MEDIA RELEASE

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IHH delivers growth across all key metrics in Q3 2026

Continued strength driven by unique, diversified footprint, Group synergies and country-specific strategies

"We had another strong quarter in Q3 2026 with higher inpatient and daycase volumes. Our unique, diversified network, with Group synergies and financial discipline complementing targeted strategies for each market, delivered 30% core PATMI growth for Q3 2026. We remain confident in delivering our strategic goals and reaching double-digit ROE by 2028."

-- Dr Prem Kumar Nair, Group Chief Executive Officer, IHH Healthcare

GROUP RESULTS – Q3 2026 FINANCIAL SUMMARY

	Reported Q3 2026 key metrics (YoY)		**Core**[1] Q3 2026 key metrics (YoY)	
Financials (RM)	***Q3 2026***	***YoY (%)***	***Q3 2026***	***YoY (%)***
Revenue	RM7.1b	**+8%**	RM7.2b	**+18%***
EBITDA	RM1.6b	**+9%**	RM1.7b	**+19%***
PATMI (ex EI)	RM566m	**+23%**	RM693m	**+16%**
PATMI	RM679m	**+10%**	RM678m	**+30%**

**On constant currency basis*

GROUP RESULTS – YTD 2026 FINANCIAL SUMMARY

	Reported YTD 2026 key metrics (YoY)		**Core**[1] YTD 2026 key metrics (YoY)	
Financials (RM)	***YTD 2026***	***YoY (%)***	***YTD 2026***	***YoY (%)***
Revenue	RM20.7b	**+8%**	RM20.6b	**+18%***
EBITDA	RM4.7b	**+11%**	RM4.7b	**+20%***
PATMI (ex EI)	RM1.6b	**+22%**	RM1.9b	**+17%**
PATMI	RM1.8b	**+13%**	RM1.9b	**+21%**

**On constant currency basis*

[1] *Excluding effects of application of MFRS129 accounting*

Q3 2026: Double-digit core growth across all key metrics

- **Core revenue** (on a constant currency basis) was up **18% (RM7.2b)** year-on-year (YoY) and **core PATMI (ex EI)** was up **16% (RM693m)** YoY. Higher inpatient and daycase volumes, with an increase in complex case mix contributed to growth.
- At a country level, **Malaysia, Türkiye & Europe, and India sustained their growth momentum:**
    - Malaysia reported sustained growth at scale with stronger inpatient admissions, as well as higher daycases and medical tourism.
    - Türkiye & Europe continue to deliver strong broad-based growth, underpinned by strong local and foreign demand.
    - India continues to benefit from Fortis Healthcare and Gleneagles India integration from their maintenance services agreement (MSA) as well as organic growth.
- **Singapore delivered a steady Q3 2026**:
    - Occupancy picked up to 52% in Q3 from Q1 lows with strong margins of 29%. Inpatient admissions were flat, reversing course from earlier this year.
    - IHH SG partnered with AIA, Great Eastern Singapore, Income, Prudential and Singlife to expand access to quality care and will continue to drive volumes by rolling out price-competitive packages and pursuing more corporate tie-ups for employee health programmes.
- **Reported revenue** was up 8% (RM7.1b) YoY; **reported PATMI** was up 10% (RM679m) YoY as the **strength of Group's diversified portfolio** mitigated global volatilities despite the translation impact from a stronger Ringgit.

YTD 2026: Strong core growth on resilient, multinational portfolio

- **Core revenue** (on a constant currency basis) and **core PATMI (ex EI)** grew **18%** and **17% YoY (RM20.6b** and **RM1.9b** respectively**)** on continued operational strength across Malaysia, Türkiye & Europe and India.
- **Reported revenue** was up 8% (RM20.7b) YoY; **reported PATMI** was up 13% YoY (RM1.8b).
- **Strong cash flow and robust balance sheet:** Cash balance of RM1.5b as at 30 September 2026; net gearing at 0.5 times on the back of Group-wide operational strength with active cost discipline and prudent capital management.

GROUP OUTLOOK

- IHH is on a multi-year transformation journey to future-proof its business, accelerate growth and drive profitability; targeting double-digit return-on-equity (ROE) by 2028.
- Amid rising demand, IHH remains confident in its growth trajectory, underpinned by strong clinical capabilities. Its 2026 focus areas are:
    - **Malaysia**: Continue to grow daycase and medical tourism segments, strengthen payor partnerships and conduct brownfield expansion selectively, all while aligning with the government's healthcare priorities, with a focus on value-based care.
    - **Singapore**: Strengthen payor partnerships, grow medical tourism from non-traditional markets, sustain quaternary excellence and optimise and scale network effects from presence across continuum.
    - **India**: Fortis and Gleneagles MSA will continue to drive scale and leverage from further integration; will also accelerate strategic brownfield expansion to meet demand.
    - **Türkiye & Europe**: Acibadem will focus on maintaining market leadership while staying capital-light and driving operational resilience.
- IHH also remains prudent on its capital management while navigating through global volatilities and uncertainties.

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ABOUT IHH HEALTHCARE ("IHH")

IHH is a leading multinational healthcare provider shaping the future of care. Driven by our aspiration to Care. For Good., we unite medical excellence and innovation, pushing boundaries through our trusted brands such as Acibadem, Gleneagles, Fortis, Island, Mount Elizabeth, Pantai, Parkway and Prince Court.

Across 10 countries, including Malaysia, Singapore, Türkiye, India and Greater China, our 76,000-strong team delivers world-class excellence every day, within and beyond our 190 healthcare facilities, including 89 hospitals. Our comprehensive services span the full healthcare continuum, from primary and ambulatory to quaternary care, complemented by diagnostics, imaging, rehabilitation, telehealth and home care.

In partnership with our stakeholders, IHH is advancing value-based care, building a sustainable healthcare ecosystem and creating meaningful impact, as we work towards our vision to become the world's most trusted healthcare services network.
www.ihhhealthcare.com

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