USP GROUP LIMITED

(UNDR INTERIM JUDICIAL MANAGEMENT)

(Incorporated in Singapore)

(Company Registration Number: 200409104W

HOLDING ANNOUNCEMENT

- ENTRY INTO IMPLEMENTATION AGREEMENT

The Company wishes to inform shareholders that it has today entered into an implementation agreement with Hinterland Investments Pte. Ltd. ("Investor") in relation to, amongst others, rescue financing to facilitate its ongoing restructuring process ("Restructuring").

The Company is in the process of finalising the contents of the announcement setting out details of the Investor and Restructuring.

BY ORDER OF THE INTERIM JUDICIAL MANAGERS

Tan Wei Cheong and Lim Loo Khoon

Joint and Several Interim Judicial Managers

24 April 2024