NATURAL COOL HOLDINGS LIMITED

(Incorporated in the Republic of Singapore) (Company Registration No. 200509967G) (the "Company")

MINUTES OF ANNUAL GENERAL MEETING

PLACE : By electronic means

DATE : 28 April 2021

TIME : 9.30 a.m.

IN ATTENDANCE : As set out in the Attendance List maintained by the

Company

CHAIRMAN OF THE MEETING : Choy Bing Choong

QUORUM

As a quorum was present, the Chairman declared the meeting open at 9.30 a.m.

SPECIAL NOTE ON CONDUCT OF THE MEETING

The meeting is conducted by electronic means pursuant to the COVID-19 (Temporary Measures) (Alternative Arrangements for Meetings for Companies, Variable Capital Companies, Business Trusts, Unit Trusts and Debenture Holders) Order 2020. In convening the meeting, the Company had adhered to the various guidance issued by the authorities amid the COVID-19 outbreak. Shareholders who preregistered with the Company watched the proceedings through a live webcast.

INTRODUCTION

The Chairman informed that he has been requested by the Chairman of the Board, Mr Goh Teck Sia, to chair the meeting on his behalf.

The Chairman introduced the following attendees present at the meeting in person namely:

Director of the Company

the Group Chief Executive Officer, Mr Tsng Joo Peng

Independent Directors of the Company

- the Independent and Non-Executive Chairman of the Board, Mr Goh Teck Sia
- the Independent Director, Ms Lau Lee Hua
- the Independent Director, Mr Mahtani Bhagwandas

Management Team

■ the Financial Controller, Ms Alice Teng

The Chairman introduced the following attendees present at the meeting via webcast namely:

Professionals

- the Audit Partner from KPMG LLP, Ms Doreen Tan
- the Audit Manager from KPMG LLP, Mr Tan Kim Loon
- Representatives from the Sponsor, PrimePartners Corporate Finance Pte Ltd, Ms Jolyn Lim
- the Company Secretary, Ms Sharon Yeoh

NOTICE

The Notice of Annual General Meeting dated 13 April 2021 convening the meeting was taken as read.

VOTING BY WAY OF A POLL

Shareholders were informed that the Company made an announcement on SGXNet on 13 April 2021 informing shareholders to submit their proxy forms by 9.30 a.m. on 25 April 2021 to appoint the Chairman of the Meeting to cast votes on their behalf.

Shareholders were also informed that pursuant to the COVID-19 alternative arrangement for meetings, all resolutions have been voted prior to the meeting by proxy and are deemed proposed and seconded by the Chairman and Mr Tsng Joo Peng except for Resolution 3 which are proposed and seconded by the Chairman and a shareholder, Mr Vincent Tay Wei Siong respectively.

The Chairman informed the shareholders that Finova BPO Pte Ltd and B.A.C.S. Private Limited were appointed as Scrutineer and Polling Agent, respectively. The validity of the proxies submitted by the Shareholders by the submission deadline of 9.30 a.m. on 25 April 2021 had been reviewed and the votes of all such valid proxies had been counted and verified. The tabulated poll results would be declared after the passing of the motions for the ordinary resolutions.

The Chairman further informed that there would not be a "live" question and answer session at the meeting. However, the Company had before the meeting received several comments from shareholders after the cut-off date of 21 April 2021 which the Company would address at the end of the meeting.

ORDINARY BUSINESS

ORDINARY RESOLUTION 1 – ADOPTION OF THE DIRECTORS' STATEMENT AND AUDITED FINANCIAL STATEMENTS FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2020

The Ordinary Resolution 1 was to receive and adopt the Directors' Statement and Audited Financial Statements for the financial year ended 31 December 2020.

There being no question received on this proposed resolution, the Chairman proceeded to put the motion to vote. Based on the votes received, the result of the poll is as follows:

		Number of Shares	<u>Percentage (%)</u>
Ordinary Resolution 1			
Number of votes casted "FOR"	:	172,946,164	100
Number of votes casted "AGAINST"	:	0	0
Total number of votes casted	:	172,946,164	100.00
Total number of votes "ABSTAINED"	: <u> </u>	0	

Based on the result of the poll, the Chairman declared that Ordinary Resolution 1 tabled at the meeting was carried by poll.

It was RESOLVED:

"That the Directors' Statement and Audited Financial Statements for the financial year ended 31 December 2020 and the Auditors' Report thereon, be and are hereby received and adopted."

ORDINARY RESOLUTION 2 - FIRST AND FINAL DIVIDEND

The Ordinary Resolution 2 was to declare a first and final one-tier tax exempt dividend of 0.15 Singapore cents per ordinary share for the financial year ended 31 December 2020.

There being no question received on this proposed resolution, the Chairman proceeded to put the motion to vote. Based on the votes received, the result of the poll is as follows:

		Number of Shares	Percentage (%)
Ordinary Resolution 2			
Number of votes casted "FOR"	:	172,946,164	100
Number of votes casted "AGAINST"	:	0	0
Total number of votes casted	:	172,946,164	100.00
Total number of votes "ABSTAINED"	: <u> </u>	0	

Based on the result of the poll, the Chairman declared that Ordinary Resolution 2 tabled at the meeting was carried by poll.

It was RESOLVED:

"That the payment of a first and final one-tier tax exempt dividend of 0.15 Singapore cents per ordinary share for the financial year ended 31 December 2020 be approved."

The Chairman informed that Mr Mahtani Bhagwandas who was to retire pursuant to Regulation 90 of the Constitution has sought not to be re-elected and would retire as Director of the Company at the conclusion of the meeting. Following Mr Mahtani Bhagwandas' retirement, he would also relinquish his position as Chairman of the Nominating Committee, member of the Audit and Risk Committee, and Remuneration Committee respectively.

ORDINARY RESOLUTION 3 - RE-ELECTION OF MR TSNG JOO PENG

The Ordinary Resolution 3 dealt with the re-election of Mr Tsng Joo Peng as a Director of the Company.

The Chairman informed shareholders that Mr Tsng Joo Peng would, upon re-election as a Director of the Company, remain as the Group Chief Executive Officer of the Company.

There being no question received on this proposed resolution, the Chairman proceeded to put the motion to vote. Based on the votes received, the result of the poll is as follows:

		Number of Shares	Percentage (%)
Ordinary Resolution 3			
Number of votes casted "FOR"	:	128,597,738	100
Number of votes casted "AGAINST"	:	0	0
Total number of votes casted	: _	128,597,738	100.00
Total number of votes "ABSTAINED"	:	44,348,426	

Based on the result of the poll, the Chairman declared that Ordinary Resolution 3 tabled at the meeting was carried by poll.

It was RESOLVED:

"That Mr Tsng Joo Peng be re-elected as a Director of the Company."

ORDINARY RESOLUTION 4 – APPROVAL OF THE DIRECTORS' FEES FOR THE FINANCIAL YEAR ENDING 31 DECEMBER 2021

Ordinary Resolution 4 dealt with the approval of Directors' fees for the financial year ending 31 December 2021. The Board had recommended the payment of Directors' fees of S\$165,000 for the year ending 31 December 2021, to be paid quarterly in arrears.

There being no question received on this proposed resolution, the Chairman proceeded to put the motion to vote. Based on the votes received, the result of the poll is as follows:

		Number of Shares	Percentage (%)
Ordinary Resolution 4			
Number of votes casted "FOR"	:	145,946,164	100
Number of votes casted "AGAINST"	:	0	0
Total number of votes casted	:	145,946,164	100.00
Total number of votes "ABSTAINED"	:	27,000,000	<u>_</u>

Based on the result of the poll, the Chairman declared that Ordinary Resolution 4 tabled at the meeting was carried by poll.

It was RESOLVED:

"That the payment of S\$165,000 (Singapore Dollars One Hundred and Sixty-Five Thousand) as Directors' fees for the financial year ending 31 December 2021, payable quarterly in arrears, be approved."

ORDINARY RESOLUTION 5 - RE-APPOINTMENT OF AUDITORS

Ordinary Resolution 5 dealt with the re-appointment of KPMG LLP as Auditors of the Company.

The Chairman informed shareholders that the retiring Auditors, KPMG LLP, had expressed their willingness to continue in office.

There being no question received on this proposed resolution, the Chairman proceeded to put the motion to vote. Based on the votes received, the result of the poll is as follows:

		Number of Shares	<u>Percentage (%)</u>
Ordinary Resolution 5 Number of votes casted "FOR"	:	145,946,164	100
Number of votes casted "AGAINST"	: <u> </u>	0	0
Total number of votes casted	:	145,946,164	100.00
Total number of votes "ABSTAINED"	:	27,000,000	

Based on the result of the poll, the Chairman declared that Ordinary Resolution 5 tabled at the meeting was carried by poll.

It was RESOLVED:

"That KPMG LLP be re-appointed as Auditors of the Company until the conclusion of the next Annual General Meeting and the Directors be authorised to fix their remuneration."

ANY OTHER ORDINARY BUSINESS

As no notice of any other ordinary business has been received by the Secretary, the Chairman proceeded with the special business of the meeting.

SPECIAL BUSINESS

ORDINARY RESOLUTION 6 - AUTHORITY TO ALLOT AND ISSUE SHARES

Ordinary Resolution 6 dealt with the authority to allot and issue shares pursuant to Section 161 of the Companies Act, Chapter 50 and Rule 806 of the Singapore Exchange Securities Trading Limited Listing Manual Section B: Rules of Catalist.

There being no question received on this proposed resolution, the Chairman proceeded to put the motion to vote. Based on the votes received, the result of the poll is as follows:

		Number of Shares	Percentage (%)
Ordinary Resolution 6			
Number of votes casted "FOR"	:	145,946,164	84.39
Number of votes casted "AGAINST"	:	27,000,000	15.61
Total number of votes casted	:	172,946,164	100.00
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Total number of votes "ABSTAINED"	:	0	

Based on the result of the poll, the Chairman declared that Ordinary Resolution 6 tabled at the meeting was carried by poll.

It was RESOLVED:

"That pursuant to Section 161 of the Companies Act, Chapter 50 ("Act") and Rule 806 of the Listing Manual (Section B: Rules of Catalist) of the Singapore Exchange Securities Trading Limited ("SGX-ST") and the Constitution of the Company, authority be and is hereby given to the Directors of the Company to:-

- (A) (i) allot and issue shares in the capital of the Company ("**Shares**") (whether by way of rights, bonus or otherwise); and/or
 - (ii) make or grant offers, agreements, or options (collectively, "Instruments") that might or would require Shares to be issued, including but not limited to the creation and issue of (as well as adjustments to) warrants, debentures or other instruments convertible or exchangeable into Shares,

at any time and upon such terms and conditions and for such purposes and to such persons as the Directors may in their absolute discretion deem fit; and

(B) (notwithstanding the authority conferred by this Resolution may have ceased to be in force) issue Shares in pursuance of any Instrument made or granted by the Directors while this Resolution was in force,

provided that:

- (1) the aggregate number of Shares to be issued pursuant to this Resolution (including Shares to be issued in pursuance of Instruments made or granted pursuant to this Resolution) does not exceed 100 per cent of the total number of issued Shares excluding treasury shares and subsidiary holdings (as calculated in accordance with sub-paragraph (2) below), and provided further that where shareholders of the Company are not given the opportunity to participate in the same on a pro-rata basis, then the aggregate number of Shares to be issued under such circumstances (including Shares to be issued in pursuance of Instruments made or granted pursuant to this Resolution) does not exceed 50 per cent of the total number of issued Shares excluding treasury shares and subsidiary holdings (as calculated in accordance with subparagraph (2) below); and
- (2) (subject to such manner of calculation and adjustments as may be prescribed by the SGX-ST) for the purpose of determining the aggregate number of Shares that may be issued under subparagraph (1) above:-
 - (a) the total number of issued Shares excluding treasury shares and subsidiary holdings shall be calculated based on the total number of issued Shares excluding treasury shares and subsidiary holdings at the time of this Resolution is passed, after adjusting for:
 - (aa) new Shares arising from the conversion or exercise of convertible securities;

- (bb) new Shares arising from the exercise of share options or vesting of share awards which are outstanding or subsisting at the time this Resolution is passed; and
- (cc) any subsequent bonus issue, consolidation or subdivision of Shares;
- (b) any adjustments made in accordance with sub-paragraphs (2)(a)(aa) or (2)(a)(bb) above shall only be made in respect of new Shares arising from convertible securities and Instruments which were issued and outstanding and/or subsisting at the time of the passing of this Resolution;
- (3) in exercising the authority conferred by this Resolution, the Company shall comply with the provisions of the listing rules of the SGX-ST for the time being in force (unless such compliance has been waived by the SGX-ST) and the Constitution for the time being of the Company; and
- (4) (unless revoked or varied by the Company in general meeting) the authority conferred by this Resolution shall continue in force until the conclusion of the next Annual General Meeting of the Company or the date by which the next Annual General Meeting of the Company is required by law to be held, whichever is the earlier."

ORDINARY RESOLUTION 7 – AUTHORITY TO ISSUE SHARES UNDER THE NATURAL COOL EMPLOYEE SHARE OPTION SCHEME 2017

Ordinary Resolution 7 dealt with the authority to issue shares under the Natural Cool Employee Share Option Scheme 2017.

The Chairman informed shareholders that Directors and any shareholders who are eligible to participate in the Natural Cool Employee Share Option Scheme 2017 (including employees of the group) shall abstain from voting on this resolution. As of the date of the meeting, no options have been granted under the Natural Cool Employee Share Option Scheme.

There being no question received on this proposed resolution, the Chairman proceeded to put the motion to vote. Based on the votes received, the result of the poll is as follows:

		Number of Shares	Percentage (%)
Ordinary Resolution 7			
Number of votes casted "FOR"	:	118,025,338	81.38
Number of votes casted "AGAINST"	:	27,000,000	18.62
Total number of votes casted	: _	145,025,338	100.00
Total number of votes "ABSTAINED"	:	27,920,826	

Based on the result of the poll, the Chairman declared that Ordinary Resolution 7 tabled at the meeting was carried by poll.

It was RESOLVED:

"That pursuant to Section 161 of the Act, the Directors of the Company be authorised and empowered to grant options in accordance with the provisions of the Natural Cool Employee Share Option Scheme 2017 ("Scheme") to allot and issue from time to time such number of Shares in the capital of the Company as may be required to be issued pursuant to the exercise of the options granted by the Company under the Scheme, whether granted during the subsistence of this authority or otherwise, provided always that:

(i) the aggregate number of additional ordinary shares to be allotted and issued pursuant to the Scheme shall not exceed fifteen per cent (15%) of the total number of issued shares (excluding treasury shares and subsidiary holdings) in the capital of the Company from time to time; and (ii) unless revoked or varied by the Company in a general meeting, such authority shall continue in force until the conclusion of the next Annual General Meeting of the Company or the date by which the next Annual General Meeting of the Company is required by law to be held, whichever is earlier."

ORDINARY RESOLUTION 8 – AUTHORITY TO ISSUE SHARES UNDER THE NATURAL COOL PERFORMANCE SHARE PLAN 2019

Ordinary Resolution 8 dealt with the authority to issue shares under the Natural Cool Performance Share Plan 2019.

The Chairman informed shareholders that Directors and any shareholders who are eligible to participate in the Natural Cool Performance Share Plan 2019 (including employees of the group) shall abstain from voting on this resolution. As of the date of the meeting, no shares have been granted under the Natural Cool Performance Share Plan.

There being no question received on this proposed resolution, the Chairman proceeded to put the motion to vote. Based on the votes received, the result of the poll is as follows:

<u>umber of Shares</u>	Percentage (%)
118,025,338	81.38
27,000,000	18.62
145,025,338	100.00
	<u>. </u>
27,920,826	<u>_</u>
	118,025,338 27,000,000 145,025,338

Based on the result of the poll, the Chairman declared that Ordinary Resolution 8 tabled at the meeting was carried by poll.

It was RESOLVED:

"That pursuant to Section 161 of the Act, the Directors of the Company be authorised and empowered to grant awards in accordance with the Natural Cool Performance Share Plan 2019 ("Performance Share Plan") and allot and issue from time to time such number of Shares in the capital of the Company to the holders of awards granted by the Company under the Performance Share Plan established by the Company upon the vesting of such share awards in accordance with the terms and conditions of the Performance Share Plan, provided always that the aggregate number of Shares issued and/or issuable pursuant to the Scheme, the Performance Share Plan and any other share based incentive schemes of the Company shall not exceed 15% of the total number of issued Shares (excluding treasury shares and subsidiary holdings) in the capital of the Company from time to time; and that such authority shall, unless revoked or varied by the Company in a general meeting, continue in force until the conclusions of the next Annual General Meeting or the date which the next Annual General Meeting is required by law to be held, whichever is earlier."

The Chairman informed that the Company had received some comments from shareholders after the cut-off date of 21 April 2021 and the Company Secretary was invited to read out the comments. The Chairman thanked the shareholders for their comments and made brief response to the comments.

CONCLUSION

There being no further business, the Chairman declared the Annual General Meeting of the Company closed at 10.00 a.m.

CONFIRMED AS A CORRECT RECORD OF THE PROCEEDING OF THE MEETING

CHOY BING CHOONG

Chairman of the Meeting