SECURITIES AND FUTURES ACT (CAP. 289) SECURITIES AND FUTURES (DISCLOSURE OF INTERESTS) REGULATIONS 2012

NOTIFICATION FORM FOR SUBSTANTIAL SHAREHOLDER(S)/UNITHOLDER(S) IN RESPECT OF INTERESTS IN

FORM 3 (Electronic Format)

Explanatory Notes

- 1. Please read the explanatory notes carefully before completing the notification form.
- This form is for a Substantial Shareholder(s)/Unitholder(s) to give notice under section 135, 136, 137, 137J (as applicable to sections 135, 136 and 137) or 137U (as applicable to sections 135, 136 and 137) of the Securities and Futures Act (the "SFA").
- 3. This electronic Form 3 and a separate Form C, containing the particulars and contact details of the Substantial Shareholder(s)/Unitholder(s), must be completed by the Substantial Shareholder(s)/Unitholder(s) or a person duly authorised by the Substantial Shareholder(s)/Unitholder(s) to do so. The person so authorised should maintain records of information furnished to him by the Substantial Shareholder(s)/Unitholder(s).
- 4. This form and Form C, are to be completed electronically and sent to the Listed Issuer via an electronic medium such as an e-mail attachment. The Listed Issuer will attach both forms to the prescribed SGXNet announcement template for dissemination as required under section 137G(1), 137R(1) or 137ZC(1) of the SFA, as the case may be. While Form C will be attached to the announcement template, it will not be disseminated to the public and is made available only to the Monetary Authority of Singapore (the "Authority").
- 5. Where a transaction results in similar notifiable obligations on the part of more than one Substantial Shareholder/Unitholder, all of these Substantial Shareholders/Unitholders may give notice using the same notification form.
- 6. A single form may be used by a Substantial Shareholder/Unitholder for more than one transaction resulting in notifiable obligations which occur within the same notifiable period (i.e. within two business days of becoming aware of the earliest transaction). There must be no netting-off of two or more notifiable transactions even if they occur within the same day.
- 7. All applicable parts of the notification form must be completed. If there is insufficient space for your answers, please include attachment(s) by clicking the paper clip icon on the bottom left-hand corner or in item 11 of Part II or item 10 of Part III. The total file size for all attachment(s) should not exceed 1MB.
- 8. Except for item 5 of Part II and item 1 of Part IV, please select only one option from the relevant check boxes.
- 9. Please note that submission of any false or misleading information is an offence under Part VII of the SFA.
- 10. In this form, the term "Listed Issuer" refers to -
 - (a) a company incorporated in Singapore any or all of the shares in which are listed for quotation on the official list of a securities exchange;
 - (b) a corporation (not being a company incorporated in Singapore, or a collective investment scheme constituted as a corporation) any or all of the shares in which are listed for quotation on the official list of a securities exchange, such listing being a primary listing;

- (c) a registered business trust (as defined in the Business Trusts Act (Cap. 31A)) any or all of the units in which are listed for quotation on the official list of a securities exchange;
- (d) a recognised business trust any or all of the units in which are listed for quotation on the official list of a securities exchange, such listing being a primary listing; or
- (e) a collective investment scheme that is a trust, that invests primarily in real estate and real estaterelated assets specified by the Authority in the Code on Collective Investment Schemes, and any or all the units in which are listed for quotation on the official list of a securities exchange, such listing being a primary listing ("Real Estate Investment Trust").
- 11. For further instructions and guidance on how to complete this notification form, please refer to section 7 of the User Guide on Electronic Notification Forms which can be accessed at the Authority's Internet website at http://www.mas.gov.sg (under "Regulations and Financial Stability", "Regulations, Guidance and Licensing", "Securities, Futures and Fund Management", "Forms", "Disclosure of Interests").

	Part I - General
1.	Name of Listed Issuer:
	Jardine Cycle & Carriage Limited ('JC&C')
	Type of Listed Issuer: ✓ Company/Corporation
	Registered/Recognised Business Trust Real Estate Investment Trust
5.	Is more than one Substantial Shareholder/Unitholder giving notice in this form?
	No (Please proceed to complete Part II)
	✓ Yes (Please proceed to complete Parts III & IV)
	Date of notification to Listed Issuer:
	24-Apr-2024

	be used for multiple Substantial Sha	areholders/Unithol	ders to give notice]	
Sub	ostantial Shareholder/Unitholder A	① Delete	e This Part III Substantia	l Shareholder/Unitholo
1.	Name of Substantial Shareholder/	Unitholder:		
	Jardine Strategic Singapore Pte Ltd ('JSS')		
2.	Is Substantial Shareholder/Unith securities of the Listed Issuer are I Yes V No		•	
3.	Notification in respect of:			
-	Becoming a Substantial Sharehold	der/Unitholder		
	✓ Change in the percentage level of	interest while still re	emaining a Substantia	al Shareholder/Unitho
	Ceasing to be a Substantial Share	holder/Unitholder		
4.	Date of acquisition of or change in	interest:		
	23-Apr-2024			
5.	Date on which Substantial Shareh change in, interest 🕥 (<i>if different</i>			•
	23-Apr-2024			
6.	Explanation (if the date of becomin change in interest)	ng aware is differ	ent from the date of	f acquisition of, or t
6.	Explanation (<i>if the date of becominichange in, interest</i>):	ng aware is differ	ent from the date of	f acquisition of, or t
	• •	es/units (inclue	ding voting share version price knowr	es/units underlyi
6. 7.	change in, interest): Quantum of total voting shar rights/options/warrants/convertible	es/units (inclue	ding voting share version price knowr	es/units underlyi
7. No	change in, interest): Quantum of total voting shar rights/options/warrants/convertible Shareholder/Unitholder before and	es/units (<i>inclue</i> debentures {con after the transac Direct Interest 312,152,084	ding voting share version price knowr tion:	es/units underlyi n}) held by Substant
7. No un rigi	change in, interest): Quantum of total voting shar rights/options/warrants/convertible Shareholder/Unitholder before and Immediately before the transaction	es/units (<i>inclue</i> debentures {con after the transac Direct Interest 312,152,084	ding voting share version price knowr tion: Deemed Interest	es/units underlyi ŋ}) held by Substant Total
7. No un rigi	change in, interest): Quantum of total voting shar rights/options/warrants/convertible Shareholder/Unitholder before and Immediately before the transaction . of voting shares/units held and/or derlying the hts/options/warrants/convertible debentures: a percentage of total no. of voting	es/units (<i>inclue</i> debentures {con after the transac <i>Direct Interest</i> 312,152,084	ding voting share version price knowr tion: Deemed Interest 0	es/units underlyi a}) held by Substant <i>Total</i> 312,152,084
7. No un rigi As sha	change in, interest): Quantum of total voting share rights/options/warrants/convertible Shareholder/Unitholder before and Immediately before the transaction . of voting shares/units held and/or derlying the hts/options/warrants/convertible debentures: a percentage of total no. of voting ares/t i:	res/units (<i>inclute</i> <i>debentures</i> { <i>con</i> <i>dafter the transac</i> <i>Direct Interest</i> 312,152,084 78.979	ding voting share version price knowr tion: Deemed Interest 0	es/units underlyi a}) held by Substant Total 312,152,084 78.979

8.	Circumstances giving rise to deemed interests (<i>if the interest is such</i>): [You may attach a chart in item 10 to illustrate how the Substantial Shareholder/Unitholder's deemed interest arises]					
	N/A					
9.	Relationship between the Substantial Shareholders/Unitholders giving notice in this form: [You may attach a chart in item 10 to show the relationship between the Substantial Shareholders/Unitholders]					
	Please refer to the attached corporate structure chart.					
10.	Attachments (<i>if any</i>):					
	(The total file size for all attachment(s) should not exceed 1MB.)					
11.	If this is a replacement of an earlier notification, please provide: (a) SGXNet announcement reference of the <u>first</u> notification which was announced					
	on SGXNet (<i>the "Initial Announcement"</i>):					
	(b) Date of the Initial Announcement:					
	(c) 15-digit transaction reference number of the relevant transaction in the Form 3 which was attached in the Initial Announcement:					
12.	Pomarks (if and:					
12.	Remarks (<i>if any</i>):					
Sub	ostantial Shareholder/Unitholder B G Delete This Part III Substantial Shareholder/Unitholder					
1.	Name of Substantial Shareholder/Unitholder:					
0						
2.	Is Substantial Shareholder/Unitholder a fund manager or a person whose interest in the securities of the Listed Issuer are held solely through fund manager(s)? Yes No					
3.	Notification in respect of:					

Change in the percentage level of interest while still remaining a Substantial Shareholder/Unitholder

Ceasing to be a Substantial Shareholder/Unitholder

4. Date of acquisition of or change in interest:

23-Apr-2024

5. Date on which Substantial Shareholder/Unitholder became aware of the acquisition of, or the change in, interest (i) (if different from item 4 above, please specify the date):

23-Apr-2024

- 6. Explanation (*if the date of becoming aware is different from the date of acquisition of, or the change in, interest*):
- 7. Quantum of total voting shares/units (*including voting shares/units underlying rights/options/warrants/convertible debentures {conversion price known}*) held by Substantial Shareholder/Unitholder before and after the transaction:

Immediately before the transaction	Direct Interest	Deemed Interest	Total
No. of voting shares/units held and/or underlying the rights/options/warrants/convertible debentures:	0	312,152,084	312,152,084
As a percentage of total no. of voting shares/ເງ::	0	78.979	78.979
Immediately after the transaction	Direct Interest	Deemed Interest	Total
No. of voting shares/units held and/or underlying the rights/options/warrants/ convertible debentures :	0	312,302,484	312,302,484
	0	79.017	79.017

8. Circumstances giving rise to deemed interests (*if the interest is such*): [You may attach a chart in item 10 to illustrate how the Substantial Shareholder/Unitholder's deemed interest arises]

By way of direct substantial shareholding interest in JSS, JSH Asian Holdings Limited was deemed to be interested in JSS's notifiable interest in JC&C.

9. Relationship between the Substantial Shareholders/Unitholders giving notice in this form: [You may attach a chart in item 10 to show the relationship between the Substantial Shareholders/Unitholders]

10.	Atta	chments (<i>if any</i>):
	Ũ	(The total file size for all attachment(s) should not exceed 1MB.)
11.	lf thi	s is a replacement of an earlier notification, please provide:
	(a)	SGXNet announcement reference of the <u>first</u> notification which was announced on SGXNet (<i>the "Initial Announcement"</i>):
	(b)	Date of the Initial Announcement:
	(c)	15-digit transaction reference number of the relevant transaction in the Form 3 which was attached in the Initial Announcement:
12.		narks (<i>if any</i>):
Sub	ostantia	al Shareholder/Unitholder C 🕤 Delete This Part III Substantial Shareholder/Unithold
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Sub	ostantia	al Shareholder/Unitholder C 🕤 Delete This Part III Substantial Shareholder/Unitholc
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<u>Sub</u> 1.	ostantia Nam Jardin Is S secu	al Shareholder/Unitholder C Delete This Part III Substantial Shareholder/Unitholder ne of Substantial Shareholder/Unitholder: ne Strategic Limited ubstantial Shareholder/Unitholder a fund manager or a person whose interest in thurities of the Listed Issuer are held solely through fund manager(s)?
<u>Sub</u> 1.	Destantia Nam Jardin Is S secu □ Y ✓ N	al Shareholder/Unitholder C Delete This Part III Substantial Shareholder/Unitholder ne of Substantial Shareholder/Unitholder: ne Strategic Limited ubstantial Shareholder/Unitholder a fund manager or a person whose interest in thurities of the Listed Issuer are held solely through fund manager(s)?
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<u>Sub</u> 1. 2.	Destantia Nam Jardin Is S secu □ Y ✓ N Notin □ E ✓ C	al Shareholder/Unitholder C () Delete This Part III Substantial Shareholder/Unitholder: ne of Substantial Shareholder/Unitholder: ne Strategic Limited ubstantial Shareholder/Unitholder a fund manager or a person whose interest in t urities of the Listed Issuer are held solely through fund manager(s)? ies lo fication in respect of: becoming a Substantial Shareholder/Unitholder
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<u>Sub</u> 1. 2. 3.	Destantia Narr Jardin Is S secu ⊇ Y ♥ N Notir □ C Date 23-Ap Date	al Shareholder/Unitholder C This Part III Substantial Shareholder/Unitholder: ne of Substantial Shareholder/Unitholder: ne Strategic Limited ubstantial Shareholder/Unitholder a fund manager or a person whose interest in the urities of the Listed Issuer are held solely through fund manager(s)? ies lo fication in respect of: the coming a Substantial Shareholder/Unitholder thange in the percentage level of interest while still remaining a Substantial Shareholder/Unitholder change in the percentage level of interest while still remaining a Substantial Shareholder/Unitholder a of acquisition of or change in interest:

- 6. Explanation (*if the date of becoming aware is different from the date of acquisition of, or the change in, interest*):
- 7. Quantum of total voting shares/units (*including voting shares/units underlying rights/options/warrants/convertible debentures {conversion price known}*) held by Substantial Shareholder/Unitholder before and after the transaction:

Immediately before the transaction	Direct Interest	Deemed Interest	Total
No. of voting shares/units held and/or underlying the rights/options/warrants/convertible debentures:	0	312,152,084	312,152,084
As a percentage of total no. of voting shares/():	0	78.979	78.979
Immediately after the transaction	Direct Interest	Deemed Interest	Total
No. of voting shares/units held and/or	0	312,302,484	312,302,484
underlying the rights/options/warrants/ convertible debentures :			

8. Circumstances giving rise to deemed interests (*if the interest is such*): [You may attach a chart in item 10 to illustrate how the Substantial Shareholder/Unitholder's deemed interest arises]

By way of indirect substantial shareholding interest in JSS, Jardine Strategic Limited was deemed to be interested in JSS's notifiable interest in JC&C.

9. Relationship between the Substantial Shareholders/Unitholders giving notice in this form: [You may attach a chart in item 10 to show the relationship between the Substantial Shareholders/Unitholders]

Please refer to the attached corporate structure chart.

10. Attachments (if any):

(The total file size for all attachment(s) should not exceed 1MB.)

- 11. If this is a **replacement** of an earlier notification, please provide:
 - (a) SGXNet announcement reference of the <u>first</u> notification which was announced on SGXNet (*the "Initial Announcement"*):

	(b) Date of the Initial Announcement:
	(c) 15-digit transaction reference number of the relevant transaction in the Form 3 which was attached in the Initial Announcement:
10	
12.	Remarks (<i>if any</i>):
<u>Sub</u>	stantial Shareholder/Unitholder D 🕤 Delete This Part III Substantial Shareholder/Unitholder
1.	Name of Substantial Shareholder/Unitholder:
	JMH Investments Limited
2.	Is Substantial Shareholder/Unitholder a fund manager or a person whose interest in the
	securities of the Listed Issuer are held solely through fund manager(s)?
	✓ No
3.	Notification in respect of:
	Becoming a Substantial Shareholder/Unitholder
	Change in the percentage level of interest while still remaining a Substantial Shareholder/Unitholder
	Ceasing to be a Substantial Shareholder/Unitholder
4.	Date of acquisition of or change in interest:
	23-Apr-2024
5.	Date on which Substantial Shareholder/Unitholder became aware of the acquisition of, or the change in, interest () (if different from item 4 above, please specify the date):
	23-Apr-2024
6.	Explanation (if the date of becoming aware is different from the date of acquisition of, or the change in, interest):
7.	Quantum of total voting shares/units (<i>including voting shares/units underlying rights/options/warrants/convertible debentures</i> { <i>conversion price known</i> }) held by Substantial Shareholder/Unitholder before and after the transaction:
	Immediately before the transaction Direct Interest Deemed Interest Total

No. of voting shares/units held and/or underlying the rights/options/warrants/convertible debentures:	0	312,152,084	312,152,084
As a percentage of total no. of voting shares/। 🕤 :	0	78.979	78.979
Immediately after the transaction	Direct Interest	Deemed Interest	Total
No. of voting shares/units held and/or underlying the rights/options/warrants/ convertible debentures :	0	312,302,484	312,302,484
As a percentage of total no. of voting	0	79.017	79.017

8. Circumstances giving rise to deemed interests (*if the interest is such*): [You may attach a chart in item 10 to illustrate how the Substantial Shareholder/Unitholder's deemed interest arises]

By way of indirect substantial shareholding interest in JSS, JMH Investments Limited was deemed to be interested in JSS's notifiable interest in JC&C.

9. Relationship between the Substantial Shareholders/Unitholders giving notice in this form: [You may attach a chart in item 10 to show the relationship between the Substantial Shareholders/Unitholders]

Please refer to the attached corporate structure chart.

10. Attachments (if any): 🕤

(The total file size for all attachment(s) should not exceed 1MB.)

- 11. If this is a **replacement** of an earlier notification, please provide:
 - (a) SGXNet announcement reference of the <u>first</u> notification which was announced on SGXNet (*the "Initial Announcement"*):

	(b)	Date of the Initial Announcement:
	(c)	15-digit transaction reference number of the relevant transaction in the Form 3 which was attached in the Initial Announcement:
12.	Rem	arks (<i>if any</i>):

Sub	ostantial Shareholder/Unitholder E	Delet	e This Part III Substantia	al Shareholder/Unithol				
1.	Name of Substantial Shareholder/Unitholder:							
	Jardine Matheson Holdings Limited							
2.	Is Substantial Shareholder/Unith securities of the Listed Issuer are I							
	✓ No							
3.	Notification in respect of:							
	Becoming a Substantial Sharehold	ler/Unitholder						
	Change in the percentage level of	interest while still I	emaining a Substantia	al Shareholder/Unithc				
	Ceasing to be a Substantial Share	holder/Unitholder						
4.	Date of acquisition of or change in	interest:						
	23-Apr-2024							
5.	Date on which Substantial Shareholder/Unitholder became aware of the acquisition of, or the change in, interest (1) (if different from item 4 above, please specify the date):							
	23-Apr-2024							
6.	Explanation (<i>if the date of becomin change in, interest</i>):	ng aware is diffe	rent from the date o	f acquisition of, or a				
7.	Quantum of total voting shar rights/options/warrants/convertible Shareholder/Unitholder before and	debentures {cor after the transac	nversion price known ction:	n}) held by Substan				
7.	rights/options/warrants/convertible	debentures {cor after the transact Direct Interest	nversion price known ction: Deemed Interest	n}) held by Substan				
No	rights/options/warrants/convertible Shareholder/Unitholder before and	debentures {cor after the transac	nversion price known ction:	n}) held by Substan				
une rigl As	rights/options/warrants/convertible Shareholder/Unitholder before and Immediately before the transaction . of voting shares/units held and/or derlying the	debentures {cor after the transact Direct Interest	nversion price known ction: Deemed Interest	n}) held by Substan				
No une rigi	rights/options/warrants/convertible Shareholder/Unitholder before and Immediately before the transaction . of voting shares/units held and/or derlying the hts/options/warrants/convertible debentures: a percentage of total no. of voting	debentures {cor after the transac Direct Interest	Deemed Interest	n}) held by Substan <i>Total</i> 312,152,084				

Page 11 of 14

As a percentage of total no. of voting shares/ເ	0	79.017	79.017
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8. Circumstances giving rise to deemed interests (*if the interest is such*): [You may attach a chart in item 10 to illustrate how the Substantial Shareholder/Unitholder's deemed interest arises]

By way of indirect substantial shareholding interest in JSS, Jardine Matheson Holdings Limited was deemed to be interested in JSS's notifiable interest in JC&C.

9. Relationship between the Substantial Shareholders/Unitholders giving notice in this form: [You may attach a chart in item 10 to show the relationship between the Substantial Shareholders/Unitholders]

Please refer to the attached corporate structure chart.

10. Attachments (if any): 🕤

(The total file size for all attachment(s) should not exceed 1MB.)

- 11. If this is a **replacement** of an earlier notification, please provide:
 - (a) SGXNet announcement reference of the <u>first</u> notification which was announced on SGXNet (*the "Initial Announcement"*):

- (b) Date of the Initial Announcement:
- (c) 15-digit transaction reference number of the relevant transaction in the Form 3 which was attached in the Initial Announcement:

1								

12. Remarks (*if any*):

Additional Substantial Shareholder/Unitholder ("B", "C" etc) where the information in Part I and Part IV is the same for the additional Substantial Shareholder/Unitholder

Add New Part III Substantial Shareholder/Unitholder

Part IV - Transaction details

1.	Type of securities which are the subject of the transaction (more than one option may be chosen):
	✓ Voting shares/units
	Rights/Options/Warrants over voting shares/units
	Convertible debentures over voting shares/units (<i>conversion price known</i>)
	Others (<i>please specify</i>):
2.	Number of shares, units, rights, options, warrants and/or principal amount of convertible debentures acquired or disposed of by Substantial Shareholders/Unitholders:
	150,400 ordinary shares
3.	Amount of consideration paid or received by Substantial Shareholders/Unitholders (<i>excluding brokerage and stamp duties</i>):
	S\$26.4576 per share
4.	Circumstance giving rise to the interest or change in interest:
	Acquisition of:
	Securities via market transaction
	Securities via off-market transaction (e.g. married deals)
	Securities via physical settlement of derivatives or other securities
	Securities pursuant to rights issue
	Securities via a placement
	Securities following conversion/exercise of rights, options, warrants or other convertibles
	Disposal of:
	Securities via market transaction
	Securities via off-market transaction (e.g. married deals)
	Other circumstances:
	Acceptance of take-over offer for the Listed Issuer
	Corporate action by the Listed Issuer which Substantial Shareholders/Unitholders did not participate in (<i>please specify</i>):
	C Others (places specifie):
	Others (<i>please specify</i>):

Item 5 is to be completed by an individual submitting this notification form on behalf of the Substantial Shareholders/Unitholders.

- 5. Particulars of Individual submitting this notification form to the Listed Issuer:
 - (a) Name of Individual:

Jonathan Lloyd

(b) Designation (*if applicable*):

Group Corporate Secretary

(c) Name of entity (*if applicable*): Jardine Matheson Limited

Transaction Reference Number (auto-generated):

8 4 2 3 3 6 5 4 2 8 3 2 4 0 3
