

Consolidated	Full year					First half		
◆Trends in performance						(million yen)		
	Oct-15	Oct-16	Oct-17	Oct-18	Oct-19 plan	Oct-17	Oct-18	Oct-19
Net sales	179,698	194,398	232,956	298,517	320,000	107,451	142,544	154,124
	107.6%	108.2%	119.8%	128.1%	107.2%	114.7%	132.7%	108.1%
Cost of sales	132,992	141,349	172,767	226,234	240,300	80,736	109,792	117,654
	108.2%	106.3%	122.2%	130.9%	106.2%	116.8%	136.0%	107.2%
Gross profit	46,706	53,048	60,188	72,283	79,700	26,714	32,752	36,469
	105.9%	113.6%	113.5%	120.1%	110.3%	109.0%	122.6%	111.3%
Selling, general and administrative expenses	27,975	31,595	39,683	49,743	57,100	18,154	23,479	26,499
	105.4%	112.9%	125.6%	125.4%	114.8%	121.1%	129.3%	112.9%
Operating profit	18,730	21,453	20,505	22,539	22,600	8,560	9,273	9,970
	106.7%	114.5%	95.6%	109.9%	100.3%	89.8%	108.3%	107.5%
Recurring profit	18,589	21,164	20,281	22,532	23,000	8,533	8,935	9,523
	106.2%	113.9%	95.8%	111.1%	102.1%	91.7%	104.7%	106.6%
Net income	11,549	13,963	13,439	13,851	12,800	5,604	5,407	5,628
	111.2%	120.9%	96.2%	103.1%	92.4%	93.2%	96.5%	104.1%
Gross profit margin	26.0%	27.3%	25.8%	24.2%	24.9%	24.9%	23.0%	23.7%
	-0.4pt	+1.3pt	-1.5pt	-1.6pt	+0.7pt	-1.3pt	-1.9pt	+0.7pt
Operating profit margin	10.4%	11.0%	8.8%	7.6%	7.1%	8.0%	6.5%	6.5%
	-0.1pt	+0.6pt	-2.2pt	-1.3pt	-0.5pt	-2.2pt	-1.5pt	-0.0pt
Recurring profit margin	10.3%	10.9%	8.7%	7.5%	7.2%	7.9%	6.3%	6.2%
	-0.1pt	+0.5pt	-2.2pt	-1.2pt	-0.4pt	-2.0pt	-1.7pt	-0.1pt
Net income margin	6.4%	7.2%	5.8%	4.6%	4.0%	5.2%	3.8%	3.7%
	+0.2pt	+0.8pt	-1.4pt	-1.1pt	-0.6pt	-1.2pt	-1.4pt	-0.1pt
Net cash used in operating activities	35,155	39,627	38,290	53,476	50,000	17,283	26,082	24,208
Net cash used in investing activities	-24,627	-27,148	-72,769	-43,095	-50,000	-28,884	-14,589	-24,792
Free cash flows	10,528	12,479	-34,479	10,381	0	-11,600	11,492	-583
Net cash used in financing activities	-6,162	-13,036	32,570	1,754	-10,800	10,340	9,518	1,385
Cash and cash equivalents	20,063	19,461	17,775	29,785	19,000	18,176	38,646	30,430
	127.9%	97.0%	91.3%	167.6%	63.8%	93.4%	217.4%	102.2%

◆Capital investment						(million yen)		
	Oct-15	Oct-16	Oct-17	Oct-18	Oct-19 plan	Oct-17	Oct-18	Oct-19
Total	27,932	30,266	38,470	46,564	57,000	16,121	16,871	26,547
	107.4%	108.4%	127.1%	121.0%	122.4%	122.2%	104.7%	157.3%
Cash	24,290	26,041	33,598	42,328	50,700	13,430	14,548	24,424
	113.8%	107.2%	129.0%	126.0%	119.5%	121.7%	108.3%	167.9%
Parking business	4,746	5,476	6,542	6,565	7,200	4,181	4,498	2,628
	93.2%	115.4%	119.5%	100.4%	109.7%	142.3%	107.6%	58.4%
Overseas business	-	-	1,171	3,865	5,000	433	1,846	1,480
	-	-	-	330.1%	126.1%	-	425.5%	80.2%
Mobility business	18,214	19,399	22,984	27,332	30,000	6,487	7,482	12,289
	118.3%	106.5%	118.5%	118.9%	109.8%	85.2%	115.3%	164.3%
Others	1,328	1,165	2,899	4,565	8,500	2,327	721	8,025
	155.2%	87.7%	248.8%	157.4%	186.0%	480.4%	31.0%	1111.8%
Finance lease	3,641	4,225	4,871	4,235	5,700	2,690	2,323	2,123
	78.2%	116.0%	115.3%	86.9%	134.6%	125.0%	86.4%	91.4%
Parking business	3,641	4,222	4,565	3,767	5,100	2,409	2,089	2,020
	82.6%	116.0%	108.1%	82.5%	135.4%	112.1%	86.7%	96.7%
Overseas business	-	-	306	467	600	281	234	103
	-	-	-	152.5%	128.2%	-	83.3%	44.1%
Mobility business	-	2	-	-	-	-	-	-
	-	-	-	-	-	-	-	-
Others	-	-	-	-	-	-	-	-
	-	-	-	-	-	-	-	-

<<Capital investment by business>>						(million yen)		
	Oct-15	Oct-16	Oct-17	Oct-18	Oct-19 plan	Oct-17	Oct-18	Oct-19
Total	27,932	30,266	38,470	46,564	56,400	16,121	16,871	26,547
	107.4%	108.4%	127.1%	121.0%	120.9%	122.2%	104.7%	157.3%
Parking business	8,388	9,698	11,107	10,333	12,300	6,590	6,587	4,648
	88.3%	115.6%	114.5%	93.0%	119.0%	129.5%	100.0%	70.6%
Overseas business	-	-	1,477	4,333	5,600	715	2,080	1,584
	-	-	-	293.2%	126.3%	-	290.9%	76.2%
Mobility business	18,214	19,401	22,984	27,332	30,000	6,487	7,482	12,289
	116.4%	106.5%	118.5%	118.9%	109.8%	85.2%	115.3%	164.3%
Others	1,328	1,165	2,899	4,565	8,500	2,327	721	8,025
	155.2%	87.7%	248.8%	157.4%	186.0%	480.4%	31.0%	1111.8%

◆Depreciation and amortization						(million yen)		
	Oct-15	Oct-16	Oct-17	Oct-18	Oct-19 plan	Oct-17	Oct-18	Oct-19
Total	20,383	21,779	24,418	28,294	31,100	11,658	13,611	15,169
	110.4%	106.9%	112.1%	115.9%	110.7%	110.8%	116.8%	111.5%
Parking business	9,647	9,879	9,669	9,732	10,300	4,885	4,945	5,099
	109.7%	102.4%	97.9%	100.7%	105.8%	101.0%	101.2%	103.1%
Overseas business	-	-	1,246	3,645	3,800	408	1,771	2,079
	-	-	-	292.5%	110.4%	-	433.3%	117.4%
Mobility business	10,117	11,259	12,800	14,148	16,000	6,038	6,524	7,566
	110.7%	111.3%	113.7%	110.5%	113.1%	112.2%	108.0%	116.0%
Others	618	640	701	767	1,000	325	368	423
	114.8%	103.6%	109.6%	109.4%	130.3%	106.6%	113.4%	114.8%

*Figures in the lower row show year-on-year changes.

※Oct-17 Secure Parking of overseas business accounted for 9 months. Oct-18 National Car Parks is connected throughout the term

Consolidated	Full year					First half		
◆Segment information by business category						(million yen)		
	Oct-15	Oct-16	Oct-17	Oct-18	Oct-19 plan	Oct-17	Oct-18	Oct-19
Net sales	179,698	194,398	232,956	298,517	320,000	107,451	142,544	154,124
	107.6%	108.2%	119.8%	128.1%	107.2%	114.7%	132.7%	108.1%
Parking business	134,266	142,142	148,316	156,798	165,000	72,247	76,561	80,680
	105.3%	105.9%	104.3%	105.7%	105.2%	105.2%	106.0%	105.4%
Overseas business	-	-	23,671	68,290	72,000	7,844	32,053	33,085
	-	-	-	288.5%	105.4%	822.5%	408.6%	103.2%
Taiwan	-	-	2,524	3,056	3,500	1,266	1,508	1,646
	-	-	-	121.1%	114.5%	132.7%	119.1%	109.2%
Secure Parking	-	-	21,146	29,113	30,000	6,578	14,643	13,790
	-	-	-	137.7%	103.0%	-	222.6%	94.2%
National Car Parks	-	-	-	36,119	38,500	-	15,901	17,647
	-	-	-	-	106.6%	-	-	111.0%
Mobility business	45,431	52,255	61,060	73,747	83,000	27,348	34,072	40,583
	115.0%	115.0%	116.8%	120.8%	112.5%	113.9%	124.6%	119.1%
[For reference]	14,439	18,627	23,109	29,519	35,000	10,261	13,039	16,343
Car Sharing Service	138.9%	129.0%	124.1%	127.7%	118.6%	119.3%	127.1%	125.3%
Business Development	-	-	82	208	500	10	80	94
	-	-	-	253.0%	240.1%	-	779.4%	117.8%
Adjustments	-	-	-174	-526	-500	-	-222	-318
(Group transaction etc.)	-	-	-	302.5%	94.9%	-	-	143.5%
Operating profit	18,730	21,453	20,505	22,539	22,600	8,560	9,273	9,970
	106.7%	114.5%	95.6%	109.9%	100.3%	89.8%	108.3%	107.5%
Parking business	23,045	24,980	25,725	27,552	28,800	11,996	12,852	13,759
	97.6%	108.4%	103.0%	107.1%	104.5%	101.8%	107.1%	107.1%
Overseas business	-	-	767	2,148	2,400	246	1,376	810
*Before amortization of goodwill	-	-	-	280.2%	111.7%	-	557.9%	58.9%
Taiwan	-	-	152	186	270	97	102	105
	-	-	-	122.2%	144.7%	-	105.4%	102.4%
Secure Parking	-	-	620	790	810	149	486	261
	-	-	-	127.3%	102.5%	-	325.7%	53.7%
National Car Parks	-	-	-6	1,171	1,320	-	787	444
	-	-	-	-	112.7%	-	-	56.4%
Mobility business	2,842	4,457	5,135	6,863	9,000	1,105	1,805	3,049
	269.7%	156.8%	115.2%	133.7%	131.1%	77.0%	163.4%	168.8%
[For reference]	1,265	2,857	3,492	5,077	6,500	944	1,696	3,103
Car Sharing Service	7,732.1%	225.8%	122.2%	145.4%	128.0%	79.0%	179.6%	183.0%
Amortization of Goodwill	-	-	-651	-3,028	-3,100	-189	-1,533	-1,490
	-	-	-	465.0%	102.4%	-	807.5%	97.2%
Business Development	-	-500	-1,905	-1,201	-1,500	-726	-568	-648
	-	-	381.1%	63.0%	124.9%	-	78.3%	113.9%
Adjustments	-7,156	-7,485	-8,564	-9,795	-13,000	-3,872	-4,659	-5,510
(Head office cost etc.)	100.6%	104.6%	114.4%	114.4%	132.7%	103.7%	120.3%	118.3%

*Figures in the lower row show year-on-year changes.

※Oct-17 Secure Parking of overseas business accounted for 9 months. Oct-18 National Car Parks is connected throughout the term

※Secure Parking : Australia, New Zealand, UK, Singapore, Malaysia / National Car Parks : UK

Consolidated	Full year					First half		
◆Segment information by business category						(million yen)		
	Oct-15	Oct-16	Oct-17	Oct-18	Oct-19 plan	Oct-17	Oct-18	Oct-19
Net sales	179,698	194,398	232,956	298,517	320,000	107,451	142,544	154,124
	107.6%	108.2%	119.8%	128.1%	107.2%	114.7%	132.7%	108.1%
Parking business in Japan	134,266	142,142	148,316	156,798	165,000	72,247	76,561	80,680
	105.3%	105.9%	104.3%	105.7%	105.2%	105.2%	106.0%	105.4%
Running parking facilities	130,712	138,391	143,959	152,615	160,800	70,150	74,409	78,352
business	105.7%	105.9%	104.0%	106.0%	105.4%	105.0%	106.1%	105.3%
Facility management	3,554	3,751	4,357	4,183	4,200	2,097	2,151	2,327
and other business	93.6%	105.5%	116.1%	96.0%	100.4%	113.1%	102.6%	108.2%
Parking Business Overseas	-	-	23,671	68,290	72,000	7,844	32,053	33,085
	-	-	-	288.5%	105.4%	822.5%	408.6%	103.2%
Mobility business	45,431	52,255	61,060	73,747	83,000	27,348	34,072	40,583
	115.0%	115.0%	116.8%	120.8%	112.5%	113.9%	124.6%	119.1%
Business Development	-	-	82	208	500	10	80	94
	-	-	-	253.0%	240.1%	-	779.4%	117.8%
Adjustments	-	-	-174	-526	-500	-	-222	-318
(Group transaction etc.)	-	-	-	302.5%	94.9%	-	-	143.5%
Gross profit	46,706	53,048	60,188	72,283	79,700	26,714	32,752	36,469
	105.9%	113.6%	113.5%	120.1%	110.3%	109.0%	122.6%	111.3%
Parking business in Japan	32,575	35,649	36,805	38,811	40,500	17,585	18,296	19,554
	100.9%	109.4%	103.2%	105.5%	104.4%	109.7%	104.0%	106.9%
Running parking facilities	31,345	34,473	35,556	37,786	39,500	16,988	17,602	18,949
business	100.0%	110.0%	103.1%	106.3%	104.5%	109.8%	103.6%	107.6%
Facility management	1,230	1,176	1,249	1,024	1,000	597	693	604
and other business	132.7%	95.6%	106.2%	82.0%	97.6%	106.9%	116.0%	87.3%
Parking Business Overseas	-	-	3,661	8,752	9,600	1,056	4,434	4,186
	-	-	-	239.1%	109.7%	-	419.6%	94.4%
Mobility business	14,130	17,398	19,766	25,133	30,300	8,088	10,191	13,021
	119.6%	123.1%	113.6%	127.2%	120.6%	107.4%	126.0%	127.8%
Business Development	-	-	-24	-203	-500	-15	-86	-161
	-	-	-	830.5%	245.7%	-	553.7%	186.3%
Adjustments	-	-	-19	-210	-200	-	-81	-130
(Group transaction etc.)	-	-	-	1074.3%	94.8%	-	-	160.1%
Gross profit margin	26.0%	27.3%	25.8%	24.2%	24.9%	24.9%	23.0%	23.7%
	-0.4pt	+1.3pt	-1.5pt	-1.6pt	+0.7pt	-1.3pt	-1.9pt	+0.7pt
Parking business in Japan	24.3%	25.1%	24.8%	24.8%	24.5%	24.3%	23.9%	24.2%
	-1.1pt	+0.8pt	-0.3pt	-0.1pt	-0.2pt	+1.0pt	-0.4pt	+0.3pt
Running parking facilities	24.0%	24.9%	24.7%	24.8%	24.6%	24.2%	23.7%	24.2%
business	-1.4pt	+0.9pt	-0.2pt	+0.1pt	-0.2pt	+1.1pt	-0.6pt	+0.5pt
Facility management	34.6%	31.4%	28.7%	24.5%	23.8%	28.5%	32.2%	26.0%
and other business	+10.2pt	-3.3pt	-2.7pt	-4.2pt	-0.7pt	-1.6pt	+3.7pt	-6.2pt
Parking Business Overseas	-	-	15.5%	12.8%	13.3%	13.5%	13.8%	12.7%
	-	-	-	-2.6pt	+0.5pt	-	+0.4pt	-1.2pt
Mobility business	31.1%	33.3%	32.4%	34.1%	36.5%	29.6%	29.9%	32.1%
	+1.2pt	+2.2pt	-0.9pt	+1.7pt	+2.4pt	-1.8pt	+0.3pt	+2.2pt
Business Development	-	-	-	-	-	-	-	-
	-	-	-	-	-	-	-	-
Adjustments	-	-	-	-	-	-	-	-
(Group transaction etc.)	-	-	-	-	-	-	-	-

*Figures in the lower row show year-on-year changes.

※Oct-17 Secure Parking of overseas business accounted for 9 months. Oct-18 National Car Parks is connected throughout the term

Parking business in JPN

Full year

First half

(Non-consolidated)

Times PARKING

(million yen)

	Oct-15	Oct-16	Oct-17	Oct-18	Oct-19 plan	Oct-17	Oct-18	Oct-19
Net sales	128,970	136,522	143,959	152,305	160,600	70,261	74,365	78,217
	105.4%	105.9%	105.4%	105.8%	105.4%	105.1%	105.8%	105.2%
Standard	85,849	88,872	92,028	95,071	97,800	45,125	46,978	48,329
	104.7%	103.5%	103.6%	103.3%	102.9%	102.6%	104.1%	102.9%
Partner Service	43,120	47,650	51,930	57,234	62,800	25,135	27,387	29,887
	107.0%	110.5%	109.0%	110.2%	109.7%	109.9%	109.0%	109.1%
Cost of sales	99,939	104,387	110,573	116,508	122,900	54,387	57,717	60,169
	106.8%	104.5%	105.9%	105.4%	105.5%	105.3%	106.1%	104.2%
Standard	67,463	68,942	71,740	74,161	76,500	35,419	37,114	37,909
	106.8%	102.2%	104.1%	103.4%	103.2%	103.0%	104.8%	102.1%
Partner Service	32,475	35,445	38,832	42,347	46,400	18,967	20,603	22,259
	106.8%	109.1%	109.6%	109.0%	109.6%	109.9%	108.6%	108.0%
Gross profit	29,031	32,135	33,385	35,797	37,700	15,874	16,648	18,048
	101.0%	110.7%	103.9%	107.2%	105.3%	104.4%	104.9%	108.4%
Standard	18,386	19,930	20,288	20,909	21,300	9,706	9,864	10,420
	97.6%	108.4%	101.8%	103.1%	101.9%	101.1%	101.6%	105.6%
Partner Service	10,644	12,205	13,097	14,887	16,400	6,167	6,784	7,627
	107.5%	114.7%	107.3%	113.7%	110.2%	109.9%	110.0%	112.4%
Gross profit margin	22.5%	23.5%	23.2%	23.5%	23.5%	22.6%	22.4%	23.1%
	-1.0pt	+1.0pt	-0.3pt	+0.3pt	-0.0pt	-0.2pt	-0.2pt	+0.7pt
Standard	21.4%	22.4%	22.0%	22.0%	21.8%	21.5%	21.0%	21.6%
	-1.6pt	+1.0pt	-0.4pt	-0.1pt	-0.2pt	-0.3pt	-0.5pt	+0.6pt
Partner Service	24.7%	25.6%	25.2%	26.0%	26.1%	24.5%	24.8%	25.5%
	+0.1pt	+0.9pt	-0.4pt	+0.8pt	+0.1pt	-0.0pt	+0.2pt	+0.7pt

◆ Sales and cost per month of Times PARKING

(yen)

	Oct-15	Oct-16	Oct-17	Oct-18	Oct-19 plan	Oct-17	Oct-18	Oct-19
Standard								
Sales per space/month	44,139	44,075	44,177	44,755	45,196	43,775	44,116	45,182
	97.8%	99.9%	100.2%	101.3%	101.0%	99.4%	100.8%	102.4%
Cost of sales per space/month	34,686	34,191	34,438	34,912	35,353	34,359	34,853	35,440
	99.8%	98.6%	100.7%	101.4%	101.3%	99.8%	101.4%	101.7%
Gross profit per space/month	9,453	9,884	9,739	9,843	9,843	9,415	9,263	9,742
	91.2%	104.6%	98.5%	101.1%	100.0%	98.0%	98.4%	105.2%
Partner Service								
Sales per site/month	1,270,123	1,316,412	1,320,341	1,344,171	1,357,691	1,309,547	1,307,464	1,336,063
	99.0%	103.6%	100.3%	101.8%	101.0%	101.7%	99.8%	102.2%
Cost of sales per site/month	956,576	979,228	987,337	994,534	1,003,135	988,199	983,584	995,082
	98.9%	102.4%	100.8%	100.7%	100.9%	101.7%	99.5%	101.2%
Gross profit per site/month	313,547	337,184	333,004	349,637	354,556	321,348	323,880	340,981
	99.5%	107.5%	98.8%	105.0%	101.4%	101.7%	100.8%	105.3%

*Figures in the lower row show year-on-year changes.

Parking Business		Full					First half		
Total Parking Sites							(sites)		
	Oct-15	Oct-16	Oct-17	Oct-18	Oct-19 plan		Oct-17	Oct-18	Oct-19
Total	16,859	17,675	20,461	21,438	22,797		19,313	21,021	22,061
	106.7%	104.8%	115.8%	104.8%	106.3%		111.9%	108.8%	104.9%
Parking Sites in Japan	16,414	17,171	18,255	18,981	19,997		17,779	18,684	19,549
	106.4%	104.6%	106.3%	104.0%	105.4%		105.8%	105.1%	104.6%
Direct Operated	15,060	15,877	16,968	17,711	18,747		16,496	17,403	18,252
	107.1%	105.4%	106.9%	104.4%	105.8%		106.5%	105.5%	104.9%
Times PARKING	14,987	15,792	16,845	17,597	18,647		16,404	17,297	18,145
	107.1%	105.4%	106.7%	104.5%	106.0%		106.4%	105.4%	104.9%
Monthly Parking	1,355	1,533	1,737	1,837	1,900		1,655	1,790	1,944
	109.6%	113.1%	113.3%	105.8%	103.4%		114.2%	108.2%	108.6%
*Multiple-use sites	1,282	1,448	1,614	1,723	1,800		1,563	1,684	1,837
	109.3%	112.9%	111.5%	106.8%	104.5%		114.1%	107.7%	109.1%
Facility Managed	1,354	1,294	1,287	1,270	1,250		1,283	1,281	1,297
	98.9%	95.6%	99.5%	98.7%	98.4%		98.0%	99.8%	101.2%
Hourly Parking	1,046	991	962	921	900		976	938	909
	98.6%	94.7%	97.1%	95.7%	97.7%		97.3%	96.1%	96.9%
Monthly Parking	345	335	367	394	400		345	387	435
	100.0%	97.1%	109.6%	107.4%	101.5%		102.4%	112.2%	112.4%
*Multiple-use sites	37	32	42	45	50		38	44	47
	100.0%	86.5%	131.3%	107.1%	111.1%		122.6%	115.8%	106.8%
Parking Sites overseas	445	504	2,206	2,457	2,800		1,534	2,337	2,512
	118.0%	113.3%	437.7%	111.4%	114.0%		333.5%	152.3%	107.5%
Taiwan	261	293	364	433	550		327	403	458
	121.4%	112.3%	124.2%	119.0%	127.0%		123.4%	123.2%	113.6%
Secure Parking	-	-	1,059	1,097	1,180		978	1,109	1,082
	-	-	-	103.6%	107.6%		-	113.4%	97.6%
National Car Parks	-	-	511	568	580		-	512	568
	-	-	-	111.2%	102.1%		-	-	110.9%
South Korea	184	211	272	359	490		229	313	404
	113.6%	114.7%	128.9%	132.0%	136.5%		117.4%	136.7%	129.1%
Total Parking Spaces							(spaces)		
	Oct-15	Oct-16	Oct-17	Oct-18	Oct-19 plan		Oct-17	Oct-18	Oct-19
Total	642,943	682,207	1,230,970	1,371,859	1,470,351		1,038,760	1,280,983	1,386,265
	106.0%	106.1%	180.4%	111.4%	107.2%		155.0%	123.3%	108.2%
Parking Spaces in Japan	609,479	645,849	683,707	724,448	773,151		666,119	711,791	736,836
	105.8%	106.0%	105.9%	106.0%	106.7%		105.1%	106.9%	103.5%
Direct Operated	521,836	556,844	581,252	612,410	655,151		572,173	605,208	621,987
	106.2%	106.7%	104.4%	105.4%	107.0%		104.5%	105.8%	102.8%
Times PARKING	499,473	531,135	551,422	580,751	621,651		543,242	574,799	589,533
	106.1%	106.3%	103.8%	105.3%	107.0%		103.7%	105.8%	102.6%
Monthly Parking	22,363	25,709	29,830	31,659	33,500		28,931	30,409	32,454
	108.9%	115.0%	116.0%	106.1%	105.8%		121.2%	105.1%	106.7%
Facility Managed	87,643	89,005	102,455	112,038	118,000		93,946	106,583	114,849
	103.4%	101.6%	115.1%	109.4%	105.3%		109.0%	113.5%	107.8%
Hourly Parking	66,611	69,435	80,879	89,191	94,000		73,943	83,592	91,355
	104.5%	104.2%	116.5%	110.3%	105.4%		110.4%	113.0%	109.3%
Monthly Parking	21,032	19,570	21,576	22,847	24,000		20,003	22,991	23,494
	99.9%	93.0%	110.3%	105.9%	105.0%		104.1%	114.9%	102.2%
Parking Spaces overseas	33,464	36,358	547,263	647,411	697,200		372,641	569,192	649,429
	109.4%	108.6%	1505.2%	118.3%	107.7%		1023.1%	152.7%	114.1%
Taiwan	10,628	12,511	15,591	17,854	22,700		13,659	17,130	19,549
	111.5%	117.7%	124.6%	114.5%	127.1%		113.9%	125.4%	114.1%
Secure Parking	-	-	356,397	389,807	407,100		335,104	376,519	380,598
	-	-	-	109.4%	104.4%		-	112.4%	101.1%
National Car Parks	-	-	148,720	207,086	222,800		-	147,670	208,987
	-	-	-	139.2%	107.6%		-	-	141.5%
South Korea	22,836	23,847	26,555	32,664	44,600		23,878	27,873	40,295
	108.4%	104.4%	111.4%	123.0%	136.5%		97.7%	116.7%	144.6%

*Figures in the lower row show year-on-year changes.

※Secure Parking : Australia, New Zealand, UK, Singapore, Malaysia / National Car Parks : UK

Parking business in JPN						First half			
The number of spaces and sites of Times PARKING (Standard/Partner Service)									
		Oct-15	Oct-16	Oct-17	Oct-18	Oct-19 plan	Oct-17	Oct-18	Oct-19
Total sites	(sites)	14,987	15,792	16,845	17,597	18,647	16,404	17,297	18,145
		107.1%	105.4%	106.7%	104.5%	106.0%	106.4%	105.4%	104.9%
Developed	(sites)	1,697	1,709	1,832	1,636	1,900	1,010	888	976
		85.8%	100.7%	107.2%	89.3%	116.1%	110.5%	87.9%	109.9%
Cancelled	(sites)	696	898	772	873	850	394	433	426
		93.3%	129.0%	86.0%	113.1%	97.4%	81.2%	109.9%	98.4%
Converted & Segment shift	(sites)	-8	-6	-7	-11	0	-4	-3	-2
		0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Total spaces	(spaces)	499,473	531,135	551,422	580,751	621,651	543,242	574,799	589,533
		106.1%	106.3%	103.8%	105.3%	107.0%	103.7%	105.8%	102.6%
Developed	(spaces)	61,037	63,764	55,515	68,405	78,500	33,545	44,135	36,651
		81.8%	104.5%	87.1%	123.2%	114.8%	83.1%	131.6%	83.0%
Cancelled	(spaces)	28,949	28,811	31,445	34,630	33,600	19,260	18,897	26,291
		92.2%	99.5%	109.1%	110.1%	97.0%	133.0%	98.1%	139.1%
Converted & Segment shift	(spaces)	-3,290	-3,291	-3,783	-4,446	-4,000	-2,178	-1,861	-1,578
Cancellation rate	(%)	5.8%	5.4%	5.7%	6.0%	5.4%	3.5%	3.3%	4.5%
		-0.9pt	-0.4pt	+0.3pt	+0.3pt	-0.6pt	+0.8pt	-0.3pt	+1.2pt

The number of spaces and sites of Times parking (Standard)

		Oct-15	Oct-16	Oct-17	Oct-18	Oct-19 plan	Oct-17	Oct-18	Oct-19
Total sites	(sites)	12,089	12,669	13,444	13,932	14,632	13,117	13,761	14,346
		107.3%	104.8%	106.1%	103.6%	105.0%	106.0%	104.9%	104.3%
Developed	(sites)	1,382	1,349	1,442	1,219	1,400	785	668	746
		86.1%	97.6%	106.9%	84.5%	114.8%	112.3%	85.1%	111.7%
Cancelled	(sites)	556	770	670	735	700	339	359	339
		88.7%	138.5%	87.0%	109.7%	95.2%	81.3%	105.9%	94.4%
Converted & Segment shift	(sites)	-2	1	3	4	0	2	8	7
Total spaces	(spaces)	164,935	170,479	175,940	176,804	183,304	173,434	177,141	179,385
		105.0%	103.4%	103.2%	100.5%	103.7%	103.0%	102.1%	101.3%
Developed	(spaces)	21,830	21,081	19,804	17,943	21,000	10,742	11,237	10,100
		74.7%	96.6%	93.9%	90.6%	117.0%	91.8%	104.6%	89.9%
Cancelled	(spaces)	11,363	12,879	11,836	14,591	12,000	6,532	8,829	6,616
		78.2%	113.3%	91.9%	123.3%	82.2%	91.9%	135.2%	74.9%
Converted & Segment shift	(spaces)	-2,551	-2,658	-2,507	-2,488	-2,500	-1,255	-1,207	-818
Cancellation rate	(%)	6.9%	7.6%	6.7%	8.3%	6.5%	3.8%	5.0%	3.7%
		-2.4pt	+0.7pt	-0.8pt	+1.5pt	-1.7pt	+1.0pt	+1.2pt	-1.3pt

The number of spaces and sites of Times PARKING (Partner Service)

		Oct-15	Oct-16	Oct-17	Oct-18	Oct-19 plan	Oct-17	Oct-18	Oct-19
Total sites	(sites)	2,898	3,123	3,401	3,665	4,015	3,287	3,536	3,799
		106.2%	107.8%	108.9%	107.8%	109.5%	108.2%	107.6%	107.4%
Developed	(sites)	315	360	390	417	500	225	220	230
		84.7%	114.3%	108.3%	106.9%	119.9%	104.7%	97.8%	104.5%
Cancelled	(sites)	140	128	102	138	150	55	74	87
		117.6%	91.4%	79.7%	135.3%	108.7%	80.9%	134.5%	117.6%
Converted & Segment shift	(sites)	-6	-7	-10	-15	0	-6	-11	-9
Total spaces	(spaces)	334,538	360,656	375,482	403,947	438,347	369,808	397,658	410,148
		106.7%	107.8%	104.1%	107.6%	108.5%	104.1%	107.5%	103.1%
Developed	(spaces)	39,207	42,683	35,711	50,462	57,500	22,803	32,898	26,551
		86.4%	108.9%	83.7%	141.3%	113.9%	79.6%	144.3%	80.7%
Cancelled	(spaces)	17,586	15,932	19,609	20,039	21,600	12,728	10,068	19,675
		104.3%	90.6%	123.1%	102.2%	107.8%	172.6%	79.1%	195.4%
Converted & Segment shift	(spaces)	-739	-633	-1,276	-1,958	-1,500	-923	-654	-760
Cancellation rate	(%)	5.3%	4.4%	5.2%	5.0%	4.9%	3.4%	2.5%	4.8%
		-0.1pt	-0.8pt	+0.8pt	-0.3pt	-0.0pt	+1.4pt	-0.9pt	+2.3pt

*Figures in the lower row show year-on-year changes.

*Converted: changes from hourly parking facilities (directly operated Times) to montly parking facilities, Times CAR SHARE and management of parking.

*Segment shift: changes between Standard and Partner Service within the directly operated Times business.

Mobility business						First half		
◆Number of vehicles						(vehicles)		
	Oct-15	Oct-16	Oct-17	Oct-18	Oct-19 plan	Oct-17	Oct-18	Oct-19
Total	39,020	42,943	48,989	54,593	60,500	46,607	51,195	58,478
	107.4%	110.1%	114.1%	111.4%	110.8%	113.8%	109.8%	114.2%
Times CAR RENTAL	25,871	26,691	28,956	31,162	34,000	28,227	29,604	33,468
	98.5%	103.2%	108.5%	107.6%	109.1%	108.4%	104.9%	113.1%
Times CAR SHARE	13,149	16,252	20,033	23,431	26,500	18,380	21,591	25,010
	130.7%	123.6%	123.3%	117.0%	113.1%	123.2%	117.5%	115.8%
◆Number of rental sites / Number of Times CAR SHARE Members								
	Oct-15	Oct-16	Oct-17	Oct-18	Oct-19 plan	Oct-17	Oct-18	Oct-19
Number of rental sites	7,772	9,031	10,504	11,717	-	9,824	11,075	12,368
	121.9%	116.2%	116.3%	111.5%	-	116.7%	112.7%	111.7%
Times CAR RENTAL	461	440	438	406	-	444	407	384
(stores)	98.9%	95.4%	99.5%	92.7%	-	98.9%	91.7%	94.3%
Times CAR SHARE	7,311	8,591	10,066	11,311	-	9,380	10,668	11,984
(stations)	123.7%	117.5%	117.2%	112.4%	-	117.7%	113.7%	112.3%
Number of Times CAR SHARE Members	549,058	719,434	903,564	1,099,126	-	800,958	980,289	1,194,708
	132.3%	131.0%	125.6%	121.6%	-	130.6%	122.4%	121.9%
[For reference]	36.5%	37.8%	39.0%	39.2%	-	38.3%	39.2%	40.0%
Ratio of corporate members	+1.0pt	+1.3pt	+1.2pt	+0.2pt	-	+1.1pt	+0.9pt	+0.7pt
◆Sales and cost per month by model of Mobility Business								
	Oct-15	Oct-16	Oct-17	Oct-18	Oct-19 plan	Oct-17	Oct-18	Oct-19
(thousand yen)								
Times CAR RENTAL (Only Direct Management Store)								
Sales per vehicle/month	116.6	121.0	126.0	132.0	128.0	117.0	138.2	136.1
	106.7%	103.8%	104.1%	104.8%	97.0%	101.5%	118.1%	98.5%
Cost of sales	109.2	113.4	119.0	126.2	120.4	116.0	137.4	136.8
per vehicle/month	102.8%	103.9%	104.9%	106.0%	95.4%	102.3%	118.5%	99.5%
Operating profit	7.4	7.6	7.0	5.8	7.7	1.0	0.7	-0.7
per vehicle/month	241.4%	102.1%	92.0%	83.4%	132.4%	49.5%	74.0%	-
Times CAR SHARE								
Sales per vehicle/month	102.3	104.9	105.9	113.7	116.7	99.8	105.1	112.9
	102.5%	102.6%	101.0%	107.4%	102.6%	97.4%	105.3%	107.5%
Cost of sales	93.3	88.8	89.9	94.2	95.0	90.6	91.4	91.5
per vehicle/month	93.7%	95.2%	101.2%	104.8%	100.8%	102.7%	100.8%	100.1%
Operating profit	9.0	16.1	16.0	19.5	21.7	9.2	13.7	21.4
per vehicle/month	5705.5%	179.6%	99.4%	121.9%	111.1%	64.4%	148.9%	156.9%

* Figures in the lower row show year-on-year changes.
Cost: Cost of Sales and SGA