

FINANCIAL STATEMENTS AND DIVIDEND ANNOUNCEMENT
PART 1 – INFORMATION REQUIRED FOR ANNOUNCEMENTS OF HALF YEAR RESULTS

1(a) A statement of comprehensive income (for the group) together with a comparative statement for the corresponding period of the immediately preceding financial year.

Consolidated Statement of Comprehensive Income

	<u>Jun-15</u>	<u>Group</u>	<u>Jun-14</u>	<u>Increase /</u>
	<u>S\$'000</u>		<u>S\$'000</u>	<u>(Decrease)</u>
				<u>%</u>
Revenue	80,950		72,147	12.2%
Cost of sales	(27,336)		(23,538)	16.1%
Gross profit	53,614		48,609	10.3%
Other items of income				
Interest income	3		2	50.0%
Other gains	1,755		1,018	72.4%
Other items of expense				
Marketing and distribution costs	(1,757)		(1,209)	45.3%
Administrative expenses	(34,173)		(30,118)	13.5%
Finance costs	(54)		(158)	(65.8%)
Other operating expenses	(13,873)		(14,522)	(4.5%)
Other losses	(71)		-	NM
Profit before tax from continuing operations	5,444		3,622	50.3%
Income tax expense	(683)		(477)	43.2%
Profit from continuing operations, net of tax	4,761		3,145	51.4%
Other comprehensive income/(loss):				
Exchange difference on translating foreign operations, net of tax	26		(7)	(471.4%)
Total comprehensive income for the year	4,787		3,138	52.5%
Profit attributable to owners of the Parent, net of tax	4,761		3,145	51.4%
Total comprehensive income attributable to owners of the parent	4,787		3,138	52.5%

NM: Not Meaningful

Notes to Consolidated Statement of Comprehensive Income

	<u>Group</u>		
	<u>Jun-15</u> S\$'000	<u>Jun-14</u> S\$'000	Increase/ (Decrease) %
Revenue			
Food and beverage	74,580	67,293	10.8%
Services income	5,793	4,262	35.9%
Others	577	592	(2.5%)
	<u>80,950</u>	<u>72,147</u>	12.2%
Administrative and other expenses			
Depreciation and amortisation charges	3,729	3,306	12.8%
Employee benefit and expenses	28,158	24,790	13.6%
Rental expenses	5,415	6,052	(10.5%)
Utilities	2,789	3,232	(13.7%)
Repair and maintenance	1,059	943	12.3%
Upkeep of motor vehicles	256	277	(7.6%)
Finance costs			
Interest expense	54	158	(65.8%)
Other gains / (losses)			
Gain on disposal of investment subsidiaries	-	9	NM
Gain on disposal of plant and equipment	13	6	116.7%
Impairment on plant and equipment	(65)	-	NM
Foreign exchange loss	(2)	-	NM
Reversal of reinstatement cost	2	-	NM
Government grant from project / job credit scheme	1,677	1,003	67.2%
Plant and equipment written off	(1)	-	NM
Bad debt written off	(3)	-	NM
Insurance compensation	16	-	NM
Marketing assistance scheme	47	-	NM
	<u>1,685</u>	<u>1,018</u>	NM
Presented in the profit or loss as:			
Other gains	1,755	1,018	72.4%
Other losses	(71)	-	NM
	<u>1,685</u>	<u>1,018</u>	NM

NM: Not Meaningful

1(b)(i) A Statement of Financial Position (for the issuer and group), together with a comparative statement as at the end of the immediately preceding financial year.

Statements of Financial Position

	<u>Group</u>		<u>Company</u>	
	<u>As at</u> <u>30-06-15</u> \$'000	<u>As at</u> <u>31-12-14</u> \$'000	<u>As at</u> <u>30-06-15</u> \$'000	<u>As at</u> <u>31-12-14</u> \$'000
Assets				
Non-current assets				
Property, plant And equipment	53,922	39,579	610	633
Investments In subsidiaries	-	-	15,357	15,643
Investments In associate	-	-	-	-
Investment properties	530	546	-	-
Intangible assets	5,864	5,968	530	546
Deferred Tax assets	348	333	247	247
Other receivables, non-current	-	-	16,088	12,541
Other assets, non-current	2,467	2,045	-	-
Total non-current assets	<u>63,131</u>	<u>48,471</u>	<u>32,832</u>	<u>29,610</u>
Current assets				
Inventories	1,911	2,027	-	-
Trade and other receivables, current	5,840	6,226	5,219	11,435
Other assets, current	4,915	3,463	373	201
Cash and cash equivalents	13,963	16,961	1,108	2,569
Total current assets	<u>26,629</u>	<u>28,677</u>	<u>6,700</u>	<u>14,205</u>
Total assets	<u>89,760</u>	<u>77,148</u>	<u>39,532</u>	<u>43,815</u>
Equity and liabilities				
Equity				
Share capital	15,284	15,284	15,284	15,284
Retained earning/ (accumulated losses)	8,526	5,616	4,040	6,532
Foreign currency reserve, total	73	47	-	-
Total equity	<u>23,883</u>	<u>20,947</u>	<u>19,324</u>	<u>21,816</u>
Non-current liabilities				
Deferred tax liabilities	1,611	1,608	-	-
Other payables, non-current	-	-	12,523	13,847
Other financial liabilities, non-current	22,677	13,583	3,675	2,174
Other liabilities, non-current	2,277	1,874	-	-
Long-term provision	996	1,016	-	-
Total non-current liabilities	<u>27,561</u>	<u>18,081</u>	<u>16,198</u>	<u>16,021</u>
Current liabilities				
Income tax payable	1,559	1,135	-	-
Trade and other payables, current	30,898	29,128	1,283	2,077
Other financial liabilities, current	4,413	6,493	2,727	3,901
Other liabilities, current	1,446	1,364	-	-
Total current liabilities	<u>38,316</u>	<u>38,120</u>	<u>4,010</u>	<u>5,978</u>
Total liabilities	<u>65,877</u>	<u>56,201</u>	<u>20,208</u>	<u>21,999</u>
Total equity and liabilities	<u>89,760</u>	<u>77,148</u>	<u>39,532</u>	<u>43,815</u>

1(b)(ii) Aggregate amount of the group's borrowings and debt securities

Amount repayable in one year or less, or on demand:

<u>As at 30.06.15</u>		<u>As at 31.12.14</u>	
<u>S\$'000</u>		<u>S\$'000</u>	
Secured	Unsecured	Secured	Unsecured
1,605	2,808	1,961	4,532

Amount repayable after one year:

<u>As at 30.06.15</u>		<u>As at 31.12.14</u>	
<u>S\$'000</u>		<u>S\$'000</u>	
Secured	Unsecured	Secured	Unsecured
1,509	21,168	1,246	12,337

Details of any collaterals:

1. Our properties at Senoko Crescent and Bedok North, with the net book value of \$548,000 and \$531,000 respectively as at the end of the current financial year, are mortgaged to the banks as security for term loans and bank over-draft facilities.
2. The banks have a charge over \$1,054,000 cash fixed deposits placed with the banks for term loans and bank over-draft facilities.
3. Obligations under finance lease are secured by the lessor's charge over the leased assets, which have a net book value of \$2,873,000 as at the end of the current financial period.
4. Facilities are covered by corporate guarantees from the Company and its subsidiaries.
5. Loans from a financial institution are secured by fixed and floating charges over all assets of certain subsidiaries.

1(c) A statement of cash flow (for the group), together with a comparative statement for the corresponding period of the immediately preceding financial year.

Consolidated Statement of Cash flows for the year ended 30/06/2015

	<u>HY2015</u> <u>S\$'000</u>	<u>HY2014</u> <u>S\$'000</u>
Cash flows from operating activities		
Profit before income tax	5,444	3,622
Adjustments for:		
Amortisation of other intangible assets	104	104
Depreciation of property, plant and equipment	3,625	3,202
Gain on disposal of plant and equipment	(12)	(6)
Impairment on plant and equipment	65	-
Interest expense	54	158
Interest income	(3)	(2)
Reversal of reinstatement cost	(2)	-
Net effect of exchange rate changes in consolidating subsidiaries	26	(7)
Operating profit before working capital changes	9,301	7,071
Trade and other receivables, current	386	(952)
Other assets, current	(1,452)	(681)
Inventories	116	304
Trade and other payables, current	1,770	(1,473)
Other liabilities, current	82	(482)
Cash generated from operations	10,203	3,787
Income tax paid	(271)	(163)
Net cashflow from operating activities	9,932	3,624
Cash flows from investing activities		
Disposal of plant and equipment	-	128
Purchase of plant and equipment	(1,639)	(5,149)
Purchase of leasehold improvement in progress	(16,178)	-
Other assets, non-current	(422)	144
Interest received	3	2
Net cashflow used in investing activities	(18,236)	(4,875)
Cash flows from financing activities		
Cash restricted in use	-	500
Dividend paid to equity owners	(1,851)	(285)
Decrease in other financial liabilities	(1,893)	(2,811)
Increase in new borrowings	8,851	2,927
Other liabilities, non current	403	283
Interest paid	(54)	(158)
Net cashflow from financing activities	5,456	456
Net decrease in cash and cash equivalents	(2,848)	(795)
Cash and cash equivalents at beginning of period	14,359	9,207
Cash and cash equivalents at end of period	<u>11,511</u>	<u>8,412</u>

Notes to Cash Flow Statement

	<u>HY2015</u> <u>S\$'000</u>	<u>HY2014</u> <u>S\$'000</u>
Cash and cash equivalents as per Statement of Financial Position 1(b)(i)	13,963	10,856
Less: Restricted cash	(1,054)	(1,052)
Bank overdrafts	(1,398)	(1,392)
Cash and cash equivalents as per above	<u>11,511</u>	<u>8,412</u>

1(d)(i) A statement (for the issuer and group) showing either (i) all changes in equity or (ii) changes in equity other than those arising from capitalisation issues and distributions to shareholders, together with a comparative statement for the corresponding period of the immediately preceding financial year

Statements Of Changes In Equity

<u>Group</u>	Total Equity	Share Capital	Retained Earnings	Foreign Currency Reserve
	<u>S\$'000</u>	<u>S\$'000</u>	<u>S\$'000</u>	<u>S\$'000</u>
<u>Current year:</u>				
Balance as at 1 January 2015	20,947	15,284	5,616	47
<u>Movement in equity:</u>				
Total comprehensive income for the period	4,787	-	4,761	26
Dividends paid	(1,851)	-	(1,851)	-
Balance as at 30 June 2015	<u>23,883</u>	<u>15,284</u>	<u>8,526</u>	<u>73</u>
<u>Previous year:</u>				
Balance as at 1 January 2014	16,087	15,284	869	(66)
<u>Movement in equity:</u>				
Total comprehensive income for the year	6,141	-	6,028	113
Dividend paid	(1,281)	-	(1,281)	-
Balance as at 31 December 2014	<u>20,947</u>	<u>15,284</u>	<u>5,616</u>	<u>47</u>

Statements Of Changes In Equity

<u>Company</u>	Total Equity	Share Capital	Retained Earnings
	<u>S\$'000</u>	<u>S\$'000</u>	<u>S\$'000</u>
<u>Current year:</u>			
Balance as at 1 January 2015	21,816	15,284	6,532
<u>Movement in equity:</u>			
Total comprehensive loss for the period	(641)	-	(641)
Dividends paid	(1,851)	-	(1,851)
Balance as at 30 June 2015	<u>19,324</u>	<u>15,284</u>	<u>4,040</u>
<u>Previous year:</u>			
Balance as at 1 January 2014	17,910	15,284	2,626
<u>Movement in equity:</u>			
Total comprehensive income for the year	5,187	-	5,187
Dividends paid	(1,281)	-	(1,281)
Balance as at 31 December 2014	<u>21,816</u>	<u>15,284</u>	<u>6,532</u>

1(d)(ii) Details of any changes in the company's share capital arising from rights issue, bonus issue, share buy-backs, exercise of share options or warrants, conversion of other issues of equity securities, issue of shares for cash or as consideration for acquisition or for any other purpose since the end of the previous period reported on. State also the number of shares that may be issued on conversion of all the outstanding convertibles, as well as the number of shares held as treasury shares of the issuer, as at the end of the current financial period reported on and as at the end of the corresponding period of the immediately preceding financial year.

As at 30 June 2015, the Company's issued capital is 142,380,400 shares. There has been no change in the Company's share capital between 30 June 2015 and 31 December 2014. There were no outstanding convertibles as at 30 June 2015 and 31 December 2014. There were no treasury shares as at 30 June 2015 and 31 December 2014.

1(d)(iii) To show the total number of issued shares excluding treasury shares as at the end of the current financial period and as at the end of the immediately preceding year

As at 30 June 2015, the total number of issued Shares was 142,380,400 (31 December 2014: 142,380,400). There were no treasury shares as at 30 June 2015 and 31 December 2014.

1(d)(iv) A statement showing all sales, transfers, disposal, cancellation and/or use of treasury shares as at the end of the current financial period reported on.

Not applicable as there were no treasury shares.

2. Whether the figures have been audited or reviewed and in accordance with which auditing standard or practice.

The figures have neither been audited nor reviewed by the Company's auditors.

3. Where the figures have been audited or reviewed, the auditors' report (including any qualifications or emphasis of a matter).

Not applicable

4. Whether the same accounting policies and methods of computation as in the issuer's most recently audited annual financial statements have been applied.

The accounting policies and methods of computation for the preparation of the financial statements for the financial year ended 30 June 2015 are consistent with those disclosed in the audited financial statements for the financial year ended 31 December 2014, except for the adoption of the new or revised Singapore Financial Reporting Standards (FRS) that have become effective for financial year beginning on or after 1 January 2015.

5. If there were any changes in the accounting policies and methods of computation, including any required by an accounting standard, what has changed, as well as the reasons for, and the effect of, the change.

The new or revised Singapore FRS have become effective on or after 1 January 2015:-

FRS 19: Defined Benefit Plans: Employee Contributions (Amendment)

FRS 103 Business Combinations - Accounting for contingent consideration in a business combination.

FRS 108 Operating Segments - Aggregation of operating segments. Reconciliation of the total of the reportable segments' assets to the entity's assets

FRS 16 Property, Plant and Equipment - Revaluation method—proportionate restatement of accumulated depreciation.

FRS 24 Related Party Disclosures - Key management personnel. It clarifies how payments to entities providing key management personnel services are to be disclosed

FRS 103 Business Combinations - Scope exceptions for joint ventures.

FRS 113 Fair Value Measurement - Scope of paragraph 52 (portfolio exception)

FRS 102 Share-based Payment - Definition of vesting condition

FRS 38 Intangible Assets - Revaluation method—proportionate restatement of accumulated amortisation.

The adoption of the new or revised standards from the effective date did not result in material adjustments to the financial position, results of operations, or cash flows for the financial period ended 30 June 2015 and did not have significant impact on the financial statements of the Group.

(a) based on the weighted average number of ordinary shares in issue; and
(b) on a fully diluted basis (detailing any adjustments made to the earnings).

Earnings Per Share	(In S\$) Cents	
Period ended 30 June	2015	2014
Based on the weighted average number of ordinary share in issue (Basic)	3.34	2.21
On a fully diluted basis (Diluted)	3.34	2.21

The following table illustrates the numerators and denominators used to calculate basic and diluted earnings per share:

	2015	2014
Numerator: Earnings attributable to Equity		
Profit attributable to owners of the Parent, net of tax (S\$'000)	4,761	3,145
Denominator: Weighted average number of equity shares		
Weighted average number of ordinary shares	142,380,400	142,380,400

The weighted average number of equity shares refers to shares in circulation during the period.

The numerators and denominators used are the same for both basic and diluted earnings per share.

7. Net asset value (for the issuer and group) per ordinary share based on issued share capital of the issuer at the end of the:-

(a) current year reported on; and
(b) immediately preceding financial year

<u>Company</u>	30.06.15	31.12.14
Net asset value (S\$'000)	19,324	21,816
No. of ordinary shares (excluding treasury shares)	142,380,400	142,380,400
Net asset value backing per ordinary share (cents)	13.57	15.32
<u>Group</u>	30.06.15	31.12.14
Net asset value (S\$'000)	23,883	20,947
No. of ordinary shares (excluding treasury shares)	142,380,400	142,380,400
Net asset value backing per ordinary share (cents)	16.77	14.71

8. A review of the performance of the group, to the extent necessary for a reasonable understanding of the group's business. It must include a discussion of the following:

(a) any significant factors that affected the turnover, costs, and earnings of the group for the current financial period reported on, including (where applicable) seasonal or cyclical factors; and

(b) any material factors that affected the cash flow, working capital, assets or liabilities of the group during the current period reported on.

Consolidated Statement of Comprehensive Income

For the six (6) months ended 30 June 2015 ("HY2015"), the Group recorded a 12.2% or \$8.8 million increase in revenue compared to the previous corresponding six (6) months ended 30 June 2014 ("HY2014"), mainly due to the contribution of revenue from new food courts, such as the opening of Food Court at NTU and the Singapore Food Street at Changi Airport in the second half of 2014. Consequently, the increase in revenue also resulted in an increase in gross profit and cost of sales.

The Group posted a Profit After Tax (PAT) from continuing operations of \$5.4 million for HY2015 compared to \$3.6 million for HY2014, mainly due to the increase in receipts of \$0.7 million government grants, better net profit margin contributions from most of the segments and the losses incurred by Texas Chicken reduced during HY2015.

As a result of business growth, Marketing and Distribution costs and Administrative expenses (inclusive of depreciation expenses) increased by 45.4% and 13.5% respectively during HY2015. However, Other operating expenses decreased by 4.5% during HY2015. The significant increase in Marketing and Distribution costs was mainly due to marketing budget increased for new food courts launched during second half of 2014 and other retail brands. Administrative expenses (inclusive of depreciation expenses) was mainly due to the increase in manpower costs caused by the labour crunch during HY2015. Decrease in Other operating expenses was mainly due to the decrease in rental expenses and utilities. Finance costs decreased in HY2015 as less interest expenses incurred on term loans taken up to finance the new food courts and outlets. Interest expenses incurred for the new HQ building were capitalised as building costs during HY2015 instead of expense off.

Repair and Maintenance and Upkeep of Motor Vehicles increased in tandem with the increase of business activities during HY2015.

Other credits increased mainly due to the increase of government grant received during HY2015.

The increase in income tax expenses was the result of increase in taxable income for HY2015.

Statements of Financial Position

The increase of \$14.3 million in Property, Plant And Equipment was attributed to the capitalisation of the costs of investment related to the new HQ building in progress.

Other Assets (Non-Current and Current) increased by \$1.8 million during HY2015 mainly due to the increase in prepayments, deposits and advances and tender deposits paid for food canteens scheduled to launch in second half of 2015.

Trade and Other Receivables, Current decreased by \$0.4 million during HY2015 was mainly due to better control in collections.

Other Financial Liabilities (Non-Current and Current) increased by \$7 million in HY2015 mainly due to the increase in bank borrowings for the new HQ building in progress.

Trade And Other Payables (Current) increased by \$1.7 million mainly due to the increase in main-contractor payments for the new HQ building in progress during HY2015.

The Group has a negative working capital (Total Current Assets less than Total Current Liabilities) for HY2015. Payments made for dividends and rental deposits during HY2015 reduced the current assets, while increases in provision of renovation works and rental provision of rent-free periods for new food retail outlets, food canteens, food courts and main-contractor payment accrued for the new HQ building in progress during HY2015 increased the current liabilities.

Consolidated Statement of Cash flows

The Group's operations in HY2015 generated a net cash flow of \$9.9 million from operating activities compared to \$3.6 million in HY2014. The increase was due mainly to the increase in receipt of \$0.7 million government grant, the increase in revenue and better control in collections of accounts receivables during HY2015.

The increase of cash used in investing activities was mainly due to investments in the new HQ building in progress.

The increase in net cashflow from financing activities was mainly due to new draw-downs of bank loans obtained for construction of the new HQ building in progress during HY2015.

The increase in cash balance compared to HY2014 was mainly the results of the above.

9. Where a forecast, or a prospect statement, has been previously disclosed to shareholders, any variance between it and the actual results.

Not applicable as the Group has not previously disclosed to our shareholders any forecast or prospect statement relating to the financial period of 30 June 2015

10. A commentary at the date of the announcement of the significant trends and competitive conditions of the industry in which the group operates and any known factors or events that may affect the group in the next reporting period and the next 12 months.

The F&B industry will remain challenging and competitive due to high commercial rents and manpower shortages. The Group will continue to focus on its multiple-brand business model, manage its costs and business expansion prudently to operate with a view of sustaining profitability through cost rationalization, productivity enhancement and improving customer service quality through on-going staff training.

11. Dividend

(a) Current Financial Period Reported On

Any dividend declared for the current financial period reported on?

Yes, the following dividends were proposed for the financial period ended 30 June 2015.

Name of Dividend	Proposed Interim Dividend
Dividend Type	Cash
Dividend Amount Per Share	(In S\$) 1.0 cent per ordinary share
Tax Rate	Tax Exempt (One-Tier)

(b) Corresponding Period of the Immediately Preceding Financial Year

Any dividend declared for the corresponding period of the immediately preceding financial year?

Yes, the following dividends were declared for the financial period ended 30 June 2014.

Name of Dividend	Interim Dividend
Dividend Type	Cash
Dividend Amount Per Share	(In S\$) 0.7 cent per ordinary share
Tax Rate	Tax Exempt (One-Tier)

(c) Date payable

To be advised.

(d) Books closure date

To be advised.

12. If no dividend has been declared/recommended, a statement to that effect

Not applicable.

13. If the Group has obtained a general mandate from shareholders for IPTs, the aggregate value of such transactions as required under Rule 920(1)(a) of Section B: Rules of Catalist. If no IPT mandate has been obtained, a statement to that effect.

Name of interested person	Aggregate Value of all interested person transactions during the financial year under review (excluding transactions less than \$100,000 and transactions conducted under shareholders' mandate pursuant to Rule 920) (S\$'000)	Aggregate Value of all interested person transactions conducted under shareholders' mandate pursuant to Rule 920 (excluding transactions less than \$100,000) (S\$'000)
Wisteria Hotel Management Pte. Ltd. (A subsidiary of controlling shareholder, Jit Sun Investments Pte. Ltd.)	150	NIL

The Group did not obtain a general mandate from its shareholders for IPTs.

PART II - ADDITIONAL INFORMATION REQUIRED FOR FULL YEAR ANNOUNCEMENT

(This part is not applicable to Q1, Q2, Q3 or Half Year Results)

14. Segmented revenue and results for business or geographical segments (of the group) in the form presented in the issuer's most recently audited annual financial statements, with comparative information for the immediately preceding year.

Not applicable.

15. In the review of performance, the factors leading to any material changes in contributions to turnover and earnings by the business or geographical segments

Not applicable.

16. A breakdown of sales

Not applicable.

17. A breakdown of the total annual dividend (in dollar value) for the issuer's latest full year and its previous full year.

Not applicable.

18. Disclosure of person occupying a managerial position in the issuer or any of its principal subsidiaries who is a relative of a director or chief executive officer or substantial shareholder of the issuer pursuant to Rule 704(13) in the format below. If there are no such persons, the issuer must make an appropriate negative statement.

Not applicable.

CONFIRMATION BY THE BOARD PURSUANT TO RULE 705(5) OF SECTION B: RULES OF CATALIST

We, Tan Chor Khoon and Tan Choh Peng, being two directors of the Company do hereby confirm on behalf of the directors of the Company that, to

ON BEHALF OF THE BOARD OF DIRECTORS

Tan Chor Khoon
Managing Director

Tan Choh Peng
Executive Director

This announcement has been prepared by the Company and its contents have been reviewed by the Company's Sponsor, Stamford Corporate Services Pte Ltd, for compliance with the relevant rules of Singapore Exchange Securities Trading Limited (the "Exchange"). The Company's Sponsor has not independently verified the contents of this announcement.

This announcement has not been examined or approved by the Exchange and the Exchange assumes no responsibility for the contents of this announcement including the correctness of any of the statements or opinions made or reports contained in this announcement.

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