

Past Directorship (for the last 5 years)

<u>Name of Company</u>	<u>Nature of Interest</u>
Hyflux Marmon Development Pte Ltd	Director
Marmon Hyflux Investments Pte Ltd	Director
Newspring Huludao Co. Ltd	Director
Hyflux Water Trust Management Pte Ltd	Director
Temasek Life Sciences Laboratory Limited	Director
National University of Singapore	Trustee Member
National University Health System Pte Ltd	Director

Present Directorship

<u>Name of Company</u>	<u>Nature of Interest</u>
Hyflux Ltd	Executive Chairman & Group CEO
International Enterprise Singapore	Board Member
The Chinese Development Assistance Council	Trustee Member
Singapore Business Federation	Council Member