Hock Lian Seng Holdings Limited

80 Marine Parade Road #16-08 Parkway Parade Singapore 449269 Tel: (65) 6344 0555 Fax: (65) 6440 9049

Company Registration Number 200908903E

FINANCIAL STATEMENTS AND RELATED ANNOUNCEMENT FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2017

PART I: Information required for announcement of Full Year Result

1(a)(i) An income statement and statement of comprehensive income or a statement of comprehensive income (for the group), together with comparative statements for the corresponding period of the immediately preceding financial year.

Gr	oup	
Financial	Change	
31.12.2017	31.12.2016	

	01.12.2017	01.12.2010	
	\$'000	\$'000	%
Revenue	151,083	118,138	27.9%
Cost of sales	(123,975)	(87,873)	41.1%
Gross profit	27,108	30,265	-10.4%
Other income	3,925	4,847	-19.0%
Distribution and selling costs	(12)	(88)	n.m.
Administrative costs	(5,333)	(5,361)	n.m.
Changes in fair value of investment properties	(200)	(250)	n.m.
Changes in fair value of investment securities	125	(131)	n.m.
Impairment loss on investment securities	(1,132)	(250)	n.m.
Other operating costs	(1,016)	(249)	n.m.
Share of results of joint venture, net of tax	490	11,548	-95.8%
Profit before taxation	23,955	40,331	-40.6%
Tax expenses	(4,178)	(4,399)	-5.0%
Profit after taxation	19,777	35,932	-45.0%
Attributable to: Equity holders of the Company	19,777	35,932	-45.0%

n.m.: - not meaningful



Consolidated statement of comprehensive income

Group
Financial year ended
31.12.2017 31.12.2016

	\$'000	\$'000
Profit after taxation	19,777	35,932
Other comprehensive income: Items that may be reclassified subsequently to profit Available-for-sale financial assets - net change in fair value	or loss:	218
Other comprehensive income	363	218
Total comprehensive income	20,140	36,150
Attributable to: Equity holders of the Company	20,140	36,150

1(a)(ii) Notes to the Income Statement

The Group's profit before taxation is arrived at after charging/(crediting) the following:

Group
Financial year ended

	31.12.2017	31.12.2016
	\$'000	\$'000
Depreciation of property, plant and equipment	3,975	2,355
Loss on foreign exchange	737	-
Loss/(gain) on disposal of property, plant and equipment	(190)	6
Gain on disposal of investment securities	-	(45)
Impairment loss on investment securities	1,132	250
Allowance for doubtful receivables	-	35
Interest income	(3,315)	(4,319)
Dividend income from investment securities	(101)	(130)
Fair value changes on investment properties	200	250
Write back of provisions	(11,261)	(14,849)
Fair value changes on investment securities	(125)	131



1(b)(i) A statement of financial position (for the issuer and group), together with a comparative statement as at the end of the immediately preceding financial year.

Group	Company
-------	---------

	31.12.2017	31.12.2016	31.12.2017	31.12.2016
	\$'000	\$'000	\$'000	\$'000
Non-current assets				
Property, plant and equipment	35,049	15,629	-	-
Subsidiary companies	-	-	37,814	37,814
Investment in joint venture	1,303	15,313	-	-
Investment properties	2,900	3,100	-	-
Investment securities (non-current)	23,013	26,765	-	-
Deferred tax assets	967	3,520		
	63,232	64,327	37,814	37,814
Current assets			·	
Development properties	99,725	71,904	-	-
Contract work-in-progress	9,989	7,708	-	-
Trade receivables	19,457	13,661	-	-
Other receivables	1,432	429	49,258	56,469
Amounts due from a joint venture partner	-	-	-	-
Amounts due from a joint venture	7,512	1,357	-	-
Prepayments and deposits	2,718	1,427	-	-
Investment securities (current)	9,330	4,460	-	-
Cash and short term deposits	132,081	205,984	5,245	42,285
·	282,244	306,930	54,503	98,754
			•	
Current liabilities				
Trade and other payables	62,860	50,322	474	508
Loans and borrowings	-	13	-	-
Amounts due to joint venture partners	7,511	1,209	-	-
Advance payment received for construction	5,277	-	-	-
project				
Fair Value of hedging instruments	-	-	-	-
Progress billings in excess of work-in-	36,507	30,385	_	_
progress	00,007	50,555		
Progress billings to customers	1,566	455	-	-
Provisions	13,058	26,797	-	-
Provision for taxation	2,190	1,562	138	130
	128,969	110,743	612	638
Net current assets	153,275	196,187	53,891	98,116
Non-current liabilities				
Loans and borrowings	15,090	15,490	_	_
Louis and borrowings	15,090	15,490		
	10,000	10,400		
Net assets	201,417	245,024	91,705	135,930
Equity				
Share capital	58,956	58,956	58,956	58,956
Capital reserve	1,000	1,000	-	-,
Fair value reserve	540	177	-	_
Hedging reserve	-	-	-	-
Accumulated profits	157,160	201,130	32,749	76,974
Merger deficit	(16,239)	(16,239)	,	-,
3 · · · · · · · · · · · · · · · · · · ·	(-,)	(5,== 5)		
Total equity	201,417	245,024	91,705	135,930
• •		· · ·		



1(b)(ii) Aggregate amount of group's borrowings and debt securities.

Amount repayable in one year or less, or on demand

As at 31 December 2017		As at 31 December 2016		
Secured	Unsecured	Secured	Unsecured	
(\$'000)	(\$'000)	(\$'000)	(\$'000)	
-	-	13	-	

Amount repayable after one year

As at 31 December 2017		As at 31 December 2016		
Secured (\$'000)	Unsecured (\$'000)	Secured (\$'000)	Unsecured (\$'000)	
15,090	-	15,490	-	

Details of collateral:

As at 31 December 2017, the Group's non-current secured borrowings of \$15,090,000 was obtained for the purpose of a property development project, which was secured over the development site at Tuas.



1 (c) A statement of cash flows (for the group), together with a comparative statement for the corresponding period of the immediately preceding financial year.

< ----->

	Financial year ended	
	31.12.2017	31.12.2016
Cash flows from operating activities	\$'000	\$'000
Profit before taxation	23,955	40,331
Adjustments:		
Depreciation of property, plant and equipment Allowance for doubtful receivables	3,975 -	2,355 35
Loss/(gain) on disposal of property, plant and equipment	(190)	6
Impairment loss on investment securities	1,132	250
Fair value changes on investment properties	200	250
Fair value changes on investment securities	(125)	131
Gain on disposal of investment securities	-	(45)
Share of results of joint venture	(490)	(11,548)
Property, plant and equipment written off	-	-
Interest income	(3,315)	(4,319)
Interest expense	-	2
Unrealised exchange loss	737	-
Dividend income from investment securities	(101)	(130)
Operating cash flows before working capital changes	25,778	27,318
(Increase)/decrease in:		
Contract work-in-progress	(2,281)	4,395
Development properties	(27,821)	(25,194)
Trade receivables	(5,796)	(7,261)
Other receivables	(1,008)	(281)
Prepayments and deposits Increase/(decrease) in:	(1,291)	(995)
Trade and other payables and provisions	(1,201)	(19.494)
Progress billings to customers	1,111	(18,484) 455
Progress billings in excess of work-in-progress	6,122	28,557
Advance payments received for construction project	5,277	-
Cash flows (used in) / generated from operations	(1,110)	8,510
Interest received	1,717	2,807
Income tax paid	(997)	(5,695)
Net cash flows (used in) / generated from operating activities	(390)	5,622
Cash flows from investing activities		
Purchases of property, plant and equipment	(23,550)	(9,108)
Dividend income received from joint venture	14,500	1,500
Decrease/(increase) in amount due from a joint venture partner (net)	6,300	1,220
Decrease/((increase) in amounts due from joint ventures	(6,153)	59,094
Purchases of investment securities (Held-to-maturity)	(7,656)	(5,815)
Proceeds from disposal of property, plant and equipment	345	20
Proceeds from maturity/redemption of investment securities	6,031	5,750
Proceeds from disposal of investment securities	-	1,950
Interest received from investment securities	1,466	1,517
Dividend income received from investment securities	101	130
Net cash flows (used in) / generated from investing activities	(8,616)	56,258
Cash flows from financing activities		
Dividend paid	(63,747)	(12,750)
Repayment of bank loans	(400)	-
Repayment of obligations under finance lease	(13)	(53)
Net cash flows used in financing activities	(64,160)	(12,803)
Net increase/(decrease) in cash and cash equivalents	(73,166)	49,077
Effect of exchange differences on cash and cash equivalents	(73,100)	-+0,077
Cash and cash equivalents, Beginning balance	205,984	156,907
· · · · · · · · · · · · · · · · · · ·		
Cash and cash equivalents, Ending balance	132,081	205,984
		Page 5 of



1(d)(i) A statement (for the issuer and the group) showing either (i) all changes in equity or (ii) changes in equity other than those arising from capitalization issues and distributions to shareholders, together with a comparative statement for the corresponding period of the immediately preceding financial year.

Statement of changes in equity

<u>Group</u>						
	Share capital	Capital reserve	Accumulated profits	Fair value adjustment reserve	Merger deficit	Total equity
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
At 1 January 2017	58,956	1,000	201,130	177	(16,239)	245,024
Total comprehensive income	-	-	19,777	363	-	20,140
Dividend on ordinary shares	-	-	(63,747)	-	-	(63,747)
At 31 December 2017	58,956	1,000	157,160	540	(16,239)	201,417
At 1 January 2016 Total comprehensive income	58,956 -	1,000	177,948 35,932	(41) 218	(16,239)	221,624 36,150
Dividend on ordinary shares	-	-	(12,750)	-	-	(12,750)
At 31 December 2016	58,956	1,000	201,130	177	(16,239)	245,024

Company

	Share capital	Accumulated profits	Total equity
	\$'000	\$'000	\$'000
At 1 January 2017 Total comprehensive income Dividend on ordinary shares	58,956 - -	76,974 19,523 (63,747)	135,930 19,523 (63,747)
At 31 December 2017	58,956	32,750	91,705
At 1 January 2016 Total comprehensive income Dividend on ordinary shares	58,956 - -	46,123 43,601 (12,750)	105,079 43,601 (12,750)
At 31 December 2016	58,956	76,974	135,930



1(d)(ii) Details of any changes in the company's share capital arising from right issue, bonus issue, share buy-backs, exercise of share options or warrants, conversion of other issues of equity securities, issue of shares for cash or as consideration for acquisition or for any other purpose since the end of the previous period reported on. State the number of shares that may be issued on conversion of all the outstanding convertible, if any, against the total number of issued shares excluding treasury shares and subsidiary holdings of the issuer, as at the end of the current financial period reported on and as at the end of the corresponding period of the immediately preceding financial year. State also the number of shares held as treasury shares and the number of subsidiary holdings, if any, and the percentage of the aggregate number of treasury shares and subsidiary holdings held against the total number of shares outstanding in a class that is listed as at the end of the current financial period reported on and as at the end of the corresponding period of the immediately preceding financial year.

Number of shares sued and paid-up capital (\$)

Issued and fully paid shares as at 31 December 2016 and at 31 December 2017 509,978,991 58,955,522

There were no changes in the Company's share capital for the financial period ended 31 December 2017.

There were no outstanding treasury shares as at 31 December 2017.

1(d)(iii) To show the total number of issued shares excluding treasury shares as at end of the current financial period and as at the end of the immediately preceding year.

As at 31 December 2017 31 December 2016

Total number of issued shares (excluding treasury shares) 509,978,991 509,978,991

1(d)(iv) A statement showing all sales, transfers, cancellation and/or use of treasury shares as at the end of the current financial period reported on.

Not applicable.

1(d)(v) A statement showing all sales, transfers, cancellation and/or use of subsidiary holdings as at the end of the current financial period reported on.

Not applicable.

2. Whether the figures have been audited or reviewed and in accordance with which auditing standard or practice.

The figures have not been audited or reviewed.

3. Where the figures have been audited or reviewed, the auditors' report (including any qualifications or emphasis of a matter).

Not applicable.



4. Whether the same accounting policies and methods of computation as in the issuer's most recently audited annual financial statements have been applied.

The Group and the Company have applied the same accounting policies and methods of computation in the financial statements for the current reporting period as those in its audited financial statements for FY2016.

5. If there are any changes in the accounting policies and methods of computation, including any required by an accounting standard, what has changed, as well as the reasons for, and the effect of, the change.

The Group has adopted all the applicable new/revised Financial Reporting Standards (FRS) that become effective for accounting periods beginning 1 January 2017. The adoption of these new/revised FRS did not result in any change in the Group's accounting policies or any significant impact on the financial statements.

6. Earnings per ordinary share of the group for the current financial period reported on and the corresponding period of the immediately preceding financial year, after deducting any provision for preference dividends.

Earning per share ("EPS")

	< Group> Financial year ended 31.12.2017 31.12.2016	
Earnings attributable to equity holders of the Company (\$'000)	19,777	35,932
Weighted average number of ordinary shares used in computation of basic and fully diluted EPS	509,978,991	509,978,991
Basic EPS attributable to equity holders of the Company (cents)	3.88	7.05
Fully diluted EPS attributable to equity holders of the Company (cents)	3.88	7.05

- 7. Net asset value (for the issuer and group) per ordinary share based on the total number of issued share capital of the issuer at end of the : -
- (a) current financial period reported on; and
- (b) immediately preceding financial year.

Net asset value ("NAV")

	Group As at		Company As at	
	31.12.2017	31.12.2016	31.12.2017	31.12.2016
NAV per ordinary share (cents)	39.5	48.0	18.0	26.7
Number of shares used in computation of NAV per share	509,978,991	509,978,991	509,978,991	509,978,991



- A review of the performance of the group, to the extent necessary for a reasonable understanding of the group's business. It must include a discussion of the following:
 - (a) any significant factors that affected the turnover, costs, and earnings of the group for the current financial period reported on, including (where applicable) seasonal or cyclical factors; and
 - (b) any material factors that affected the cash flow, working capital, assets or liabilities of the group during the current financial period reported on.

FY 2017 compared with FY 2016 Performance and segmental review

Revenue

In \$' million	FY 2017	%	FY 2016	%
Civil Engineering	149.6	99.0	117.5	99.5
Property Development	1.3	0.8	0.4	0.3
Investment Properties	0.2	0.2	0.2	0.2
	151.1	100.0	118.1	100.0

Total revenue increased by \$33.0 million (+28%) mainly contributed from the Civil Engineering segment which recorded an 27% rise in revenue to \$149.6 million. This was attributable to the much higher contribution from Changi Airport JV project which has progressed to a more active phase in 2017. Revenue for Property Development segment was related to sales of unit at Ark@Gambas. Revenue from Investment property segment remained insignificant.

Gross Profit

In \$' million	FY 2017	FY 2016
Civil Engineering	26.4	30.6
Property Development	0.6	0.1
Investment Properties	0.1	0.1
	27.1	30.3

Gross profit decreased by \$3.2 million (-11%) to \$27.1 million for the current financial year, mainly due to the drop in gross profit from the Civil Engineering segment as reversal of maintenance provision was lower than FY2016 and the lower gross margin for the ongoing projects. The contribution from Property Development and Investment properties is not significant.

Administrative expenses was \$5.3 million, marginally lower than FY2016 mainly due to lower performance bonus provision offset by the higher staff costs and share of administration costs of the Changi Airport JV project.

Other income was \$0.9 million lower mainly due to the reduction in interest income.

Provision for impairment loss of investment securities of \$1.1 million were due to the provision of default risk for some held-to-maturity investment securities. .

Other operating cost increase by \$767,000 mainly due to exchange loss arises for the revaluation of USD holdings for USD committed material purchases.

The share of profits from the joint venture was only \$490,000 as JV residential project, The profit of Skywoods has been fully recognized in previous years. Current year profit was relating to write back of project cost.

Profit before taxation decreased by \$16.3 million to \$24.0 million, resulting mainly from \$11.0 million lower profit from Joint Venture and lower gross profit of about \$4million from the civil engineering projects, higher provision of impairment of loss for investments securities.



Financial position and cash flow review

The main movements are:

- Increase in property, plant and equipment of 19.4 million, was mainly due to the acquisition of \$6.5 million office units for own use, \$2.7 million construction cost for warehouse and about \$14 million of various plant and equipments to meet the requirement of ongoing projects.
- Decrease in the investment in joint venture of \$14.0 million was due to the dividend received from the Skywoods JV project.
- Increase in investment securities (total of current and non-current) by \$1.0 million, was mainly due to the acquisition of the held-to-maturity securities of \$7.7 million offset by the redemption of bonds of \$6.0 million and provision for impairment of \$1.1 million
- Increase in development properties by \$27.8 million mainly due to the additional construction cost incurred for the Tuas development project (Shine@TuasSouth) for the current financial year.
- Increase in trade receivables by \$5.8 million mainly due to the higher progress billings for civil engineering projects in December 2017.
- Increase in amounts due from/to a joint venture was mainly relate to additional amount contributed by the JV partners to fund the working capital of the joint venture project at Changi Airport.
- Increase in prepayments and deposit was due to the down payment paid for ordering of plant and equipments for the new Changi JV project.
- Net decrease of cash and short term deposits of \$73.2 million for the current financial year was mainly due to the cash outflow for dividend payment of \$63.7 million, acquisition of property and equipments of \$21.2 million, net cash outflows for operations of \$0.4 million offset by the \$14.5 million dividend income from the Joint Venture.
- 9. Where a forecast, or a prospect statement, has been previously disclosed to shareholders, any variance between it and the actual results.

The current announced results are in line with the general prospect commentary previously disclosed to shareholders in the results announcement for the financial period ended 30 September 2017.

10. A commentary at the date of the announcement of the significant trends and competitive conditions of the industry in which the group operates and any known factors or events that may affect the group in the next reporting period and the next 12 months.

As at 31 December 2017, the Group's order book for on-going projects of civil engineering segment was approximately \$775 million for the Maxwell station, the two Changi Airport projects and Stabling at Gali Batu Depot. The construction of the Group's new industrial development property at Tuas (Shine@Tuas South) has commenced and is expected to be completed in second guarter of 2018.

BCA projected the total value of construction contracts to be awarded this year to reach between \$26.0 billion and \$31.0 billion, with 60% of the projects coming from the public sector. The public projects will include infrastructure projects like the North-South Corridor, remaining package for Runway 3 by Changi Airport Group. The management will continue to tender for infrastructure projects competitively and explore other business opportunities in property related segment to enhance the shareholders' value.



11. Dividend

(a) Current Financial Period Reported On Any dividend declared for the current financial period reported on?

Yes.

Name of dividend	First and final
Dividend type	Cash
Dividend amount per share (in cents)	1.8
Tax rate	Tax exempt (one tier)

The above proposed dividend is subject to shareholders' approval at the Annual General Meeting.

(b) Corresponding Period of the immediately Preceding Financial year

Any dividend declared for the corresponding period of the immediately preceding financial year ?

Yes

Name of dividend	First and final	Special	Total
Dividend type	Cash	Cash	Cash
Dividend amount per share (in cents)	2.5	10.0	12.5
Tax rate	Tax exempt (one tier)		

(c) Date payable

The proposed dividend, if approved at the next Annual General Meeting to be held on <u>25 April 2018</u>, will be paid on <u>22 May 2018</u>.

(d) Books closure date

The Share Transfer Books and Register of Members of Hock Lian Seng Holding Limited ("the Company") will be closed on <u>9 May 2018</u>.

12. If no dividend has been declared/recommended, a statement to that effect.

Not applicable.

13. If the group has obtained a general mandate from shareholders for IPTs, the aggregate value of such transactions as required under Rule 920(1)(a)(ii). If no IPT mandate has been obtained, a statement to that effect.

There is no general mandate from shareholders for IPTs.

Name of Interested Person	Aggregate value of all	Aggregate value of all
	interested person transactions	interested person
	during the financial year under	transactions conducted
	review (excluding transactions	under shareholders'
	less than S\$100,000 and	mandate pursuant to Rule
	transactions conducted under	920 (excluding
	shareholders' mandate	transactions less than
	pursuant to Rule 920)	S\$100,000)
Office lease expenses paid to Lian	\$'000	\$'000
Seng Investment Pte Ltd	109	Nil



PART II – ADDITIONAL INFORMATION REQUIRED FOR FULL YEAR ANNOUNCEMENT

14. Segmented revenue and results for operating segments (of the group) in the form presented in the issuer's most recently audited annual financial statements, with comparative information for the immediately preceding year.

By operating segments

Sales to external customers	Group	Civil Engineerin	Properties Development	Properties Investment	Adjustments	Total
Sales to external customers	EV0017	g \$'000	\$'000	\$'000	\$'000	\$'000
Tesults	Sales to external customers		1,310	186	- (606)	151,083
Depreciation 3,975 -			1,310	186		151,083
Interest income	Depreciation Fair value loss on investment properties Dividend income from investment	3,975 -	- - -	- 200 -	- - 101	200
Assets Investment in joint ventures 1,303 -	Interest income Share of results of joint venture	- - 26,401		- - (122)	-	490
Investment in joint ventures		-, -	,	· /	(-,,	-,
FY2016 Sales to external customers 117,590 362 186 - 118,138 118,054 362 186 (464) 118,138 118,054 362 186 (464) 118,138 118,054 362 186 (464) 118,138 188 189 1	Investment in joint ventures Additions to non-current assets		, -	- - 3,521	- - 25,282	23,550
FY2016 Sales to external customers 117,590 362 186 - 118,138 118,054 362 186 (464) 118,138 118,054 362 186 (464) 118,138 118,054 362 186 (464) 118,138 188 189 1	Segment liabilities	124,515	17,210	28	2,331	144,084
Depreciation 2,355 - - 250 - 250	Sales to external customers	464	-	-	· /	
Share of results of joint venture - 11,548 - - 11,548 Segment profit 29,873 11,587 (120) (1,009) 40,331 Assets Investment in joint ventures - 15,313 - - 15,313 Additions to non-current assets 5,172 - - 5,172 Segment assets 221,769 80,569 19,475 50,056 371,869	Depreciation Fair value loss on investment properties Dividend income from investment	2,355 - -	- - -	- 250 -	- - 130	250
Investment in joint ventures - 15,313 - - 15,313 Additions to non-current assets 5,172 - - - 5,172 Segment assets 221,769 80,569 19,475 50,056 371,869	Share of results of joint venture	29,873		- (120)	-	11,548
	Investment in joint ventures Additions to non-current assets	,	-	- - 19,475	- - 50,056	5,172
Segment liabilities 108,081 16,490 713 1,561 126,845	Segment liabilities	108,081	16,490	713	1,561	126,845

[^]Inter-segment revenues are eliminated on consolidation.

The Group's revenue from external customers was principally generated from Singapore. Accordingly, no geographical segment assets and revenue from customers' information are presented.



15. In the review of performance, the factors leading to any material changes in contributions to turnover and earnings by the operating segments.

Please refer to paragraph 8.

16. A breakdown of sales as follows:-

	<> Financial Year ended 31 Dec		Increase/ (Decrease)
	2017	2016	(%)
(a) Sales reported for first half year	\$'000 51,164	\$'000 55,237	-7%
(b) Operating profit after tax before deduction minority interests reported for first half year	2,509	12,455	-80%
(c) Sales reported for second half year	99,919	62,901	+59%
(d) Operating profit after tax before deduction minority interests reported for second half year	17,268	23,477	-26%

17. A breakdown of the total annual dividend (in dollar value) for the issuer's latest full year and its previous full year.

	Latest Full Year FY2017	Previous Full Year FY2016
Proposed first and final dividend (Tax exempt 1-tier)	\$'000 9,180*	\$'000 12,749
Proposed Special dividend(Tax exempte 1-tier)	-	50,998

^{*}subject to shareholders' approval at the forthcoming Annual General Meeting



18. Disclosure of person occupying a managerial position in the issuer or any of its principal subsidiaries who is a relative of a director or chief executive officer or substantial shareholder of the issuer pursuant to Rule 704(13) in the format below. If there are no such persons, the issuer must make an appropriate negative statement.

Name	Age	Family relationship with any director and/or substantial shareholder	Current position and duties, and the year the position was held	Details of changes in duties and position held, if any, during the year
Chua Hua Hong	66	Brother of Mr Chua Leong Hai, substantial shareholder, Executive director and CEO of the Company and uncle of Ms Chua Siok Peng, Executive Director of the Company.	Joined the Group since 1975. Mr Chua Hua Hong is the Logistic Manager , responsible for deployment and maintenance of plant and equipments.	Stepped down as department head in 2017.
Chua Chee Yong	51	Nephew of Mr Chua Leong Hai, substantial shareholder, Executive director and CEO of the Company and cousin of Ms Chua Siok Peng, Executive Director of the Company.	Joined the Group since 1986. Mr Chua Chee Yong is the Senior Manager-, Logistic , responsible for fleet management, deployment and maintenance of plant and equipments.	In charge of the Logistic Department with effect from 2017.

19. Confirmation that the issuer has procured undertakings from all its directors and executive officers pursuant to Rule 720(1) of the Listing Manual.

The Company has procured undertakings on 24 February 2016 in the format set out in Appendix 7.7 from all its directors and the executive officers under Rule 720(1) of the Listing Manual.

BY ORDER OF THE BOARD

CHUA LEONG HAI

Executive Director and CEO 26 February 2018