



HONG LAI HUAT GROUP LIMITED

(Incorporated in the Republic of Singapore)
Reg. No. 199905292D

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ONG FAMILY CONCERT PARTIES SHAREHOLDINGS

1. INTRODUCTION

The Board of Directors of Hong Lai Huat Group Limited (the Company, together with its subsidiaries, the Group) refers to the Company's announcements dated 7 November 2025, 24 November 2025 and 18 December 2025 in relation to the Extraordinary General Meeting for the proposed adoption of the modified share purchase mandate, which was duly approved by shareholders on 24 November 2025.

2. SHAREHOLDINGS EXCEEDING 51% OF TOTAL ISSUED SHARES PURSUANT TO THE SHARE PURCHASE MANDATE

The Board wishes to voluntarily inform shareholders that, pursuant to the share purchase mandate, an aggregate of 30,845,400 ordinary shares has been purchased from the open market since the adoption of the mandate, all of which have been cancelled.

As a result of this cancellation, the aggregate interest of the Ong Family Concert Parties, comprising Dato Dr Ong Bee Huat PBM, Ms Lau Yen Eng, Mr Ong Jia Ming and Mr Ong Jia Jing, has increased to approximately 51.09% of the total issued shares of the Company as at the date of this announcement. The total issued shares of the Company now comprises 486,998,714 ordinary shares.

The Company will continue to provide timely updates and announcement to shareholders in accordance to relevant listing rules.

BY ORDER OF THE BOARD

Mr Dylan Ong Jia Jing
Executive Director and Chief Strategy Officer
23 March 2026