



## **SASSEUR REIT**

First Listed Outlet REIT in Asia

# **SIAS-SGX** Corporate Connect Webinar

14 June 2022

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Unless otherwise stated, all references to currencies are in Singapore dollars and cents, as the case may be.

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## **Key Investment Highlights**





### China Outlet - A Sunrise Industry



### Sasseur Group - Leading Outlet Operator



Fast-growing outlet sector projected to become world's largest by 2030<sup>1</sup>



Leading privately-owned outlet operator



Growing middle-class population & spending power



Deep understanding of local retail market & diverse brand relationships



Exposure to high-growth tier-2 PRC cities



Unique "Art-commerce" business model with "Super Outlet" concept

A S S E U R R E I T

<sup>(1)</sup> Source: China Insights Consultancy

<sup>(2)</sup> Defined as the sales revenue opportunity available in the outlet industry after considering information such as economic development, population size, residents' disposable income and outlets penetration

## **About Sasseur REIT**

### First outlet REIT listed in Asia



- Sasseur REIT was listed on SGX mainboard on 28 March 2018
- A China-Singapore (Chongqing) Demonstration Initiative on Strategic Connectivity (Financial Services)







Key Info (as at 31 Dec 2021)			
No. of Properties	4		
Valuation	S\$1.80 Billion		



Chongqing (2008)



Bishan (2014)



Hefei (2016)





**Kunming (2016)** 

## Strong Sponsor – Sasseur Group

## Leading outlet operator in China

## Introduction to Sasseur Group

- Founded in 1989, Sasseur is one of the leading premium outlet groups in the China that focuses on the development and operation of retail outlet malls
- Sasseur manages 14 outlet malls in 13 major Chinese cities
- Leveraging on the founder's passion for art and culture in its design, offering a unique lifestyle experience for its customers

#### Founded by Vito Xu



- Vito Xu is the founder and chairman of Sasseur with a wealth of experience in the fashion industry.
- In 1992, he entered the clothing industry and created his own women's wear fashion line – Sasseur
- In 2008, he built the first Sasseur outlet in Chongqing, an art piece that has won numerous awards
- Recipient of numerous prestigious awards





Sasseur REIT outlets

## Strong Sponsor – Sasseur Group

**Excellence in outlet operations** 

#### **Highly Recognised Enterprise**

- 2021 China Top 500 Service Enterprise Ranked 283<sup>th</sup> place
- 2021 Chongqing Top 100 Service Enterprise Ranked 14<sup>th</sup> Place
- 2021 Chongqing Top 100 Enterprise Ranked 32<sup>nd</sup> Place
- Winner of Multiple Industry Awards

#### **Leading Operators in China's Outlet Industry**

- 14 Outlets Under Management, 6 in the Pipeline
- 6 Outlets Achieved Sales > RMB 1 billion each in 2021
- More than 3,500 International and Local Brands
- More than 8 Million VIP Members Across All Outlets

Source: Sasseur Group FY2021 Performance Figures

#### 2021 Sales Revenue

#### > RMB 2.0 Billion



Sasseur (Chongqing Liangjiang) Outlets



Sasseur (Nanjing)
Outlets



Sasseur (Xi'an)
Outlets

### > RMB 1.0 Billion



Sasseur (Changsha)
Outlets



Sasseur (Changchun) Outlets

## > RMB 1.0 Billion



Sasseur (Guiyang)
Outlets

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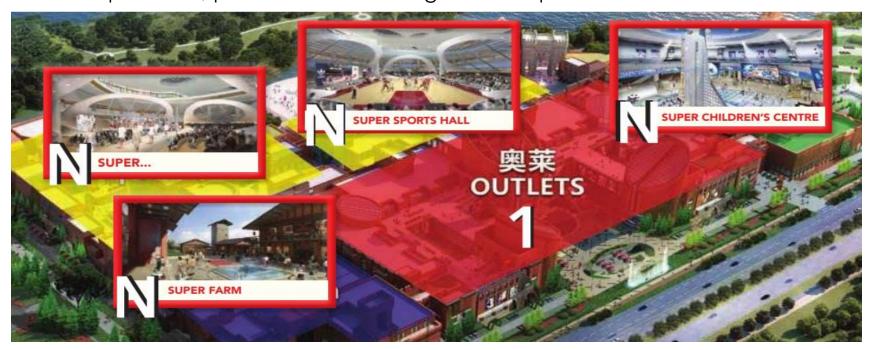
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## Unique "Super Outlet" Business Model

Creating an outlet shopping destination for the whole family



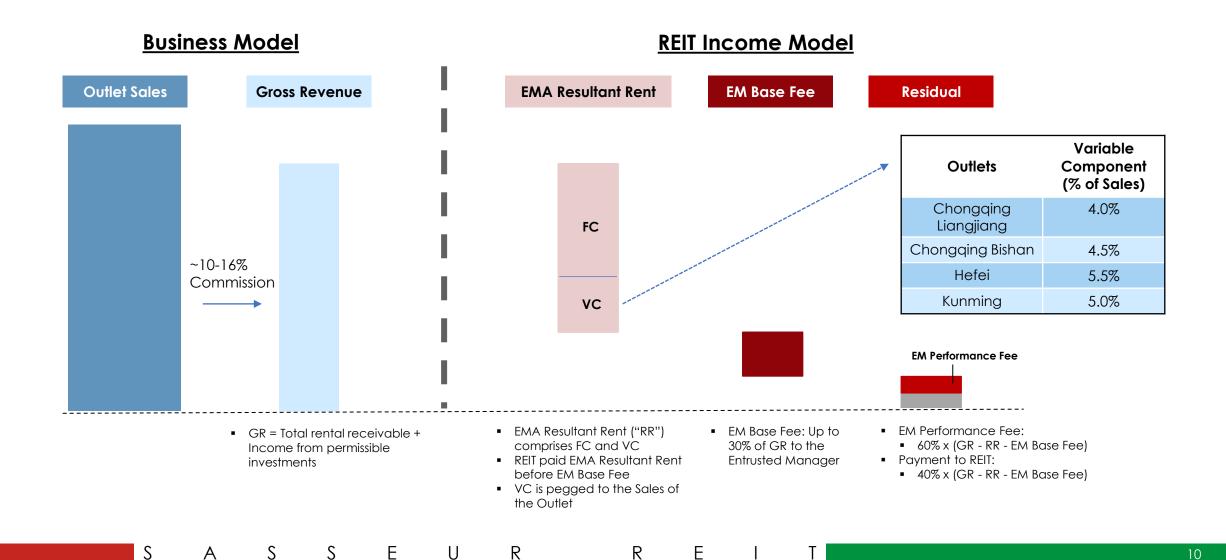
- Sasseur "Super Outlet" Formula: A x (1+N) x DT
- "1" represents the outlet mall business platform and "N" reflects the various lifestyle options offered in each of the outlet malls
- Unique lifestyle experience based on a combination of art in the design and decoration of its outlet malls, and as a one-stop shopping and lifestyle experience, provides resilience against competition from e-commerce



## **Entrusted Management Agreement Model**



### Aligning the interest of the Entrusted Manager, REIT Manager and Unitholders





## 1Q 2022 Key Highlights



### Record high 1Q distributable income of \$\$24.7M, rose 4.7% year-on-year



S\$ 24.7 million

Distributable Income

Vs 4Q 2021: S\$25.3 million Vs 1Q 2021: S\$23.6 million



**RMB 1,096.2 million** 

**Total Outlet Sales** 

Vs 4Q 2021: RMB 1.162.9 million Vs 1Q 2021: RMB 1.136.6 million



**Debt Headroom Supports Growth**  4.4% p.a.

**Weighted Average Cost of Debt** 

Vs 31 Dec 2021: 4.4% p.a.

26.2%

Aggregate Leverage<sup>3</sup>

Vs 31 Dec 2021: 26.1%



1.822 cents

Distribution Per Unit1

Vs 4Q 2021: 1.900 cents Vs 1Q 2021: 1.759 cents



\$\$33.8 million

EMA Rental Income<sup>2</sup>

Vs 4Q 2021: S\$33.6 million Vs 1Q 2021: S\$32.3 million



**Driving Higher** Occupancies

95.4%

Average Portfolio Occupancy<sup>4</sup>

Vs 4Q 2021: 94.4% Vs 1Q 2021: 93.5%

2.6 years

WALE by NLA<sup>3</sup>

VS 4Q 2021: 2.7 years

- <sup>1</sup> Represent Distribution Per Unit (after retention for asset enhancement initiatives and/or working capital)
- <sup>2</sup> Excluding straight-line accounting adjustments
- <sup>3</sup> As at 31 March 2022
- <sup>4</sup> Occupancy is calculated based on average of the last day of each month in the quarter

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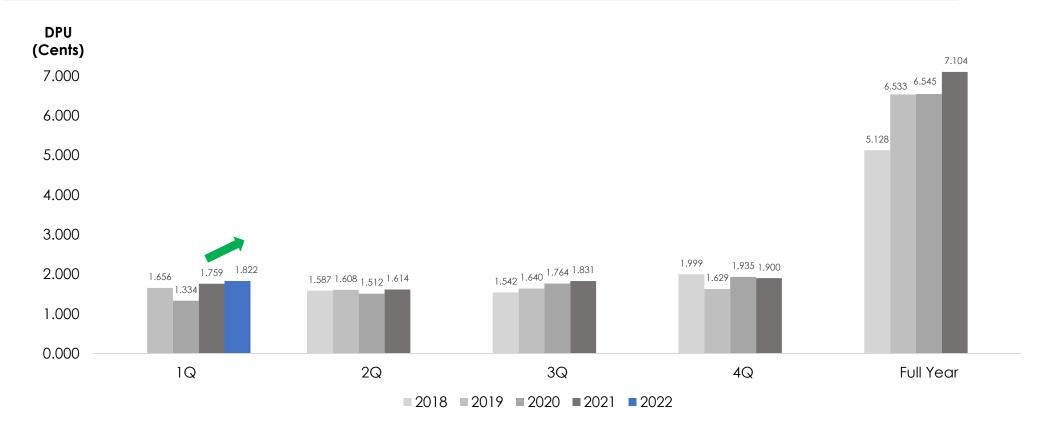
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## **DPU Profile**

# REIT

## Steady growth since listing

- 1Q 2022 DPU exceeded 1Q 2021 DPU by 3.6%.
- Highest 1Q DPU since listing.





## 1Q 2022 Key Financial Highlights

### EMA rental income in SGD recorded 4.7% growth year-on-year



- 1Q 2022 outlet sales of RMB1,096.2 million was 3.6% lower than 1Q 2021 as a result of weaker buying sentiments after a new wave of COVID-19 outbreak occurred across several cities in China in early March. Sales were affected particularly in the month of March 2022. However, there was no known outbreaks of COVID-19 in the cities where the REIT's four outlets are located.
- 1Q 2022 recorded marginally higher EMA rental income in RMB by 0.7% y-o-y, cushioned by higher fixed component of EMA rental income in the EMA model. EMA rental income in SGD rose by 4.7% y-o-y in line with RMB appreciation against SGD by 4.0% y-o-y.
- After 10% retention of distributable income for working capital purposes, 1Q 2022 DPU stands at 1.822 cents, 3.6% higher than 1Q 2021.

	1Q 2022 <sup>3</sup>	1Q 2021 <sup>3</sup>	Change %
Sales (RMB mil)	1,096.2	1,136.6	(3.6)
Fixed component (RMB mil)	108.6	105.5	3.0
Variable component (RMB mil)	49.9	51.9	(4.0)
EMA rental income (RMB mil) <sup>1</sup>	158.5	157.4	0.7
EMA rental income (\$\$ mil) <sup>1</sup>	33.8	32.3	4.7
Income available for distribution to Unitholders (S\$ mil)	24.7	23.6	4.7
DPU (SG Cents) before retention	2.024	1.955	3.5
DPU (SG Cents) after retention	1.8222	1.759	3.6

<sup>&</sup>lt;sup>1</sup> Exclude straight-line accounting adjustments.









<sup>&</sup>lt;sup>2</sup> DPU after retention of approximately \$\$2.5 million.

<sup>&</sup>lt;sup>3</sup> Average SGD: RMB rate of 1:4.6850 for 1Q 2022 and 1:4.8730 for 1Q 2021.

## **Robust Balance Sheet**

### NAV remains stable, supported by capex and stronger RMB



- Investment properties are higher by 0.6% as at 31 Mar 2022, contributed by RMB appreciation against SGD and capitalisation of capital expenditure of \$\$1.9 million undertaken in 1Q 2022.
- NAV per Unit as at 31 March 2022 was marginally higher at 99.22 cents.

S\$ million	As at 31 Mar 2022	As at 31 Dec 2021
Investment properties	1,812.4	1,801.0
Cash and short-term deposits	137.6	159.8
Total assets	1,977.2	1,989.8
Loans and borrowings	510.7	510.6
Total liabilities	761.5	780.6
Net assets	1,215.7	1,209.2
NAV per Unit (SG cents) <sup>1</sup>	99.22	98.94

<sup>&</sup>lt;sup>1</sup> Based on units in issue and to be issued of 1,225,173,776 and 1,222,205,028 as at 31 March 2022 and 31 December 2021 respectively.





## Well-balanced Debt Profile

## Equal mix of onshore and offshore loans

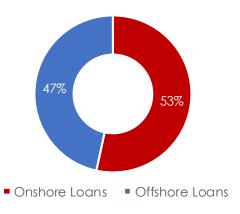


The Manager is in active discussion with various lenders to refinance the loan and de-risk the current debt profile by staggering its debt maturity and amount.

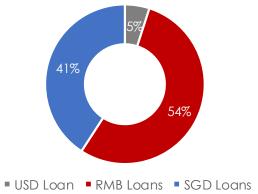
	Onshore Loans		Offshore Loans		
Currency	RMB	RMB SGD			
	RMB 1.30 billion SGD 214 million		USD 20 million		
Outstanding Quantum <sup>1</sup>	~SGD 276 million	n.a.	~SGD 27 million		
Maturity	March 2023	March 2023	March 2023		
Floating Rate	5-year LPR	SOR	USD LIBOR		

<sup>&</sup>lt;sup>1</sup> Based on SGD:RMB and USD:SGD exchange rates of 4.6932 and 1.3526 as at 31 March 2022 respectively.

#### **Funding Sources**



### **Debt Currency Profile**









## **Prudent Capital Management**



## Low gearing with considerable debt headroom, strong interest coverage

	31 Mar 2022	31 Dec 2021
Gross borrowings	S\$517.2 mil	S\$518.6 mil
Aggregate leverage	26.2%	26.1%
Average debt maturity	1.0 years	1.2 years
Debt headroom <sup>1,2</sup>	S\$943 mil	S\$952 mil
Available undrawn facilities	S\$8 mil	S\$8 mil
Weighted average cost of debt (p.a.) <sup>3</sup>	4.4%	4.4%
Interest coverage ratio <sup>4</sup>	5.1 times	5.1 times

<sup>&</sup>lt;sup>1</sup> Debt headroom is computed based on total assets and assuming a corresponding increase in total assets with new debts raised.

- Low gearing of 26.2% provides considerable debt headroom to pursue potential acquisition opportunities.
- Total borrowings hedged to fixed rate and stable interest rate amount to 72%<sup>5</sup>.

<sup>&</sup>lt;sup>2</sup> Based on MAS prescribed leverage limit of 50%.

<sup>&</sup>lt;sup>3</sup> Includes borrowing-related fees.

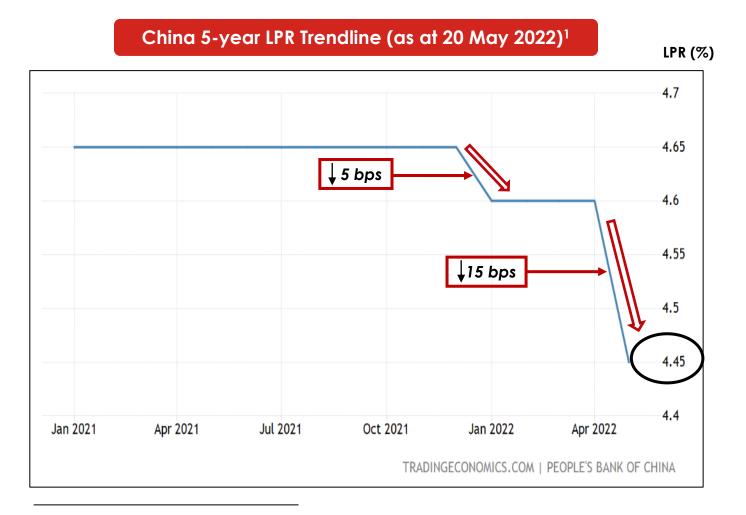
<sup>&</sup>lt;sup>4</sup> Based on dividing the trailing 12 months EBITDA (excluding the effects of any fair value changes of financial derivatives and investment properties, and foreign exchange translation) by the trailing 12 months interest expense and borrowing-related fees as set out in the CIS Code.

<sup>&</sup>lt;sup>5</sup> 40% of the offshore borrowings are hedged to fixed rate. Onshore RMB borrowings account for 54% of total borrowings as at 31 March 2022. Chinese Central Bank rate is observed to be generally stable.

# China Loan Prime Rate (LPR)



5-year LPR trimmed by 15 bps May 2022, the largest reduction since a revamp of the rate in 2019



- In January 2022, the 5-year LPR was lowered by 5 basis points (bps) from 4.65% to 4.6% — the first cut in nearly 2 years.
- On 20 May 2022, the People's Bank of China slashed its 5-year LPR for the second time this year, by 15 bps to 4.45%. This is the largest rate reduction since 2019.
- As the LPR is observed to be fairly stable with downward trend, the hedging on RMB-denominated loans to reduce the interest rate volatility is deemed unnecessary.
- 54% of Sasseur REIT's borrowings are RMBdenominated loans. A reduction of LPR will benefit the REIT.

<sup>&</sup>lt;sup>1</sup> Source: <u>tradingeconomics.com</u> as at 20 May 2022



## Portfolio Summary



## Quality properties in high growth cities with large population base



### Portfolio of 4 outlets

Total Valuation\*: RMB 8.50 billion / \$\$1.80 billion

\*Based on independent valuation as at 31 Dec 21 by Savills Real Estate Valuation (Beijing) Limited

As at 31 Dec	Valuation (RMB mil)			
Outlets	2019	2020	2021	
Chongqing Liangjiang	2,973	2,982	3,121	
Chongqing Bishan	824	809	838	
Hefei	2,795	2,758	2,883	
Kunming	1,620	1,593	1,655	
Portfolio	8,212	8,142	8,497	









## 1Q 2022 Outlet Sales Summary



### Portfolio sales recorded 3.6% dip year-on-year due to lower sales in March

Outlet Sales	1Q 2022 (RMB mil)	4Q 2021 (RMB mil)	1Q 2022 vs 4Q 2021 (%)	1Q 2021 (RMB mil)	1Q 2022 vs 1Q 2021 (%)
Chongqing Liangjiang	566.1	601.8	-5.9%	560.6	+1.0%
Chongqing Bishan	108.4	102.9	+5.4%	111.3	-2.6%
Hefei	244.0	268.6	-9.1%	244.2	-0.1%
Kunming	177.7	188.6	-5.8%	220.6	-19.5%
Portfolio	1,096.2	1,161.9	-5.7%	1,136.6	-3.6%

#### Lower Quarter-on-Quarter Sales due to:

- Buying momentum continued into the first two months of 2022 with the Chinese New Year promotions.
- However, buying sentiments weakened after outbreaks of COVID-19 across cities in China in early March. The Annual Spring Festival was postponed to 2Q 2022 (except Kunming Outlets).

#### Lower Year-on-Year 1Q Sales due to:

- COVID-19 outbreaks across other China cities in 1Q 2022 which affected shopper traffic.
- Sharper drop for Kunming Outlets due to two key macro-factors :
  - a. Fall in local tourists' arrivals due to inter-city travel restrictions.
  - b. Supply-chain disruptions due to lockdowns in Shanghai & some major logistical hubs in Quanzhou & Suzhou, which affected the inventory level of some popular brands.



## **Diversified Trade Mix**

### Wide variety of carefully curated trade sectors



### **Retail Trend**

#### vs 4Q21

#### **Fashion and Sports**

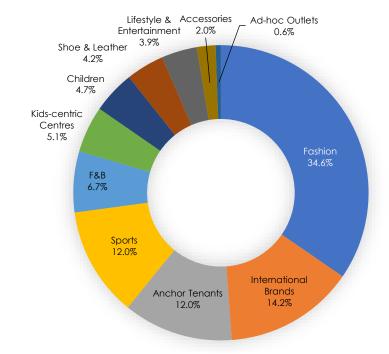
- Contribution to Gross Revenue increased Q-o-Q, despite relatively similar NLA proportion.
- Due to:
  - 1. Promotional events during festive seasons.
  - 2. Additional contributions from online sales.

#### **Domestic vs International** brands

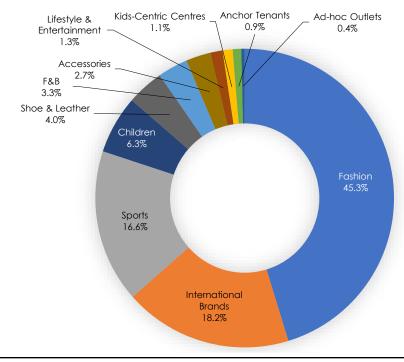
 Marginal drop in Gross Revenue contribution by International Brands, continuing to reflect the shift in preference of shoppers for domestic brands.

### Breakdown of NLA<sup>1</sup> by Trade Sector





### Breakdown of Revenue<sup>2</sup> by Trade Sector





60.8% 80.1%

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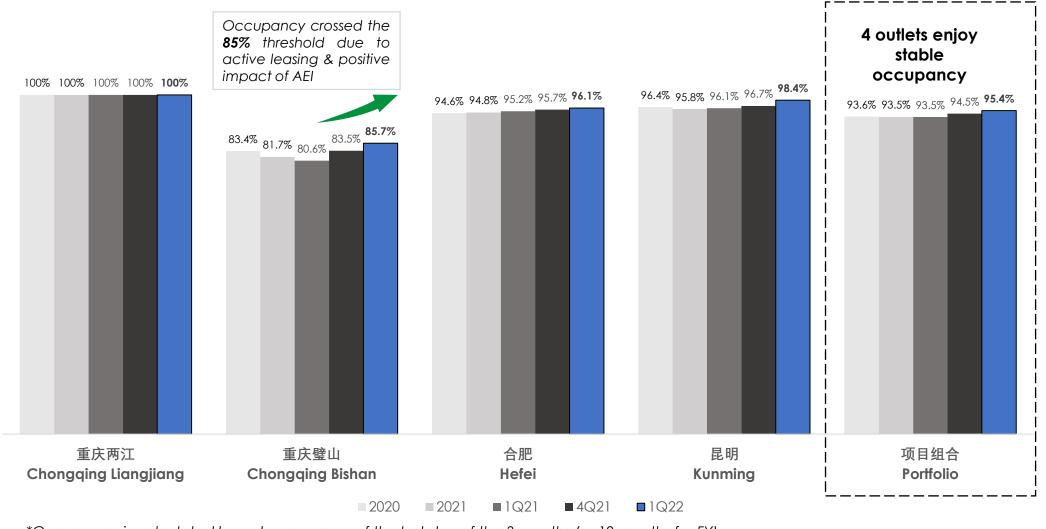
<sup>&</sup>lt;sup>1.</sup> As percentage of the portfolio's net lettable area as at 31 Mar 2022

<sup>2.</sup> As percentage of the portfolio's gross revenue as at 31 Mar 2022

# Portfolio Occupancy



### Portfolio occupancy reaching pre-COVID-19 level of 96%



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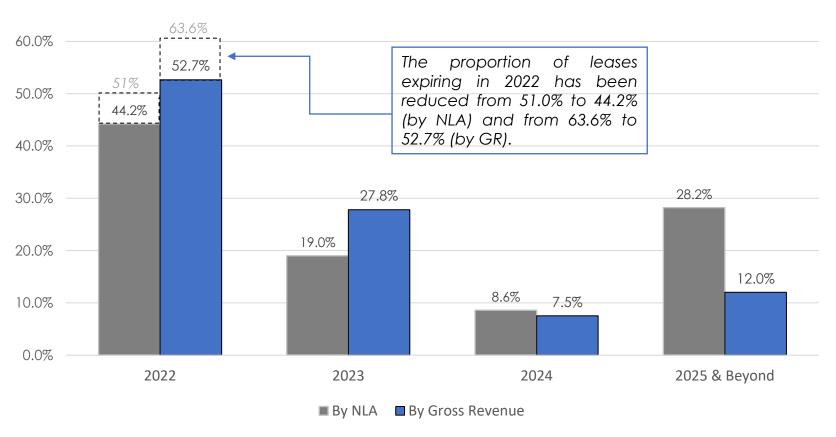
\*Occupancy is calculated based on average of the last day of the 3 months (or 12 months for FY).

## Weighted Average Lease Expiry (WALE)

## Deliberate short lease to optimise tenant mix



#### Lease Expiry by NLA & Gross Revenue



Weighted
Average Lease
Expiry (years)

1.3

By Gross Revenue

2.6

By Net Lettable Area

Lease expiry as at 31 March 2022

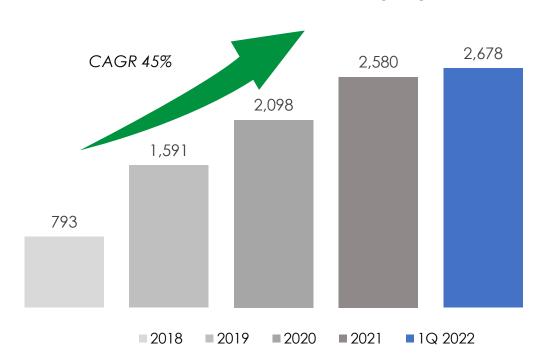
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## VIP Members - Growth by Outlets

### Double digit growth Y-o-Y



#### Total VIP Members on Portfolio ('000)

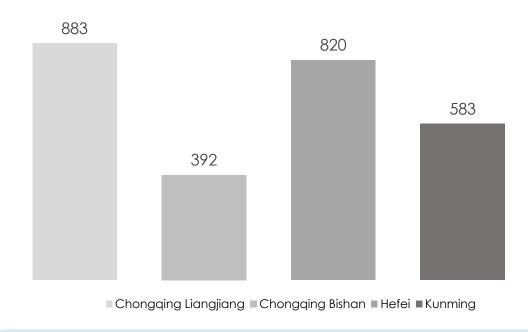


### Total VIP members as of 31 Mar 2021 is 2.68 million.

- Q-o-Q increase 3.8% (4Q 2021 vs 1Q 2022).
- Y-o-Y increase 22%<sup>1</sup> (1Q 2021 vs 1Q 2022).
- Contribution from VIP members >60%.

#### $^{\rm 1.}$ Minor adjustment to sync with Entrusted Manager's upgraded data system

#### Total VIP Members by Outlets ('000)



- Chongqing Liangjiang Outlets account for 33% of total portfolio members.
- VIP members increase Q-o-Q for the Outlets located in Chongqing Liangjiang, Chongqing Bishan, Hefei and Kunming by 3.0%, 4.6%, 4.3% and 3.7% respectively.

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## Chongqing Bishan Outlets Asset Enhancement Initiative

Enhanced upside potential with completion of AEI



On 9 February 2022, the sports-themed zone and pedestrian walkway were unveiled. Flagship factory outlet stores like ANTA and FILA launched their new products series at the same time, attracting shoppers with appealing discounts.











## 1Q 2022 Promotional Activities

Drawing shoppers through vibrant festive activities



### Chinese New Year (14 Jan 2022 – 6 Feb 2022)















### International Women's Day (8 Mar 2022)









## Riding on Latest Trends to Engage Shoppers

Supporting tenants through omni-channel outreach events



#### **Chongqing Liangjiang Outlets**



### **Chongqing Bishan Outlets**



Women's Day promotion: PT'SON livestream and free flowers with RMB 380 offline purchases.

#### **Kunming Outlets**



Tie dye design event organized for Women's Day to draw shoppers.

#### **Hefei Outlets**



WeChat livestreaming sales held every 1-2 weeks with giveaways to attract viewers.

Exclusive VIP members only events held by various luxury brands (COACH, Zegna, Bally and more).

ASSEUR REIT



## China's 2022 Macroeconomic Outlook

### Supported by domestic consumption growth





### Outlook

- China's gross domestic product ("GDP") grew 4.8% y-o-y to RMB 27 trillion for 1Q 2022.
- China's retail sales of consumer goods grew 3.3% y-o-y to RMB 10.9 trillion.
- Despite new waves of COVID-19 outbreaks in cities across China, the country will adopt policy measures to boost consumption<sup>4</sup>.
- Stimulus policies for hard-hit sectors such as catering, retail, tourism, civil aviation, and road, waterway and railway transportation will rolled out quickly with full support and assistance from the provincial governments<sup>5</sup>.
- In April 2022, total retail sales of consumer goods was RMB 2,948.3 billion, a y-o-y decrease of 11.1%.

Quote from Premier Li Keqiang's speech on 14 April 2022:

"Consumption is a steady driver of economic growth and bears on ensuring and improving people's livelihood."

<sup>&</sup>lt;sup>1</sup> GDP in 1Q 2022 reached RMB 27,017.8 billion – National Bureau of Statistics of China dated 19 April 2022

<sup>&</sup>lt;sup>2</sup> RMB 10.865.9 billion - National Bureau of Statistics of China dated 19 April 2022

<sup>&</sup>lt;sup>3</sup> 1Q 2022 the national per capita disposable income was RMB 10,345

<sup>&</sup>lt;sup>4</sup> State Council of the People's Republic of China dated 14 April 2022

<sup>&</sup>lt;sup>5</sup> https://www.china-briefing.com/news/china-releases-33-new-stimulus-measures-to-boost-economy/

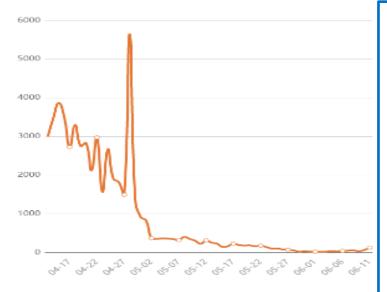
<sup>&</sup>lt;sup>6</sup> Total Retail Sales of Consumer Goods in the First Four Months of 2022 (stats.gov.cn)

## **Uncertain and Volatile Operating Environment**

### Challenging times ahead



- Weaker buying sentiments due to outbreak of COVID-19 resulted in lower sales in April and early May 2022.
- Our local operational teams are getting ready to launch aggressive marketing activities to attract shoppers and ensure a quick and strong rebound in our business once the COVID-19 outbreak in China eases.
- In addition, our unique EMA model, which has an in-built 3% annual escalation rate in the fixed component, will be able to mitigate the negative impact on weaker sales.



New COVID-19 Cases Trendline (as at 13 June 2022)<sup>1</sup>

- As at 13 June 2022, 84 symptomatic new cases were reported across various cities in China
- Both Beijing and Shanghai had eased widespread Covid curbs.
- Targeted partial lockdowns imposed in certain parts of both cities due to a rise in new cases recently.

- China's adopts Dynamic Zero COVID-19 measures<sup>2</sup>.
- The essence of this approach features swift and targeted response measures.
- To prevent sporadic outbreaks from developing into a large-scale resurgence.
- Vaccination totalled 3.32 billion<sup>3</sup>.
- From 15 April 2022, new cases across the country has been trending downwards, with the exception of 28 April 2022, following which the number of new cases dropped even further.

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<sup>1.3.</sup> Tencent COVID-19 Cases Daily Updates as at 13 June 2022

People's Daily 25 March 2022 <u>Dynamic zero-COVID approach effective, necessary - Opinion - Chinadaily.com.cn</u>



## Management Focus & Priorities



## Building resilience and preparing for next growth phase



- ✓ Attract shoppers through digitalization and proactive asset management strategy
- √ Maintain high portfolio occupancy > 95%
- ✓ Seek opportunities to consolidate higher ownership of Sasseur Hefei Outlets
- ✓ Sharpen appeal of outlets to take advantage of strong domestic consumption



- ✓ In active discussion with various lenders; target to complete the refinancing exercise by end of 2022
- ✓ De-risk current debt profile through staggered debt maturity at next refinancing opportunity
- √ Maintain robust balance sheet and acceptable gearing level



- √ Priority to acquire Sponsor's ROFR and/or Pipeline properties
- √ Target cities in China with large population base and attractive growth potential
- ✓ Target income-producing properties with attractive fundamentals and long-term growth potential





## Sponsor ROFR Assets – Xi'an Outlets

Large-scale outlet malls with good long-term growth potential



#### **Right Of First Refusal Properties**



#### Sasseur Xi'an Outlets

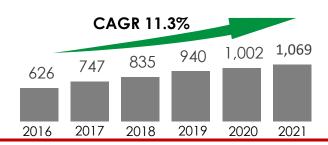
Opening Date Sep 2017

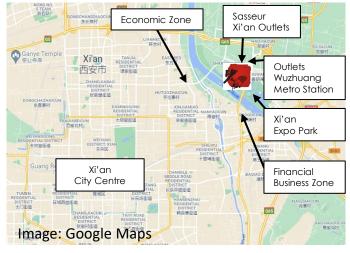
GFA (sgm) 141,708

Car Park Lots c.2,000

Xi'an Population ~13 million

#### Xi'an GDP (RMB Billion)





#### **Good Accessibility**

- Located in Chanba District, the only national ecological district in Xi'an
- Directly connected to Metro Line 3
- ~20 kilometers away from Xi'an city centre

#### **One-stop Shopping Destination**

 One of the largest outlet malls in the northwest region which carries approximately 400 brands including UME cinema, Super Children's Centre, Super Farm and a fitness centre







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## Sponsor ROFR Assets – Guiyang Outlets





#### **Right Of First Refusal Properties**



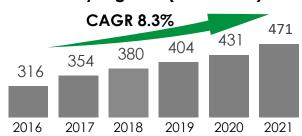
#### Sasseur Guiyang Outlets

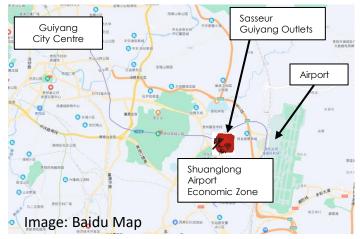
Opening Date Dec 2017
GFA (sqm) 193,520

Car Park Lots c.5,000

Guiyang Population ~6 million

#### Guiyang GDP (RMB Billion)





#### **Good Accessibility**

- Located at Shuanglong Airport Economic Zone, a core business area
- Easily accessible from the downtown centre being a 10-min drive from downtown centre

#### **Shopping Destination**

 Houses approximately 370 brands and offers an array of amenities including a cinema, restaurants and other lifestyle and entertainment facilities.



A S S E U R R E I T

## Potential Pipeline of Opportunities

Extending the growth prospects for Sasseur REIT



2011 2015 2017 2018



Opening Date: Jun 2011 GFA (sqm): ~45,873 Carpark lots:c. 5,000



Opening Date: May 2015 GFA (sqm): ~149,875 Carpark lots:c. 8,000



Opening Date: Sep 2017 GFA (sqm): ~172,128 Carpark lots:c. 4,000



Opening Date: Dec 2018 GFA (sqm): ~210,600 Carpark lots:c. 2,084

2019 \_\_\_\_\_\_ 2020 \_\_\_\_\_ 2021



Opening Date: Dec 2019 GFA (sqm): ~100,000 Carpark lots:c. 2,500



Opening Date: Nov 2020 GFA (sqm): ~74,987 Carpark lots:c. 1,500



Opening Date: Sep 2020 GFA (sqm): ~114,650 Carpark lots:c. 1,200



Opening Date: Sep 2021 GFA (sqm): ~77,843 Carpark lots:c. 1,500

## Sponsor's Growing Footprint in China







- Pipeline properties are 3<sup>rd</sup> party owned assets which Sasseur Group has ROFR over it.
- Sasseur REIT will be granted ROFR automatically if Sasseur Group exercises its ROFR.

	Fuzhou	Nanjing II	Shijiazhuang	Shenzhen	Shanghai	Wulumuqi
Opening Date (Tentative)	Sep 2022	Sep 2022	May 2023	May 2023	Dec 2023	May 2024
GFA (sqm)	~190,000	~100,000	~83,000	~150,000	~109,000	~126,000
Car Park Lots	c.2,800	c. 1,100	c. 3,500	c.2,200	c.2,500	c.2,000





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