

**MEGROUP LTD.**

(Incorporated in the Republic of Singapore on 7 February 2018)

(Company Registration Number: 201804996H)

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**Condensed Interim Financial Statements  
For The Six Months and Full Year Ended 31 March 2025**

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*This announcement has been reviewed by the Company's Sponsor, UOB Kay Hian Private Limited (the "**Sponsor**").*

*This announcement has not been examined or approved by the Singapore Exchange Securities Trading Limited ("**SGX-ST**") and the SGX-ST assumes no responsibility for the contents of this announcement, including the correctness of any of the statements or opinions made or reports contained in this announcement.*

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**CONDENSED INTERIM CONSOLIDATED STATEMENT OF PROFIT OR LOSS AND OTHER COMPREHENSIVE INCOME**

	Group Six Months Ended			Group Twelve Months Ended		
	31-Mar-25 RM	31-Mar-24 RM	+ / (-) %	31-Mar-25 RM	31-Mar-24 RM	+ / (-) %
Revenue	199,449,338	240,986,111	(17.2)	392,890,337	458,641,918	(14.3)
Cost of sales	(176,353,848)	(214,214,430)	(17.7)	(344,325,157)	(410,300,675)	(16.1)
<b>Gross profit</b>	<b>23,095,490</b>	<b>26,771,681</b>	(13.7)	<b>48,565,180</b>	<b>48,341,243</b>	0.5
Other income	487,027	319,741	52.3	1,051,341	808,226	30.1
Other gains, net	297,575	4,195,474	(92.9)	758,848	4,400,273	(82.8)
Expenses						
– Selling and distribution	(5,191,759)	(5,104,916)	1.7	(9,752,382)	(9,511,811)	2.5
– Administrative	(13,708,451)	(14,012,763)	(2.2)	(25,089,714)	(24,982,977)	0.4
– Finance	(2,883,544)	(2,387,402)	20.8	(5,537,105)	(4,529,679)	22.2
Share of profit/ (loss) from investment in an associated company	4,283	(52,512)	N.M	51,795	28,497	81.8
<b>Profit before tax</b>	<b>2,100,621</b>	<b>9,729,303</b>	(78.4)	<b>10,047,963</b>	<b>14,553,772</b>	(31.0)
Income tax expense	(766,586)	(4,043,954)	(81.0)	(3,080,534)	(5,555,119)	(44.5)
<b>Net profit, representing total comprehensive income for the financial period/ year</b>	<b>1,334,035</b>	<b>5,685,349</b>	(76.5)	<b>6,967,429</b>	<b>8,998,653</b>	(22.6)
<b>Net profit and total comprehensive income attributable to:</b>						
Equity holders of the Company	1,100,096	5,598,676	(80.4)	6,573,322	8,828,155	(25.5)
Non-controlling interests	233,939	86,673	169.9	394,107	170,498	131.2
	<b>1,334,035</b>	<b>5,685,349</b>	(76.5)	<b>6,967,429</b>	<b>8,998,653</b>	(22.6)
<b>Earnings per share for profit attributable to equity holders of the Company (Sen)</b>						
Basic and diluted	0.92	4.68	(80.3)	5.50	7.39	(25.6)

N.M denotes Not Meaningful.

CONDENSED INTERIM STATEMENTS OF FINANCIAL POSITION

	Group		Company	
	As at		As at	
	31-Mar-25 RM	31-Mar-24 RM	31-Mar-25 RM	31-Mar-24 RM
<b>ASSETS</b>				
<b>Current assets</b>				
Cash and cash equivalents	20,307,609	15,758,153	617,689	214,648
Trade and other receivables	22,902,151	32,661,005	777,898	1,612,853
Tax recoverable	743,519	792,248	-	-
Inventories	27,366,869	37,872,031	-	-
<b>Total current assets</b>	<b>71,320,148</b>	<b>87,083,437</b>	<b>1,395,587</b>	<b>1,827,501</b>
<b>Non-current assets</b>				
Financial assets, at fair value through profit or loss ("FVPL")	177,560	177,560	-	-
Property, plant and equipment	41,998,494	35,605,269	-	-
Trade and other receivables	144,504	470,577	-	-
Right-of-use assets	64,424,258	62,416,149	-	-
Investments in subsidiary corporations	-	-	26,094,134	26,094,134
Investment in an associated company	1,015,698	963,903	919,248	919,248
Intangible assets	376,541	376,541	-	-
<b>Total non-current assets</b>	<b>108,137,055</b>	<b>100,009,999</b>	<b>27,013,382</b>	<b>27,013,382</b>
<b>Total assets</b>	<b>179,457,203</b>	<b>187,093,436</b>	<b>28,408,969</b>	<b>28,840,883</b>
<b>LIABILITIES</b>				
<b>Current liabilities</b>				
Trade and other payables	15,382,077	33,237,496	320,054	355,914
Current income tax liabilities	121,675	647,161	-	-
Borrowings	16,200,913	18,474,497	-	1,535,600
Lease liabilities	5,657,642	4,735,874	-	-
<b>Total current liabilities</b>	<b>37,362,307</b>	<b>57,095,028</b>	<b>320,054</b>	<b>1,891,514</b>
<b>Non-current liabilities</b>				
Borrowings	49,683,460	49,436,179	-	-
Lease liabilities	25,542,457	23,658,868	-	-
Deferred income tax liabilities	4,556,056	3,825,843	-	-
<b>Total non-current liabilities</b>	<b>79,781,973</b>	<b>76,920,890</b>	<b>-</b>	<b>-</b>
<b>Total liabilities</b>	<b>117,144,280</b>	<b>134,015,918</b>	<b>320,054</b>	<b>1,891,514</b>
<b>NET ASSETS</b>	<b>62,312,923</b>	<b>53,077,518</b>	<b>28,088,915</b>	<b>26,949,369</b>
<b>EQUITY</b>				
<b>Equity attributable to equity holders of the Company</b>				
Share capital	37,356,382	37,356,382	37,356,382	37,356,382
Retained earnings / (accumulated losses)	44,273,641	38,536,982	(9,267,467)	(10,407,013)
Other reserves	(21,784,326)	(24,397,766)	-	-
<b>Total equity attributable to equity holders of the Company</b>	<b>59,845,697</b>	<b>51,495,598</b>	<b>28,088,915</b>	<b>26,949,369</b>
<b>Non-controlling interests</b>	<b>2,467,227</b>	<b>1,581,920</b>	-	-
<b>Total equity</b>	<b>62,312,924</b>	<b>53,077,518</b>	<b>28,088,915</b>	<b>26,949,369</b>

## CONDENSED INTERIM STATEMENTS OF CHANGES IN EQUITY

	Group						
	Share capital	Merger reserve	Capital reserve	Retained profits	Attributable to equity holders of the Company	Non-controlling interests	Total equity
	RM	RM	RM	RM	RM	RM	RM
<b>As at 1 April 2024</b>	37,356,382	(24,594,282)	196,516	38,536,982	51,495,598	1,581,920	53,077,518
Total comprehensive income for the financial year	-	-	-	6,573,322	6,573,322	394,107	6,967,429
Dividend paid	-	-	-	(836,663)	(836,663)	(90,720)	(927,383)
Disposal of interest in a subsidiary corporation	-	-	2,613,440	-	2,613,440	581,920	3,195,360
<b>As at 31 March 2025</b>	<b>37,356,382</b>	<b>(24,594,282)</b>	<b>2,809,956</b>	<b>44,273,641</b>	<b>59,845,697</b>	<b>2,467,227</b>	<b>62,312,924</b>
<b>As at 1 April 2023</b>	37,356,382	(24,594,282)	233,290	30,186,920	43,182,310	1,544,648	44,726,958
Total comprehensive income for the financial year	-	-	-	8,828,155	8,828,155	170,498	8,998,653
Dividend paid	-	-	-	(478,093)	(478,093)	(20,000)	(498,093)
Acquisition of additional interest in a subsidiary corporation	-	-	(36,774)	-	(36,774)	(113,226)	(150,000)
<b>As at 31 March 2024</b>	<b>37,356,382</b>	<b>(24,594,282)</b>	<b>196,516</b>	<b>38,536,982</b>	<b>51,495,598</b>	<b>1,581,920</b>	<b>53,077,518</b>

	Company		
	Share capital	Accumulated losses	Total equity
	RM	RM	RM
<b>As at 1 April 2024</b>	37,356,382	(10,407,013)	26,949,369
Total comprehensive income for the financial year	-	1,976,209	1,976,209
Dividend paid	-	(836,663)	(836,663)
<b>As at 31 March 2025</b>	<b>37,356,382</b>	<b>(9,267,467)</b>	<b>28,088,915</b>
<b>As at 1 April 2023</b>	37,356,382	(10,481,976)	26,874,406
Total comprehensive income for the financial year	-	553,056	553,056
Dividend paid	-	(478,093)	(478,093)
<b>As at 31 March 2024</b>	<b>37,356,382</b>	<b>(10,407,013)</b>	<b>26,949,369</b>

## CONDENSED INTERIM CONSOLIDATED STATEMENT OF CASH FLOWS

	<b>Group</b>	
	<b>Twelve Months Ended</b>	
	<b>31-Mar-25</b>	<b>31-Mar-24</b>
	<b>RM</b>	<b>RM</b>
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>		
Profit before income tax	10,047,963	14,553,772
Adjustments for:		
Amortisation of intangible assets	-	276,212
Depreciation of property, plant and equipment	5,751,864	4,884,814
Depreciation of right-of-use assets	6,132,820	5,563,334
Loss/(Gain) on disposal of property, plant and equipment	243,343	(4,576,459)
Gain on disposal of right-of-use assets	(472,255)	(169,648)
Interest income	(348,854)	(248,454)
Interest expense	5,537,105	4,529,679
Fair value loss on financial assets, at FVPL	-	388,760
Share of profit from investment in an associated company	(51,795)	(28,497)
	<u>26,840,191</u>	<u>25,173,513</u>
Changes in working capital:		
- Trade and other receivables	10,084,925	(2,012,971)
- Inventories	10,505,162	(11,055,432)
- Trade and other payables	(17,828,585)	3,248,050
Cash generated from operations	29,601,693	15,353,160
Income tax paid	(2,863,552)	(4,061,155)
Income tax refunded	36,475	547,952
<b>NET CASH PROVIDED BY OPERATING ACTIVITIES</b>	<u>26,774,616</u>	<u>11,839,957</u>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>		
Additions to property, plant and equipment	(12,558,366)	(8,523,092)
Additions to right-of-use assets	(261,490)	(20,341,220)
Proceeds from disposal of property, plant and equipment	41,482	11,030,575
Proceeds from disposal of right-of-use assets	942,865	584,037
Proceeds from disposal of interest in subsidiaries	3,195,360	-
Acquisition of additional interest in a subsidiary	-	(150,000)
Interest received	348,854	248,454
<b>NET CASH USED IN INVESTING ACTIVITIES</b>	<u>(8,291,295)</u>	<u>(17,151,246)</u>
<b>CASH FLOWS FROM FINANCING ACTIVITIES</b>		
Fixed deposits pledged to licensed banks	(828,866)	(1,308,833)
Proceeds from bank borrowings	2,417,768	22,431,054
Repayment of bank borrowings	(4,340,655)	(4,876,404)
Repayment to lease liabilities	(5,443,074)	(4,933,026)
Dividend paid to equity holders of the Company	(836,663)	(478,093)
Dividend paid to non-controlling interest	(90,720)	(20,000)
Interest paid	(5,537,105)	(4,529,679)
<b>NET CASH (USED IN)/PROVIDED BY FINANCING ACTIVITIES</b>	<u>(14,659,315)</u>	<u>6,285,019</u>
<b>NET INCREASE IN CASH AND CASH EQUIVALENTS</b>		
<b>CASH AND CASH EQUIVALENTS</b>	3,824,006	973,730
Beginning of the financial year	8,529,423	7,555,693
End of the financial year	<u>12,353,429</u>	<u>8,529,423</u>

**CONDENSED INTERIM CONSOLIDATED STATEMENT OF CASH FLOWS (Continued)**

**Note:**

For the purpose of presenting the statement of cash flows, the cash and cash equivalents comprise the following:

	<b>Group</b>	
	<b>Twelve Months Ended</b>	
	<b>31-Mar-25</b>	<b>31-Mar-24</b>
	<b>RM</b>	<b>RM</b>
Cash and bank balances	20,307,609	15,758,153
Less: Short-term bank deposits pledged	(5,950,495)	(5,121,629)
Less: Bank overdraft	(2,003,685)	(2,107,101)
	<u>12,353,429</u>	<u>8,529,423</u>

## NOTES TO THE CONDENSED INTERIM CONSOLIDATED FINANCIAL STATEMENTS

### 1. Corporate Information

The Company is listed on Catalist, the sponsor-supervised listing platform in SGX-ST and incorporated and domiciled in Singapore. The address of the Company's registered office is located at 133 Cecil Street, #14-01 Keck Seng Tower, Singapore 069535. These condensed interim consolidated financial statements as at and for the financial year ended 31 March 2025 comprise the Company and its subsidiaries (collectively, the "Group").

The principal activity of the Company is that of an investment holding company.

The principal activities of the subsidiaries comprise:

- (a) Manufacturing of noise, vibration and harshness ("NVH") components and other non-NVH components;
- (b) Trading of motor vehicles and providing support services relating to the business; and
- (c) Investment holding.

The Company's immediate holding company is JCWW Sdn. Bhd ("JCWW"), a company incorporated in Malaysia.

As at 31 March 2025, JCWW owns 51.23% of the issued and paid-up ordinary shares in the Company.

### 2. Basis of Preparation

The condensed interim financial statements for the financial year ended 31 March 2025 have been prepared in accordance with Singapore Financial Reporting Standards (International) ("SFRS(I)") 1-34 Interim Financial Reporting issued by the Accounting Standards Council Singapore. The condensed interim financial statements do not include all the information required for a complete set of financial statements. However, selected explanatory notes are included to explain events and transactions that are significant to an understanding of the changes in the Group's financial position and performance of the Group since the last interim condensed financial statements for the period ended 30 September 2024.

The accounting policies adopted are consistent with those of the previous financial year which were prepared in accordance with SFRS(I)s, except for the adoption of new and amended standards as set out in Note 2.1.

The condensed interim financial statements are presented in Malaysian Ringgit ("RM" or "MYR") which is the Company's functional currency.

#### 2.1 New and amended standards adopted by the Group

The Group has adopted all the new and revised SFRS(I) and SFRS(I) Interpretations ("SFRS(I) INT") that are relevant to its operations and effective for annual periods beginning or after 1 April 2024. The adoption of these new or revised SFRS(I) and SFRS(I) INT did not result in changes to the Group's accounting policies and had no material impact on the financial results of the Group for the current reporting period.

## **NOTES TO THE CONDENSED INTERIM CONSOLIDATED FINANCIAL STATEMENTS (Continued)**

### **2. Basis of Preparation (Continued)**

#### **2.2 Use of Estimates, Assumptions and Judgements**

In preparing the condensed interim financial statements, management has made estimates, assumptions and judgements that affect the application of accounting policies and the reported amounts of assets and liabilities, income and expense. Actual results may differ from these estimates.

The significant judgements made by management in applying the Group's accounting policies and the key sources of estimation uncertainty were the same as those that applied to the consolidated financial statements as at and for the year ended 31 March 2024.

Estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognised in the period in which the estimates are revised and in any future periods affected.

Information about estimates, assumptions and judgements in applying accounting policies that have the most significant effect on the amounts recognised in the financial statements are as follows:

- (a) Depreciation of property, plant and equipment.
- (b) Expected credit losses on trade receivables.
- (c) Leases.

There were no significant changes in critical judgements, estimates and assumptions as compared to the consolidated financial statements as at and for the year ended 31 March 2024.

### **3. Seasonal Operations**

The Group's businesses are not affected significantly by seasonal or cyclical factors during the financial period.

## NOTES TO THE CONDENSED INTERIM CONSOLIDATED FINANCIAL STATEMENTS (Continued)

### 4. Segment and Revenue Information

The Group is organised into the following main business segments:

- (a) Manufacturing business;
- (b) Dealership business; and
- (c) Other – Investment Holding.

The Group's chief operating decision-maker ("CODM") comprises of the directors and the heads of each business within the operating segment. Management has determined the operating segments based on the reports reviewed by the CODM that are used to make strategic decisions, allocate resources and assess performance.

#### 4.1 Reportable Segments

By business segment:

	Manufacturing Business (RM)	Dealership Business (RM)	Other (RM)	Total (RM)
<b>6 months ended 31 March 2025:</b>				
<b>Total segment sales, representing sales to external parties</b>	<u>31,696,527</u>	<u>167,752,811</u>	<u>-</u>	<u>199,449,338</u>
<b>Adjusted Earnings Before Interest, Tax, Depreciation and Amortisation ("EBITDA")</b>	4,165,320	7,606,853	(766,868)	11,005,305
Depreciation of property, plant and equipment	(2,234,394)	(900,798)	(238)	(3,135,430)
Depreciation of right-of-use assets	(523,210)	(2,496,266)	(69,365)	(3,088,841)
Interest expense	(1,214,830)	(1,649,162)	(19,552)	(2,883,544)
Interest income	89,495	62,428	51,208	203,131
Share of profit from investment in an associated company	-	-	4,283	4,283
<b>6 months ended 31 March 2024:</b>				
<b>Total segment sales, representing sales to external parties</b>	<u>44,922,190</u>	<u>196,063,921</u>	<u>-</u>	<u>240,986,111</u>
<b>Adjusted Earnings Before Interest, Tax, Depreciation and Amortisation ("EBITDA")</b>	11,968,620	6,717,272	(1,403,919)	17,281,973
Depreciation of property, plant and equipment	(1,721,432)	(733,530)	(157)	(2,455,119)
Depreciation of right-of-use assets	(446,399)	(2,478,615)	-	(2,925,014)
Interest expense	(843,313)	(1,489,512)	(54,577)	(2,387,402)
Interest income	59,653	138,824	16,388	214,865
Share of loss from investment in an associated company	-	-	(52,512)	(52,512)

NOTES TO THE CONDENSED INTERIM CONSOLIDATED FINANCIAL STATEMENTS (Continued)

4. Segment and Revenue Information (Continued)

4.1 Reportable Segments (Continued)

By business segment:

	Manufacturing Business (RM)	Dealership Business (RM)	Other (RM)	Total (RM)
<b>12 months ended 31 March 2025:</b>				
<b>Total segment sales, representing sales to external parties</b>	<u>72,612,511</u>	<u>320,277,826</u>	-	<u>392,890,337</u>
<b>Adjusted EBITDA</b>	13,087,218	15,584,974	(1,551,294)	27,120,898
Depreciation of property, plant and equipment	(4,059,663)	(1,691,806)	(395)	(5,751,864)
Depreciation of right-of-use assets	(1,110,008)	(4,953,447)	(69,365)	(6,132,820)
Interest expense	(2,436,276)	(3,033,466)	(67,363)	(5,537,105)
Interest income	151,618	124,563	72,673	348,854
Share of profit from investment in an associated company	-	-	51,795	51,795
	<u>-</u>	<u>-</u>	<u>51,795</u>	<u>51,795</u>
<b>Segment assets</b>	<u>89,393,774</u>	<u>86,210,205</u>	<u>3,109,705</u>	<u>178,713,684</u>
Segment assets include:				
Additions to property, plant and equipment	9,715,813	2,836,968	5,585	12,558,366
Additions to right-of-use assets	494,500	7,674,516	340,905	8,509,921
<b>Segment liabilities</b>	<u>7,477,096</u>	<u>7,453,996</u>	<u>450,985</u>	<u>15,382,077</u>

NOTES TO THE CONDENSED INTERIM CONSOLIDATED FINANCIAL STATEMENTS (Continued)

4. Segment and Revenue Information (Continued)

4.1 Reportable Segments (Continued)

By business segment:

	Manufacturing Business (RM)	Dealership Business (RM)	Other (RM)	Total (RM)
<b>12 months ended 31 March 2024:</b>				
<b>Total segment sales, representing sales to external parties</b>	<u>80,530,260</u>	<u>378,111,658</u>	<u>-</u>	<u>458,641,918</u>
<b>Adjusted EBITDA</b>	18,019,489	13,737,044	(2,197,176)	29,559,357
Depreciation of property, plant and equipment	(3,340,755)	(1,543,745)	(314)	(4,884,814)
Depreciation of right-of-use assets	(858,126)	(4,705,208)	-	(5,563,334)
Amortisation expense	-	(276,212)	-	(276,212)
Interest expense	(1,571,951)	(2,852,116)	(105,612)	(4,529,679)
Interest income	71,090	160,961	16,403	248,454
Share of profit of from investment in an associated company	-	-	28,497	28,497
	<u>-</u>	<u>-</u>	<u>28,497</u>	<u>28,497</u>
<b>Segment assets</b>	<u>94,300,579</u>	<u>89,636,592</u>	<u>2,364,017</u>	<u>186,301,188</u>
Segment assets include:				
Additions to property, plant and equipment	7,562,571	957,386	3,135	8,523,092
Additions to right-of-use assets	21,808,879	4,523,842	-	26,332,721
Investment in an associated company	-	-	963,903	963,903
<b>Segment liabilities</b>	<u>15,457,303</u>	<u>17,371,717</u>	<u>408,476</u>	<u>33,237,496</u>

NOTES TO THE CONDENSED INTERIM CONSOLIDATED FINANCIAL STATEMENTS (Continued)

4. Segment and Revenue Information (Continued)

4.2 Disaggregation of Revenue

	Manufacturing Business (RM)	Dealership Business (RM)	Other (RM)	Total (RM)
<b>6 months ended 31 March 2025:</b>				
<b>Types of goods or services:</b>				
Sales of NVH components and other non-NVH components	31,696,527	-	-	31,696,527
Sales of automobiles	-	151,970,682	-	151,970,682
After-sales automobile services	-	11,068,864	-	11,068,864
Incentives received from distributors	-	3,495,254	-	3,495,254
Handling fees	-	668,372	-	668,372
Agency fee income	-	549,639	-	549,639
<b>Total revenue</b>	<b>31,696,527</b>	<b>167,752,811</b>	<b>-</b>	<b>199,449,338</b>
<b>Timing of revenue recognition:</b>				
At a point in time	31,696,527	167,752,811	-	199,449,338
<b>Total revenue</b>	<b>31,696,527</b>	<b>167,752,811</b>	<b>-</b>	<b>199,449,338</b>
<b>6 months ended 31 March 2024:</b>				
<b>Types of goods or services:</b>				
Sales of NVH components and other non-NVH components	44,922,190	-	-	44,922,190
Sales of automobiles	-	182,157,287	-	182,157,287
After-sales automobile services	-	10,722,269	-	10,722,269
Incentives received from distributors	-	1,679,709	-	1,679,709
Handling fees	-	908,448	-	908,448
Agency fee income	-	596,208	-	596,208
<b>Total revenue</b>	<b>44,922,190</b>	<b>196,063,921</b>	<b>-</b>	<b>240,986,111</b>
<b>Timing of revenue recognition:</b>				
At a point in time	44,922,190	196,063,921	-	240,986,111
<b>Total revenue</b>	<b>44,922,190</b>	<b>196,063,921</b>	<b>-</b>	<b>240,986,111</b>

NOTES TO THE CONDENSED INTERIM CONSOLIDATED FINANCIAL STATEMENTS (Continued)

4. Segment and Revenue Information (Continued)

4.2 Disaggregation of Revenue (Continued)

	Manufacturing Business (RM)	Dealership Business (RM)	Other (RM)	Total (RM)
<b>12 months ended 31 March 2025:</b>				
<b>Types of goods or services:</b>				
Sales of NVH components and other non-NVH components	72,612,511	-	-	72,612,511
Sales of automobiles	-	288,151,592	-	288,151,592
After-sales automobile services	-	23,595,469	-	23,595,469
Incentives received from distributors	-	6,204,683	-	6,204,683
Handling fees	-	1,289,877	-	1,289,877
Agency fee income	-	1,036,205	-	1,036,205
<b>Total revenue</b>	<u>72,612,511</u>	<u>320,277,826</u>	<u>-</u>	<u>392,890,337</u>
<b>Timing of revenue recognition:</b>				
At a point in time	<u>72,612,511</u>	<u>320,277,826</u>	<u>-</u>	<u>392,890,337</u>
<b>Total revenue</b>	<u>72,612,511</u>	<u>320,277,826</u>	<u>-</u>	<u>392,890,337</u>
<b>12 months ended 31 March 2024:</b>				
<b>Types of goods or services:</b>				
Sales of NVH components and other non-NVH components	80,530,260	-	-	80,530,260
Sales of automobiles	-	349,980,856	-	349,980,856
After-sales automobile services	-	21,933,010	-	21,933,010
Incentives received from distributors	-	3,295,924	-	3,295,924
Handling fees	-	1,780,572	-	1,780,572
Agency fee income	-	1,121,296	-	1,121,296
<b>Total revenue</b>	<u>80,530,260</u>	<u>378,111,658</u>	<u>-</u>	<u>458,641,918</u>
<b>Timing of revenue recognition:</b>				
At a point in time	<u>80,530,260</u>	<u>378,111,658</u>	<u>-</u>	<u>458,641,918</u>
<b>Total revenue</b>	<u>80,530,260</u>	<u>378,111,658</u>	<u>-</u>	<u>458,641,918</u>

No geographical information has been prepared as the Group's businesses are in Malaysia.

NOTES TO THE CONDENSED INTERIM CONSOLIDATED FINANCIAL STATEMENTS (Continued)

5. Financial Assets and Financial Liabilities

	Group		Company	
	As at		As at	
	31-Mar-25	31-Mar-24	31-Mar-25	31-Mar-24
	RM	RM	RM	RM
<b>Financial Assets</b>				
Cash and cash equivalents	20,307,609	15,758,153	617,689	214,648
Trade and other receivables	20,094,883	27,476,258	1,794	1,794
Receivables from subsidiary corporations	-	-	706,581	1,544,141
Financial assets, at FVPL	177,560	177,560	-	-
	<b>40,580,052</b>	<b>43,411,971</b>	<b>1,326,064</b>	<b>1,760,583</b>
<b>Financial Liabilities</b>				
Trade and other payables	(13,755,854)	(30,431,647)	(320,054)	(355,914)
Borrowings	(65,884,373)	(67,910,676)	-	(1,535,600)
Lease liabilities	(31,200,099)	(28,394,742)	-	-
	<b>(110,840,326)</b>	<b>(126,737,065)</b>	<b>(320,054)</b>	<b>(1,891,514)</b>

6. Profit Before Taxation

6.1 Significant Items

	Group		Group	
	Six Months Ended		Twelve Months Ended	
	31-Mar-25	31-Mar-24	31-Mar-25	31-Mar-24
	RM	RM	RM	RM
Bank interest income	194,094	163,417	328,376	197,006
Finance lease interest income	9,037	51,448	20,478	51,448
Commission received	284,462	55,615	564,444	213,782
Government grant income	-	230,455	-	230,455
Realised currency exchange gains/ (losses) – net	37,781	(88,570)	529,934	(125,372)
Unrealised currency exchange gains, net	-	116,237	-	168,298
Fair value loss on financial assets, at FVPL	-	(388,760)	-	(388,760)
(Loss)/Gain on disposal of property, plant and equipment	(212,463)	4,476,724	(243,343)	4,576,459
Gain on disposal of right-of-use assets	472,255	79,842	472,255	169,648
Sales commission	(3,938,363)	(3,706,201)	(7,147,776)	(6,960,749)
Rental expenses on short-term lease	(225,826)	(95,133)	(370,314)	(420,445)
Salary, wages, allowances and bonus	(6,864,089)	(8,813,206)	(13,919,090)	(14,959,589)
Directors' remuneration	(2,365,934)	(3,097,134)	(4,413,650)	(5,065,641)
Entertainment expenses	(402,869)	(481,018)	(790,929)	(1,082,895)
Security charges	(281,279)	(264,547)	(573,819)	(499,881)
Depreciation of property, plant and equipment	(3,135,430)	(2,455,119)	(5,751,864)	(4,884,814)
Depreciation of right-of-use assets	(3,088,841)	(2,925,014)	(6,132,820)	(5,563,334)
Amortisation of intangible assets	-	-	-	(276,212)
Interest on borrowings	(2,267,311)	(1,796,658)	(4,402,791)	(3,414,364)
Interest on lease liabilities	(616,233)	(590,744)	(1,134,314)	(1,115,315)

NOTES TO THE CONDENSED INTERIM CONSOLIDATED FINANCIAL STATEMENTS (Continued)

7. Related Party Transactions

	Group		Group	
	Six Months Ended		Twelve Months Ended	
	31-Mar-25	31-Mar-24	31-Mar-25	31-Mar-24
	RM	RM	RM	RM
Event service expenses	-	86,436	-	86,436

Related party comprise mainly companies which are controlled by the Group's key management personnel, directors and their close family members.

8. Taxation

The Group calculates the period income tax expense using the tax rate that would be applicable to the expected total annual earnings. The major components of income tax expense in the condensed interim consolidated statement of comprehensive income are:

	Group		Group	
	Six Months Ended		Twelve Months Ended	
	31-Mar-25	31-Mar-24	31-Mar-25	31-Mar-24
	RM	RM	RM	RM
<b>Profit for the Financial Period / Year:</b>				
- Current income tax	461,075	2,356,485	2,775,023	3,933,943
- Deferred income tax	730,214	162,902	730,214	96,609
- Real property gain tax	-	262,163	-	262,163
	1,191,289	2,781,550	3,505,237	4,292,715
<b>(Over)/ Under Provision in Prior Financial Period / Year:</b>				
- Current income tax	(379,855)	(88,992)	(379,855)	(88,992)
- Deferred income tax	-	1,351,396	-	1,351,396
- Real property gain tax	(44,848)	-	(44,848)	-
	(424,703)	1,262,404	(424,703)	1,262,404
	766,586	4,043,954	3,080,534	5,555,119

NOTES TO THE CONDENSED INTERIM CONSOLIDATED FINANCIAL STATEMENTS (Continued)

9. Dividends

	Group	
	Twelve Months Ended 31-Mar-25 RM	31-Mar-24 RM
<b>Ordinary dividends declared and paid</b>		
Interim one-tier tax exempt dividend of RM0.003 per share for the financial year ended 31 March 2025	358,570	-
Interim one-tier tax exempt dividend of RM0.004 per share for the financial year ended 31 March 2024	478,093	-
Interim one-tier tax exempt dividend of RM0.004 per share for the financial year ended 31 March 2024	-	478,093
	<u>836,663</u>	<u>478,093</u>
Dividend per share (net of tax)	<u>0.007</u>	<u>0.004</u>

10. Intangible Assets

	Group			
	Goodwill RM	Customer Relationship RM	License RM	Total RM
<b>At 31 March 2024</b>				
Cost	376,541	98,909	3,878,545	4,353,995
Accumulated amortisation	-	(98,909)	(3,878,545)	(3,977,454)
Net book value	<u>376,541</u>	<u>-</u>	<u>-</u>	<u>376,541</u>
<b>Six Months Ended 31 March 2025</b>				
Opening net book amount	376,541	-	-	376,541
Amortisation charge	-	-	-	-
Closing net book amount	<u>376,541</u>	<u>-</u>	<u>-</u>	<u>376,541</u>
<b>At 31 March 2025</b>				
Cost	376,541	98,909	3,878,545	4,353,995
Accumulated amortisation	-	(98,909)	(3,878,545)	(3,977,454)
Net book value	<u>376,541</u>	<u>-</u>	<u>-</u>	<u>376,541</u>

## NOTES TO THE CONDENSED INTERIM CONSOLIDATED FINANCIAL STATEMENTS (Continued)

### 10. Intangible Assets (Continued)

#### 10.1 Goodwill Impairment

The goodwill of RM376,541 is allocated to the Dealership business where the operations are held in Malaysia.

In assessing whether an impairment is required, the carrying amount of the Cash Generating Unit (“CGU”) is compared with its recoverable amount. The recoverable amount of the CGU was determined based on value-in-use. The value-in-use is determined based on financial budgets approved by management covering a five-year period using the growth rate stated below.

	Dealership business	
	31-Mar-25	31-Mar-24
	%	%
Growth rate <sup>(1)</sup>	5.0 – 10.0	5.0 – 10.0
Discount rate <sup>(2)</sup>	15.1	15.1

<sup>(1)</sup> Revenue growth rate used for extrapolation of future revenue for the five-year period

<sup>(2)</sup> Pre-tax discount rate applied to pre-tax cash flow projection

These assumptions were used for the analysis of the CGU. The management estimates discount rate using pre-tax rates that reflect current market assessments of the time value of money and the risks specific to the CGU. The growth rate is based on past performance and expectations on market development.

Based on the five-year projected cash flow, the recoverable amount of the CGU exceed its carrying amount. If the management’s estimated growth rate used in the value-in-use calculation for this CGU had declined by 1%, or the estimated pre-tax discount rate applied to the discounted cash flows for this CGU had been remained at 15% (31 March 2024: 15%), the recoverable amount of the CGU would equal to the carrying amount.

### 11. Property, Plant and Equipment

During the six months period ended 31 March 2025, the Group acquired assets amounting to RM4,424,252 (31 March 2024: RM3,369,216) and disposed of assets amounting to RM140,107 (31 March 2024: RM5,083,779).

### 12. Borrowings

#### Group

	As at 31-Mar-25			As at 31-Mar-24		
	Secured RM	Unsecured RM	Total RM	Secured RM	Unsecured RM	Total RM
Amount repayable in one year or less, or on demand	16,200,913	-	16,200,913	18,474,497	-	18,474,497
Amount repayable after one year	49,683,460	-	49,683,460	49,436,179	-	49,436,179
Total Borrowings	65,884,373	-	65,884,373	67,910,676	-	67,910,676

**NOTES TO THE CONDENSED INTERIM CONSOLIDATED FINANCIAL STATEMENTS (Continued)**

**12. Borrowings (Continued)**

**Company**

	As at 31-Mar-25			As at 31-Mar-24		
	Secured RM	Unsecured RM	Total RM	Secured RM	Unsecured RM	Total RM
Amount repayable in one year or less, or on demand	-	-	-	1,535,600	-	1,535,600
Amount repayable after one year	-	-	-	-	-	-
<b>Total Borrowings</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>1,535,600</b>	<b>-</b>	<b>1,535,600</b>

**Details of Collaterals**

As at 31 March 2025, the Group's borrowings were secured by:

- Joint and Several Guarantee by certain directors of subsidiary corporations.
- Pledged of the Group's fixed deposits.
- Corporate guarantee by the Company.
- First party and first legal charge over the Group's leasehold land and buildings.
- First party, first and second legal charge over the Group's freehold land.
- Fixed and floating charge on all present and future assets of the Group including the inventories financed by the banks.
- Specific debenture on certain assets of the Group.

NOTES TO THE CONDENSED INTERIM CONSOLIDATED FINANCIAL STATEMENTS (Continued)

13. Trade and Other Receivables

	Group		Company	
	As at		As at	
	31-Mar-25	31-Mar-24	31-Mar-25	31-Mar-24
	RM	RM	RM	RM
<b>Non-current</b>				
Finance lease receivables	144,504	470,577	-	-
<b>Current</b>				
Trade receivables – non-related parties	16,645,018	23,972,029	-	-
Other receivables				
- Non-related parties	1,231,288	599,081	-	-
- Subsidiary corporations	-	-	706,581	1,544,141
- GST receivable	15,469	13,001	15,469	13,001
- Staff loans	50,114	144,457	-	-
	1,296,871	756,539	722,050	1,557,142
Advance payments to suppliers	1,195,791	4,219,382	-	-
Deposits	1,724,386	1,992,592	1,794	1,794
Finance lease receivables	299,573	297,522	-	-
Prepayments	1,740,512	1,422,941	54,054	53,917
	22,902,151	32,661,005	777,898	1,612,853
	<b>23,046,655</b>	<b>33,131,582</b>	<b>777,898</b>	<b>1,612,853</b>

The other receivables from subsidiary corporations and staff loans are unsecured, interest free and repayable on demand.

Advance payments to suppliers relate to payment made in advance for the acquisition of tools and machinery.

13.1 Trade Receivables Aging

	Group	
	As at	
	31-Mar-25	31-Mar-24
	RM	RM
Current	15,449,503	23,786,423
<i>Trade receivables days past due:</i>		
1 – 30 days	920,781	140,802
31 – 60 days	106,181	2,069
61 – 90 days	34,593	15,946
91 – 120 days	12,252	9,421
121 – 150 days	3,331	489
More than 150 days	118,377	16,879
	<b>16,645,018</b>	<b>23,972,029</b>

NOTES TO THE CONDENSED INTERIM CONSOLIDATED FINANCIAL STATEMENTS (Continued)

14. Trade and Other Payables

	Group		Company	
	As at		As at	
	31-Mar-25 RM	31-Mar-24 RM	31-Mar-25 RM	31-Mar-24 RM
Trade payables – non-related parties	7,706,733	22,959,386	-	-
Other payables				
- Non-related parties	1,081,956	2,183,274	-	-
- Directors	-	121,044	-	121,044
	1,081,956	2,304,318	-	121,044
Accruals for operating expenses	4,967,165	5,167,943	320,054	234,870
Advances from customers	1,166,012	1,057,145	-	-
Deferred income	460,211	1,748,704	-	-
	<b>15,382,077</b>	<b>33,237,496</b>	<b>320,054</b>	<b>355,914</b>

The other payables to directors are unsecured, interest-free and repayable on demand.

Advances from customers relate to payment made in advance for booking fees and downpayments in relation to sales of automobiles.

The remaining balance of deferred income relates to advance billings to customer for development of tooling, moulds and related products that had yet to be delivered as at the end of the reporting period.

15. Share Capital

	Group		Company	
	No. of ordinary shares Unit	Amount RM	No. of ordinary shares Unit	Amount RM
<b>At 31 March 2025</b>				
Beginning and end of financial period	<u>119,523,315</u>	<u>37,356,382</u>	<u>119,523,315</u>	<u>37,356,382</u>
<b>At 31 March 2024</b>				
Beginning and end of financial year	<u>119,523,315</u>	<u>37,356,382</u>	<u>119,523,315</u>	<u>37,356,382</u>

All issued ordinary shares are fully paid. There is no par value for these ordinary shares.

Fully paid ordinary shares carry one vote per share and carry a right to dividends as and when declared by the Company.

There were no treasury shares as at the end of the current financial period and as at the end of the immediately preceding year.

**NOTES TO THE CONDENSED INTERIM CONSOLIDATED FINANCIAL STATEMENTS (Continued)**

**16. Earnings Per Share**

	Group		Group	
	Six Months Ended		Twelve Months Ended	
	31-Mar-25	31-Mar-24	31-Mar-25	31-Mar-24
	RM	RM	RM	RM
Total comprehensive income, representing net profit attributable to equity holders of the Company (RM)	1,100,096	5,598,676	6,573,322	8,828,155
Weighted average number of Shares	119,523,315	119,523,315	119,523,315	119,523,315
Earnings per Share (“EPS”) - basic and diluted (Sen)	0.92	4.68	5.50	7.39

**Note:**

The basic and diluted EPS of the Group for the respective financial period are the same as there were no outstanding convertibles. The basic and diluted EPS was calculated based on the weighted average number of ordinary shares in issue for the respective financial period.

**17. Net Asset Value**

	Group		Company	
	As at		As at	
	31-Mar-25	31-Mar-24	31-Mar-25	31-Mar-24
Net Asset Value (“NAV”) per Share (Sen)	50.07	43.08	23.50	22.55
Equity Attributable to Owners of the Company (RM)	59,845,697	51,495,598	28,088,915	26,949,369
Number of Shares used in computation of NAV per Share	119,523,315	119,523,315	119,523,315	119,523,315

**18. Subsequent Events**

There are no known subsequent events which have led to adjustments to this set of condensed interim consolidated financial statements.

**OTHER INFORMATION REQUIRED BY APPENDIX 7C OF THE CATALIST RULES**

**1(d)(ii) Details of any changes in the company's share capital arising from rights issue, bonus issue, subdivision, consolidation, share buy-backs, exercise of share options or warrants, conversion of other issues of equity securities, issue of shares for cash or as consideration for acquisition or for any other purpose since the end of the previous period reported on. State the number of shares that may be issued on conversion of all the outstanding convertibles, if any, against the total number of issued shares excluding treasury shares and subsidiary holdings of the issuer, as at the end of the current financial period reported on and as at the end of the corresponding period of the immediately preceding financial year. State also the number of shares held as treasury shares and the number of subsidiary holdings, if any, and the percentage of the aggregate number of treasury shares and subsidiary holdings held against the total number of shares outstanding in a class that is listed as at the end of the current financial period reported on and as at the end of the corresponding period of the immediately preceding financial year.**

	<b>Number of Ordinary Shares</b>
As at 30 September 2024 / 31 March 2025	119,523,315

There were no outstanding convertibles, treasury shares or subsidiary holdings at the end of the current financial period, the last financial period reported on, and as at the end of the corresponding period of the immediately preceding financial year.

**(d)(iii) To show the total number of issued shares excluding treasury shares as at the end of the current financial period and as at the end of the immediately preceding year.**

	<b>Number of Ordinary Shares</b>	
	<b>As at</b>	
	<b>31-Mar-25</b>	<b>31-Mar-24</b>
Total number of issued shares excluding treasury shares	119,523,315	119,523,315

There were no treasury shares as at the end of the current financial period and as at the end of the immediately preceding year.

**(d)(iv) A statement showing all sales, transfers, disposal, cancellation and/or use of treasury shares as at the end of the current financial period reported on.**

Not applicable as the Company did not have any treasury shares as at 31 March 2024 and 31 March 2025.

**(d)(v) A statement showing all sales, transfers, cancellation and/or use of subsidiary holdings as at the end of the current financial period reported on.**

Not applicable as the Company did not hold any subsidiary holdings as at 31 March 2024 and 31 March 2025.

## OTHER INFORMATION REQUIRED BY APPENDIX 7C OF THE CATALIST RULES (Continued)

2. **Whether the figures have been audited or reviewed and in accordance with which auditing standard or practice.**

The figures have not been audited or reviewed by the Company's auditors.

3. **Where the figures have been audited or reviewed, the auditors' report (including any modifications or emphasis of a matter).**

Not applicable.

- 3A. **Where the latest financial statements are subject to an adverse opinion, qualified opinion or disclaimer of opinion:**

- (a) **Updates on the efforts taken to resolve each outstanding audit issue.**

Not applicable.

- (b) **Confirmation from the Board that the impact of all outstanding audit issues on the financial statements have been adequately disclosed.**

Not applicable.

8. **A review of the performance of the group, to the extent necessary for a reasonable understanding of the group's business. It must include a discussion of the following:**

- (a) **any significant factors that affected the turnover, costs, and earnings of the group for the current financial period reported on, including (where applicable) seasonal or cyclical factors; and**
- (b) **any material factors that affected the cash flow, working capital, assets or liabilities of the group during the current financial period reported on.**

### **Review of Group's Financial Performance**

#### **Revenue**

Revenue for second half-year period ended 31 March 2025 ("**2H2025**") decreased by approximately RM41.54 million or 17.2% from RM240.99 million in second half-year period ended 31 March 2024 ("**2H2024**") to RM199.45 million in 2H2025; and by approximately RM65.75 million or 14.3% from RM458.64 million in FY2024 to RM392.89 million in FY2025.

#### *Manufacturing Business*

Revenue from manufacturing business decreased by RM13.22 million or 29.4% from RM44.92 million in 2H2024 to RM31.70 million in 2H2025. Overall revenue from manufacturing business has decreased by RM7.92 million or 9.83% from RM80.53 million in FY2024 to RM72.61 million in FY2025. The decrease was due to a decline in sales orders for existing models and a delay in mass production of new projects by the customers.

## OTHER INFORMATION REQUIRED BY APPENDIX 7C OF THE CATALIST RULES (Continued)

8. A review of the performance of the group, to the extent necessary for a reasonable understanding of the group's business. It must include a discussion of the following:
- (a) any significant factors that affected the turnover, costs, and earnings of the group for the current financial period reported on, including (where applicable) seasonal or cyclical factors; and
  - (b) any material factors that affected the cash flow, working capital, assets or liabilities of the group during the current financial period reported on.

### **Review of Group's Financial Performance (Continued)**

#### **Revenue (Continued)**

##### *Dealership Business*

Revenue from dealership business decreased by RM28.31 million or 14.4% from RM196.06 million in 2H2024 to RM167.75 million in 2H2025; and by RM57.83 million or 15.3% from RM378.11 million in FY2024 to RM320.28 million in FY2025. The decrease is mainly due to a drop in automobile sales, as customers chose to wait and see the introduction of new brands and models, particularly with the influx of Chinese-made vehicles in Malaysia.

#### **Cost of Sales**

Cost of sales decreased by approximately RM37.86 million or 17.7% from RM214.21 million in 2H2024 to RM176.35 million in 2H2025; and by approximately RM65.98 million or 16.1% from RM410.30 million in FY2024 to RM344.33 million in FY2025.

##### *Manufacturing Business*

Cost of sales from manufacturing business decreased by approximately RM8.61 million or 26.1% from RM32.99 million in 2H2024 to RM24.38 million in 2H2025; and by approximately RM6.09 million or 10.1% from RM60.06 million in FY2024 to RM53.97 million in FY2025. The decrease is attributable to the decrease in revenue as mentioned above.

##### *Dealership Business*

Cost of sales from dealership business decreased by approximately RM29.25 million or 16.1% from RM181.23 million in 2H2024 to RM151.98 million in 2H2025; and by approximately RM59.89 million or 17.1% from RM350.25 million in FY2024 to RM290.36 million in FY2025. The decrease is attributable to the decrease in revenue as mentioned above.

## OTHER INFORMATION REQUIRED BY APPENDIX 7C OF THE CATALIST RULES (Continued)

8. A review of the performance of the group, to the extent necessary for a reasonable understanding of the group's business. It must include a discussion of the following:
- (a) any significant factors that affected the turnover, costs, and earnings of the group for the current financial period reported on, including (where applicable) seasonal or cyclical factors; and
  - (b) any material factors that affected the cash flow, working capital, assets or liabilities of the group during the current financial period reported on.

### **Review of Group's Financial Performance (Continued)**

#### **Gross Profit and Gross Profit Margin**

The Group's gross profit had decreased by approximately RM3.68 million or 13.7% from RM26.77 million in 2H2024 to RM23.10 million in 2H2025; and increased by approximately RM0.22 million or 0.5% from RM48.34 million in FY2024 to RM48.57 million in FY2025. The increase from FY2024 to FY2025 was due to an increase of gross profit in dealership business of approximately RM2.05 million from RM27.87 million in FY2024 to RM29.92 million in FY2025, offset by a decrease in gross profit from manufacturing business of approximately RM1.83 million from RM20.47 million in FY2024 to RM18.64 million in FY2025.

Overall gross profit margin increased by 0.5 percentage points from 11.1% in 2H2024 to 11.6% in 2H2025, and by 1.9 percentage points from 10.5% in FY2024 to 12.4% in FY2025. The gross profit margin of manufacturing business increase by 0.3 percentage points from 25.4% in FY2024 to 25.7% in FY2025. This was primarily driven by internal cost control measures and an increased supply of higher-margin products. The gross profit margin of dealership business increase by 1.9 percentage points from 7.4% in FY2024 to 9.3% in FY2025 mainly due to increase of revenue in after-sales automobile services in FY2025 which command a higher gross margin comparing to sales of automobiles.

#### **Other Income**

Other income increased by approximately RM0.17 million or 52.3% from RM0.32 million in 2H2024 to RM0.49 million in 2H2025; and by approximately RM0.24 million or 30.1% from RM0.81 million in FY2024 to RM1.05 million in FY2025. The increase in FY2025 was mainly due to increase in (i) incentive received from principal by RM0.35 million and (ii) bank interest income by RM0.10 million, partially offset by the decrease in government grant income by RM0.23 million.

#### **Other Gains and Losses, Net**

Other gains and losses decreased by approximately RM3.90 million or 92.9% from RM4.20 million in 2H2024 to RM0.30 million in 2H2025; and by approximately RM3.64 million or 82.8% from RM4.40 million in FY2024 to RM0.76 million in FY2025. The Group recorded a significant gain on disposal of property plant and equipment of RM4.58 million in FY2024 while recorded loss on disposal of property plant and equipment of RM0.24 million in FY2025. The loss is offset by increase in realised forex gain arising from payment to suppliers and increase in gain on disposal of right-of-use assets.

#### **Selling and Distribution Expenses**

Selling and distribution expenses increased by approximately RM0.87 million or 1.7% from RM5.10 million in 2H2024 to RM5.19 million in 2H2025; and by approximately RM0.24 million or 2.5% from RM9.51 million in FY2024 to RM9.75 million in FY2025. The increase in FY2025 was mainly due to the increase in commission and incentive expenses by RM0.19 million and salary expenses by RM0.05 million.

## OTHER INFORMATION REQUIRED BY APPENDIX 7C OF THE CATALIST RULES (Continued)

8. A review of the performance of the group, to the extent necessary for a reasonable understanding of the group's business. It must include a discussion of the following:
- (a) any significant factors that affected the turnover, costs, and earnings of the group for the current financial period reported on, including (where applicable) seasonal or cyclical factors; and
  - (b) any material factors that affected the cash flow, working capital, assets or liabilities of the group during the current financial period reported on.

### Review of Group's Financial Performance (Continued)

#### **Administrative Expenses**

Administrative expenses decreased by approximately RM0.30 million or 2.2% from RM14.01 million in 2H2024 to RM13.71 million in 2H2025; and increased by approximately RM0.11 million or 0.4% from RM24.98 million in FY2024 to RM25.09 million in FY2025. The increase in FY2025 was mainly due to the increase in (i) upkeep of office and showroom by RM0.88 million, (ii) depreciation expenses by RM0.48 million, (iii) staff welfare & benefits by RM0.54 million, (iv) insurance expenses by RM0.12 million, (v) security expenses by RM0.07 million and (vi) professional fees by RM0.07 million. The increase was offset by the decrease in (i) directors' remuneration by RM0.65 million, (ii) stamp duty by RM0.58 million, (iii) salary expenses by RM0.47 million, (iv) entertainment expenses by RM0.30 million, (v) medical fee expenses by RM0.12 million, (vi) travelling & accommodation expenses by RM0.09 million and (vii) bank charges by RM0.06 million.

#### **Finance Expenses**

Finance expenses increased by approximately RM0.50 million or 20.8% from RM2.39 million in 2H2024 to RM2.88 million in 2H2025; and by approximately RM1.01 million or 22.2% from RM4.53 million in FY2024 to RM5.54 million in FY2025. The increase in FY2025 was mainly due to increase in term loan and floor stock financing interest by RM0.99 million and interest on lease liabilities by RM0.02 million.

#### **Profit Before Tax**

As a result of the aforementioned, the Group recorded a profit before tax of RM2.10 million in 2H2025 compared to a profit before tax of RM9.73 million in 2H2024, and profit before tax of RM10.05 million in FY2025 compared to a profit before tax of RM14.55 million in FY2024.

## OTHER INFORMATION REQUIRED BY APPENDIX 7C OF THE CATALIST RULES (Continued)

8. A review of the performance of the group, to the extent necessary for a reasonable understanding of the group's business. It must include a discussion of the following:
- (a) any significant factors that affected the turnover, costs, and earnings of the group for the current financial period reported on, including (where applicable) seasonal or cyclical factors; and
  - (b) any material factors that affected the cash flow, working capital, assets or liabilities of the group during the current financial period reported on.

### **Review of Group's Financial Position**

#### **Current assets**

Current assets had decreased by approximately RM15.76 million or 18.1% from RM87.08 million as at 31 March 2024 to RM71.32 million as at 31 March 2025. This was due to the decrease in trade and other receivables by approximately RM9.76 million from RM32.66 million as at 31 March 2024 to RM22.90 million as at 31 March 2025 as a result of prompt customers collections. Inventories had decreased by approximately RM10.50 million, from RM37.87 million as at 31 March 2024 to RM27.37 million as at 31 March 2025 due to lower stock holding at the dealership business as at 31 March 2025. Tax recoverable had decreased by RM0.05 million from RM0.79 million as at 31 March 2024 to RM0.74 million as at 31 March 2024. The decrease is offset by increase in cash and cash equivalents by approximately RM4.55 million from RM15.76 million as at 31 March 2024 to RM20.31 million as at 31 March 2025.

#### **Non-current assets**

Non-current assets increased by approximately RM8.13 million or 8.1% from RM100.01 million as at 31 March 2024 to RM108.14 million as at 31 March 2025. The increase was primarily due to increase in property, plant and equipment by approximately RM6.39 million from RM35.61 million as at 31 March 2024 to RM42.00 million as at 31 March 2025 mainly from the acquisition of new tools, moulds, and machinery for new projects within the manufacturing business and increase in right of use assets of approximately RM2.00 million from RM62.42 million as at 31 March 2024 to RM64.42 million as at 31 March 2025.

#### **Current liabilities**

Current liabilities decreased by approximately RM19.73 million or 34.6% from RM57.10 million as at 31 March 2024 to RM37.36 million as at 31 March 2025. This was mainly due to the decrease in trade and other payables by approximately RM17.86 million due to lower purchases and improved cash flow management. . Additionally, there was decrease in borrowings by RM2.27 million, increase in lease liabilities by RM0.92 million and decrease in income tax liabilities by RM0.53 million.

#### **Non-current liabilities**

Non-current liabilities increased by approximately RM2.86 million or 3.7% from RM76.92 million as at 31 March 2024 to RM79.78 million as at 31 March 2025. The increase was attributed by increase in borrowings by RM0.25 million mainly due to drawdown of term loan facilities during the financial year, increase in deferred tax liabilities by RM0.73 million and increase in lease liabilities by RM1.88 million.

## **OTHER INFORMATION REQUIRED BY APPENDIX 7C OF THE CATALIST RULES (Continued)**

8. A review of the performance of the group, to the extent necessary for a reasonable understanding of the group's business. It must include a discussion of the following:
- (a) any significant factors that affected the turnover, costs, and earnings of the group for the current financial period reported on, including (where applicable) seasonal or cyclical factors; and
  - (b) any material factors that affected the cash flow, working capital, assets or liabilities of the group during the current financial period reported on.

### **Review of Group's Financial Position (Continued)**

#### **Equity**

The increase in equity of approximately RM9.23 million from RM53.08 million as at 31 March 2024 to RM62.31 million as at 31 March 2025 due to the total comprehensive income generated during the financial year amounting to RM6.97 million, addition in capital reserve in relation to the disposal of 3.2% stake in Menang Nusantara Sdn Bhd to Hirotani Co., Ltd amounting to RM3.20 million, offset by interim dividend paid during the financial period amounting to RM0.93 million.

### **Review of Group's Cash Flows**

The Group recorded net cash generated from operating activities of approximately RM26.77 million mainly due to the operating profit before changes in working capital of RM26.84 million, and decrease in trade and other receivables, and inventories by RM10.08 million and RM10.51 million respectively and decrease in trade and other payables by RM17.83 million. The Group has paid income tax amounting to RM2.87 million based on the estimated tax payable on monthly instalments to the Inland Revenue Board in Malaysia, offset by an income tax refund amounting to RM0.04 million from Inland Revenue Board in Malaysia for tax overpaid in prior years during the financial year.

The Group recorded net cash used in investing activities of approximately RM8.29 million mainly due to the additions to property, plant and equipment totalling RM12.56 million and addition in right-of-use assets totalling RM0.26 million. These were partially offset by the proceeds from disposal of interest in subsidiaries of RM3.20 million, proceeds from the disposal of right-of-use assets and property, plant and equipment amounting to RM0.94 million and RM0.04 million respectively, and interest received from financial institutions amounting to RM0.35 million.

The Group recorded net cash used in financing activities amounting to RM14.66 million due to (i) fixed deposit pledged amounting to RM0.83 million, (ii) repayment of bank borrowings of approximately RM4.34 million, (iii) repayment of lease liabilities including finance lease of approximately RM5.44 million, (iv) dividend paid amounting RM0.93 million, and (v) interest paid of approximately RM5.54 million during the financial year, partially offset by drawdown of bank borrowings amounting to RM2.42 million.

## OTHER INFORMATION REQUIRED BY APPENDIX 7C OF THE CATALIST RULES (Continued)

### 9. Where a forecast, or a prospect statement, has been previously disclosed to shareholders, any variance between it and the actual results.

The Group's auto retail dealership business has been appointed as the authorised dealer for Jetour in Teluk Panglima Garang, Selangor (1st outlet); GWM in Kuala Selangor (1st outlet); and Mitsubishi Motors in Teluk Panglima Garang (4th outlet). The Mitsubishi Motors in Teluk Panglima Garang (4th outlet) and GWM in Kuala Selangor (1st outlet) have commenced operations in 2H2025, consistent with the expectation as disclosed in the unaudited interim financial statements for the six months ended 30 September 2024. However, the commencement of operations for Jetour (1st outlet) has been delayed to the first half of the financial year ending 31 March 2026, due to the postponement of the launch of Jetour's first model, Dashing, in Malaysia from the initially planned Q1 2025 to 9 April 2025. During 2H2025, the Company's subsidiary namely MN Otomart Sdn Bhd has secured a letter of appointment from Great Wall Motor Sales Malaysia Sdn Bhd to become the authorised 4S dealer for the brands GWM at Teluk Panglima Garang (2nd outlet), which is expected to commence operations in the first half of the financial year ending 31 March 2026. The Company had also withdrawn from the Ford dealership with effect from 15 April 2025.

### 10. A commentary at the date of the announcement of the significant trends and competitive conditions of the industry in which the group operates and any known factors or events that may affect the group in the next reporting period and the next 12 months.

The Malaysian economy grew by 5.1% in 2024 (2023: 3.6%), due to continued expansion in domestic demand and a rebound in exports. On the domestic front, growth was mainly driven by stronger household spending reflecting favourable labour market conditions, policy measures to support households and healthy household balance sheets. While the global environment could be challenging, growth of the Malaysian economy in 2025 will be driven by robust expansion in investment activity, resilient household spending and expansion in exports supported by Malaysia's strong economic fundamentals. *(Source: Press Release by Bank Negara Malaysia)*

Sales of new motor vehicles in 2024 rose 2.1% surpassing the 800,000 units threshold to hit a new all-time high, propelled mainly by passenger cars subsegment, amid a resilient economy with broad-based improvement in all key economic sectors, leading to an overall stronger domestic demand. Total Industry Volume (TIV) or vehicle registrations increased to 816,747 units in 2024 (2023: 799,821 units), surpassing the previous highest TIV of 799,821 units achieved last year. The TIV is forecasted 780,000 units in 2025 mainly attributable to factors such as:

1. The Government forecast GDP to grow within 4.5% to 5.5% in 2025, driven by higher private consumption and investment.
2. Bank Negara maintaining the OPR at 3% in 2025 providing continued favourable support for demand of vehicles.
3. Increase in minimum wage to RM1,700 from February 1, 2025, and salary revision for Government servants up to 15%, would lead to increase in demand for vehicles.
4. A stable labour market with low unemployment at 3.2%, suggests continued income security which supports vehicle purchases.
5. Duties exemption for BEVs expiring end of 2025, is expected to create urgency for people to purchase BEVs.
6. New brands and models would be introduced in the market creating excitement to the market.
7. The uncertainty surrounding US-China trade war, and the impact of the petrol subsidy rationalisation exercise on higher engine capacity vehicles.

*(Source: Press Release by the Malaysian Automotive Association)*

The Malaysian economy and automotive industry are expected to face headwinds due to inflationary pressures, ongoing geopolitical uncertainties and a slowdown in global economic growth. Additionally, the continued influx of Chinese-made vehicles, along with the upcoming petrol subsidy rationalisation and the scheduled increase in base electricity tariffs in mid-2025, will further challenge the resilience of the local market.

**OTHER INFORMATION REQUIRED BY APPENDIX 7C OF THE CATALIST RULES (Continued)**

- 10. A commentary at the date of the announcement of the significant trends and competitive conditions of the industry in which the group operates and any known factors or events that may affect the group in the next reporting period and the next 12 months. (Continued)**

Despite the anticipated challenges in 2025 stemming from global uncertainties, inflationary pressures and domestic policy shifts, the Group sees continued opportunities in Malaysia's dynamic automotive sector. Resilient consumer demand, policy incentives and new model launches are expected to sustain market interest. The Group remains prepared to navigate the evolving landscape with agility and focus.

- 11. If a decision regarding dividend has been made:**

- (a) Whether an interim (final) ordinary dividend has been declared (recommended);**

No.

- (b) (i) Amount per share, cents (ii) Previous corresponding period, cents;**

Name of dividend	Interim dividend
Dividend type	Cash
Dividend amount per share (in Malaysian Sen)	0.40 Sen per ordinary share
Tax rate	Tax exempt (one tier)

- (c) Whether the dividend is before tax, net of tax or tax exempt. If before tax or net of tax, state the tax rate and the country where the dividend is derived. (If the dividend is not taxable in the hands of shareholders, this must be stated);**

Not Applicable.

- (d) The date the dividend is payable;**

Not Applicable.

- (e) the date on which Registrable Transfers received by the company (up to 5.00 pm) will be registered before entitlements to the dividend are determined.**

Not Applicable.

- 12. If no dividend has been declared (recommended), a statement to that effect and reason(s) for the decision.**

There was no dividend declared or recommended for the current reporting period as the Group intends to conserve cash for expansion and other business opportunities.

**OTHER INFORMATION REQUIRED BY APPENDIX 7C OF THE CATALIST RULES (Continued)**

13. **If the group has obtained a general mandate from shareholders for IPTs, the aggregate value of such transactions as required under Rule 920(1)(a)(ii). If no IPT mandate has been obtained, a statement to that effect.**

The Company has not obtained an IPT mandate and there was no discloseable IPT during the current reporting period.

15. **Confirmation that the issuer has procured undertakings from all its directors and executive officers (in the format set out in Appendix 7H) under Rule 720(1).**

The Company has procured undertakings from all its directors and executive officers (in the format set out in Appendix 7H) under Rule 720(1) of the Catalist Rules.

18. **A breakdown of sales as follows:**

	<b>Group</b>		<b>+ / (-) %</b>
	<b>Financial year ended</b>		
	<b>31-Mar-25 RM</b>	<b>31-Mar-24 RM</b>	
Revenue reported for first half year	193,440,999	217,655,807	(11.1)
Profit after tax before deducting non-controlling interests reported for first half year	5,633,394	3,313,304	70.0
Revenue reported for second half year	199,449,338	240,986,111	(17.2)
Profit after tax before deducting non-controlling interests reported for second half year	1,334,035	5,685,349	(76.5)

**OTHER INFORMATION REQUIRED BY APPENDIX 7C OF THE CATALIST RULES (Continued)**

19. A breakdown of the total annual dividend (in dollar value) for the issuer's latest full year and its previous full year as follows:

	Financial year ended	
	31-Mar-25	31-Mar-24
	RM	RM
First interim dividend	358,570	478,093
Second interim dividend	-	478,093
<b>Total</b>	<b>358,570</b>	<b>956,186</b>

20. Disclosure of person occupying a managerial position in the issuer or any of its principal subsidiaries who is a relative of a director or chief executive officer or substantial shareholder of the issuer pursuant to Rule 704(10). If there are no such persons, the issuer must make an appropriate negative statement.

Pursuant to Rule 704(10) of the Catalist Rules, the Company confirms that there are no persons occupying managerial positions in the Company or any of its principal subsidiaries who are relatives of a director or chief executive officer or substantial shareholder of the Company.

21. Changes in the composition of the Group

Pursuant to Rule 706A of the Catalist Rules, the Board of Directors of the Company wishes to announce that its 96.7997%-owned subsidiary, Menang Nusantara Sdn. Bhd., has incorporated a wholly-owned subsidiary in Malaysia, Menang Nusantara Assembly Sdn. Bhd., on 6 March 2025 with an issued and paid-up capital of RM2. The new subsidiary will be involved in assembly and manufacturing of parts and accessories for motor vehicles, subject to relevant approvals.

The incorporation is not expected to have any material impact on the Group's net tangible assets or earnings per share for the current financial year. None of the Directors or controlling shareholders has any interest, direct or indirect, in the incorporation other than through their shareholding interests in the Company.

Save as disclosed above, there is no other acquisition and/or sale of shares in any subsidiaries or associated companies of the Group during 2H2025.

**BY ORDER OF THE BOARD**

**Wong Keat Yee**  
**Executive Chairwoman**

**26 May 2025**