
Unaudited Condensed Interim Financial Statements
For the Three Months and Full Year Ended 31 March 2026

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Condensed Interim Consolidated Statement of Profit or Loss and Other Comprehensive Income

	Note	The Group		Change %
		3 months ended 31.03.2026 RM'000	3 months ended 31.03.2025 RM'000	
Revenue	4	117,929	116,635	1%
Cost of sales		(68,370)	(60,292)	13%
Gross profit		<u>49,559</u>	<u>56,343</u>	(12%)
Other income	5	60,501	4,347	>100%
Selling and administrative expenses		(17,677)	(11,711)	51%
Other operating expenses		(69)	(1,832)	(96%)
Operating profit		<u>92,314</u>	<u>47,147</u>	96%
Finance costs		(4,088)	(5,220)	(22%)
Share of results of equity accounted joint ventures, net of tax		(1,030)	1,729	<(100%)
Share of results of equity accounted associates, net of tax		(387)	(218)	78%
Profit before tax	6	<u>86,809</u>	<u>43,438</u>	100%
Income tax expense	7	(5,409)	(8,286)	(35%)
Profit for the financial period		<u>81,400</u>	<u>35,152</u>	>100%

Condensed Interim Consolidated Statement of Profit or Loss and Other Comprehensive Income (Cont'd)

	The Group		Change %
	3 months ended 31.03.2026 RM'000	3 months ended 31.03.2025 RM'000	
Other comprehensive income/(loss)			
Fair value gain on financial assets through other comprehensive income	-	1,396	(100%)
Foreign currency translation loss arising from foreign operations	(377)	(5,081)	(93%)
Other comprehensive loss for the financial period, net of tax	<u>(377)</u>	<u>(3,685)</u>	(90%)
Total comprehensive income for the financial period	<u>81,023</u>	<u>31,467</u>	>100%
Profit attributable to:			
Owners of the parent	78,926	30,375	>100%
Non-controlling interest	2,474	4,777	(48%)
Profit for the financial period	<u>81,400</u>	<u>35,152</u>	>100%
Total comprehensive income attributable to:			
Owners of the parent	78,549	26,690	>100%
Non-controlling interest	2,474	4,777	(48%)
Total comprehensive income for the financial period	<u>81,023</u>	<u>31,467</u>	>100%
Earnings per share for profit for the period attributable to the owners of the Company			
Weighted average number of shares in issue (basic)	398,253,018	393,398,425	
Weighted average number of shares in issue (diluted)	404,199,102	399,282,225	
Basic earnings per share (Malaysia sen)	19.82	7.72	
Diluted earnings per share (Malaysia sen)	<u>19.53</u>	<u>7.61</u>	

Condensed Interim Statements of Financial Position

	Note	The Group		The Company	
		31.03.2026 RM'000	31.12.2025 RM'000	31.03.2026 RM'000	31.12.2025 RM'000
ASSETS					
Non-current assets					
Property, plant and equipment	10	784,789	808,677	-	-
Subsidiaries		-	-	1,619,594	1,621,118
Associates		3,789	4,176	-	-
Joint ventures		5,241	6,271	-	-
		<u>793,819</u>	<u>819,124</u>	<u>1,619,594</u>	<u>1,621,118</u>
Current assets					
Inventories		264,808	212,919	-	-
Trade and other receivables	11	182,425	203,018	-	-
Prepayments		10,960	7,746	83	126
Cash and bank balances		241,086	193,416	161	121
Fixed deposits		9,410	9,371	-	-
Current tax recoverable		4,493	6,109	-	-
		<u>713,182</u>	<u>632,579</u>	<u>244</u>	<u>247</u>
TOTAL ASSETS		<u>1,507,001</u>	<u>1,451,703</u>	<u>1,619,838</u>	<u>1,621,365</u>
EQUITY AND LIABILITIES					
Equity					
Share capital	12	230	230	230	230
Share premium	12	590,109	590,109	590,109	590,109
Treasury shares		(8,326)	(4,097)	(8,326)	(4,097)
Other reserves		86,455	82,233	789,329	784,730
Retained earnings/ (Accumulated losses)		240,418	157,263	(9,197)	(4,795)
		<u>908,886</u>	<u>825,738</u>	<u>1,362,145</u>	<u>1,366,177</u>
Non-controlling interest		<u>21,412</u>	<u>18,938</u>	<u>-</u>	<u>-</u>
Total equity		<u>930,298</u>	<u>844,676</u>	<u>1,362,145</u>	<u>1,366,177</u>
Non-current liabilities					
Deferred tax liabilities		23,283	23,283	-	-
Borrowings	13	307,347	326,898	177,294	189,811
Lease liabilities		347	580	-	-
Trade and other payables	14	-	8,467	-	-
		<u>330,977</u>	<u>359,228</u>	<u>177,294</u>	<u>189,811</u>

Condensed Interim Statements of Financial Position (Cont'd)

	Note	The Group		The Company	
		31.03.2026 RM'000	31.12.2025 RM'000	31.03.2026 RM'000	31.12.2025 RM'000
EQUITY AND LIABILITIES (Cont'd)					
Current liabilities					
Borrowings	13	97,793	98,548	22,204	22,666
Lease liabilities		917	903	-	-
Trade and other payables	14	106,661	108,381	30,789	15,203
Provision for financial guarantee		27,406	27,508	27,406	27,508
Current tax payable		12,949	12,459	-	-
		<u>245,726</u>	<u>247,799</u>	<u>80,399</u>	<u>65,377</u>
Total liabilities		<u>576,703</u>	<u>607,027</u>	<u>257,693</u>	<u>255,188</u>
TOTAL EQUITY AND LIABILITIES		<u>1,507,001</u>	<u>1,451,703</u>	<u>1,619,838</u>	<u>1,621,365</u>

Condensed Interim Statements of Changes in Equity

	Share capital RM'000	Share premium RM'000	Treasury shares RM'000	Contributed surplus RM'000	Foreign currency translation reserve RM'000	Capital reserve RM'000	Fair value reserve RM'000	Share grant reserve RM'000	Retained earnings/ (Accumulated losses) RM'000	Equity attributable to owners of the parent RM'000	Non-controlling interest RM'000	Total equity RM'000
The Group												
At 1 January 2026	230	590,109	(4,097)	-	75,752	359	-	6,122	157,263	825,738	18,938	844,676
Profit for the period	-	-	-	-	-	-	-	-	78,926	78,926	2,474	81,400
Transfer from subsidiary holdings	-	-	(4,229)	-	-	-	-	-	4,229	-	-	-
Recognition of Share grant plan	-	-	-	-	-	-	-	4,599	-	4,599	-	4,599
Other comprehensive loss for the period :-												
- Foreign currency translation differences	-	-	-	-	(377)	-	-	-	-	(377)	-	(377)
At 31 March 2026	230	590,109	(8,326)	-	75,375	359	-	10,721	240,418	908,886	21,412	930,298
At 1 January 2025	227	586,604	(4,097)	3,937	109,052	359	(3,366)	2,055	(133,989)	560,782	13,780	574,562
Profit for the period	-	-	-	-	-	-	-	-	30,375	30,375	4,777	35,152
Recognition of Share grant plan	-	-	-	-	-	-	-	818	-	818	-	818
Other comprehensive gain/(loss):-												
- Fair value gain on financial asset	-	-	-	-	-	-	1,396	-	-	1,396	-	1,396
- Foreign currency translation differences	-	-	-	-	(5,081)	-	-	-	-	(5,081)	-	(5,081)
At 31 March 2025	227	586,604	(4,097)	3,937	103,971	359	(1,970)	2,873	(103,614)	588,290	18,557	606,847

Condensed Interim Statements of Changes in Equity (Cont'd)

	Share capital RM'000	Share premium RM'000	Treasury shares RM'000	Contributed surplus RM'000	Capital surplus RM'000	Share grant reserve RM'000	Accumulated losses RM'000	Equity attributable to owners of the parent RM'000
The Company								
At 1 January 2026	230	590,109	(4,097)	-	778,608	6,122	(4,795)	1,366,177
Loss for the period	-	-	-	-	-	-	(4,402)	(4,402)
Transfer from subsidiary holdings	-	-	(4,229)	-	-	-	-	(4,229)
Recognition of Share grant plan	-	-	-	-	-	4,599	-	4,599
At 31 March 2026	230	590,109	(8,326)	-	778,608	10,721	(9,197)	1,362,145
At 1 January 2025	227	586,604	(4,097)	3,937	778,608	2,055	(83,025)	1,284,309
Loss for the period	-	-	-	-	-	-	(4,924)	(4,924)
Recognition of Share grant plan	-	-	-	-	-	818	-	818
At 31 March 2025	227	586,604	(4,097)	3,937	778,608	2,873	(87,949)	1,280,203

Condensed Interim Consolidated Statements of Cash Flows

	The Group	
	3 months ended 31.03.2026 RM'000	3 months ended 31.03.2025 RM'000
Operating activities		
Profit before tax	86,809	43,438
<i>Adjustments for:</i>		
Depreciation of property, plant and equipment	14,942	10,586
Dividend income	(1)	-
Gain on disposal of property, plant and equipment	(59,327)	-
Impairment losses on trade and other receivables made/(reversed)	69	(3,420)
Interest expense	4,088	5,220
Interest income	(590)	(506)
Share of results of equity accounted joint ventures, net of tax	1,030	(1,729)
Share of results of equity accounted associate, net of tax	387	218
Total adjustments	(39,402)	10,369
Operating cash before working capital changes	47,407	53,807
Changes in working capital:		
Changes in inventories	(51,889)	(18,278)
Changes in receivables	15,067	51,698
Changes in prepayments	(3,222)	(1,869)
Changes in payables	14,666	(38,337)
Total changes in working capital	(25,378)	(6,786)
Cash from operations	22,029	47,021
Interest paid	(269)	(492)
Taxes paid, net of refund	(3,340)	(3,246)
Net cash from operating activities	18,420	43,283

Condensed Interim Consolidated Statements of Cash Flows (Cont'd)

	The Group	
	3 months ended 31.03.2026 RM'000	3 months ended 31.03.2025 RM'000
Investing activities		
Repayments from associates	118	963
Repayments to joint ventures	(13,681)	(14,749)
Acquisition of property, plant and equipment	(11,055)	(18,498)
Interest received	590	506
Dividend received	1	-
Proceeds from disposal of property, plant and equipment	77,203	-
Proceed from redemption of debt instruments	-	4,530
Net cash from/(used in) investing activities	53,176	(27,248)
Financing activities		
Repayments of borrowings	(18,071)	(19,243)
Interest paid	(4,729)	(5,415)
Payments of lease liabilities	(236)	(216)
Increased in fixed deposits pledged	(245)	-
Decreased in restricted cash with licensed banks	5,597	3,183
Net cash used in financing activities	(17,684)	(21,691)
Net changes in cash and cash equivalents	53,912	(5,656)
Effects of exchange fluctuations on cash and cash equivalents	(851)	(314)
Cash and cash equivalents at 1 January	183,141	120,044
Cash and cash equivalents at 31 March	236,202	114,074
Cash and cash equivalents comprise the following as at the statements of financial position date:		
Cash and bank balances	241,086	103,631
Fixed deposits with licensed banks	9,410	22,306
	250,496	125,937
Less: Restricted cash with licensed banks	(5,798)	(7,646)
Less: Restricted fixed deposits with licensed banks	(8,496)	(4,217)
Total cash and cash equivalents	236,202	114,074

Notes to the Condensed Interim Consolidated Financial Statements

1. Corporate information

Nam Cheong Limited (the "Company") is incorporated as a limited liability company and domiciled in Bermuda. The Company's shares are publicly traded on the Mainboard of the Singapore Exchange. These condensed interim consolidated financial statements as at and for the three months ended 31 March 2026 comprise the Company and its subsidiaries (collectively, the "Group").

The principal activities of the Company are those relating to investment holding. The principal activities of the Group are those of shipbuilding and vessel chartering.

2. Basis of preparation

The condensed interim financial statements for the three months ended 31 March 2026 have been prepared in accordance with IAS 34 Interim Financial Reporting of International Financial Reporting Standards ("IFRS"). The condensed interim financial statements do not include all the information required for a complete set of financial statements. However, selected explanatory notes are included to explain events and transactions that are significant to an understanding of the changes in the Group's financial position and performance of the Group since the last annual financial statements for the year ended 31 December 2025.

The accounting policies adopted are consistent with those of the previous financial year which were prepared in accordance with IFRS, except for the adoption of new and amended standards as set out in Note 2.1.

The financial statements are presented in Malaysia ringgit ("RM") which is the Company's functional currency. All financial information is presented in RM and rounded to the nearest thousand, unless otherwise stated.

2.1. New and amended standards adopted by the Group

A number of amendments to Standards have become applicable for the current reporting period. The Group did not have to change its accounting policies or make retrospective adjustments as a result of adopting those standards.

2.2. Use of judgements and estimates

In preparing the condensed interim financial statements, management has made judgements, estimates and assumptions that affect the application of accounting policies and the reported amounts of assets and liabilities, income and expense. Actual results may differ from these estimates.

The significant judgements made by management in applying the Group's accounting policies and the key sources of estimation uncertainty were the same as those that applied to the audited consolidated financial statements as at and for the year ended 31 December 2025.

Estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognised in the period in which the estimates are revised and in any future periods affected.

3. Seasonal operations

Other than the vessels utilisation of the chartering business which is affected by monsoon, the Group's businesses are not affected significantly by seasonal or cyclical factors during the financial period.

Notes to the Condensed Interim Consolidated Financial Statements (Cont'd)

4. Segment and revenue information

The Group is organised into the following main business segments:

- (i) Shipbuilding
- (ii) Vessel chartering
- (iii) Others - investment holding and trading of vessel machineries

	Shipbuilding RM'000	Chartering RM'000	Others RM'000	Eliminations RM'000	Total RM'000
3 months ended 31 March 2026					
Revenue					
External revenue	-	117,929	-	-	117,929
Results					
Interest income	80	510	-	-	590
Depreciation of property, plant and equipment	(429)	(14,513)	-	-	(14,942)
Gain on disposal of property, plant and equipment	-	59,327	-	-	59,327
Impairment losses on trade and other receivables reversed/(made)	2	(332)	261	-	(69)
Finance costs	-	(2,713)	(1,375)	-	(4,088)
Share of results of joint ventures	-	(1,030)	-	-	(1,030)
Share of results of associates	-	-	(387)	-	(387)
(Loss)/Profit before tax	(2,890)	95,609	(5,910)	-	86,809
As at 31 March 2026					
Additions to non-current assets	1,257	9,798	-	-	11,055
Investment in joint ventures	-	-	5,241	-	5,241
Investment in associate	-	-	3,789	-	3,789
Segment assets*	1,282,284	2,863,303	1,684,744	(4,327,823)	1,502,508
Segment liabilities**	1,030,570	2,451,551	587,392	(3,529,042)	540,471

Notes to the Condensed Interim Consolidated Financial Statements (Cont'd)

4. Segment and revenue information (Cont'd)

	Shipbuilding RM'000	Chartering RM'000	Others RM'000	Eliminations RM'000	Total RM'000
3 months ended 31 March 2025					
Revenue					
External revenue	-	116,635	-	-	116,635
Results					
Interest income	105	401	-	-	506
Depreciation of property, plant and equipment	(1,855)	(8,731)	-	-	(10,586)
Impairment losses on trade and other receivables (made)/reversed	633	2,781	6	-	3,420
Finance costs	-	(4,472)	(748)	-	(5,220)
Share of results of joint ventures	-	1,729	-	-	1,729
Share of results of associates	-	-	(218)	-	(218)
(Loss)/Profit before tax	(5,523)	55,563	(6,602)	-	43,438
As at 31 December 2025					
Additions to non-current assets	66,536	39,222	-	-	105,758
Investment in joint ventures	-	-	6,271	-	6,271
Investment in associate	-	-	4,176	-	4,176
Segment assets*	1,153,048	2,495,811	1,662,214	(3,865,479)	1,445,594
Segment liabilities**	930,204	2,177,946	560,246	(3,097,111)	571,285

* Excludes current tax recoverable

** Exclude current tax payable and deferred tax liabilities

Notes to the Condensed Interim Consolidated Financial Statements (Cont'd)

4. Segment and revenue information (Cont'd)

Revenue and non-current assets information based on the geographical location of customers and assets respectively are as follows:

	3 months ended 31.03.2026 RM'000	3 months ended 31.03.2025 RM'000
Revenue		
Malaysia	93,863	105,417
Middle East	13,346	4,933
South East Asia	10,720	6,285
	<u>117,929</u>	<u>116,635</u>
	31.03.2026 RM'000	31.12.2025 RM'000
Non-current assets		
Malaysia	793,819	819,124
Singapore	-	-
	<u>793,819</u>	<u>819,124</u>

Non-current assets information presented above consist of the following items as presented in the consolidated statement of financial position.

	31.03.2026 RM'000	31.12.2025 RM'000
Property, plant and equipment	784,789	808,677
Investment in associates	3,789	4,176
Investment in joint ventures	5,241	6,271
	<u>793,819</u>	<u>819,124</u>

Notes to the Condensed Interim Consolidated Financial Statements (Cont'd)

5. Other income

	The Group	
	3 months ended 31.03.2026 RM'000	3 months ended 31.03.2025 RM'000
Dividend income	1	-
Foreign exchange gain	511	-
Gain on disposal of property, plant and equipment	59,327	-
Impairment losses on trade and other receivables reversed	-	3,420
Interest income	590	506
Miscellaneous	71	417
Rental income	1	4
	60,501	4,347

6. Profit before tax

	The Group	
	3 months ended 31.03.2026 RM'000	3 months ended 31.03.2025 RM'000

The following amounts have been included in arriving at profit before tax:

Cost of sales

Depreciation of property, plant and equipment	14,374	10,098
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Administrative expenses

Depreciation of property, plant and equipment	568	488
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Other operating expenses

Foreign exchange loss	-	1,832
Impairment losses on trade and other receivables made	69	-

Notes to the Condensed Interim Consolidated Financial Statements (Cont'd)

7. Income tax expense

The Group calculates the period income tax expense using the tax rate that would be applicable to the expected total annual earnings. The major components of income tax expense in the condensed interim consolidated statement of profit or loss are:

	The Group	
	3 months ended 31.03.2026 RM'000	3 months ended 31.03.2025 RM'000
Current income tax expense:		
- Current period	5,441	8,286
- Over provision in prior year	(32)	-
	5,409	8,286

8. Related party transactions

In addition to the related party information disclosed elsewhere in the condensed interim financial statements, the following are transactions with related parties made at terms agreed between the parties:

	The Group	
	3 months ended 31.03.2026 RM'000	3 months ended 31.03.2025 RM'000
Other related parties in which directors and key management have interest		
- purchases	83	37
- rental expense	253	216
	253	216

9. Net asset value

	The Group		The Company	
	31.03.2026	31.12.2025	31.03.2026	31.12.2025
Net asset value per ordinary share (Malaysia sen)	227.6	206.8	341.1	342.2
Ordinary shares in issue	399,282,225	399,282,225	399,282,225	399,282,225

Notes to the Condensed Interim Consolidated Financial Statements (Cont'd)

10. Property, plant and equipment

During the three months ended 31 March 2026, there were acquisition of assets amounting to RM11,055,000 (31 December 2025: RM85,906,000) and disposal of assets with a total carrying amount of RM17,876,000 (31 December 2025: RM18,314,000).

11. Trade and other receivables

	The Group		The Company	
	31.03.2026 RM'000	31.12.2025 RM'000	31.03.2026 RM'000	31.12.2025 RM'000
Current				
Trade receivables from:				
- third parties	152,046	167,651	-	-
- joint ventures	3,542	2,823	-	-
Less: Allowance for impairment losses				
- third parties	(6,589)	(7,332)	-	-
- joint ventures	(954)	(954)	-	-
	<u>148,045</u>	<u>162,188</u>	<u>-</u>	<u>-</u>
Amounts due from joint ventures (non-trade)	36,844	41,987	53	54
Amounts due from associates (non-trade)	1,159	1,288	-	-
Deposits and other receivables	9,917	10,330	-	-
Less: Allowance for impairment losses				
- amounts due from joint ventures (non-trade)	(10,074)	(10,106)	(53)	(54)
- amounts due from associate (non-trade)	(17)	(17)	-	-
- other receivables	(3,449)	(2,652)	-	-
	<u>34,380</u>	<u>40,830</u>	<u>-</u>	<u>-</u>
Total trade and other receivables	<u>182,425</u>	<u>203,018</u>	<u>-</u>	<u>-</u>

Notes to the Condensed Interim Consolidated Financial Statements (Cont'd)

11. Trade and other receivables (Cont'd)

The aging analysis of trade receivables are as follows:

	31.03.2026 RM'000	Financial year of which respective sales were reported
The Group		
Not impaired:		
Not past due	44,385	2026
Past due 1 to 3 months	69,655	2026
Past due 3 to 6 months	9,448	2025
Past due more than 6 months	24,557	2023 -2025
	<u>148,045</u>	
Past due and impaired	7,543	2016 - 2025
	<u>155,588</u>	

Receivables that were determined to be impaired as at 31 March 2026 are related to those which have been past due and have insufficient information to justify recoverability of the respective receivables, including those which are related to customers who are facing financial difficulties in fulfilling their obligations.

Those receivables that were determined to be impaired were not from the Group's major customers. The Group has ceased to transact with customers which outstanding debts are deemed doubtful of collection.

As at even date, RM69.9 million (or 47%) of the net trade receivables of RM148.0 million in 1Q2026 has been collected from the customers subsequent to 1Q2026. The Group continue to monitor the aging and collection of receivables on an on-going basis. For those receivables which are past due and doubtful of collection, reminders have been sent to the relevant customers before issuance of demand letters and the recovery of debts via legal proceedings where necessary.

12. Share capital and share premium

	The Group and The Company			
	31.03.2026 '000	31.12.2025 '000	31.03.2026 RM'000	31.12.2025 RM'000
<u>Share capital</u>	Number of ordinary shares			
Issued and fully paid				
At 1 January	399,349	393,465	230	227
Issuance of :-				
- Award Shares pursuant to the NCMIP 2024	-	5,884	-	3
At 31 March/31 December	<u>399,349</u>	<u>399,349</u>	<u>230</u>	<u>230</u>

Notes to the Condensed Interim Consolidated Financial Statements (Cont'd)

12. Share capital and share premium (Cont'd)

	The Group and The Company	
	31.03.2026	31.12.2025
<u>Share premium</u>	RM'000	RM'000
At 1 January	590,109	586,604
Issuance of :-		
- Award Shares pursuant to the NCMIP 2024	-	3,505
At 31 March/31 December	<u>590,109</u>	<u>590,109</u>

Share premium is the amount subscribed for ordinary shares in the capital of the Company in excess of the nominal value.

On 9 April 2025 and 8 October 2025, pursuant to the terms of the Nam Cheong Management Incentive Plan 2024 ("NCMIP 2024"), an aggregate of 5,884,000 Award Shares were issued and allotted by the Company.

13. Borrowings

	The Group		The Company	
	31.03.2026	31.12.2025	31.03.2026	31.12.2025
	RM'000	RM'000	RM'000	RM'000
Bilateral facilities debt (secured)	6,211	6,234	-	-
Term loan (secured)	76,527	77,184	-	-
Term loan (unsecured)	322,402	342,028	199,498	212,477
	<u>405,140</u>	<u>425,446</u>	<u>199,498</u>	<u>212,477</u>
Represented by:				
Current	97,793	98,548	22,204	22,666
Non-current	307,347	326,898	177,294	189,811
	<u>405,140</u>	<u>425,446</u>	<u>199,498</u>	<u>212,477</u>

Scheme of Arrangement in 2024 (the "2024 Scheme")

The Group and the Company obtained creditors' approval for the 2024 Scheme on 3 November 2023. The 2024 Scheme was subsequently sanctioned by the High Court of Malaya on 21 December 2023. Subsequently, on 29 February 2024, the proposed resolutions related to the restructuring was approved by the Company's shareholders at a Special General Meeting for inter alia the issuance of new shares pursuant to the restructuring. On 30 March 2024, the Group concluded the debt restructuring exercise via 2024 Scheme and the Debt Restructuring Master Agreement ("DRMA").

Following the issuance and allotment of the Conversion Shares, Settlement Shares and Placement Shares by the Company on 12 March 2024, and together with the payment of Conversion Cash by the Company to eligible creditors pursuant to the 2024 Scheme on or before 14 March 2024, the 2024 Scheme and the DRMA have become fully effective and unconditional on 30 March 2024.

Notes to the Condensed Interim Consolidated Financial Statements (Cont'd)

13. Borrowings (Cont'd)

Non-sustainable Debt

Pursuant to the 2024 Scheme, an aggregate of 176,193,435 Conversion Shares were allotted and issued at an issue price of S\$0.40 per Conversion Shares to the Scheme Creditors in consideration of the repayment of outstanding debts and liabilities of the Company in accordance with the terms of the 2024 Scheme.

Bilateral Facilities Debt

The Group has on 30 March 2024 concluded the debt restructuring exercise. Pursuant to the 2024 Scheme the maturity date of the Bilateral Facilities Debt has been restructured and extended up to 31 March 2031. In accordance with the DRMA, effective from 1 April 2026, the remaining balance of the Bilateral Facilities Debt as at 31 March 2026 has been converted to Tranche 2 RTL B, which is repayable over 5 annual instalments ranges between RM497,000 to RM1,863,000 per instalment commencing 31 March 2027.

Term Loan (Secured)

Pursuant to 2024 Scheme, RM21,932,080 of the Bilateral Facilities Debt was restructured as the Restructured Term Loan (Secured). The tenure of Restructured Term Loan ("RTL") 1A is from 30 March 2024 to 31 March 2031. Interest rates is charged at cost of funds plus 1 to 2% per annum. The principal of RTL 1A shall be repaid in 84 monthly instalments ranges between RM127,000 to RM468,000 per instalment commencing 30 April 2024.

Term Loan (Unsecured)

The Sustainable Debt was restructured as RTL 1B and RTL B respectively. The tenure of both RTL 1B and RTL B is from 30 March 2024 to 31 March 2031. Interest rates range between 3% to cost of fund plus 2% per annum. The principal of RTL 1B shall be repaid in 14 semi-annual instalments ranges between RM7,500,000 to RM27,500,000 per instalment commencing 30 September 2024. Whereas the principal of RTL B shall be repaid in 7 annual instalments ranges between RM13,000,000 to RM52,000,000 per instalment commencing 31 March 2025.

Security

The Bilateral facilities debts and Term Loan (Secured) are secured by the underlying assets, comprising leasehold lands, buildings and vessels with carrying amount of RM Nil (31 December 2025: RM5,164,000), RM Nil (31 December 2025: RM1,439,000) and RM109,895,000 (31 December 2025: RM110,587,000), respectively.

The Group intends to fulfil its payment obligations in the next 12 months via its cash and bank balances, collection from receivables and the positive cashflow expected to be generated from operations over the next 12 months. Barring any unforeseen circumstances, the Group is on track to fulfil its debt obligations.

Notes to the Condensed Interim Consolidated Financial Statements (Cont'd)

14. Trade and other payables

	The Group		The Company	
	31.03.2026	31.12.2025	31.03.2026	31.12.2025
	RM'000	RM'000	RM'000	RM'000
Non-current				
Trade payables - third parties	-	8,467	-	-
	-	8,467	-	-
Current				
Trade payables:				
- third parties	53,003	55,038	-	-
- associates	201	52	-	-
Amount due to subsidiaries (non-trade)	-	-	22,218	6,451
Amounts due to joint ventures (non-trade)	5,087	5,087	-	-
Amounts due to associates (non-trade)	102	113	-	-
Accrued expenses	12,442	16,336	1,212	1,473
Deposits and other payables	8,525	2,317	382	42
Interest payables	25,877	27,546	6,977	7,237
	105,237	106,489	30,789	15,203
Service tax payable	1,350	1,834	-	-
Withholding tax payable	74	58	-	-
	106,661	108,381	30,789	15,203
Total trade and other payables	106,661	116,848	30,789	15,203

15. Financial assets and financial liabilities

Set out below is an overview of the financial assets and financial liabilities of the Group and of the Company as at 31 March 2026 and 31 December 2025:

	The Group		The Company	
	31.03.2026	31.12.2025	31.03.2026	31.12.2025
	RM'000	RM'000	RM'000	RM'000
Financial assets at amortised cost				
Trade and other receivables	182,425	203,018	-	-
Cash and bank balances	241,086	193,416	161	121
Fixed deposits	9,410	9,371	-	-
	432,921	405,805	161	121
Financial liabilities at amortised cost				
Bilateral facilities debt	6,211	6,234	-	-
Term loans	398,929	419,212	199,498	212,477
Lease liabilities	1,264	1,483	-	-
Trade and other payables	105,237	114,956	30,789	15,203
Provision for financial guarantee	27,406	27,508	27,406	27,508
	539,047	569,393	257,693	255,188

Other Information Required by Listing Rule Appendix 7.2

1. A statement showing all sales, transfers, disposal, cancellation and/or use of treasury shares as at the end of the current financial period reported on preceding year.

During the first quarter of 2026, a total of 1,143,564 shares were transferred from subsidiary holdings to treasury shares of the Company. As at 31 March 2026, 1,210,349 shares were held as treasury shares by the Company (31 December 2025: 66,785 shares) .

2. A statement showing all sales, transfers, cancellation and/or use of subsidiary holdings as at the end of the current financial period reported on.

During the first quarter of 2026, a total of 1,143,564 shares were transferred from subsidiary holdings to treasury shares of the Company. As at 31 March 2026, no shares were held as subsidiary holdings (31 December 2025: 1,143,564 shares) .

3. Whether the figures have been audited, or reviewed and in accordance with which standard (e.g. the Singapore Standard on Auditing 910 (Engagements to Review Financial Statements), or an equivalent standard).

The condensed consolidated statement of financial position of Nam Cheong Limited and its subsidiaries as at 31 March 2026 and the related condensed consolidated profit or loss and other comprehensive income, condensed consolidated statement of changes in equity and condensed consolidated statement of cash flows for the three-months period then ended and certain explanatory notes have not been audited or reviewed.

4. Where the figures have been audited or reviewed, the auditors' report (including any modifications or emphasis of matter).

Not applicable.

5. Whether the same accounting policies and methods of computation as in the issuer's most recently audited annual financial statements have been applied.

The accounting policies and methods of computation for the current reporting period adopted are consistent with those stated in the Annual Report for the financial year ended 31 December 2025.

6. If there are any changes in the accounting policies and methods of computation, including any required by an accounting standard, what has changed, as well as the reasons for, and the effect of, the change.

The accounting policies and methods of computation for the current reporting period adopted are consistent with those stated in the Annual Report for the financial year ended 31 December 2025.

Other Information Required by Listing Rule Appendix 7.2 (Cont'd)

7. A review of the performance of the group, to the extent necessary for a reasonable understanding of the group's business. The review must discuss any significant factors that affected the turnover, costs, and earnings of the group for the current financial period reported on, including (where applicable) seasonal or cyclical factors. It must also discuss any material factors that affected the cash flow, working capital, assets or liabilities of the group during the current financial period reported on.

Review of Group Performance

(a) Condensed Interim Consolidated Statement of Profit or Loss and Other Comprehensive Income

1Q2026 vs 1Q2025

	1Q2026				1Q2025				Variance			
	Revenue		Gross Profit		Revenue		Gross Profit		Revenue		Gross Profit	
	RM'000	%	RM'000	%	RM'000	%	RM'000	%	RM'000	%	RM'000	%
Shipbuilding	-	-	-	-	-	-	-	-	-	-	-	-
Vessel Chartering	117,929	100%	49,559	42%	116,635	100%	56,343	48%	1,294	1%	(6,784)	(12%)
Total	117,929	100%	49,559	42%	116,635	100%	56,343	48%	1,294	1%	(6,784)	(12%)

Despite a smaller fleet size, the Group delivered revenue of RM117.9 million for the three months ended 31 March 2026 ("1Q2026"), up 1% year-on-year ("yoy"), primarily driven by improved vessel utilisation as more long-term charter contracts commenced and began contributing to earnings. Vessel utilisation rose to 58% in 1Q2026 from 48% in the previous corresponding three months ended 31 March 2025 ("1Q2025"), reflecting a higher mix of vessels operating under long-term charters.

The shipbuilding segment did not register any revenue for both 1Q2026 and 1Q2025 as there was no vessel scheduled for delivery during the period.

Gross profit for 1Q2026 was RM49.6 million, with gross margin moderating to 42% from 48% in 1Q2025 due to higher operating costs for the Group's vessel deployed in the Middle East, which was chartered to the region prior to escalation of geopolitical tensions.

Other income increased from RM4.3 million in 1Q2025 to RM60.5 million in 1Q2026 mainly due to the gain on disposal of vessel of RM59.3 million during the period.

Other Information Required by Listing Rule Appendix 7.2 (Cont'd)

7. (Contd.)

Review of Group Performance (Contd.)

(a) Condensed Interim Consolidated Statement of Profit or Loss and Other Comprehensive Income (Cont'd)

1Q2026 vs 1Q2025

Selling and administrative expenses increased by 51% yoy to RM17.7 million for 1Q2026, mainly due to increase in staff cost during the period.

Other operating expenses of RM0.1 million for 1Q2026 was lower than RM1.8 million recorded in 1Q2025 mainly due to impairment losses on trade and other receivables made during the period. The impact was partially off-set by the absence of foreign exchange loss.

Finance costs decreased to RM4.1 million in 1Q2026 as compared to RM5.2 million recorded in 1Q2025 in tandem with the decrease in borrowings.

Share of loss of equity accounted joint ventures of RM1.0 million in 1Q2026 was lower than share of profit of RM1.7 million recorded in 1Q2025 mainly due to higher operating cost during the period. Whereas, share of loss of associates of RM0.4 million in 1Q2026 was higher as compared to the share of loss of RM0.2 million in 1Q2025 mainly due to lower level of construction activities during the period.

As a result of the above, the Group recorded a higher net profit after tax of RM81.4 million in 1Q2026 as compared to a net profit after tax of RM35.2 million in 1Q2025. Excluding certain non-core other income, other operating expenses as well as share of results from joint ventures and associates, core profit from chartering and vessel sales increased to RM81.7 million in 1Q2026 from RM31.1 million in 1Q2025.

(b) Condensed Interim Statements of Financial Position (Group)

Total Assets

Total assets of the Group increased by 4% or RM55.3 million from RM1,451.7 million as at 31 December 2025 ("FY2025") to RM1,507.0 million as at 31 March 2026 ("1Q2026") mainly due to:

- (i) Inventories increased by RM51.9 million from RM212.9 million as at FY2025 to RM264.8 million as at 1Q2026 mainly due to vessel under construction during the period; and
- (ii) Cash and cash equivalents increased by RM47.7 million from RM202.8 million as at FY2025 to RM250.5 million mainly due to the collection from customers during the period.

The increase in total assets was partially offset by the following:

- (i) Property, plant and equipment decreased by RM23.9 million from RM808.7 million as at FY2025 to RM784.8 million as at 1Q2026 mainly due to disposal of assets amounting to RM17.9 million; and
- (ii) Trade and other receivables decreased by RM20.6 million from RM203.0 million as at FY2025 to RM182.4 million as at 1Q2026 mainly due to the collection from customers during the period.

Other Information Required by Listing Rule Appendix 7.2 (Cont'd)

7. (Contd.)

Review of Group Performance (Contd.)

(b) Condensed Interim Statements of Financial Position (Group) (Cont'd)

Total Liabilities

Total liabilities of the Group decreased by 5% or RM30.3 million from RM607.0 million as at FY2025 to RM576.7 million as at 1Q2026 mainly due to the following:

- (i) Borrowings decreased by RM20.3 million from RM425.4 million as at FY2025 to RM405.1 million as at 1Q2026 as a result of the repayment of restructured term loans during the period; and
- (ii) Trade and other payables decreased by RM10.1 million from RM116.8 million as at FY2025 to RM106.7 million as at 1Q2026 mainly due to decrease in amount owing to trade payables and repayment of interest on borrowings during the period.

(c) Condensed Interim Consolidated Statements of Cash Flows

1Q2026

Net cash from operating activities of RM18.4 million in 1Q2026 was mainly due to collection from customers during the period.

Net cash from investing activities of RM53.2 million in 1Q2026 was mainly due to proceeds received from disposal of property, plant and equipment of RM77.2 million, which was partially offset by payments made to joint ventures of RM13.7 million and acquisition of property, plant and equipment of RM11.1 million during the period.

Net cash used in financing activities of RM17.7 million in 1Q2026 was mainly due to the repayments of borrowings made during the period.

8. [Where a forecast, or a prospect statement, has been previously disclosed to shareholders, any variance between it and the actual results](#)

There is no material change from the previous prospect statement.

9. [A commentary at the date of the announcement of the competitive conditions of the industry in which the group operates and any known factors or events that may affect the group in the next reporting period and the next 12 months](#)

PETRONAS aims to sustain Malaysia's domestic oil and gas production at approximately two million barrels of oil equivalent per day through 2028, backed by continued investment in exploration, deepwater development and enhanced oil recovery¹. Under the backdrop of heightening of energy security and aging global OSV fleet, the Group, supported by its young and technologically advanced fleet, remains well positioned to meet robust offshore demand moving forward.

^[1] Source: PETRONAS Activity Outlook 2026-2028

Other Information Required by Listing Rule Appendix 7.2 (Cont'd)

10. Dividend

(a) Current Financial Period Reported On

Any dividend declared for the current financial period reported on?

None.

(b) Corresponding Period of the Immediately Preceding Financial Year

Any dividend declared for the corresponding period of the immediately preceding financial year?

None.

(c) Date payable

Not applicable.

(d) Books closure date

Not applicable.

11. If no dividend has been declared (recommended), a statement to that effect and the reason(s) for the decision

No dividend has been declared in the period under review as the Company is working through its restructuring arrangement and wishes to enhance the financial strength of the Company.

12. General mandate relating to interested person transactions

The Group has not obtained a general mandate from shareholders for interested person transactions.

13. Confirmation pursuant to Appendix 7.7 under Rule 720(1) of the Listing Manual

The Board of Directors of Nam Cheong Limited hereby confirms that the undertakings from all its directors and executive officers as required in the format as set out in Appendix 7.7 under Rule 720(1) of the Listing Manual were procured.

14. Confirmation from the Board

We, the undersigned, hereby confirm that to the best of our knowledge, nothing has come to the attention of the Board of Directors of the Company which may render the unaudited financial statements of the Group and of the Company for the three months ended 31 March 2026 to be false or misleading in any material aspect.

On behalf of the Board of Directors

Tan Sri Datuk Tiong Su Kouk
Executive Chairman

Tiong Chiong Hiung
Executive Vice Chairman cum Finance Director

15 May 2026