

LIST OF DIRECTORSHIPS HELD BY FARIDAH BINTI MOHD FUAD STEPHENS AS AT 28 AUGUST 2024

*LISTED ISSUERS <sup>1&amp;3</sup>	PUBLIC COMPANY (NON-LISTED)	PART OF LISTED GROUP	PRIVATE COMPANY		NON-PROFIT ORGANISATION	FOREIGN COMPANY	
			PART OF NON-LISTED GROUP	NOT PART OF ANY GROUP		REGISTERED IN MALAYSIA <sup>2</sup>	NOT REGISTERED IN MALAYSIA
			<p><b>A. Harapan Nusantara Sdn Bhd Group</b></p> <p>1. Harapan Nusantara Sdn. Bhd.</p> <p><u>Subsidiaries</u></p> <p>2. Alam Nakhoda Sdn. Bhd.</p> <p>3. Anak Samudra Sdn. Bhd.</p> <p>4. Angsana Kukuh Sdn. Bhd.</p> <p>5. Bad'ai Jaya Sdn. Bhd.</p> <p>6. Badai Maju Sdn. Bhd</p> <p>7. Bagan Budiman Sdn. Bhd.</p> <p>8. Beduk Selatan Sdn. Bhd.</p> <p>9. Bimbingan Cemerlang Sdn. Bhd.</p> <p>10. Citra Cekal Sdn. Bhd.</p> <p>11. Cabaran Mujur Sdn. Bhd.</p> <p>12. Desa Bidara Sdn. Bhd.</p> <p>13. Dumai Maju Sdn. Bhd.</p> <p>14. Indomurni Sdn. Bhd.</p> <p>15. Karisma Berlian Sdn. Bhd.</p> <p>16. Mujur Anggun Sdn. Bhd.</p> <p>17. Nusantara Makmur Sdn. Bhd.</p> <p>18. Nusantara Saga Sdn. Bhd.</p> <p>19. Nusantara Tegas Sdn. Bhd.</p> <p>20. Samudra Capital Sdn. Bhd.</p> <p>21. Samudra Melati Sdn. Bhd.</p> <p>22. Tenaga Tegap Sdn. Bhd.</p>	<p><b>B. Others</b></p> <p>1. Pasifik Unggul Sdn Bhd</p>	<p>1. Yayasan DayaDiri</p> <p><b>Inter-Community Welfare Foundation Group</b></p> <p>1. Inter-Community Welfare Foundation</p>		<p>Incorporated in Singapore</p> <p>1. Jawaia Inc.</p>

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			23. Tegas Sari Sdn. Bhd.				
			24. Usaha Kenanga Sdn. Bhd				
			<b>B. MAI Sdn. Berhad Group</b>				
			1. Jaguh Abadi Sdn Bhd				
			2. Kuala Budi Sdn Bhd				
			<b>C. Inter-Community Welfare Foundation Subsidiary</b>				
			1. Dayadiri Holdings Sdn Bhd				
			<b>D. Harapan Terus Sdn Bhd Subsidiaries</b>				
			1. Berkat Nusantara Sdn Bhd				
			2. Nusantara Barat Sdn Bhd				
			3. Nusantara Cempaka Sdn Bhd				
			4. Nusantara Delima Sdn Bhd				
			5. Nusantara Kembang Sdn Bhd				
			6. Prisma Mutiara Sdn Bhd				
			7. Cermat Delima Sdn Bhd				
			8. Cermat Deras Sdn Bhd				
			9. Gerak Nusantara Sdn Bhd				
			10. Mujur Nusantara Sdn Bhd				
			11. Nada Nusantara Sdn Bhd				
			12. Sanjung Nusantara Sdn Bhd				
			<b>E. Simbol Kencana Sdn. Bhd. Group</b>				
			1. Simbol Kencana Sdn Bhd				

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			F. Others 1. Jayamas Megah Sdn. Bhd. 2. Persaudaraan Plantations Sdn. Bhd. 3. Mutual Corridor Sdn. Bhd. 4. Jorijahe Realty Sdn. Bhd. 5. Syarikat Donsons Sdn. Bhd. 6. Simfoni Bernas Sdn. Bhd. 7. Joyful Steps Sdn. Bhd.				