



1H 2025 Financial Results

14 August 2025

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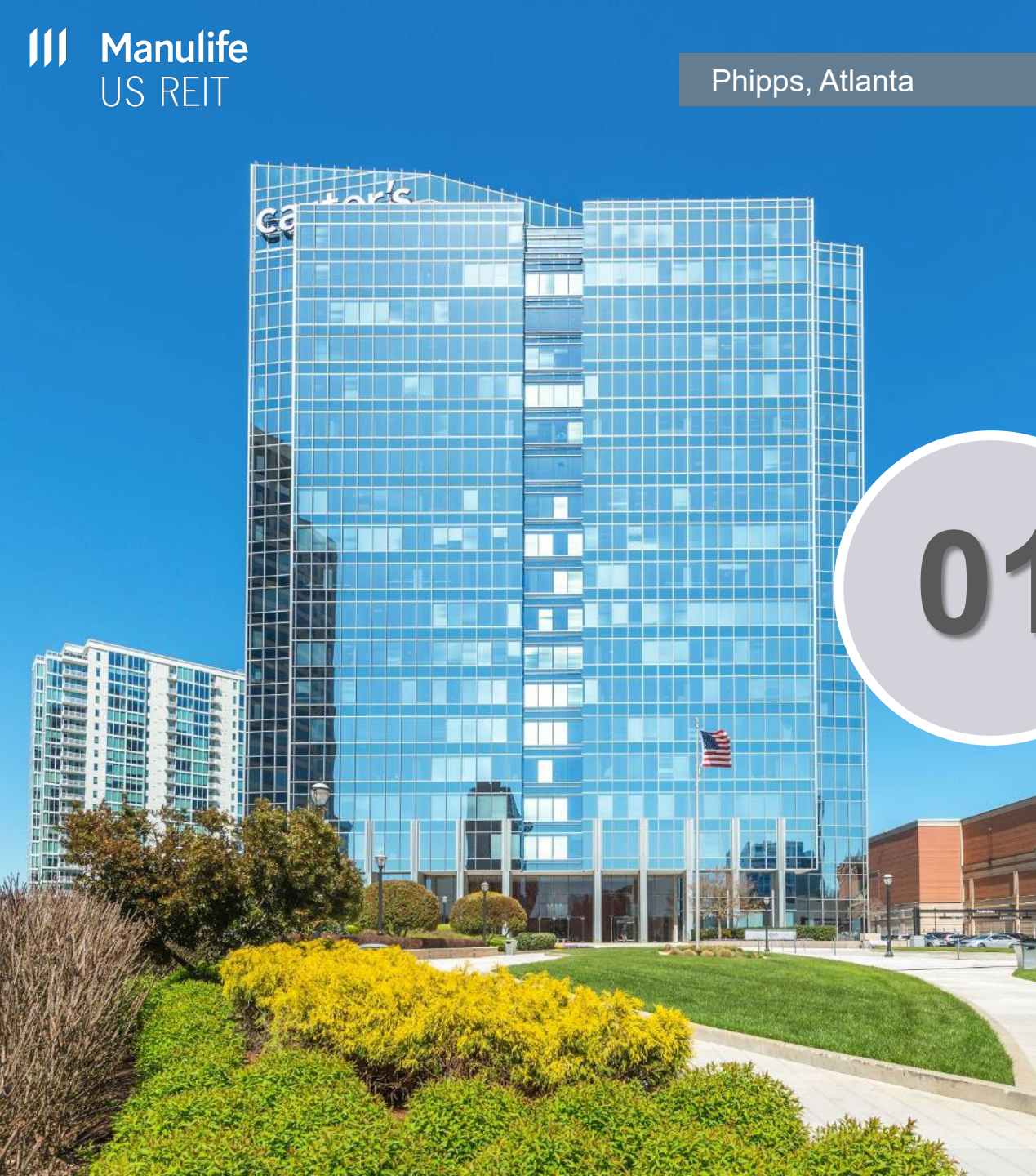
An aerial photograph of a green Formula 1 car driving on a dark asphalt track that curves through a dense, sunlit forest. The car is positioned in the lower-left quadrant of the frame, moving towards the upper-right. The track is bordered by white lines, and the surrounding trees are lush green with sunlight filtering through the canopy.

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01

Highlights



1H 2025 Highlights



Asset dispositions

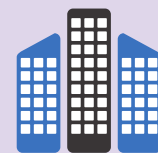
~US\$160m
2026 debts repaid
From sales proceeds



Plaza (Secaucus, NJ)
Sold on 25 Feb 2025



Peachtree (Atlanta, GA)
Sold on 27 May 2025



Portfolio

68.4%

Occupancy

1Q 2025: 68.6% (on same-store basis)

4.6 years

Portfolio WALE

1Q 2025: 4.8 years

~125k sq ft

Leases Executed

3.5% of portfolio NLA (excludes Peachtree)



Financial

US\$26.5m

Same-store Net Property Income⁽¹⁾

-11.2% YoY

US\$14.9m

Income Available for Distribution

-34.7% YoY

57.4%

Aggregate Leverage⁽²⁾

1Q 2025: 59.4%

(1) 1H 2024 NPI has been adjusted to exclude Capitol (sold in Oct 2024), Plaza (sold in Feb 2025) and Peachtree (sold in May 2025), while 1H 2025 NPI has been adjusted to exclude Plaza and Peachtree.
(2) Based on gross borrowings as a percentage of total assets. As set out in the Code on Collective Investment Schemes issued by the Monetary Authority of Singapore (MAS) Appendix 6 Para 9.4, the aggregate leverage limit is not considered to be breached if due to circumstances beyond the control of the Manager. If the aggregate leverage limit (50%) is exceeded as a result of a depreciation in the asset value of the property fund or any redemption of units or payments made from the property fund, the Manager should not incur additional borrowings or enter into further deferred payment arrangements.

02

Financial Performance

1H 2025 financial snapshot

| | 1H 2025 (US\$'000) | 1H 2024 (US\$'000) | Change (US\$'000) | Change (%) |
|---|-----------------------|-----------------------|----------------------|---------------|
| Gross Revenue | 60,365 | 86,740 | (26,375) | (30.4) |
| <i>Same-store Gross Revenue⁽¹⁾</i> | <i>52,373</i> | <i>60,244</i> | <i>(7,871)</i> | <i>(13.1)</i> |
| Net Property Income (NPI) | 30,166 | 42,799 | (12,633) | (29.5) |
| <i>Same-store NPI⁽¹⁾</i> | <i>26,461</i> | <i>29,811</i> | <i>(3,350)</i> | <i>(11.2)</i> |
| Income Available for Distribution (DI) ⁽²⁾ | 14,925 | 22,853 | (7,928) | (34.7) |
| DI per Unit ⁽²⁾ (US cents) | 0.84 | 1.29 | (0.45) | (34.9) |

1H YoY decrease in DI by US\$7.9m mainly due to:

- ▼ (US\$9.3m) decrease in net property income arising from the disposal of Capitol, Plaza and Peachtree
- ▼ (US\$3.4m) decrease in NPI for same-store properties, mainly due to:
 - Lower income due to higher vacancies
 - Lower lease termination income at Diablo and Exchange, offset by
 - Reduction in current and prior year property tax contributed by successful appeals at Figueroa and Michelson
- ▲ US\$3.7m decrease in finance expenses, mainly due to lower debt balances from repayments in 2024 – 2025
- ▲ US\$0.9m decrease in base management fees

Note: Please refer to the 1H 2025 financial statements dated 14 Aug 2025 published on SGXNet.

(1) 1H 2024 gross revenue and NPI have been adjusted to exclude Capitol (sold in Oct 2024), Plaza (sold in Feb 2025) and Peachtree (sold in May 2025). 1H 2025 gross revenue and NPI have been adjusted to exclude Plaza and Peachtree.

(2) Pursuant to the Recapitalisation Plan and the Master Restructuring Agreement (MRA), MUST has halted distributions to Unitholders till 31 Dec 2025, unless the Early Reinstatement Conditions are achieved earlier. Please refer to the [EGM Circular](#) dated 29 Nov 2023, as well as the announcements "[Update On Restructuring Of The Existing Facilities](#)" dated 13 Dec 2023 and "[Amendments To The Terms Of Master Restructuring Agreement](#)" dated 23 May 2025 for more information on the Recapitalisation Plan and MRA.

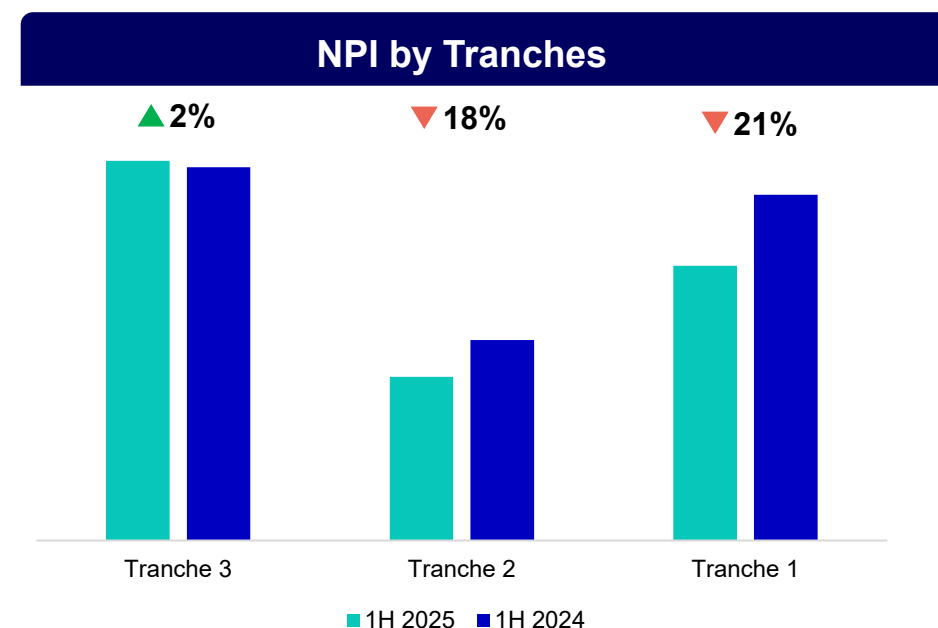
Same-store portfolio NPI performance

| Property | NPI (US\$ m) | | Variance (US\$ m) | Variance (%) |
|---|--------------|-------------|-------------------|--------------|
| | 1H 2025 | 1H 2024 | | |
| Tranche 3 | 12.3 | 12.1 | 0.2 | 2 |
| Michelson | 7.1 | 6.9 | 0.2 | 3 |
| Phipps | 5.2 | 5.2 | - | - |
| Tranche 2 | 5.3 | 6.5 | (1.2) | (18) |
| Exchange | 5.3 | 6.5 | (1.2) | (18) |
| Tranche 1 | 8.9 | 11.2 | (2.3) | (21) |
| Centerpointe | 2.5 | 2.9 | (0.4) | (14) |
| Diablo | 0.6 | 3.3 | (2.7) | (82) |
| Figueroa | 1.4 | 0.7 | 0.7 | 100 |
| Penn | 4.4 | 4.3 | 0.1 | 2 |
| Total | 26.5 | 29.8 | (3.4) | (11) |
| Total excluding termination income | 26.2 | 28.0 | (1.8) | (6) |

Note: Amounts may not sum to subtotal or total due to rounding.

NPI decline largely driven by:

- Higher vacancies, particularly at Diablo due to lease expiries
- Lower termination fee income at Diablo and Exchange, partially offset by
- Reduction in current and prior year property tax due to successful appeals at Figueroa and Michelson



Financial position

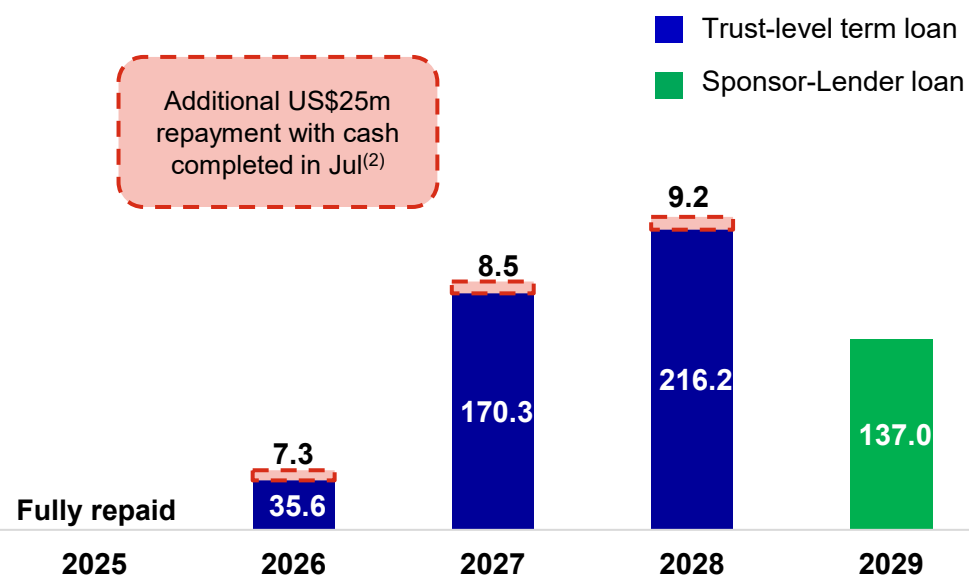
- Utilised net proceeds from Plaza and Peachtree to pay down US\$40m and US\$121m of loans in Feb 2025 and Jun 2025 respectively, with no remaining debt due until Jul 2026
- Additional debt repayment of US\$25m made in Jul 2025 using available cash balance
- Exercised prudence in capital spending and maintained strong liquidity position in a highly constrained environment

| | As at 30 Jun 2025 | As at 31 Dec 2024 |
|--|----------------------|----------------------|
| Investment Properties and Asset held for Sale ⁽¹⁾ (US\$'000) | 937,685 | 1,137,200 |
| Cash and Cash Equivalents (US\$'000) | 66,884 | 65,243 |
| Total Assets (US\$'000) | 1,017,253 | 1,224,664 |
| Borrowings (US\$'000) ⁽²⁾ | 587,837 | 745,952 |
| Total Liabilities (US\$'000) | 635,196 | 794,032 |
| Net Assets Attributable to Unitholders (US\$'000) | 382,057 | 430,632 |
| Units in Issue and to be Issued ('000) | 1,835,124 | 1,835,124 |
| NAV per Unit (US\$) | 0.21 | 0.23 |
| Unit Trading Price (US\$) | 0.068 | 0.089 |

Financial snapshot

- No further debts due in 2025
- ~US\$160m of 2026 debts repaid from Plaza and Peachtree sales proceeds
- After additional debt repayment of US\$25m with cash in Jul 2025, ~17% of 2026 debt remains; pro forma aggregate leverage expected to improve to 56.3%

Debt profile⁽¹⁾ as at 30 Jun 2025 (US\$ m)



Key financial indicators

| | As at 30 Jun 2025 | As at 31 Mar 2025 | Financial covenants ⁽¹⁾ |
|---|----------------------|----------------------|---------------------------------------|
| Aggregate Leverage | 57.4% | 59.4% | - |
| Unencumbered Gearing Ratio ⁽³⁾ | 62.0% | 63.4% | 80.0% |
| Weighted Avg. Interest Rate ⁽⁴⁾ | 4.03% | 4.37% | - |
| Weighted Avg. Debt Maturity | 2.8 years | 2.7 years | - |
| Bank Interest Coverage Ratio ⁽⁵⁾ | 1.9x | 2.0x | 1.5x |
| Interest Coverage Ratio (ICR) | 1.6x | 1.7x | - |

(1) Under the Master Restructuring Agreement, all loan maturities of the existing facilities were extended by one year and financial covenants have been temporarily relaxed up till the earlier of 31 Dec 2025 and when the Early Reinstatement Conditions are achieved.

(2) US\$121.0m of debt maturing in 2026 was repaid with net proceeds from Peachtree divestment in Jun 2025, and US\$25.0m of debt maturing across 2026-2028 were repaid in Jul 2025.

(3) Unencumbered gearing ratio refers to the ratio of consolidated total unencumbered debt to consolidated total unencumbered assets per MUST's loan agreements.

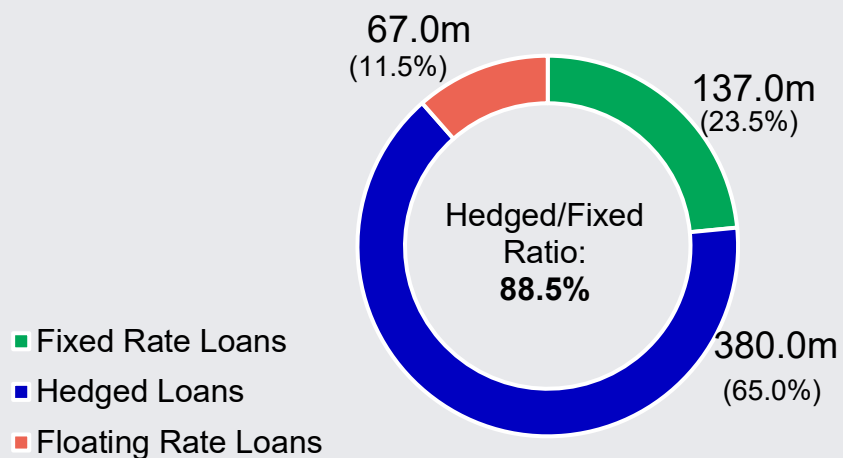
(4) Excludes Sponsor-Lender loan exit premium. Including the Sponsor-Lender loan exit premium, the weighted average interest rate would be 4.67% as at 30 Jun 2025 (31 Mar 2025: 4.90%).

(5) As defined in the facility agreements, the bank ICR is the ratio of consolidated EBITDA (excluding effects of any fair value changes of derivatives and investment properties, base and property management fees paid in Units), to consolidated interest expense (excluding non-cash amortisation of upfront transaction costs and the Sponsor-Lender loan exit premium).

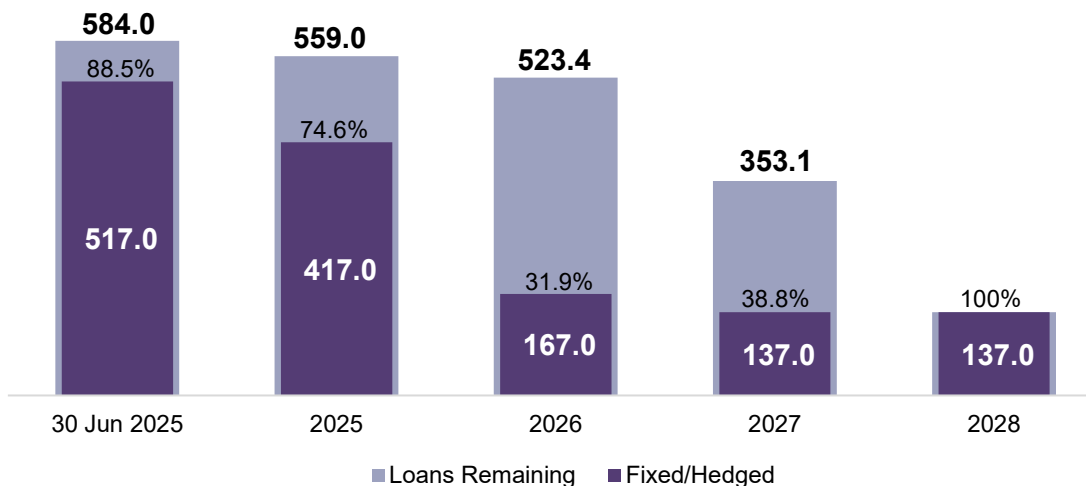
Interest rate management

- 88.5% of loans remain hedged/fixed as at 30 Jun 2025. Fixed ratio reduces to ~75% following maturity of swap and additional loan repayment in Jul 2025.
- MUST targets to maintain optimal hedge ratio of 50% – 80% as it repays debt from proceeds from expected sale of assets in line with the Recapitalisation Plan

Every 50 bps increase in SOFR would reduce annual distributable income by ~US\$0.3m



Proportion of hedged/fixed loans (US\$ m)⁽¹⁾



(1) Factoring US\$25.0m additional loan repayment in Jul 2025. Assumes all other loans are repaid upon maturity and no new hedges are entered into.

Interest coverage ratio sensitivity

| MAS ICR | As at 30 Jun 2025 | Excluding Sponsor-Lender Exit Premium and one-off penalty fee |
|--------------------|----------------------|--|
| 12 months trailing | 1.6x | 1.9x |

| MAS ICR sensitivity analysis using hypothetical assumptions prescribed by MAS ⁽²⁾ | As at 30 Jun 2025 | Excluding Sponsor-Lender Exit Premium and one-off penalty fee |
|--|----------------------|--|
| Scenario 1: Assuming 10% decrease in EBITDA | 1.4x | 1.7x |
| Scenario 2: Assuming 100 bps increase in weighted average interest cost | 1.4x | 1.6x |

- Loan facilities have financial covenants based on cash interest basis (Bank ICR)⁽¹⁾, which is 1.5x under MRA until 31 Dec 2025
- As at 30 Jun 2025, MUST's Bank ICR is 1.9x

Our approach to improve ICR:

- Continue to repay loans and recycle capital into higher-yielding asset classes
- Leasing and asset management strategies to improve EBITDA
- Consider refinancing options for higher interest debt
- Continue to manage interest rate risk through hedging policy

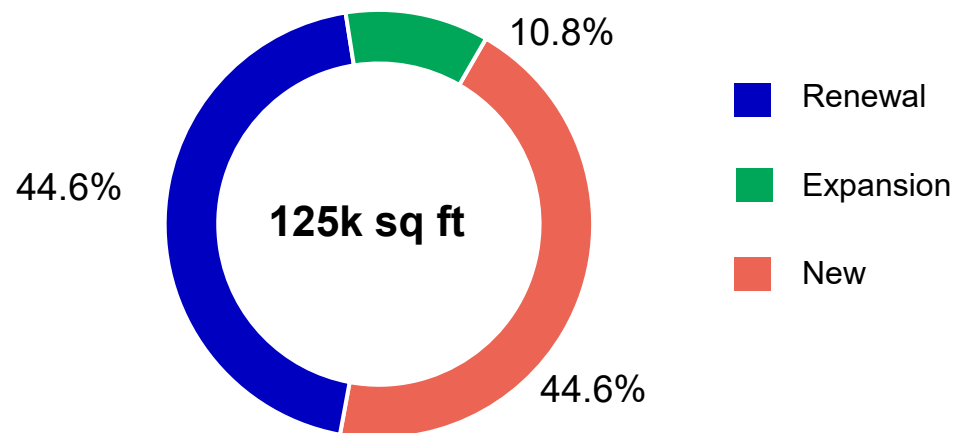
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Portfolio Performance

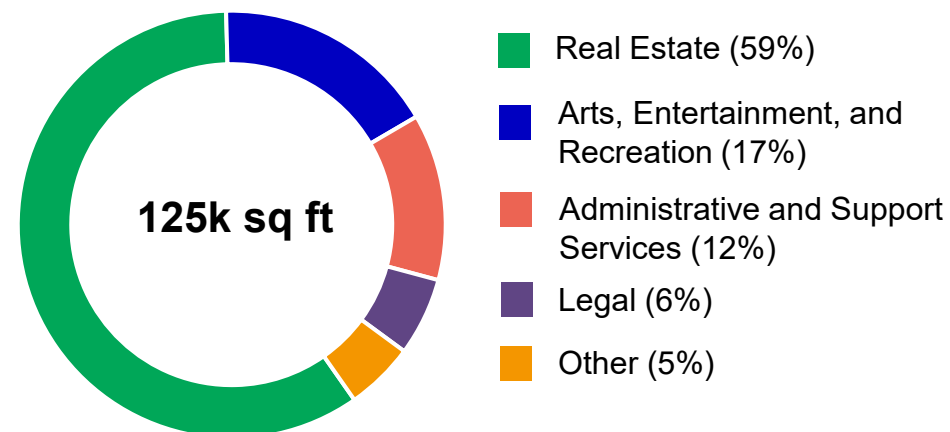
1H 2025 leasing performance

- Stable portfolio occupancy of 68.4% on same-store basis (1Q 2025: 68.6%)
- WALE of leases executed in 1H 2025: 3.8 years
- Rent reversion:
 - 1H 2025 rent reversion of -10.0%
 - 8 of 10 office leases signed in 1H were above market rents

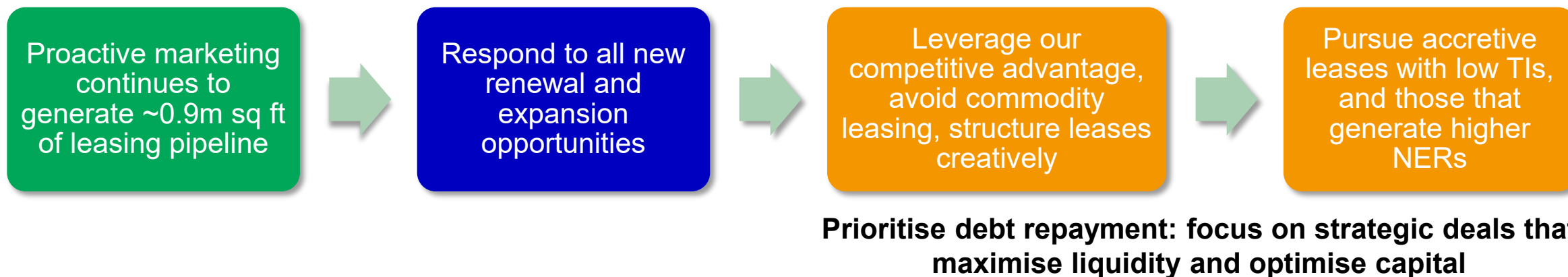
Breakdown of leases by NLA⁽¹⁾ (%)



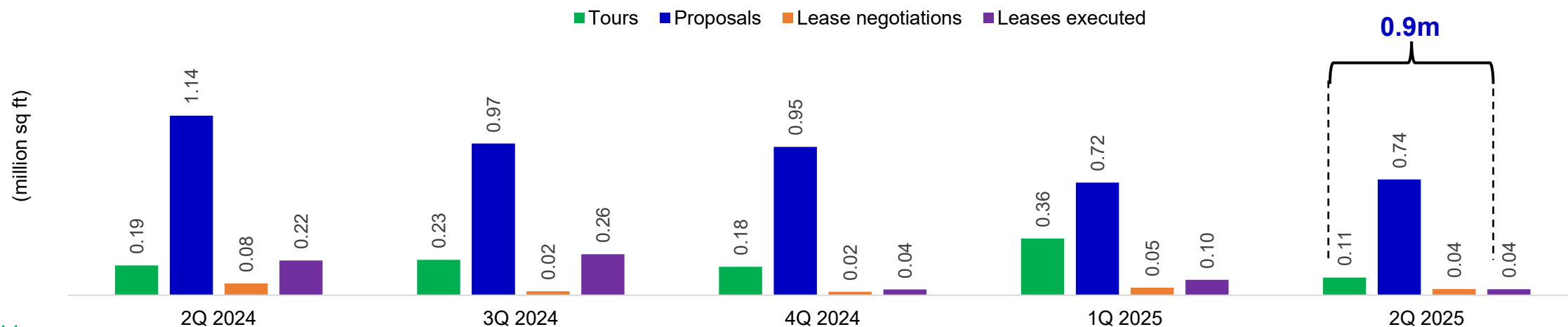
Industries of tenants by NLA⁽¹⁾ (%)



Strategic leasing to optimise capital



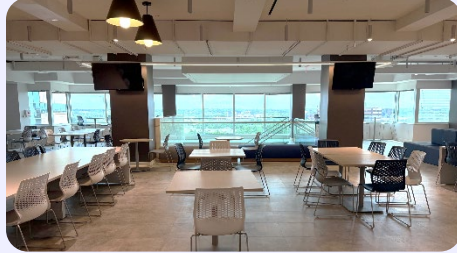
Activity in various leasing stages



Notable strategic leasing activities

Centerpointe:

- **New** 8.5-year lease with real estate firm (29k sq ft)
- Below-market TIs
- Tenant's existing building planned for redevelopment; attracted by move-in ready space with kitchen amenity and internal staircase
- Largest new deal in the market since Jan 2024



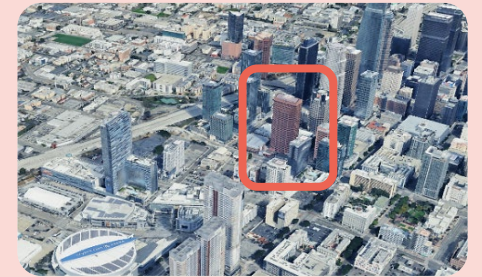
Michelson:

- 12-month parking lease with major tenant for 200 parking lots; option to extend month by month thereafter
- Generates additional revenue without requiring capital expenditure



Figueroa:

- **New** lease waiting for execution with financial institution, 40k sq ft
- Above market rent, low TIs vs market
- Tenant needed signage for L.A. 2028 Summer Olympics; Figueroa offered building signage which was superior to competitor's
- Post-Olympics, there is optionality to lease signage to other future tenants



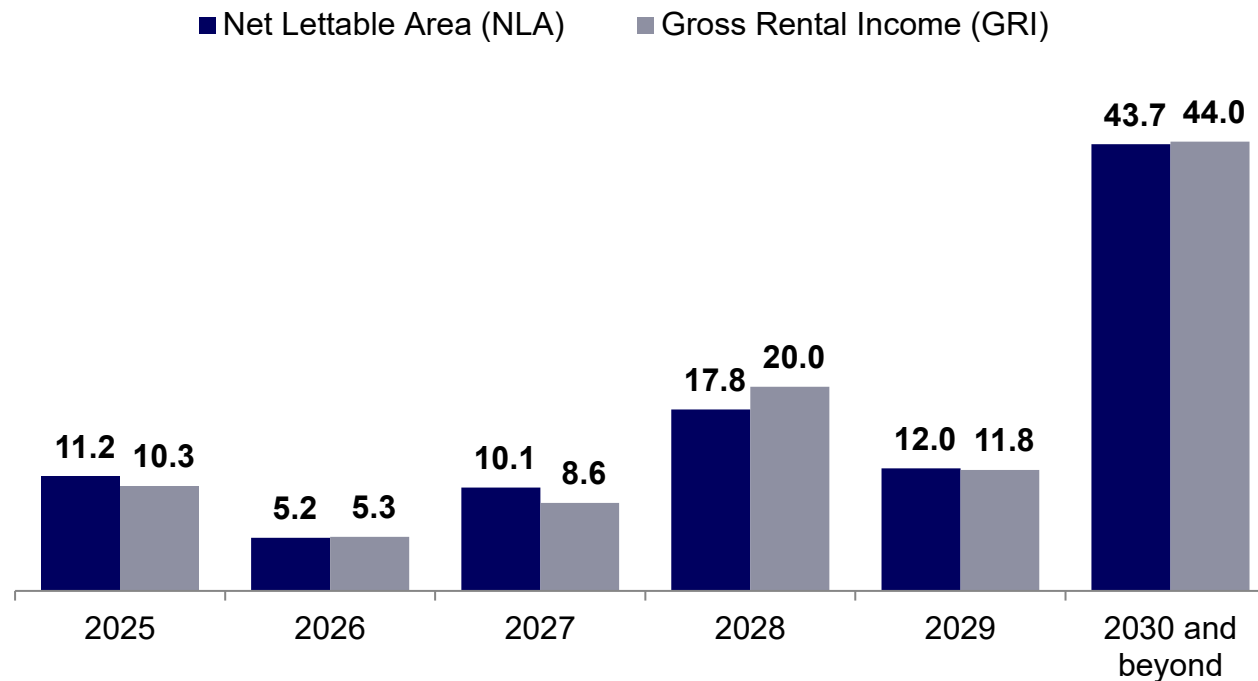
Unobstructed views of signage from LA Live

Lease expiry profile; portfolio WALE of 4.6 years

- 11.2% of leases expiring in remainder of 2025 (based on NLA)

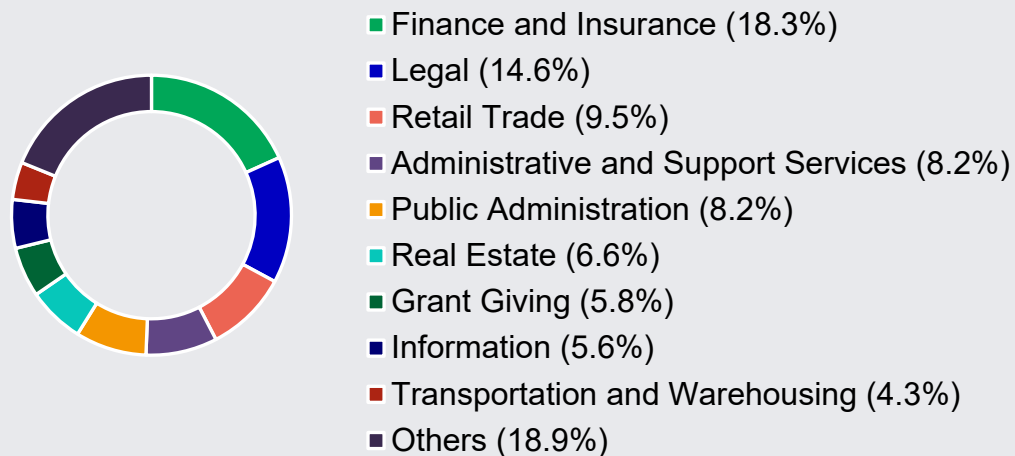
| Tranche ⁽¹⁾ | Property | Expiry by NLA | |
|------------------------|------------------|---------------|-------------|
| | | 2025 | 2026 |
| 1 | Centerpointe | 0.0% | 1.4% |
| 1 | Diablo | 1.5% | - |
| 1 | Figueroa | 1.4% | 0.1% |
| 1 | Penn | 5.7% | 0.2% |
| 2 | Exchange | 1.0% | 2.5% |
| 3 | Michelson | 0.1% | 0.9% |
| 3 | Phipps | 1.6% | - |
| | Portfolio | 11.2% | 5.2% |

Lease expiry profile as at 30 Jun 2025 (%)

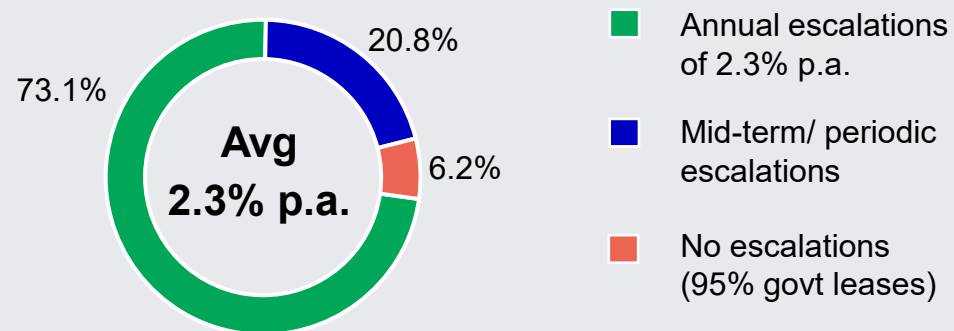


Top 10 tenants: 5 renewed/expanded since 2023

Trade sector by GRI (%)



Average annual rent escalation of 2.3%



| | Top 10 tenants | Sector | Property | Lease expiry | NLA (sq ft) | % of GRI |
|----------------------------------|------------------------------|---|--------------|--------------|------------------|-------------|
| 1 | The William Carter Co. | Retail Trade | Phipps | Jul 2035 | 209,040 | 8.3 |
| 2 | Hyundai Capital | Finance and Insurance | Michelson | Apr 2030 | 132,196 | 7.3 |
| 3 | United Nations | Grant Giving | Penn | Dec 2028 | 94,988 | 5.8 |
| 4 | ACE | Finance and Insurance | Exchange | Dec 2029 | 117,280 | 5.3 |
| 5 | US Treasury | Public Administration | Penn | Aug 2025 | 120,324 | 5.3 |
| 6 | Amazon | Information | Exchange | Sep 2028 | 129,259 | 4.5 |
| 7 | Gibson, Dunn & Crutcher, LLP | Legal | Michelson | Feb 2028 | 77,677 | 4.3 |
| 8 | Kuehne + Nagel | Transportation & Warehousing | Exchange | Dec 2031 | 79,346 | 3.6 |
| 9 | CoStar Group | Real Estate | Phipps | Apr 2030 | 82,131 | 3.4 |
| 10 | ASM Research | Professional, Scientific & Technical Services | Centerpointe | Dec 2027 | 91,334 | 3.1 |
| Total | | | | | 1,133,575 | 50.9 |
| WALE by NLA / GRI (years) | | | | | 4.5 | 4.4 |

04

Outlook & Strategy

Phases and Strategy to Growth

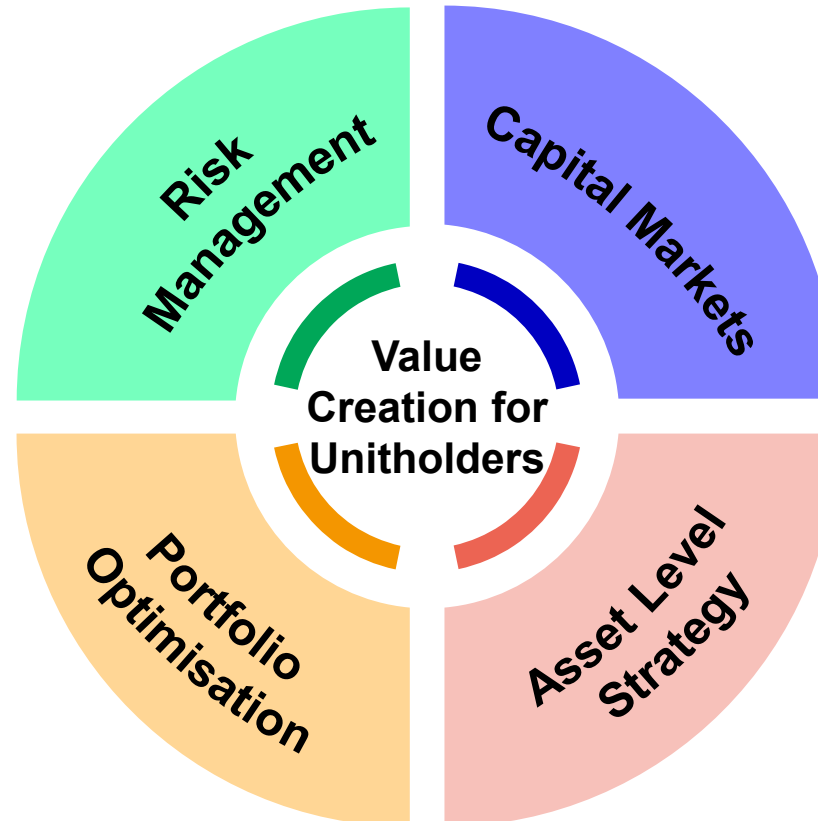


Risk Management

- Prioritised debt maturities and MRA requirements during Stabilisation phase
- Managing liquidity and financial covenants through Growth phase

Portfolio Optimisation

- Capitalise on opportunities created by market dislocation
- Manage risk-return through diversification



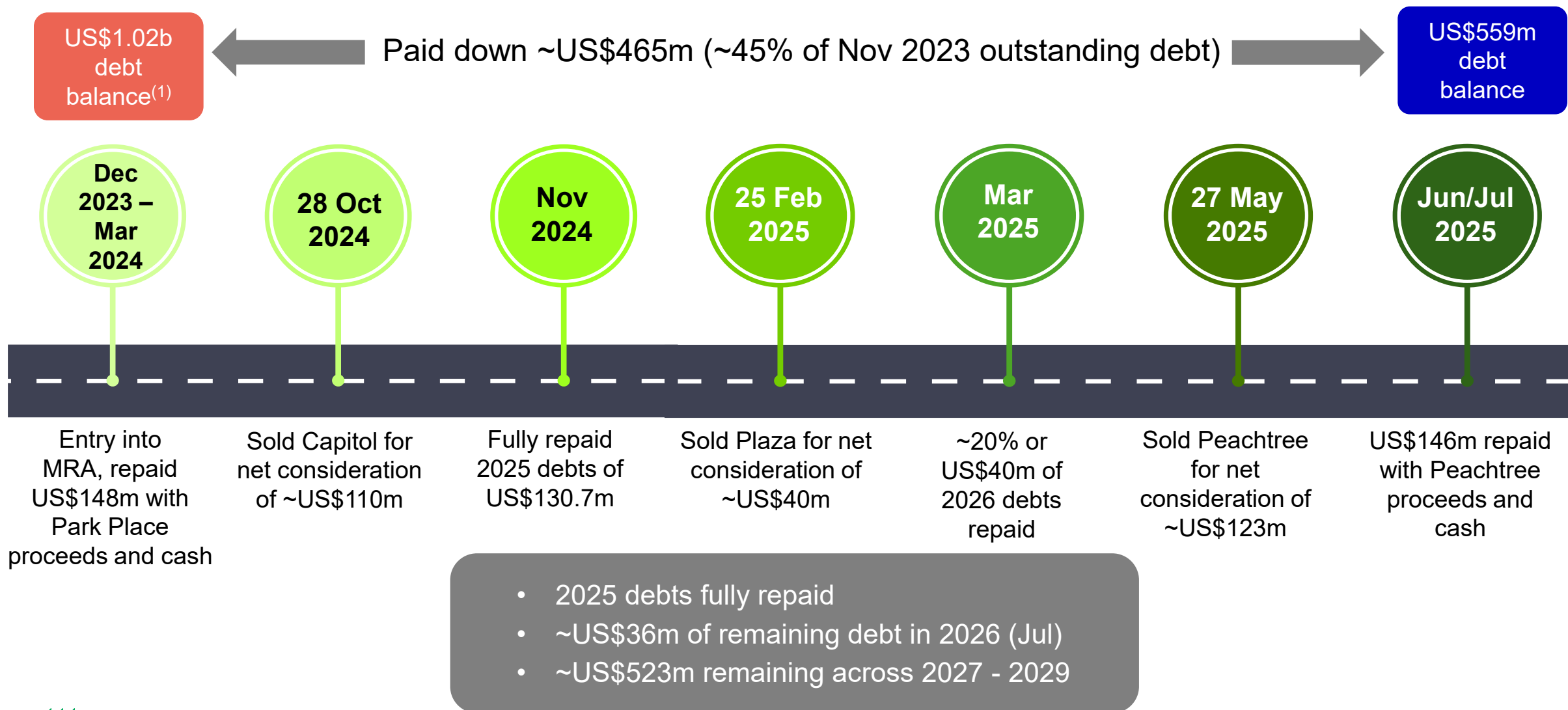
Capital Markets

- Repay and manage future debt maturities
- Access capital market solutions for Growth

Asset Level Strategy

- Hold-sell analysis
- Optimise capital allocation to improve asset performance

Advancing through final stages of Stabilisation



Paving the way for Recovery and Growth

- Significant debt repayment progress puts MUST on stronger footing to move into Recovery and Growth
- Ongoing discussions with key lenders to explore strategies beyond dispositions that mitigate risks
- Dispositions to be tied to a path for growth; continue to evaluate liquidity across portfolio
- Tap into Sponsor's real estate platform for opportunities to acquire higher-yielding assets
- Remain disciplined in leasing to improve income and book value



Challenges / Risks to growth

- Economic uncertainty (tariffs, inflation, interest rate outlook), cautious investor sentiment
- Limited liquidity for office assets in some submarkets
- Having sufficient capital to fund leasing and CapEx to improve returns
- Debt and capital markets recovering slowly

Opportunities for growth

- Growth through value opportunities
- Stronger recovery in other property types
- Reinvesting in our properties drives organic growth (occupancy, income) and valuations
- Dislocation in U.S. real estate creates opportunities

Thank You

Our Sustainability Pillars



Building Resilience

Reducing environmental impact of our properties and supporting the transition to a net zero economy



People First

Prioritising the health and well-being of our employees, tenants and the local community



Driving Sustainable Growth

Sustainable allocation of capital, robust governance framework and proactive risk management practices

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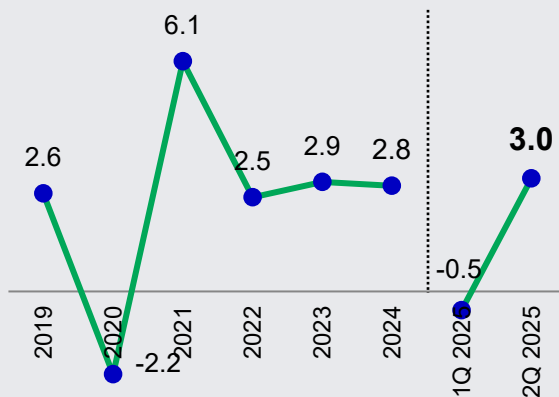
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Appendix

U.S. economic indicators

MUST continues to monitor policies from the new administration and their potential impacts: return-to-office mandate, tariffs, immigration policies, tax policies etc.

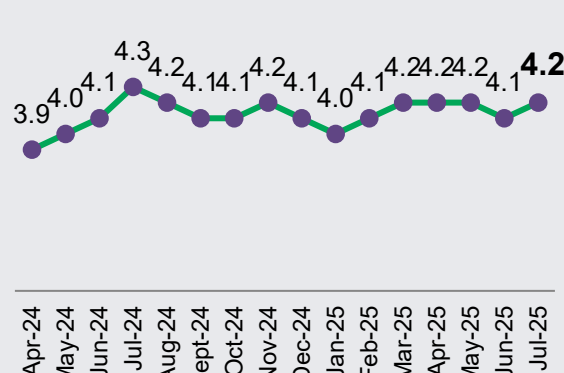
GDP growth (%)⁽¹⁾



2Q 2025: 3.0%

GDP rebounds to 3.0% reflecting a downturn in imports and acceleration in consumer spending

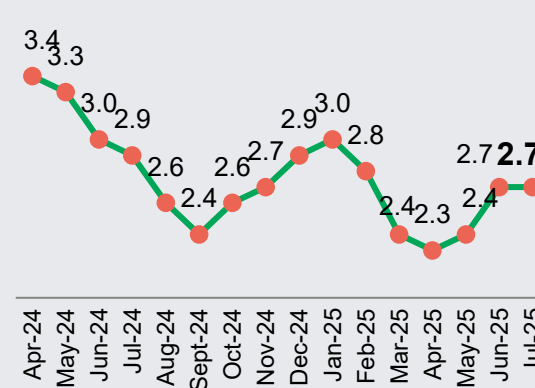
Unemployment Rate (%)⁽²⁾



Jul 2025: 4.2%

Job growth slows; 3-mth average jobs gains of 35,000 vs 127,000 as at Apr 2025 ⁽²⁾

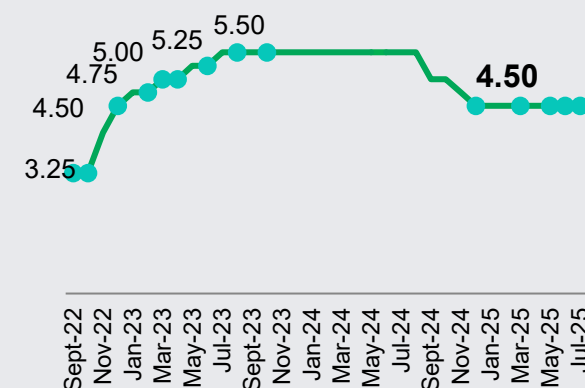
Consumer Price Index (%)⁽³⁾



Jul 2025: 2.7%

CPI unchanged at 2.7%; Personal Consumption Expenditure (PCE) Price Index rose 2.6% YoY⁽⁴⁾

Fed Funds Rate (%)⁽⁵⁾



Jul 2025: 4.25% - 4.50%

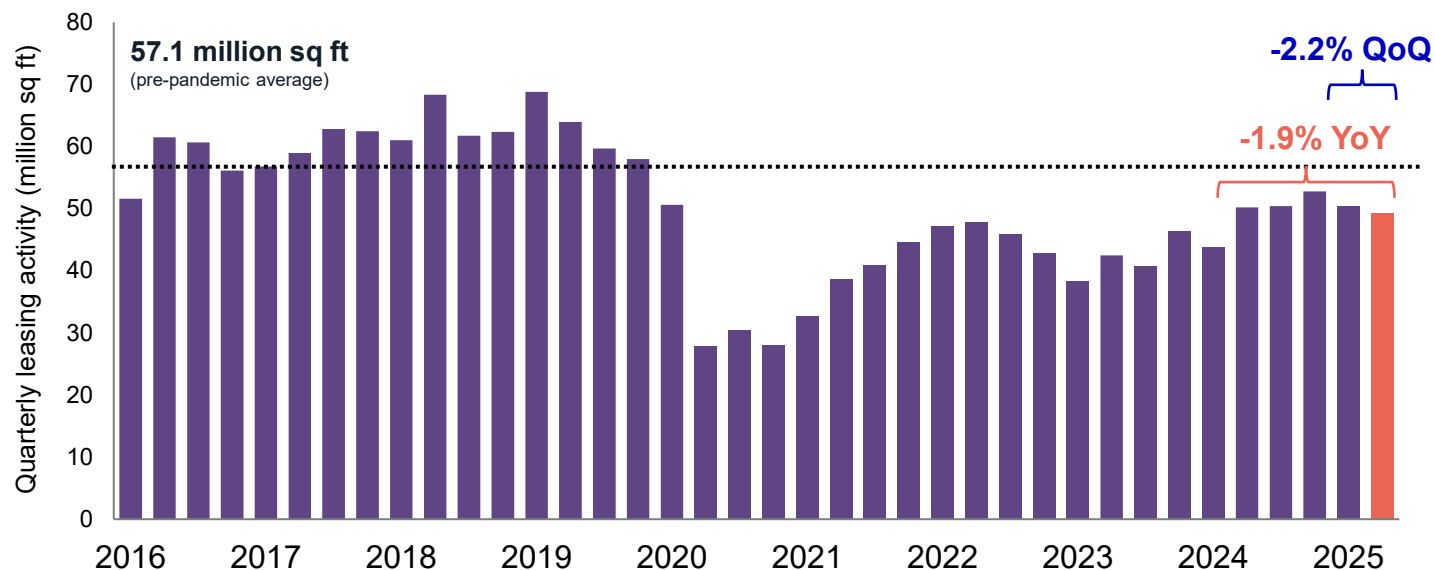
Fed funds rate unchanged in Jul 2025; future cuts remain uncertain

U.S. office: Leasing moderates; positive recovery outlook

2Q 2025 U.S. office market statistics

| | |
|---|---|
| 49.2m sq ft Leasing volume (-2.2% QoQ) | -2.0m sq ft Net Absorption (1Q: -8.1m sq ft) |
| 20.1% Vacancy (-250 bps QoQ) | US\$20.8b Transaction volume (+45% YoY) |

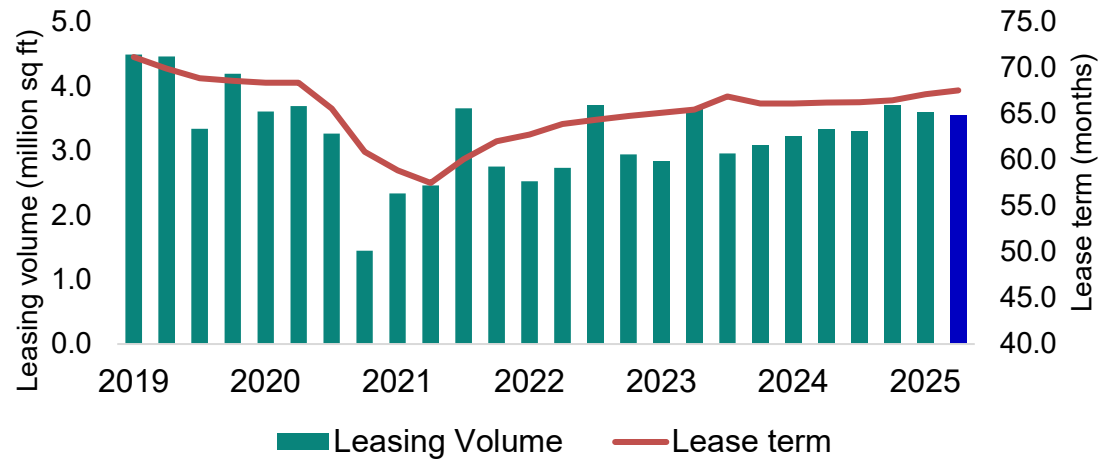
Gross leasing activity



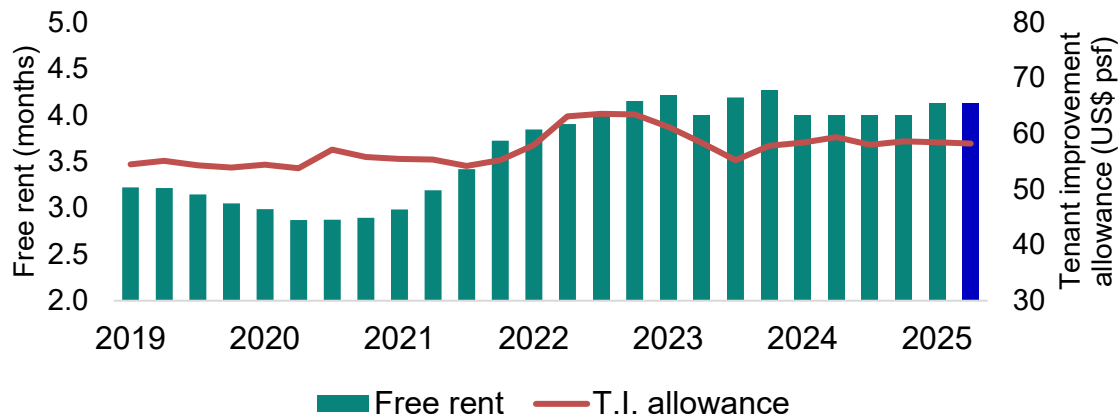
- Lower leasing volume following a 1.6% decline in active tenant requirements in 1Q, largely attributable to caution driven by trade policy and federal budget shifts
- Overall inventory declined by another 700,000 sq ft nationally; deliveries continue to be outweighed by inventory removals for conversion and redevelopment

MUST's submarkets: leasing indicators continue to stabilise

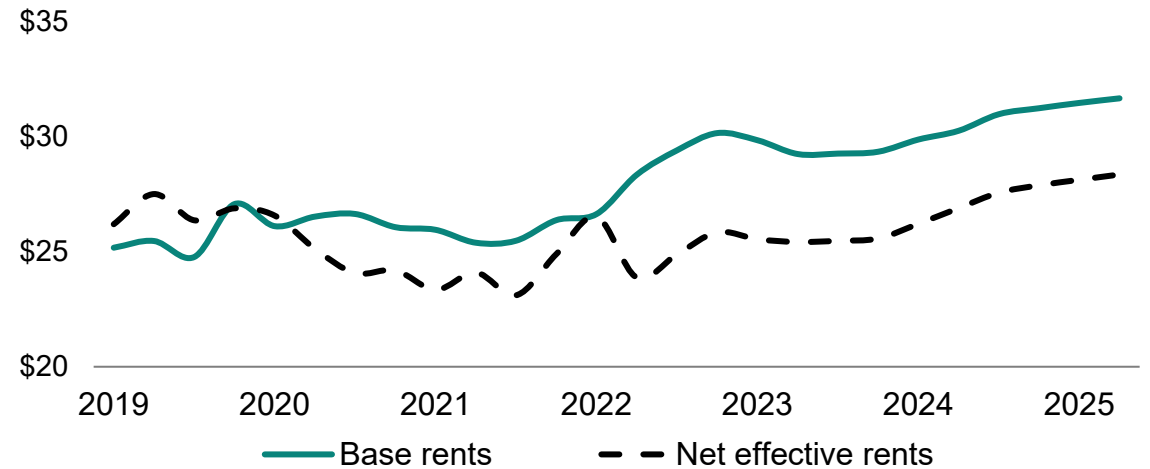
Lease terms show positive trend



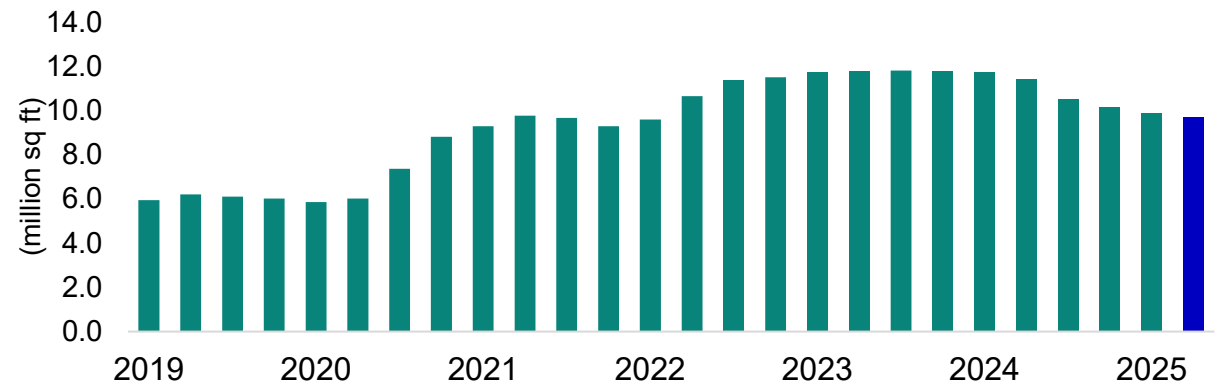
TI allowances and free rent stabilise



Rents continue to improve



Subleasing continues to decline



U.S. office real estate activities

20.1%⁽¹⁾

2Q 2025 vacancy

-0.6%⁽¹⁾

QoQ asking rent growth

-5.8m⁽³⁾

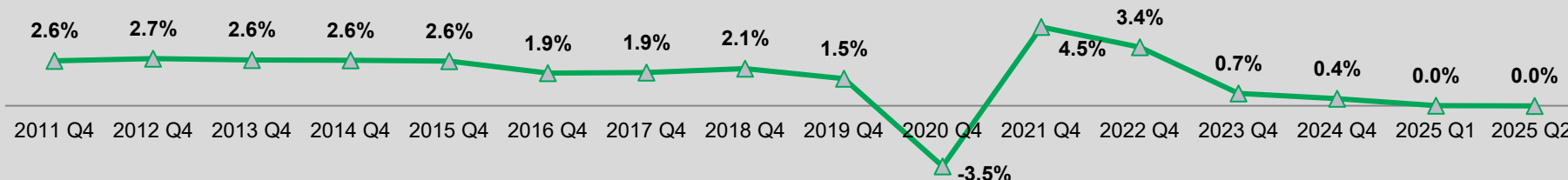
2Q 2025 net absorption (sq ft)

2.5m⁽³⁾

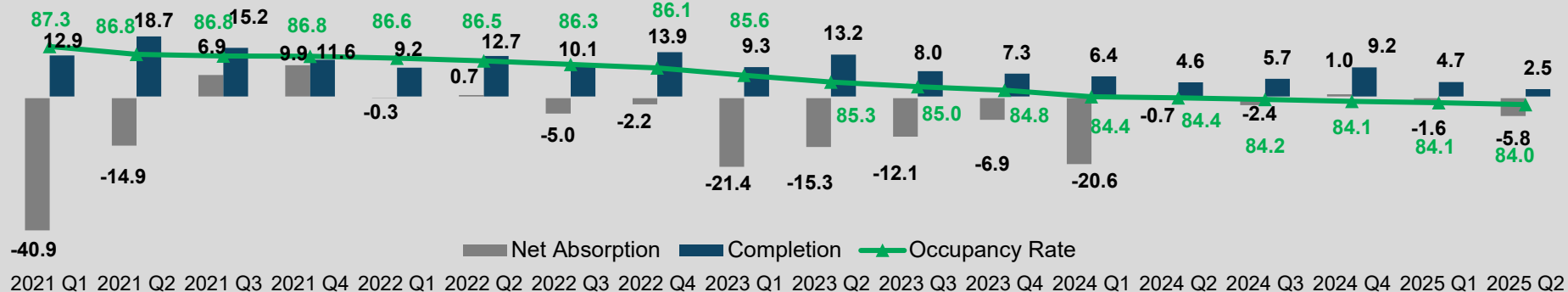
2Q 2025 new supply delivered (sq ft)

- According to JLL, tenants (>25k sq ft) cut just 2.8% of their footprint in the past year. Over the preceding 12 months, tenants had been cutting more than 11% of their footprints on average.⁽¹⁾
- Sublease additions continue to fall YoY⁽¹⁾

U.S. office employment YoY (%)⁽²⁾



U.S. class A & B office net absorption (m sq ft) and occupancy (%)⁽³⁾



(1) JLL U.S. Office Outlook 2Q 2025; includes all offices; vacancy rate, however, only for class A.

(2) Office employment includes the professional and business services, financial and information service sectors; as per CoStar Market Analysis & Forecast Reports. Amounts reflect YoY % change. Based on latest available data (2Q 2025).

(3) CoStar Market Analysis & Forecast Reports for class A & B Office. Based on latest available data (2Q 2025).

Limited supply in MUST's markets

| Markets | RBA (m sq ft) | Vacancy (%) | Gross Asking Rent Per Sq Ft (US\$) | Net Absorption (‘000 sq ft) | Net Delivery (‘000 sq ft) | Last 12 Months Rent Growth ⁽¹⁾ (%) | Projected 12 Months Rent Growth ⁽¹⁾ (%) | New Properties Under Construction (‘000 sq ft) ⁽²⁾ | Delivery Year |
|--------------------------------|---------------------|----------------|--|-----------------------------------|------------------------------------|---|--|---|------------------|
| Downtown Los Angeles | 41.0 | 26.5 | 40.58 | (121.1) | 0 | (0.2) | 1.2 | 0.0 | NA |
| Irvine, Orange County | 14.5 | 23.0 | 34.35 | 3.2 | 0 | (1.0) | 0.6 | 0.0 | NA |
| Buckhead Atlanta | 17.4 | 27.5 | 39.59 | 53.6 | 0 | (0.6) | 0.3 | 0.0 | NA |
| Hudson Waterfront, Jersey City | 19.7 | 26.1 | 44.74 | 1.6 | 0 | 0.9 | 2.0 | 0.0 | NA |
| Washington, D.C. | 31.2 | 21.2 | 59.22 | (65.9) | 0 | (1.0) | (0.9) | 0.0 | NA |
| Fairfax Center | 4.0 | 28.7 | 32.58 | (2.1) | 0 | 0.2 | (0.5) | 0.0 | NA |
| Tempe, Phoenix | 7.4 | 23.0 | 26.53 | 34.0 | 0 | 1.8 | 2.9 | 0.0 | NA |

Portfolio overview

| | |
|---------------|-------------------------|
| Valuation | US\$0.9b ⁽¹⁾ |
| NLA | 3.5m sq ft |
| Occupancy | 68.4% |
| WALE | 4.6 years |
| Total tenants | 99 |



Figueroa



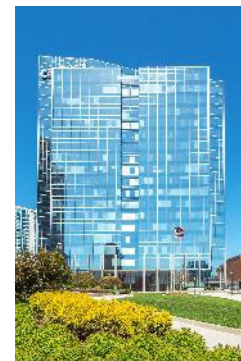
Michelson



Exchange



Penn



Phipps



Centerpointe



Diablo

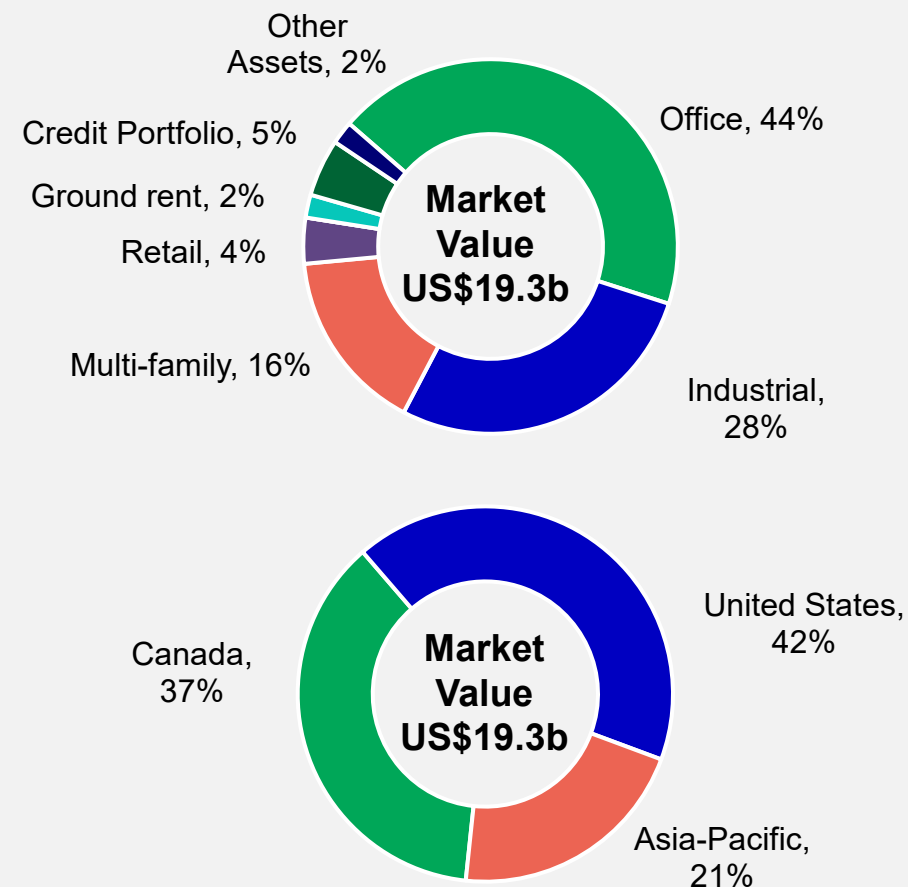
| Location | Los Angeles | Irvine | Jersey City | Washington, D.C. | Atlanta | Virginia | Tempe |
|---------------------------------------|-------------|----------|-------------|------------------|----------|-----------|-------------|
| Property Type | Class A | Trophy | Class A | Class A | Trophy | Class A | Class B |
| Completion Year | 1991 | 2007 | 1988 | 1964 | 2010 | 1987/1989 | 1980 - 1998 |
| Last Refurbishment | 2019 | - | 2020 | 2018 | - | 2018 | - |
| Property Value ⁽¹⁾ (US\$m) | 117.0 | 219.5 | 211.6 | 79.1 | 180.2 | 75.9 | 45.6 |
| Occupancy (%) | 44.5 | 81.4 | 73.9 | 90.0 | 85.9 | 75.1 | 37.8 |
| NLA (sq ft) | 718,993 | 535,175 | 743,117 | 278,063 | 477,969 | 422,138 | 355,385 |
| WALE by NLA (years) | 4.9 | 4.3 | 3.7 | 1.6 | 7.5 | 4.8 | 3.8 |
| Land Tenure | Freehold | Freehold | Freehold | Freehold | Freehold | Freehold | Freehold |
| No. of Tenants | 19 | 17 | 21 | 7 | 12 | 16 | 7 |

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Global Real Estate AUM of US\$19.3b⁽¹⁾



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