

# TUAN SING HOLDINGS LIMITED

(Incorporated in the Republic of Singapore)  
(Registration No. 196900130M)

## Proxy Form Annual General Meeting

### IMPORTANT

- The 56<sup>th</sup> Annual General Meeting ("AGM") of Tuan Sing Holdings Limited (the "Company") is being convened, and will be held, in a wholly physical format on 28 April 2026 at NTUC Centre, One Marina Boulevard, Room 801, Level 8, Singapore 018989 at 10:00 a.m. The Notice of AGM dated 6 April 2026 will accordingly be sent to members by electronic means via publication on the Company's website at the URL: <https://investor.tuansing.com/announcements.html> and on the SGX website at the URL: <https://www.sgx.com/securities/company-announcements>. Printed copies of the Notice of AGM will not be sent by post to members.
- Please read the notes overleaf which contain instructions on, *inter alia*, the appointment of proxy(ies) or the Chairman of the AGM as a member's proxy to attend, speak and vote on his/her/its behalf at the AGM.
- This Proxy Form is not valid for use and shall be ineffective for all intents and purposes if used or purported to be used by Central Provident Fund ("CPF")/Supplementary Retirement Scheme ("SRS") investors. CPF and SRS investors:
  - may attend and cast his/her vote(s) at the AGM if they are appointed as proxies by their respective CPF Agent Banks or SRS Operators, and should contact their respective CPF Agent Banks or SRS Operators if they have any queries regarding their appointment as proxies; or
  - may appoint the Chairman of the AGM as proxy to vote on their behalf at the AGM, in which case they should approach their respective CPF Agent Banks or SRS Operators to submit their votes by 5.00 p.m. on 16 April 2026, being 7 working days before the date of the AGM.
- By submitting this Proxy Form, the member accepts and agrees to the personal data privacy terms set out in the Notice of AGM dated 6 April 2026.

\*I/We \_\_\_\_\_ (Name) \_\_\_\_\_ (NRIC/Passport/Co Reg Number)\*

of \_\_\_\_\_ (Address)

being a \*member/members of the Company, hereby appoint:

Name	NRIC/Passport No.	Proportion of Shareholdings	
		No. of Shares	%
Address			

and/or\*

Name	NRIC/Passport No.	Proportion of Shareholdings	
		No. of Shares	%
Address			

or if no proxy is named, the Chairman of the AGM as \*my/our \*proxy/proxies to vote for \*me/us on \*my/our behalf at the AGM to be held at **10.00 a.m. (Singapore Time) on Tuesday, 28 April 2026** at NTUC Centre, One Marina Boulevard, Room 801, Level 8, Singapore 018989 and at any adjournment thereof.

\*I/We direct \*my/our proxy/proxies\* to vote for or against or to abstain from voting on the resolutions to be proposed at the AGM as indicated hereunder. If no specific direction as to voting is given or in the event of any other matter arising at the AGM and at any adjournment thereof, the \*proxy/proxies may vote or abstain from voting at \*his/her/its discretion.

ORDINARY BUSINESS		For**	Against**	Abstain**
Ordinary Resolution 1	Adoption of Directors' Statement, Audited Financial Statements and Independent Auditor's Report.			
Ordinary Resolution 2	Payment of a first and final dividend.			
Ordinary Resolution 3	Approval of Directors' fees.			
Ordinary Resolution 4(i)	Re-election of Ms Michelle Liem Mei Fung as a Director.			
Ordinary Resolution 4(ii)	Re-election of Mr Ooi Joon Hin as a Director.			
Ordinary Resolution 5	Re-appointment of Deloitte & Touche LLP as Auditors and authorisation for Directors to fix their remuneration.			
SPECIAL BUSINESS				
Ordinary Resolution 6	Authority to allot and issue shares (General Share Issue Mandate).			
Ordinary Resolution 7	Authority to allot and issue shares pursuant to the Tuan Sing Holdings Limited Scrip Dividend Scheme.			
Ordinary Resolution 8	The Proposed Renewal of the Share Purchase Mandate.			
Ordinary Resolution 9	The Proposed Renewal of the Interested Person Transactions Mandate.			

\* Delete where inapplicable.

\*\* Voting will be conducted by poll. If you wish the proxy(ies)/Chairman of the AGM as your proxy to exercise all your votes "For" or "Against" the relevant resolution, please indicate with a tick (✓) in the "For" or "Against" box provided in respect of that resolution. Alternatively, please insert the relevant number of shares "For" or "Against" in the "For" or "Against" box provided in respect of that resolution. If you wish the Chairman of the AGM as your proxy to abstain from voting on a resolution, please indicate with a tick (✓) in the "Abstain" box provided in respect of that resolution. Alternatively, please insert the relevant number of shares in the "Abstain" box provided in respect of that resolution. **In the absence of specific directions in respect of a resolution, the appointment of the Chairman of the AGM as your proxy for that resolution will be treated as invalid.**

Dated this \_\_\_\_\_ day of \_\_\_\_\_ 2026

Shares in:	Total Number of Shares Held
(a) Depository Register	
(b) Register of Members	

Signature(s) of Member(s)/Common Seal

**IMPORTANT: PLEASE READ NOTES OVERLEAF**

**NOTES TO PROXY FORM:**

1. A member who is unable to attend the AGM and wishes to appoint proxy(ies) or the Chairman of the AGM as proxy to attend, speak and vote at the AGM on his/her/its behalf should complete, sign and return this Proxy Form in accordance with the instructions printed thereon.
2. Please insert the total number of shares held by you as a member of the Company. If you have shares registered in your name in the Depository Register as defined in Section 81SF of the Securities and Futures Act 2001 of Singapore (maintained by The Central Depository (Pte) Limited), you should insert that number of shares. If you have shares registered in your name in the Register of Members (maintained by or on behalf of the Company), you should insert that number of shares. If you have shares registered in your name in the Depository Register and shares registered in your name in the Register of Members, you should insert the aggregate number of shares. If no number is inserted, this instrument appointing a proxy will be deemed to relate to all the shares held by you.
3. **A member (whether individual or corporate) who is unable to attend the AGM may appoint his/her/its proxy(ies) or the Chairman of the AGM as his/her/its proxy to attend, speak and vote on his/her/its behalf at the AGM if such member wishes to exercise his/her/its voting rights at the AGM.** This Proxy Form may be downloaded from the Company's website at the URL: <https://investor.tuansing.com/announcements.html> and on the SGX website at the URL: <https://www.sgx.com/securities/company-announcements>. Printed copies of this Proxy Form will not be sent by post to members. Where a member (whether individual or corporate) appoints the Chairman of the AGM as his/her/its proxy, he/she/it must give specific instructions as to voting, or abstentions from voting, in respect of a resolution in the form of proxy, failing which, the appointment of the Chairman of the AGM as proxy for that resolution will be treated as invalid.
4. A member who is not a relevant intermediary is entitled to appoint not more than two proxies. Where such member's instrument appointing a proxy(ies) appoints more than one proxy, the proportion of the shareholding concerned to be represented by each proxy shall be specified in the instrument.  
A member who is a relevant intermediary is entitled to appoint more than two proxies, but each proxy must be appointed to exercise the rights attached to a different share or shares held by such member. Where such member's instrument appointing a proxy(ies) appoints more than two proxies, the number and class of shares in relation to which each proxy has been appointed shall be specified in the instrument.
5. "Relevant intermediary" has the meaning ascribed to it in Section 181 of the Companies Act 1967 of Singapore. CPF and SRS investors who wish to appoint the Chairman of the AGM as proxy should approach their respective CPF Agent Banks or SRS Operators to submit their votes **by 5.00 p.m. on 16 April 2026**.
6. The proxy(ies) need not be a member of the Company.
7. A member can appoint the Chairman of the AGM as his/her/its proxy, but this is not mandatory.

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Affix  
Postage  
Stamp

**TUAN SING HOLDINGS LIMITED**  
c/o B.A.C.S. Private Limited  
77 Robinson Road #06-03 Robinson 77  
Singapore 068896

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8. The instrument appointing a proxy must be submitted to the Company in the following manner:
  - (a) if submitted by post, be lodged at the office of the share registrar of the Company, B.A.C.S. Private Limited at 77 Robinson Road, #06-03 Robinson 77, Singapore 068896; or
  - (b) if submitted electronically, be submitted via email to the share registrar of the Company at [main@zicoholdings.com](mailto:main@zicoholdings.com), in either case not less than 72 hours before the time appointed for holding the AGM.A member who wishes to submit an instrument of proxy can download a copy of the Proxy Form from the Company's website or the SGX website, and complete and sign the Proxy Form, before submitting it by post to the address provided above, or before scanning and sending it by email to the email address provided above. The Company shall be entitled to reject the instrument appointing a proxy(ies) if it is incomplete or improperly completed.  
**Members are encouraged to submit completed Proxy Forms electronically via email.**
9. The Proxy Form must be signed under the hand of the appointor or by his/her attorney duly authorised in writing. Where the Proxy Form is executed by a corporation, it must be executed either under its common seal or under the hand of its attorney or a duly authorised officer. A corporation which is a member may authorise by resolution of its directors or other governing body such person as it thinks fit to act as its representative at the AGM, in accordance with Section 179 of the Companies Act 1967 of Singapore.
10. Where a Proxy Form is signed on behalf of the appointor by an attorney, the letter or power of attorney or a duly certified copy thereof must (failing previous registration with the Company), if the Proxy Form is submitted by post, be lodged with the Proxy Form or, if the Proxy Form is submitted electronically via email, be emailed with the Proxy Form, failing which, the instrument may be treated as invalid.
11. The Company shall be entitled to reject a Proxy Form which is incomplete, improperly completed, illegible or where the true intentions of the appointor are not ascertainable from the instructions of the appointor specified in the instrument appointing proxy (including any related attachment). In addition, in the case of a member whose shares are entered in the Depository Register, the Company may reject a Proxy Form if the member, being the appointor, is not shown to have shares entered against his/her/its name in the Depository Register as at 72 hours before the time appointed for holding the AGM, as certified by The Central Depository (Pte) Limited to the Company.
12. Subject to paragraph 4 above, completion and return of this Proxy Form shall not preclude a member from attending and voting at the AGM. Any appointment of a proxy or proxies shall be deemed to be revoked if a member attends the meeting in person, and in such event, the Company reserves the right to refuse to admit any person or persons appointed under the Proxy Form to the AGM.

**Personal Data Privacy:**

By submitting this Proxy Form, the member accepts and agrees to the personal data privacy terms set out in the Notice of AGM dated 6 April 2026.