

ALL-LINK AIR & SEA LIMITED
(Company Registration No. 202144515K)
(Incorporated in the Republic of Singapore)

ANNOUNCEMENT PURSUANT TO RULE 705(4) OF THE LISTING MANUAL OF THE SINGAPORE EXCHANGE SECURITIES TRADING LIMITED ("SGX-ST") ("LISTING MANUAL") ON THE EXTENSION OF TIME TO ANNOUNCE FINANCIAL RESULTS FOR THE HALF YEAR ENDED 30 JUNE 2026 ("1H2026 RESULTS")

The Board of Directors (the "**Board**") of All-Link Air & Sea Limited (the "**Company**") wishes to announce that in accordance with Rule 705(4) of the Listing Manual, the Company will announce the 1H2026 Results on or before 13 September 2026, on the following basis:

- (a) the 1H2026 Results announcement will be the first announcement to be made by the Company pursuant to Rule 705(3)(b)(ii) of the Listing Manual following the Company's listing on 5 August 2026 (the "**Listing Date**"); and
- (b) the time period between the Listing Date and the deadline specified in Rule 705(3)(b)(ii) of the Listing Manual is less than 30 days.

In accordance with Rule 705(4) of the Listing Manual, the Company hereby confirms that there is no material adverse change to its financial position since 28 July 2026, being the date of its prospectus issued by the Company and registered by the Monetary Authority of Singapore in connection with its listing the Main Board of the SGX-ST.

BY ORDER OF THE BOARD

Neo Lip Pheng, Peter
Executive Director and Chief Executive Officer

5 August 2026

CGS International Securities Singapore Pte. Ltd. is the sole issue manager for the initial public offering of shares in, and listing of, the Company on the Main Board of the Singapore Exchange Securities Trading Limited. CGS International Securities Singapore Pte. Ltd. assumes no responsibility for the contents of this announcement.