	799,451
Total financial assets	22,840,871	18,379,471	32,963,349	14,437,311
Presented as				
Current assets	22,059,352	18,379,471	32,181,830	14,437,311
Non-current assets	781,519	-	781,519	-

7. Financial assets and financial liabilities (continued)

	Group		Company	
	30 November 2025	28 February 2025	30 November 2025	28 February 2025
	US$	US$	US$	US$
Financial liabilities carried at amortised cost				
Banks borrowings	9,148,852	6,072,947	-	-
Lease liabilities	80,235	135,038	-	-
Trade payables	1,107,307	1,864,835	-	-
Other payables and accruals	12,862,253	10,297,930	79,315	67,892
Amounts due to subsidiaries	-	-	16,119,037	817
	23,198,647	18,370,750	16,198,352	68,709
Financial liability carried at fair value				
Contingent consideration (3)	2,048,543	2,050,071	2,048,543	2,050,071
Total financial liabilities	25,247,190	20,420,821	18,246,895	2,118,780
Presented as				
Current liabilities	20,885,326	15,719,095	16,198,352	68,709
Non-current liabilities	4,361,864	4,701,726	2,048,543	2,050,071

(1) The Company holds an equity interest in Norwest Minerals Ltd ("NML"), a company listed on the Australian Securities Exchange. The investment is classified as an equity instrument designated at FVTOCI. This classification reflects the strategic nature of the investment, which is not held for trading. The fair value of the investment is determined based on quoted market prices in an active market and is presented as a Level 1 financial instrument under the fair value hierarchy. Changes in fair value are recognised in other comprehensive income and accumulated in the fair value reserve, with no subsequent reclassification to profit or loss.

(2) As part of the equity investment in NML, the Company received free options to acquire additional shares in NML. These options are recognised as derivative financial instruments and are measured at fair value through profit or loss. The fair value is determined using the Black-Scholes option pricing model, incorporating observable market inputs such as the underlying share price, expected volatility, risk-free interest rate, strike price, and time to maturity. The instrument is classified within Level 2 of the fair value hierarchy. Changes in fair value are recognised in profit or loss as they occur.

(3) As part of the acquisition of the entire issued and paid-up share capital in Fortress Mengapur Group from Monument Mining Limited (the "Vendor"), the Company had also on the same date entered into a royalty agreement with the Vendor for the payment of royalties by the Company at the rate of 1.25% of gross revenue on all mineral products produced in forms ready for sale from the area within the boundaries of the entire tenements held by the subsidiaries namely CASB and SDSB, save for free digging oxide magnetite iron materials contained on the top soil at certain areas of the tenement held by CASB in accordance with the terms thereof. This portion of the consideration was determined to be contingent, as it is based on the performance of Fortress Mengapur Group.

As at 30 November 2025, the condition of Fortress Mengapur Group showed that it is highly probable that the performance indicator would be achieved due to continuous development of mining activities. Hence, the fair value of the contingent consideration determined at 30 November 2025 reflected this development.

The fair value is determined using the discounted cash flow method. This is a level 3 fair value measurement.

7. **Financial assets and financial liabilities** (continued)

Fair value hierarchy

The Group classifies fair value measurements using a fair value hierarchy that reflects the significance of the inputs used in making the measurements. The fair value hierarchy has the following levels:

Level 1 – quoted prices (unadjusted) in active markets for identical assets or liabilities;

Level 2 – inputs other than quoted prices included within Level 1 that are observable for the asset or liability, either directly (i.e. as prices) or indirectly (i.e. derived from prices); and

Level 3 – inputs for the asset or liability that are not based on observable market data (unobservable inputs).

The following presented the financial assets and financial liability measured at fair value.

	Fair value measurement using			
	Level 1	**Level 2**	**Level 3**	**Total**
	US$	**US$**	**US$**	**US$**
Group				
30 November 2025				
Financial assets				
Equity instrument at FVTOCI	511,654	-	-	511,654
Derivative financial instrument at FVTPL	-	269,865	-	269,865
Financial asset at FVTPL	-	236,623	-	236,623
Financial liability				
Contingent consideration	-	-	2,048,543	2,048,543
28 February 2025				
Financial asset				
Financial asset at FVTPL	-	1,040,510	-	1,040,510
Financial liability				
Contingent consideration	-	-	2,050,071	2,050,071
Company				
30 November 2025				
Financial asset				
Equity instrument at FVTOCI	511,654	-	-	511,654
Derivative financial instrument at FVTPL	-	269,865	-	269,865
Financial liability				
Contingent consideration	-	-	2,048,543	2,048,543
28 February 2025				
Financial asset				
Financial asset at FVTPL	-	799,451	-	799,451
Financial liability				
Contingent consideration	-	-	2,050,071	2,050,071

8. Mining properties

During the nine months ended 30 November 2025, the Group incurred addition of mining properties expenditures amounting to US$0.9 million (30 November 2024: US$0.2 million) reflecting the Group's ongoing commitment to improve existing mines and sustain mining operations.

9. Plant and equipment

Acquisitions and disposals

During the nine months ended 30 November 2025, the Group acquired plant and equipment with cost of US$4.4 million (30 November 2024: US$5.4 million), of which US$0.6 million (30 November 2024: US$4.1 million) was financed by asset financing.

Plant and equipment with net book value of US$1.0 million (30 November 2024: US$0.5 million) were disposed of by the Group during the financial period ended 30 November 2025, resulting in a net gain on disposal of US$10,812 (30 November 2024: Net loss on disposal of US$0.1 million).

10. Right-of-use assets

The Group leases office space, hostels and storage space in Malaysia. During the nine months ended 30 November 2025, the Group recognised addition of right-of-use assets for premises amounting to US$19,639 (30 November 2024: US$0.5 million).

The Group renegotiated and modified existing lease contracts for certain premises during the nine months ended 30 November 2025 which were accounted for as a lease modification with decrease to the right-of-use assets and lease liabilities of US$4,198 and US$4,236 (30 November 2024: US$930,907 and US$967,483) respectively, resulting in gain on modification of lease contracts of US$38 (30 November 2024: US$36,576).

11. Cash and bank balances

	Group		Company	
	30 November 2025 US$	28 February 2025 US$	30 November 2025 US$	28 February 2025 US$
Cash at banks	10,201,534	7,824,067	314,100	308,998
Cash on hand	34,586	26,096	-	-
Cash and cash equivalents as per consolidated statement of cash flows	10,236,120	7,850,163	314,100	308,998

12. Share capital

	Group and Company			
	30 November 2025		28 February 2025	
	Number of shares	Amount US$	Number of shares	Amount US$
Total number of issued shares excluding treasury shares	523,316,100	28,995,034	523,316,100	28,995,034

The Company did not have any treasury shares as at 30 November 2025. There were no subsidiary holdings during and as at the end of the current financial period reported on.

13. Dividends

	Group	
	30 November 2025 US$	28 February 2025 US$
Ordinary dividends paid:		
In respect of financial year ended 28 February 2025: - Final one-tier tax exempt dividend of 0.46 Singapore cents (equivalent to 0.36 US cents) per ordinary share	1,870,109	-
In respect of financial year ended 29 February 2024: - Final one-tier tax exempt dividend of 0.60 Singapore cents (equivalent to 0.46 US cents) per ordinary share	-	2,402,686
	1,870,109	2,402,686

14. Net Asset Value

	Group		Company	
	30 November 2025 US$	28 February 2025 US$	30 November 2025 US$	28 February 2025 US$
Net asset value ("NAV") (US$)	91,223,519	79,198,380	57,723,219	55,326,966
Total number of issued shares excluding treasury shares	523,316,100	523,316,100	523,316,100	523,316,100
NAV per Share (US cents)	17.43	15.13	11.03	10.57

15. Borrowings and lease liabilities

	Group	
	30 November 2025 US$	28 February 2025 US$
Repayable within one year or on demand		
Secured		
- Bank borrowings	6,835,531	3,462,281
Unsecured		
- Leases liabilities	80,235	94,049
	6,915,766	3,556,330
Repayable after one year		
Secured		
- Bank borrowings	2,313,321	2,610,666
Unsecured		
- Leases liabilities	-	40,989
	2,313,321	2,651,655

15. Borrowings and lease liabilities (continued)

The Group's secured borrowings as at 30 November 2025 comprised bank borrowings which were used to finance the purchase of certain plant and equipment and are secured over certain of the Group's motor vehicles and machinery with carrying amounts amounted to US$6.6 million (28 February 2025: US$5.7 million).

16. Capital commitments

As at the end of reporting period, commitments in respect of capital expenditures are as follows:

	Group	
	30 November 2025	**28 February 2025**
	US$	**US$**
Capital expenditures contracted but not provided for		
- Plant and equipment	10,468,377	161,400

17. Subsequent events

There are no known subsequent events which have led to adjustments to this set of interim financial statements.

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Part II – Other information required by Appendix 7C of the Catalist Rules

1. Review

The condensed interim statements of financial position of Fortress Minerals Limited and its subsidiaries as at 30 November 2025 and the related condensed interim consolidated statement of profit or loss and other comprehensive income, condensed interim statements of financial position, condensed interim statements of changes in equity and condensed interim consolidated statement of cash flows for the second quarter and six months then ended and the selected explanatory notes (the "Condensed Interim financial Statements") have not been audited or reviewed by the Company's auditors.

The Group's latest audited financial statements for the financial year ended 28 February 2025 were not subject to an adverse opinion, qualified opinion or disclaimer of opinion.

2. A review of the performance of the group, to the extent necessary for a reasonable understanding of the group's business. It must include a discussion of the following: -

(a) any significant factors that affected the turnover, costs, and earnings of the group for the current financial period reported on, including (where applicable) seasonal or cyclical factors; and

Condensed interim consolidated statement of profit or loss and other comprehensive income

Revenue

Below is a summary of the iron ore sales performance of the Group for the financial period ended 30 November 2025 ("**3Q FY2026**") and the comparative financial period ended 30 November 2024 ("**3Q FY2025**").

	3Q FY2026	3Q FY2025	Increase/ (Decrease) (%)
Sold (**DMT***)	199,698	138,878	43.8
Revenue realised [(1)] **(US$)**	18,389,773	13,037,683	41.1
Average realised selling price **(US$/DMT)**	92.09	93.88	(1.9)

* DMT denotes Dry Metric Tonnes
(1) Excluding effect of foreign exchange.

As shown in the table above, the Group recorded revenue of US$18.4 million in 3Q FY2026, being 41.1% or US$5.4 million higher than 3Q FY2025 due to higher volume sold in the current financial period. This increase was mainly derived from an increase in local and export sales, reflecting resilient demand from regional markets.

The increase was slightly offset by the lower average realised selling price of US$92.09/DMT recorded in 3Q FY2026, a decrease of 1.9% or US$1.79/DMT due to the average benchmark IODEX CFR North China of Platts Daily Iron Ore Assessments price indices weakening in 3Q FY2026 as compared to 3Q FY2025.

Cost of sales

	3Q FY2026	3Q FY2025	Increase/ (Decrease) (%)
Sold **(WMT*)**	221,815	152,799	45.2
Cost of sales **(US$)**	6,300,867	5,742,618	9.7
Average unit cost of sales **(US$/WMT)**	28.41	37.58	(24.4)

* WMT denotes Wet Metric Tonnes

The Group's cost of sales increased by 9.7% to US$6.3 million in 3Q FY2026. However, the Group's average unit cost of sales decreased by 24.4% or US$9.17/WMT to US$28.41/WMT in 3Q FY2026, mainly due to higher production volumes that resulted in cost savings from economies of scale.

Gross profit and gross profit margin

As a result of the abovementioned reasons, gross profit for 3Q FY2026 of US$12.1 million was US$4.8 million higher than 3Q FY2025 and gross profit margin increased 9.9% to 65.7% in 3Q FY2026.

Other income

The Group's other income increased by US$0.4 million to US$0.5 million in 3Q FY2026. The increase was mainly due to an increase in unrealised gain on foreign exchange differences by US$0.4 million due to the strengthening of exchange rate movement of RM against USD.

Selling and distribution expenses

Selling and distribution expenses increased by US$1.1 million to US$2.3 million in 3Q FY2026, which comprise mainly royalty expenses and transportation charges. This is consistent with the increase in volume sold in 3Q FY2026.

Other operating expenses

The Group's other operating expenses comprise mainly employee benefits expenses and plant maintenance expenses. Other operating expenses increased by US$0.2 million to US$3.8 million in 3Q FY2026 which was primarily due to the following:

- an increase of US$0.3 million in depreciation expenses for non-production plant and equipment, which were reclassified from cost of sales to other operating expenses in 3Q FY2026;
- an increase in employee benefits expenses by US$0.4 million due to higher staff headcount and adjustments to provisions for bonus in 3Q FY2026; and
- an increase in insurance premiums paid by US$0.3 million arising from expanded coverage and policy adjustments to mitigate operational risks.

However, the above increases were partially offset by a reduction in repair and maintenance costs by US$0.8 million, due to fewer equipment breakdowns and lower maintenance requirements during the period.

Administrative expenses

Administrative expenses comprise mainly miscellaneous expenses incurred to provide support for general business activities. Administrative expenses decreased by US$0.1 million to US$0.5 million in 3Q FY2026 mainly due to decrease in certain miscellaneous expenses.

Fair value changes on derivative financial instrument

A fair value loss of US$40,017 was recognised in 3Q FY2026. This movement relates to the adjustment for fair value changes in the free options received as part of the equity investment in NML (Refer to Part I Note 7).

Finance costs

Finance costs comprised interest expenses on bank borrowings and lease liabilities had remained comparable at US$0.1 million in 3Q FY2026.

Income tax expense

Income tax expense increased by US$0.2 million to US$1.3 million in 3Q FY2026.

The Group's effective tax rate in 3Q FY2026 was 26.4%, which is higher than the Group's applicable tax rate of 24% mainly due to non-deductibility of certain expenses and losses in certain subsidiaries, thus the inability to offset against taxable profits in other subsidiaries within the Group.

Profit after income tax

Our Group's profit after income tax in 3Q FY2026 increased by US$3.7 million or 503.3%, to US$4.5 million from US$0.7 million in 3Q FY2025 as a result of the aforementioned reasons.

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b) **any material factors that affected the cash flow, working capital, assets or liabilities of the group during the current financial period reported on.**

The comparative performance of the assets and liabilities listed below is based on the financial statements as at 30 November 2025 and 28 February 2025.

Condensed interim statements of financial position

Non-current assets

Non-current assets comprise investment in an associate, equity instrument at FVTOCI, derivative financial instrument, exploration and evaluation assets, mining properties, plant and equipment, right-of-use assets and intangible assets. The Group's non-current assets increased by US$10.6 million from US$73.2 million as at 28 February 2025 to US$83.8 million as at 30 November 2025.

Investment in an associate comprises the Group's 49% equity interest in Sebanjar Bina Sdn. Bhd. ("SBSB"), which was acquired on 1 August 2025 for a cash consideration of US$0.3 million. The investment is accounted for using the equity method in accordance with SFRS(I) 1-28.

Equity instrument at FVTOCI comprised the equity interest in NML, a company listed on the Australian Securities Exchange ("ASX"). As at 30 November 2025, the fair value of the equity instrument increased to US$0.5 million, based on quoted market prices on the ASX.

Derivative financial instrument comprises free options received as part of the equity investment in NML. As at 30 November 2025, the fair value of the derivative financial instrument increased to US$0.3 million, based on a valuation using the Black-Scholes option pricing model, incorporating observable market inputs.

Exploration and evaluation assets increased by US$4.5 million to US$7.8 million as at 30 November 2025, primarily due to the acquisition of a subsidiary holding mining rights and exploration assets. The acquisition was accounted for as an asset acquisition, as the acquired entity did not meet the definition of a business under SFRS(I) 3. Accordingly, the consideration of US$2.4 million was allocated to exploration and evaluation assets.

The increase also reflects on-going exploration activities undertaken by the Group at the Bukit Besi and CASB mines, as well as the new exploration area under the acquired entity, amounting to US$1.7 million, as well as foreign exchange translation differences of US$0.4 million, arising from the strengthening of exchange rate movement of RM against USD.

Mining properties increased by US$2.9 million to US$45.7 million as at 30 November 2025. The increase is primarily attributable to:

- the payment of relevant fees amounting to US$0.9 million in relation to the exclusive concessionaire rights granted for the CASB mine, with a tenure of 21 years; and

- the effects of exchange translation differences of US$2.6 million due to the strengthening of exchange rate movement of RM against USD.

However, the increase was partially offset by the amortisation charges of US$0.6 million.

Plant and equipment increased by US$1.8 million to US$25.7 million as at 30 November 2025 from US$23.9 million as at 28 February 2025. The increase was mainly due to the following:

- construction work-in-progress of processing plants in the Bukit Besi and CASB mine amounting to US$1.8 million and US$0.9 million, respectively;

- additions of motor vehicles, and plant and machineries amounting to US$0.8 million and US$0.9 million, respectively; and

- effects of exchange translation differences of US$2.2 million.

The increase was partially offset by the depreciation charges of US$3.8 million and disposals of plant and equipment with net book value of US$1.0 million.

Right-of-use assets at the Group level refers to the leases office space, hostels and storage space for use at both the Bukit Besi and CASB mine. Right-of-use assets decreased by US$55,072 to US$0.1 million as at 30 November 2025, which was mainly attributable to the depreciation charges.

The intangible asset comprised the goodwill arising from the acquisition of Fortress Mengapur Group and computer software. The intangible asset increased by US$0.2 million to US$3.2 million as at 30 November 2025 due to the effects of exchange translation differences from the strengthening of exchange rate movement of RM against USD, as well as the purchase of computer software amounting to US$0.1 million.

<u>Current assets</u>

As at 30 November 2025, the Group's current assets remained strong and stood at US$36.5 million compared to US$30.0 million as at 28 February 2025. The increase was mainly attributable to the following:

- increase in inventories by US$1.6 million attributable to an increase in production and consumable inventories, driven by a higher production volume relative to the achieved sales volume;

- increase in other receivables, deposits and prepayments by US$4.7 million, which was primarily due the higher prepayments to suppliers for purchase of plants and equipment of US$1.5 million and a first deposit payment of US$1.5 million in relation to the proposed acquisition of a 10% equity interest in Strategic Venture Pte. Ltd., an interested person transaction. Further details on the proposed acquisition are available in the Company's announcement released via SGXNet on 7 May 2025; and

- increase in cash and bank balances of US$2.4 million primarily due to the net cash flow generated from operating activities being higher than the net cash flow used in investing and financing activities in 3Q FY2026.

However, it was partially offset by:

- the decrease in trade receivables by US$1.1 million due to a lower outstanding trade receivables as at 30 November 2025 which is consistent with the lower sales volume in the final month of 3Q FY2026 as compared to 4Q FY2025;

- the decrease in financial assets at FVTPL by US$0.8 million which comprise money-market funds as at 30 November 2025, attributable to redemption of funds during the period; and

- the decrease in current income tax receivables by US$0.3 million in 3Q FY2026 attributable to lower tax installments paid to tax authorities compared to the tax provision for the same financial period.

Non-current liabilities

As at 30 November 2025, the Group's non-current liabilities increased by US$0.1 million to US$8.6 million from US$8.5 million as at 28 February 2025.

The increase was mainly due to the increase in deferred tax liabilities of US$0.4 million and partially offset by the decrease in non-current bank borrowings as a result of the reclassification of non-current bank borrowings of US$0.3 million to current liabilities based on its maturity profile.

Current liabilities

As at 30 November 2025, the Group's current liabilities increased by US$5.1 million from US$15.8 million as at 28 February 2025 to US$20.9 million.

The increase was primarily due to the:

(i) drawdown of asset financing and trade financing of US$0.6 million and US$4.2 million, respectively;

(ii) reclassification from non-current bank borrowings of US$0.3 million;

(iii) effects of exchange translation differences of US$0.5 million on bank borrowings in 3Q FY2026; and

(iv) trade and other payables of US$1.8 million due to lower repayments made in 3Q FY2026.

The increase was partially offset by the repayment of bank borrowings of US$2.3 million made in 3Q FY2026.

Working capital

Consequent to the Group's profitability and positive net operating cashflow, the Group continues to record a positive working capital position of US$15.6 million as at 30 November 2025 as compared to US$14.2 million as at 28 February 2025.

Condensed interim consolidated statements of cash flows

In 3Q FY2026, the Group's net cash generated from operating activities decreased to US$9.5 million as compared to US$9.7 million in 3Q FY2025.

The operating cash flow before working capital changes increased by US$1.0 million to US$14.6 million as compared to US$13.6 million in 3Q FY2025. However, after adjusting for the decreased working capital inflows of US$1.7 million, which was mainly attributable to the lower collection from trade and other receivables of US$1.2 million and higher repayments made to trade and other payables of US$3.8 million in 3Q FY2026. This was mitigated by the increased inventory levels of US$3.3 million.

In 3Q FY2026, the Group's net cash flow used in investing activities increased by US$5.5 million to US$7.1 million as compared to US$1.6 million in 3Q FY2025. The increase was primarily attributable to:

- increase in capital investment related to exploration and evaluation assets, mining properties, and plant and equipment by US$2.8 million;

- increase in purchase consideration for acquisition of subsidiaries and investment in an associated company by US$1.7 million and US$0.3 million, respectively;

- increase in purchase consideration of US$0.4 million for an equity instrument classified as FVTOCI;

- decrease in proceeds from disposals of plant and equipment of US$0.5 million in 3Q FY2026; and

- decrease in redemption of financial asset at FVTPL which comprise money market funds by US$0.3 million in 3Q FY2026.

However, the increase was partially offset by the decrease in purchase consideration paid to acquire additional shares in a subsidiary from non-controlling interests by US$0.6 million in 3Q FY2026.

In 3Q FY2026, the Group's net cash flow used in financing activities decreased by US$9.1 million to US$0.5 million. The decrease was primarily due to:

- the increase in proceeds from bank borrowings of US$4.2 million as compared to 3Q FY2025;

- the decrease in repayments of bank borrowings and lease liabilities of US$3.5 million and US$0.9 million, respectively as compared to 3Q FY2025; and

- the decrease in dividend payments to shareholders of US$0.5 million as compared to 3Q FY2025.

3. Where a forecast, or a prospect statement, has been previously disclosed to shareholders, any variance between it and the actual results.

There was no forecast or prospect statement previously disclosed to shareholders.

4. A commentary at the date of the announcement of the significant trends and competitive conditions of the industry in which the group operates and any known factors or events that may affect the group in the next reporting period and the next 12 months.

Market Outlook

Global crude steel production amounted to 1,662.2 million tonnes ("Mt") from January to November 2025, representing a 2.0% decline compared to the corresponding period in 2024. Over the same period, crude steel production in China decreased by 4.0% yoy to 891.7 Mt whereas India continued to showcase positive momentum as production increased 10.3% yoy to 150.1 Mt[1].

[1] World Steel Association, 23 December 2025: November 2025 crude steel production - worldsteel.org

China's domestic steel demand continues to face headwinds amid the prolonged correction in the property sector, while governmental policy remains focused on addressing overcapacity and emissions. In late December 2025, China pledged to continue regulating crude steel output during the 2026-2030 period and to prohibit addition of illegal capacity, as part of broader supply-side and decarbonisation-related objectives. Concurrently, China has moved to tighten oversight of outbound steel flows as it announced that certain steel products will be brought under export licence administration, effective from 1 January 2026.[2] Against this evolving trade backdrop, China's finished steel exports increased by 6.7% yoy to 107.7 Mt from January to November 2025.[3] Despite softer steel margins and uneven downstream demand, iron ore imports remained resilient, with China imported 1.14 billion tonnes from January 2025 to November 2025, including 110.5 million tonnes in November 2025.[4]

Looking ahead, the World Steel Association projects global steel demand to be broadly flat in 2025 and the demand is expected to rise by 1.3% in 2026, while steel demand in developing economies excluding China is forecast to increase by 3.4% in 2025 and 4.7% in 2026, supported by India and selected ASEAN markets.[5] From a macroeconomic standpoint, the Asian Development Bank has revised up its Southeast Asia growth projections to 4.5% in 2025 and 4.4% in 2026, reflecting stronger-than-expected performance and continued support from public spending.[6] In Malaysia, Bank Negara Malaysia has indicated that the economy's key drivers remain supportive of a steady growth path into 2026, underpinned by resilient domestic demand.[7]

Against this backdrop, demand for the Group's high-grade iron ore concentrate, being the base element of steel, is expected to remain well-supported by ongoing infrastructure activity and industrialisation across regional markets, alongside the steel value chain's continued focus on productivity and decarbonisation. The Group will continue to closely monitor developments in China's supply-side policies, evolving steel trade measures, and overall steel and iron ore demand and pricing dynamics.

Operational Developments

Following the completion of a new crushing plant in 1Q FY2026 at the Bukit Besi mine, the Group is actively working towards the completion of the integrated processing facility in FY2027 and has strategically aligned the commissioning of the crushing plant accordingly. This will enhance the Group's operational efficiency and production capabilities, allowing the Group to not only service ongoing offtake agreements, including the two new agreements entered into on 28 August 2025, but also focus on securing new offtake agreements.

The Group also continues to advance the development of an integrated processing plant at the CASB mine to enhance production capabilities and support the production of iron ore, copper, and pyrrhotite concentrates. The flowsheet and engineering design for the new plant have been completed. Based on recommendations from consultants, the Group is progressing with the construction of a pilot plant for trial production.

The Group continues to seek opportunities to grow its commodities portfolio in a disciplined manner via acquisitions, investments, joint ventures and/or mining contracting services in Malaysia and the region, leveraging its strong capabilities and partnerships to meet growing demand.

[2] Reuters, 26 December 2025: China pledges to control steel output during 2026-2030 period | Reuters
[3] Reuters, 18 December 2025: China's steel export licences are set to curb trade frictions | Reuters
[4] Reuters, 17 December 2025: China's steel output to slump to 7-year low as iron ore imports hit record | Reuters
[5] World Steel Association, 13 October 2025: Worldsteel Short Range Outlook October 2025 - worldsteel.org
[6] Asian Development Bank, December 2025: Asian Development Outlook (ADO) December 2025: Growth Steadies But Uncertainty Lingers
[7] The Star, 6 November 2025: Bank Negara Governor: Malaysian economy to remain on steady growth path into 2026 | The Star

The Group will explore various fund-raising opportunities to enhance its cash balances for operational needs when required. The Group will update shareholders via SGXNet as and when there are any material developments on the aforementioned.

5. Details of any changes in the company's share capital arising from rights issue, bonus issue, subdivision, consolidation, share buy-backs, exercise of share options or warrants, conversion of other issues of equity securities, issue of shares for cash or as consideration for acquisition or for any other purpose since the end of the previous period reported on. State the number of shares that may be issued on conversion of all the outstanding convertibles, if any, against the total number of issued shares excluding treasury shares and subsidiary holdings of the issuer, as at the end of the current financial period reported on and as at the end of the corresponding period of the immediately preceding financial year. State also the number of shares held as treasury shares and the number of subsidiary holdings, if any, and the percentage of the aggregate number of treasury shares and subsidiary holdings held against the total number of shares outstanding in a class that is listed as at the end of the current financial period reported on and as at the end of the corresponding period of the immediately preceding financial year.

There was no change in the issued and paid-up share capital of the Company from 28 February 2025 to 30 November 2025. The Company's share capital was US$28,995,034 comprising 523,316,100 shares as at 30 November 2025 and 28 February 2025.

There were no outstanding options, convertible securities, treasury shares or subsidiary holdings as at 30 November 2025 and 30 November 2024.

6. To show the total number of issued shares excluding treasury shares as at the end of the current financial period and as at the end of the immediately preceding year.

	Company	
	As at 30 November 2025	**As at 28 February 2025**
Total number of issued shares excluding treasury shares	523,316,100	523,316,100

The Company did not have any treasury shares as at 30 November 2025 and 28 February 2025.

7. A statement showing all sales, transfers, cancellation and/or use of treasury shares as at the end of the current financial period reported on.

Not applicable. There were no treasury shares during and as at the end of the current financial period reported on.

8. A statement showing all sales, transfers, cancellation and/or use of subsidiary holdings as at the end of the current financial period reported on.

Not applicable. There were no subsidiary holdings during and as at the end of the current financial period reported on.

9. Whether the same accounting policies and methods of computation as in the issuer's most recently audited annual financial statements have been applied.

Except as disclosed in Section 2.1 of Part I above, the accounting policies and methods of computation adopted in the financial statements for the current reporting period are consistent with those disclosed in the audited consolidated financial statements for the financial year ended 28 February 2025.

10. Dividend information

a) Current financial period reported on
Any dividend declared for the current financial period reported on?

No dividend has been declared or recommended for the current reporting period.

b) Corresponding period of the immediately preceding financial year
Any dividend declared for the corresponding period of the immediately preceding financial year?

No dividend has been declared or recommended for the corresponding reporting period.

c) Whether the dividend is before tax, net of tax or tax exempt

Not applicable.

d) Date payable

Not applicable.

e) Books closure date

Not applicable.

11. If no dividend has been declared (recommended), a statement to that effect and the reason(s) for the decision.

No dividend has been declared or recommended during 3Q FY2026 to enable the Group to conserve cash for its working capital purposes.

12. If the Group has obtained a general mandate from shareholders for Interested Person Transactions ("IPT"), the aggregate value of such transactions as required under Rule 920(1)(a)(ii). If no IPT mandate has been obtained, a statement to that effect.

The Group has not obtained a general mandate from shareholders for IPTs. In 3Q FY2026, there were no interested person transactions of S$100,000 and above.

13. Confirmation that the issuer has procured undertakings from all its directors and executive officers (in the format set out in Appendix 7H) under Rule 720(1)

The Company confirms that undertakings have been procured from the Board of Directors and executive officers (in the format set out in Appendix 7H) under Rule 720(1)).

14. In the review of performance, the factors leading to any material changes in contributions to turnover and earnings by the operating segments.

The Group only has 1 operating segment, and the factors leading to any material changes in contribution to the Group's revenue and earnings has been disclosed in Para 2 of Part II – Other information required by Appendix 7C of the Catalist Rules above.

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15. Use of proceeds pursuant to Rule 704(30)

On 10 April 2023, our Company received S$8.7 million (net of placement expenses of S$0.3 million) as placement net proceeds. As at the date of this announcement, the status on the use of the placement net proceeds is as follows:

Use of net proceeds	Amount allocated	Amount re-allocated	Amount utilised	Balance
	S$'000	S$'000	S$'000	S$'000
Further development of the CASB mine, including continuing and future exploration and geology work, as well as addition of a new integrated processing plant	5,200	(800)	(4,400) (1)	-
Prospecting expenditures in relation to the two prospecting licenses in Sabah	3,500	800	(4,267) (2)	33
Total	**8,700**	**-**	**(8,667)**	**33**

(1) utilised for payment for purchase of machinery parts and initial design fees for the new pilot integrated processing plant.

(2) utilised for payment for purchase of plant and equipment, licensing fees, operating expenses and employee benefit expenses.

The above utilisation of the placement proceeds is in accordance with the intended use as stated in the Company's announcement dated 17 July 2024 in relation to the change in and update on the use of proceeds from the placement of 23,316,100 new ordinary shares in the capital of the Company.

At the appropriate juncture, our Group will deploy the remaining placement proceeds as the Group intends to further develop the CASB mine and undertake exploration activities in Sabah. Pending such deployment, funds have been placed in interest bearing deposits with licenced banks in Singapore and Malaysia.

The Company will make periodic announcements on the utilisation of the proceeds from the placement as and when the proceeds are materially disbursed and provide a status report on such use in its annual report and its quarterly and full year financial statements.

16. Use of funds/cash by mineral, oil and gas companies pursuant to Rule 705(6)

i. Use of funds/cash for the quarter: -

During 3Q FY2026, funds/cash was mainly used for the following production activities, as compared to the projections: -

Purpose	Amount (US$ million)	
	Actual	Projected
Exploration and evaluation activities	1.46	0.20
Cost of sales	6.30	6.56
Selling and distribution costs	2.34	2.06
Total	**10.10**	**8.82**

During 3Q FY2026, the Group's cost of sales was lower than the projected amount by US$0.26 million which was mainly due to higher production volumes that resulted in cost savings from economies of scale.

In 3Q FY2026, the selling and distribution costs were higher than the projected amount by US$0.28 million, primarily due to higher royalty expenses and transportation charges which are in line with higher sales volume in 3Q FY2026 as compared to the projected sales volume.

The Group utilised more than the originally planned funds in exploration and evaluation activities in 3Q FY2026 primarily due to the acquisition of a subsidiary holding mining rights and exploration assets. Please refer to Part II, Section 2(b) for further details.

ii. Projection on the use of funds/cash for the next immediate quarter, including material assumptions: -

Purpose	Amount (US$ million)
Exploration and evaluation activities	0.50
Cost of sales	5.86
Selling and distribution costs	1.54
Total	**7.90**

The Group will continue its exploration and evaluation activities at its East, Valley and West Deposits of Bukit Besi Mine and tenements held by Fortress Mengapur Group during the fourth quarter of FY2026 ("**4Q FY2026**"). Prospecting activities in Sabah remain on hold, and the Group has reallocated its resources to other projects and operations in the interim.

Total exploration and evaluation expenses, cost of sales, and selling and distribution costs expected to be incurred are as tabulated above.

17. Pursuant to Rule 705(7) - Details of exploration (including geophysical surveys), development and/or production activities undertaken by the issuer and a summary of the expenditure incurred on those activities, including explanations for any material variances with previous projections, for the period under review. If there has been no exploration, development and/or production activity respectively, that fact must be stated.

The Group has continued to carry out exploration and evaluation activities at our East, Valley and West Deposits at Bukit Besi mine and tenements held by Fortress Mengapur Group. These exploration and evaluation activities include ground and air-borne geological survey, sampling, exploration and laboratory assay activities. All of these activities are being undertaken by our in-house team of geologists. Cost incurred for these exploration and evaluation activities are as tabulated in Section 16 above. Prospecting activities in Sabah are expected to resume once the respective licences are successfully renewed. The Group is currently still awaiting responses from the relevant authorities. In the interim, the Group has reallocated its resources to other projects and operations.

18. PART III – ADDITIONAL INFORMATION REQUIRED PURSUANT TO CATALIST RULE 706A

i. Incorporation of Fortress Machineries Sdn. Bhd. ("Fortress Machineries")

A wholly-owned subsidiary of the Company, Fortress Mining Sdn. Bhd., has on 29 September 2025, incorporated a wholly-owned subsidiary in Malaysia known as Fortress Machineries Sdn. Bhd. ("**Fortress Machineries**").

The share capital of Fortress Machineries is MYR200,000. The intended principal activity of Fortress Machineries is the rental and leasing of industrial machinery, mining equipment and commercial vehicles. Fortress Machineries had commenced business operations during the quarter under review.

The incorporation of Fortress Machineries was funded through internal resources and is not expected to have any material impact on the net tangible assets and earnings per share of the Group for the financial year ending 28 February 2026.

Save as disclosed above, there was no incorporation of new entities, other acquisitions and realisation of shares during 3Q FY2026.

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BY ORDER OF THE BOARD OF
FORTRESS MINERALS LIMITED

Dato' Sri Ivan Chee
Chief Executive Officer
8 January 2026

*This announcement has been reviewed by the Company's Sponsor, PrimePartners Corporate Finance Pte. Ltd. (the "**Sponsor**"). It has not been examined or approved by the Singapore Exchange Securities Trading Limited ("the **Exchange**") and the Exchange assumes no responsibility for the contents of this announcement, including the correctness of any of the statements or opinions made or reports contained in this announcement. The Sponsor has also not drawn on any specific technical expertise in its review of this announcement.*

The contact person for the Sponsor is Ms Foo Jien Jieng, 16 Collyer Quay, #10-00 Collyer Quay Centre, Singapore 049318, sponsorship@ppcf.com.sg.

Confirmation by the Board pursuant to Catalist Rule 705(6)(b)

On behalf of the Board of Directors of the Company, we the undersigned, hereby confirm to the best of our knowledge that nothing has come to the attention of the Board of Directors of the Company which may render the unaudited financial statements for the 3-months and 9-months ended 30 November 2025 to be false or misleading in any material aspect.

On behalf of the Board of Directors

Dato' Sri Ivan Chee Executive Director	Ng Mun Fey Executive Director

Singapore
8 January 2026