



# **SASSEUR REIT**

First Listed Outlet REIT in Asia

SGX REITAS Investor Presentation

24 November 2021

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# About Sasseur REIT & Sasseur Group

Sasseur (Hefei) Outlets

# Key Investment Highlights

Riding on the growth of China's Outlet Industry



China Outlet – A Sunrise Industry



Sasseur Group - Leading Outlet Operator



Fast-growing outlet sector projected to become world's largest by 2030<sup>1</sup>



Growing middle-class population & spending power



Exposure to high-growth tier-2 PRC cities

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Leading privately-owned outlet operator



Deep understanding of local retail market & diverse brand relationships



Unique "Art-commerce" business model with "Super Outlet" concept

(1) Source: China Insights Consultancy

(2) Defined as the sales revenue opportunity available in the outlet industry after considering information such as economic development, population size, residents' disposable income and outlets penetration

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### About Sasseur REIT First outlet REIT listed in Asia



- Sasseur REIT was listed on SGX mainboard on 28 March 2018
- A China-Singapore (Chongqing) Demonstration Initiative on Strategic Connectivity (Financial Services)

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| Key Info (as at 30 Sep 2021) |                       |  |  |  |
|------------------------------|-----------------------|--|--|--|
| No. of Properties            | 4                     |  |  |  |
| Net Lettable Area            | 312,784m <sup>2</sup> |  |  |  |
| Market<br>Capitalisation     | S\$1.04 Billion       |  |  |  |

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# Strong Sponsor – Sasseur Group

### Leading outlet operator in China

### Introduction to Sasseur Group

- Founded in 1989, Sasseur is one of the leading premium outlet groups in the China that focuses on the development and operation of retail outlet malls
- Sasseur manages 14 outlet malls in 13 major Chinese cities
- The outlets leverages on the founder's passion for art and culture in its design, thus offering a unique lifestyle experience for its customers

### Founded by Vito Xu



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- Vito Xu is the founder and chairman of Sasseur with a wealth of experience in the fashion industry.
- In 1992, he entered the clothing industry and created his own women's wear fashion line – Sasseur
- In 2008, he built the first Sasseur outlet in Chongqing, an art piece that has won numerous awards

Recipient of numerous prestigious awards

(1) Provided by L Catterton Asia on 19 September 2017

(2) Extracted from Ping An Real Estate website (http://realestate.pingan.com/realestate/html/about.html) on 2 January 2020

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L CATTERTON

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### Sasseur Group manages 14 outlets in China including 4 Sasseur REIT outlets

### Supported by Strategic Shareholders

- Largest pan-Asian consumer-focused private equity firm that operates within a global L Catterton platform
- Manages over USD 1.6 billion AUM (USD 2.6 billion with co-investments)<sup>(1)</sup>
- Affiliate of the Fortune 500 company Ping An Insurance
- Professional real estate investment, development and management platform of Ping An Insurance
- AUM of approximately RMB 420 billion (USD 60 billion)<sup>(2)</sup>



# Strong Sponsor – Sasseur Group

### **Excellence in outlet operations**

### **Highly Recognised Enterprise**

- 2021 China Top 500 Service Enterprise Ranked 283<sup>th</sup> place
- 2020 China Top 10 Influential Commercial Enterprise Award
- 2020 Chongqing Top 100 Enterprise Ranked 34<sup>th</sup> Place with Revenue Over RMB 10 Billion
- China Commercial Real Estate Operation and Innovation Award

# REIT

### Leading Operators in China's Outlet Industry

- 14 Outlets Under Management, 5 in the Pipeline
- 6 Outlets Achieved Sales Above RMB 1 billion in 2020
- 1,700 International and Local Brands
- More than 4.2 Million VIP Members Across All Outlets

Source: Sasseur Group FY2020 Performance Figures

### 2020 Sales Revenue

### > RMB 2.0 Billion



Sasseur (Chongqing Liangjiang) Outlet

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Sasseur (Nanjing) Outlet

### > RMB 1.5 Billion



Sasseur (Xi'an) Outlet

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Sasseur (Hefei) Outlet

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### > RMB 1.0 Billion



Sasseur (Kunming) Outlet

# > RMB 1.0 Billion

Sasseur (Guiyang) Outlet

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## **Unique "Super Outlet" Business Model**



Creating an outlet shopping destination for the whole family

- Sasseur "Super Outlet" Formula: A x (1+N) x DT

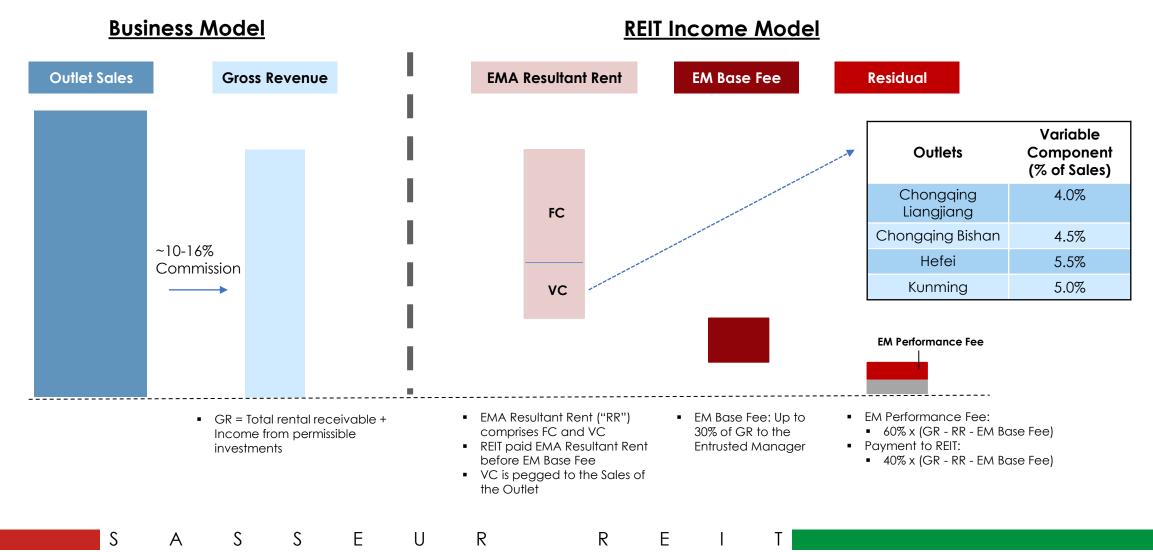
- "1" represents the outlet mall business platform and "N" reflects the various lifestyle options offered in each of the outlet malls
- Unique lifestyle experience based on a combination of art in the design and decoration of its outlet malls, and as a one-stop shopping and lifestyle experience, provides resilience against competition from e-commerce



# Entrusted Management Agreement Model

Aligning the interest of the Entrusted Manager, REIT Manager and Unitholders





# **Outlet Competitive Landscape**



A privately-owned outlet specialist with deep understanding of the local market

| Leading private outlet specialist in PRC |                                    |         |  |  |  |
|--|------------------------------------|---------|--|--|--|
| Outlet<br>Operators                      | Operator<br>category               | Outlets |  |  |  |
| Sasseur Group 砂<br>之船集团                  | Local Private<br>Outlet Specialist | 14      |  |  |  |
| Beijing Capital<br>Grand 首创              | Real Estate<br>Company             | 14      |  |  |  |
| Shanshan 杉杉                              | Conglomerate                       | 10      |  |  |  |
| Wangfujing<br>SCITECH<br>王府井赛特           | Real Estate<br>Company             | 10      |  |  |  |
| Bailian 百联                               | SOE Retail Group                   | 8       |  |  |  |
| RDM                                      | International<br>Outlet Specialist | 7       |  |  |  |

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Source: Company Website

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Benefits of a private outlet specialist Applicable Different Types of Outlet Operators in China Not applicable Understanding Financial **Operational** Brand of Local Experience Strength Resources **Market** Local Private Outlet **Specialists SOE Retail** Groups **Real Estate** Companies International Outlet **Specialists** Mitigated by Sasseur's access to strategic partners

(L Catterton Asia & Ping An Real Estate)

# **Outlet's Competitive Edge Against Other Retail Models**



### Unique value proposition to brands owners and consumers

|                     | Outlet                       | <b>Departmental Store</b>                            | Shopping Mall                | <b>Online Platform</b>                    |
|---------------------|------------------------------|--|------------------------------|---|
| Product Mix         | Middle to high-end<br>brands | Middle to high-end<br>brands                         | Middle to high-end<br>brands | Low priced products                       |
| Pricing Strategy    | Large Discounts              | Normal   | Normal Normal                |   |
| Consumer Experience | √                            | <ul> <li>(small area with compact layout)</li> </ul> | √                            | ×<br>(no in-store shopping<br>experience) |
| Location            | Suburbs                      | City Center  | City Center                  | -   |
| Segment             | Middle Class                 | Mass Market  | Mass Market                  | Mass Market                               |
| Authenticity        | ✓                            | ✓  | ✓                            | Possibility of counterfeit goods          |

### **Brand Owners**

- Advantages Over Online
- Higher Profit Margin

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- Quicker Payback Period
- Enhanced Inventory Management

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Outlet Malls' Competitive Edge

### Consumers

- Better Shopping Experience
- Product Authenticity
- High Discounts
- Access to a Wide Range of Products

### Why outlet is generally not impacted by e-commerce

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- Product mix per transaction via online platform ~ RMB200 vs per transaction at the outlet malls ~ RMB800/1000 => minimal product overlap
- Economics online sales of outlet brands incur ~ 20% commission vs 10-16% commission at the outlets.

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• Authenticity – 10X penalty / reward for selling by merchants / reporting by customers, of fake goods ensure no fakes goods at outlet

Source: China Insights Consultancy - Independent Market Research Report

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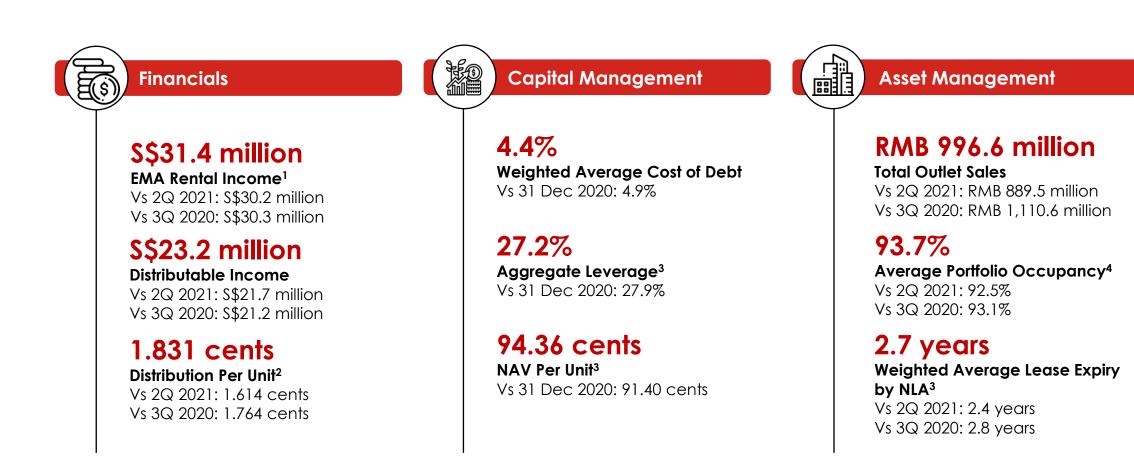
# **Key Highlights**

Sasseur (Kunming) Outlets

# 3Q 2021 Key Performance Highlights



Highest 3Q 1.831 cents DPU, robust balance sheet and higher portfolio occupancy



<sup>1</sup> Excluding straight-line accounting adjustments

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<sup>2</sup> Represent Distribution Per Unit (after retention for asset enhancement initiatives and working capital)

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<sup>3</sup> As at 30 September 2021

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<sup>4</sup> Occupancy is calculated based on average of the last day of each month in the quarter

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# 9M 2021 Key Financial Highlights

Outlet Sales, EMA Rental Income and Distributable Income recorded double-digit growth Y-o-Y



• Strong set of results for first 9 months of 2021 despite partial retention of \$\$5.5 million to fund AEI and working capital requirements

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Distributable income surpassed pre-pandemic 9M 2019 by 17.4%

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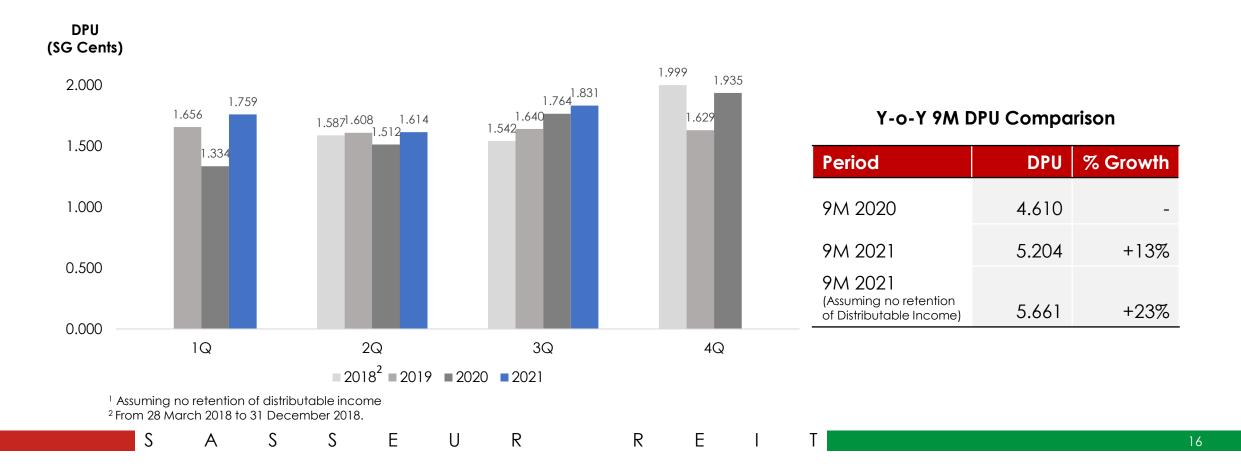


# **Growing DPU Profile**

### DPU in 2021 were the highest for each quarter since IPO



- 9M 2021 DPU reached a new level of 5.204 cents, almost 13% higher than same period in 2020
- On a like-for-like basis<sup>1</sup>, 9M 2021 DPU would be higher at 5.661 cents, 23% than corresponding period in 2020



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# Fortifying Portfolio Resilience

Unlocking value by increasing revenue generating capacities and higher occupancy rates

Strategic Asset Enhancement Initiatives (AEI)

### Hefei

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- Converted Block B to sports theme with renowned brands Nike & Adidas.
- ✓ Improved occupancy from c. 92% to 95%

### **Chongqing Liangjiang**

- ✓ Converted office to income generating retail space
- ✓ Façade enhancement with LED advertisement billboards

### Chongqing Bishan

- ✓ Space re-configuration to improve shoppers' experience
- ✓ Introduced 25 new brands into the outlet to boost product diversity

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### **Festive-Themed Events & Promotions**

Summer Sale (10 – 25 Jul)

Chinese Valentine's Day (14 Jul)

Anniversary Sale (10 – 26 Sep)







九牧王男装





# **Key Awards & Milestones Since IPO**

**Recognised for excellence in corporate governance & transparency** 



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# **3Q 2021 Financial Results**

Sasseur (Hefei) Outlets

# 3Q and 9M 2021 Key Financial Highlights

### 9M 2021 key metrics outperformed corresponding period in 2020

- REIT SASSELR
- 3Q 2021 results outperformed 2Q 2021 with 13.4% higher DPU over 2Q 2021, lifted by 11.2% increase in variable component of EMA Rental Income in line with 12% higher sales of RMB 996.6 million
- Compared to 3Q 2020, 3Q 2021 recorded marginally lower EMA Rental Income by 1.4% due to 10.5% lower variable component income resulting from relatively dampened consumer sentiment amid the large scale COVID-19 outbreak from Nanjing in July 2021, and slower sales of winter clothing due to warmer-than-usual weather in China during 3Q 2021

|   | 3Q 2021 | 3Q 2020 | Change % | 2Q 2021 | Change % | 9M 2021 | 9M 2020 | Change % |
|---|---------|---------|----------|---------|----------|---------|---------|----------|
| Sales (RMB mil)   | 996.6   | 1,110.6 | (10.3)   | 889.5   | 12.0     | 3,022.7 | 2,480.8 | 21.8     |
| Fixed component (RMB mil)   | 105.5   | 102.4   | 3.0      | 105.5   | 0.0      | 316.4   | 307.2   | 3.0      |
| Variable component (RMB mil)  | 44.9    | 50.2    | (10.5)   | 40.3    | 11.2     | 137.2   | 113.5   | 20.9     |
| EMA rental income (RMB mil) <sup>1</sup>  | 150.4   | 152.6   | (1.4)    | 145.8   | 3.1      | 453.6   | 420.7   | 7.8      |
| EMA rental income (S\$ mil) <sup>1</sup>  | 31.4    | 30.3    | 3.9      | 30.2    | 4.1      | 93.9    | 83.5    | 12.5     |
| Income available for distribution to Unitholders (\$\$ mil)                                 | 23.2    | 21.2    | 9.4      | 21.7    | 6.9      | 68.6    | 55.4    | 23.9     |
| DPU (SG Cents) <sup>2</sup>   | 1.831   | 1.764   | 3.8      | 1.614   | 13.4     | 5.204   | 4.610   | 12.9     |
| <sup>1</sup> Exclude straight-line accounting adjustments.<br><sup>2</sup> After retention. |         |         |          |         |          |         |         |          |
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# 3Q and 9M 2021 Distributable Income

9M 2021 distributable income higher by 23.9% over 2020



### **Key Contributing Factors**

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- Higher EMA rental income attributable to fixed component of unique EMA model and RMB appreciation against SGD by 5.1% Y-o-Y
- Lower trust expenses due to absence of professional fees incurred for refinancing in Sep 2020

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- Lower finance costs due to lower average interest rates after refinancing in Sep 2020
- Lower tax expenses in tandem with lower sales

| Distributable Income (S\$ mil) |  |       |       |        |        | 9M 2020 | Change % |
|--------------------------------|--|-------|-------|--------|--------|---------|----------|
|                                | MA rental income                                   | 31.4  | 30.3  | 3.9    | 93.9   | 83.5    | 12.5     |
| Tr                             | rust expenses                                      | (0.5) | (0.7) | 33.5   | (1.6)  | (1.9)   | 13.7     |
| +9.4% 23.2 Fi                  | inance income                                      | -     | -     | -      | 0.1    | 0.1     | -        |
| 21.2 Fi                        | inance costs                                       | (4.5) | (5.1) | 11.2   | (13.3) | (16.0)  | 17.1     |
| E>                             | xchange differences                                | 0.1   | 0.2   | (67.4) | (0.2)  | (0.5)   | 59.1     |
| To                             | ax expenses  | (3.3) | (3.5) | 3.9    | (10.3) | (9.8)   | (4.9)    |
|                                | ncome available for<br>distribution to Unitholders | 23.2  | 21.2  | 9.4    | 68.6   | 55.4    | 23.9     |
| Le                             | ess: Amount retained                               | (1.0) | -     | n.m.   | (5.5)  | -       | n.m.     |
| 20,0000 20,0001                | mount to be distributed to Unitholders             | 22.2  | 21.2  | 4.7    | 63.1   | 55.4    | 13.9     |

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# Robust Balance Sheet

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### NAV remains stable, supported by capex and stronger RMB

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 Investment properties are higher by 3.8% as at 30 Sep 2021, contributed by RMB appreciation against SGD by 3.4% and capitalisation of capital expenditure of \$\$3.6 million undertaken in 9M 2021

| S\$ million                          | As at 30 Sep 2021 | As at 31 Dec 2020 |
|--------------------------------------|-------------------|-------------------|
| Investment properties                | 1,713.0           | 1,651.1           |
| Cash and short-term deposits         | 161.3             | 155.9             |
| Total assets                         | 1,899.0           | 1,858.2           |
| Loans and borrowings                 | 506.4             | 504.3             |
| Total liabilities                    | 750.5             | 752.8             |
| Net assets                           | 1,148.5           | 1,105.4           |
| NAV per Unit (SG cents) <sup>1</sup> | 94.36             | 91.40             |

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<sup>1</sup> Based on units in issue and to be issued of 1,217,119,076 and 1,209,412,000 as at 30 September 2021 and 31 December 2020 respectively.

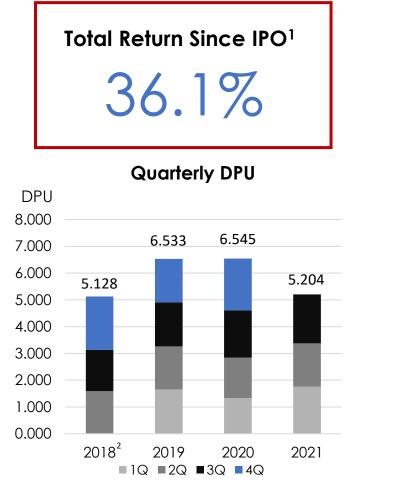
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# Sasseur REIT Total Return & Trading Volume

Growing from strength to strength

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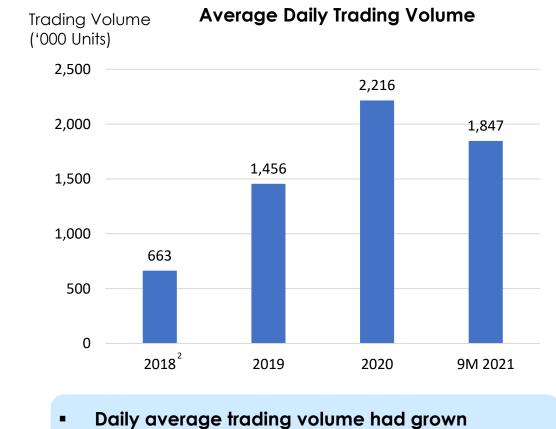
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approximately 3 times since IPO in 2018

<sup>1</sup> Total return calculated based on IPO price of 80.0 cents and all distributions (including 3Q 2021) with closing unit price of 85.5 cents as at 30 September 2021. <sup>2</sup> From 28 March 2018 to 31 December 2018.

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# Distribution Details



Books closure date in mid December, with payout before end of year

| Distribution Period          | 1 July to 30 September 2021 |  |  |
|------------------------------|-----------------------------|--|--|
| Distribution Per Unit        | \$1.831 <sup>1</sup>        |  |  |
| Distribution                 | Timetable                   |  |  |
| Notice of Books Closure Date | 12 November 2021            |  |  |
| Ex-dividend Date             | 10 December 2021            |  |  |
| <b>Books Closure Date</b>    | 13 December 2021            |  |  |
| Distribution Payment Date    | 28 December 2021            |  |  |

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<sup>1</sup> Distribution Per Unit after retention of S\$1.0 million.

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# **Capital Management**

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Sasseur (Chongqing Liangjiang) Outlets

# Well-balanced Debt Profile

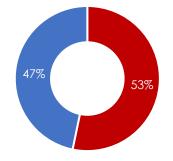
Equal mix of onshore and offshore loans

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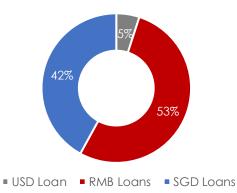


Funding Sources



Onshore Loans
 Offshore Loans





### Actively exploring refinancing opportunities with a view to de-risk the current debt profile by staggering debt maturity and amount

|                                   | Onshore Loans    | Offshor         | e Loans         |  |
|-----------------------------------|------------------|-----------------|-----------------|--|
| Currency                          | RMB              | SGD             | USD             |  |
| Outstanding Ouesture <sup>1</sup> | RMB 1.31 billion | SGD 214 million | USD 20 million  |  |
| Outstanding Quantum <sup>1</sup>  | ~SGD 275 million | n.a.            | ~SGD 27 million |  |
| Maturity                          | March 2023       | March 2023      | March 2023      |  |
| Floating Rate                     | 5-year LPR       | SOR             | USD LIBOR       |  |

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<sup>1</sup> Based on SGD:RMB and USD:SGD exchange rates of 4.7632 and 1.3616 as at 30 September 2021 respectively.

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# **Prudent Capital Management**



### Low gearing with considerable debt headroom, strong interest coverage

|  | 30 Sep 2021   | 31 Dec 2020   |
|--|---------------|---------------|
| Gross borrowings                           | \$\$516.2 mil | \$\$518.5 mil |
| Aggregate leverage                         | 27.2%         | 27.9%         |
| Average debt maturity                      | 1.5 years     | 2.2 years     |
| Debt headroom <sup>1,2</sup>               | \$\$867 mil   | \$\$823 mil   |
| Available undrawn facilities               | \$\$8 mil     | S\$1 mil      |
| Weighted average cost of debt <sup>3</sup> | 4.4%          | 4.9%          |
| Interest coverage ratio <sup>4</sup>       | 4.8 times     | 4.0 times     |

<sup>1</sup> Debt headroom is computed based on total assets and assuming a corresponding increase in total assets with new debts raised.

 $^{2}$  Based on MAS prescribed leverage limit of 50%.

<sup>3</sup> Included borrowing-related fees.

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<sup>4</sup> Based on dividing the trailing 12 months EBITDA (excluding the effects of any fair value changes of financial derivatives and investment properties, and foreign exchange translation) by the trailing 12 months interest expense and borrowing-related fees as set out in the CIS Code.

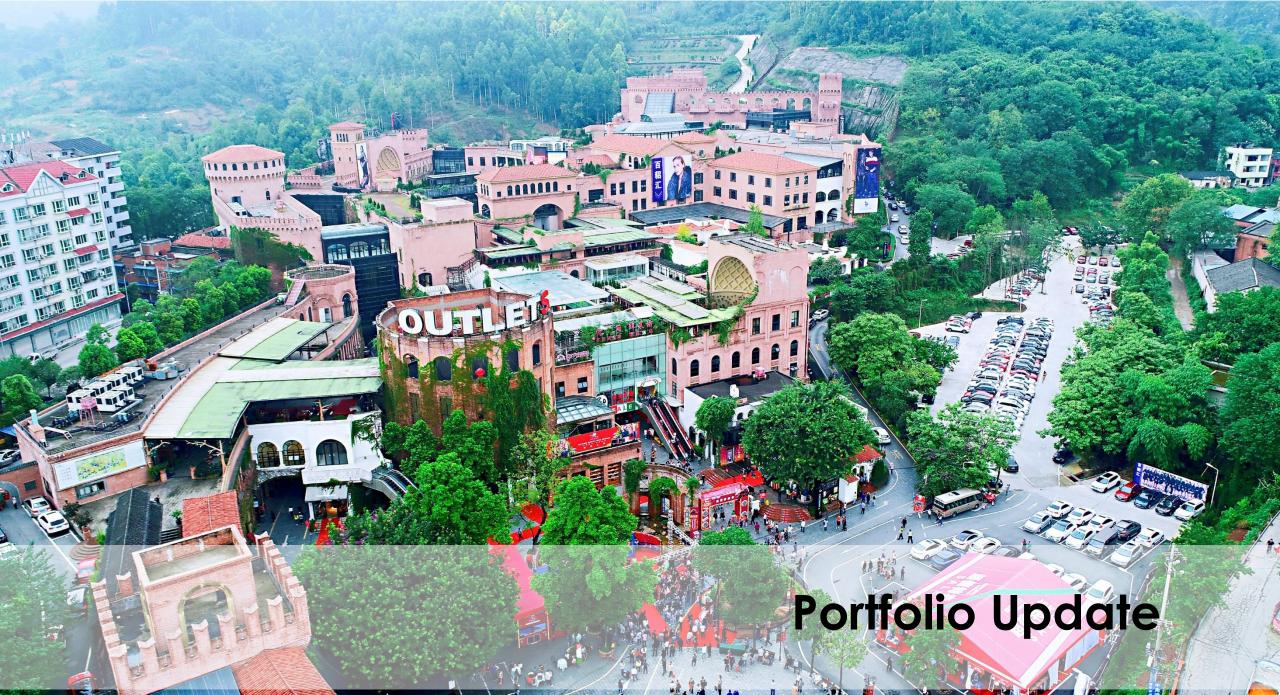
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- Aggregate leverage is low at 27.2% with \$\$867 million debt headroom
- Available undrawn revolving credit facility of \$\$8 million provides liquidity buffer
- Adopt appropriate interest rate and foreign currency hedging strategies depending on the outlook of interest rate and foreign currency movement

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Sasseur (Chongqing Bishan) Outlets

# **Portfolio Summary**

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Quality properties in high growth cities with large population base

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### Portfolio of four outlets

NLA : 312,784 sqm



# 3Q and 9M 2021 Outlet Sales Summary



All four outlets recorded double-digit growth for 9M 2021 vs 9M 2020

| Outlet Sales            | 3Q 2021<br>(RMB mil) | 3Q 2020<br>(RMB mil) | 3Q 2021 vs<br>3Q 2020<br>(%) | 2Q 2021<br>(RMB mil) | 3Q 2021 vs<br>2Q 2021<br>(%) | 9M 2021<br>(RMB mil) | 9M 2020<br>(RMB mil) | 9M 2021 vs<br>9M 2020<br>(%) |
|-------------------------|----------------------|----------------------|------------------------------|----------------------|------------------------------|----------------------|----------------------|------------------------------|
| Chongqing<br>Liangjiang | 544.9                | 593.4                | -8.2%                        | 470.9                | 15.7%                        | 1,576.3              | 1,221.9              | 29.0%                        |
| Chongqing<br>Bishan     | 82.2                 | 106.3                | -22.6%                       | 77.6                 | 6.0%                         | 271.1                | 236.7                | 14.6%                        |
| Hefei                   | 188.6                | 223.2                | -15.5%                       | 199.1                | -5.3%                        | 631.8                | 569.3                | 11.0%                        |
| Kunming                 | 180.9                | 187.7                | -3.6%                        | 141.9                | 27.4%                        | 543.4                | 452.9                | 20.0%                        |
| Portfolio               | 996.6                | 1,110.6              | -10.3%                       | 889.5                | 12.0%                        | 3,022.7              | 2,480.8              | 21.8%                        |

Lower 3rd quarter y-o-y sales due to:

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• Sporadic outbreaks of Covid-19 cases in different cities which affected inter-city traveling

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• Unusually warm weather during the anniversary sales in September 2021 affected sales of winter fashion

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Weaker consumer sentiments

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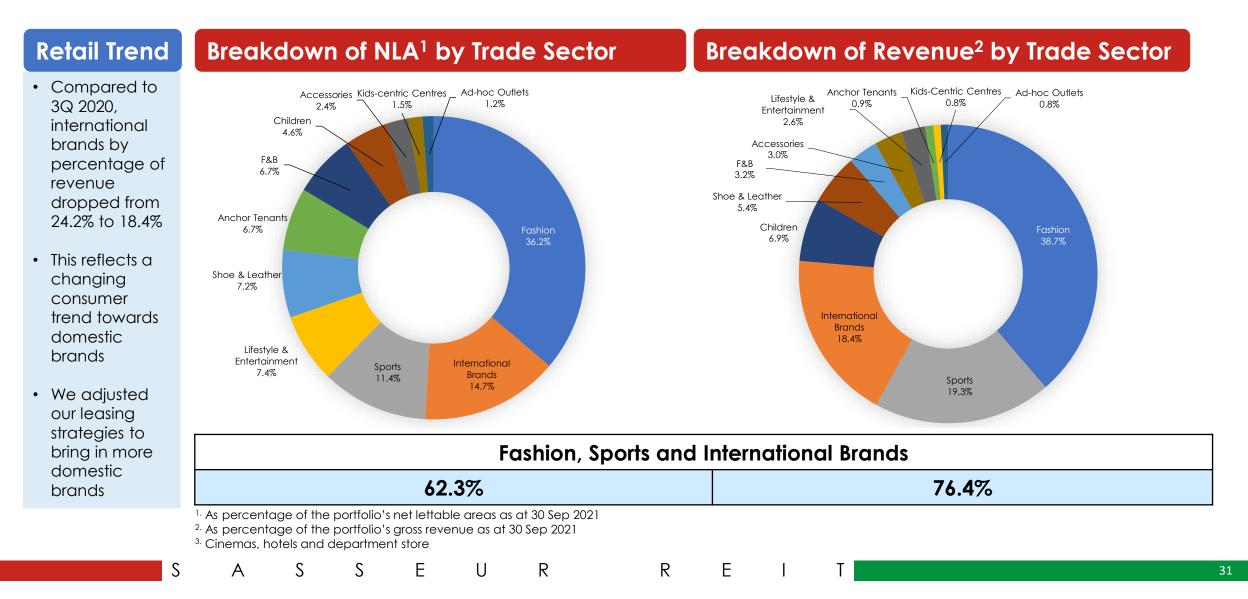
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# Diversified Trade Mix

Wide variety of carefully curated trade sectors



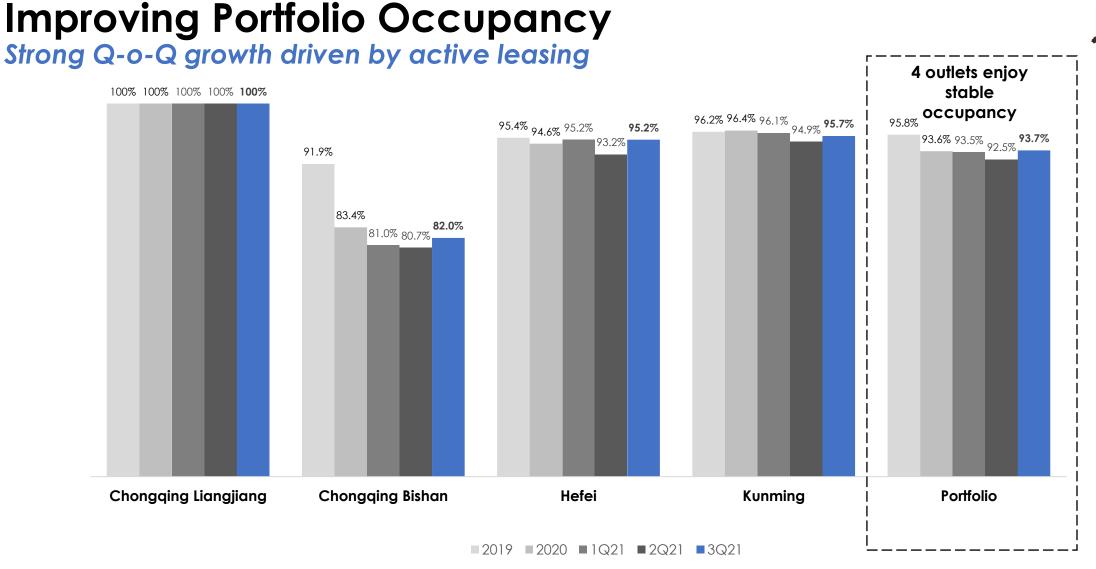


# **Exciting New Brands**



Good mix of international and popular domestic brands

| Chongqing<br>Liangjiang | 雅戈尔<br>YOUNGOR <b>加坡王</b> s a n d r o<br>男裤专家 PARIS         |
|-------------------------|---|
| Chongqing Bishan        | LIUJO ISS U.S. POLOASSN.<br>SINCE 1890                      |
| Hefei                   | <b>波司登</b><br>LuLualways<br><sup>我・的・法・式・生・活<br/>智伽健身</sup> |
| Kunming                 | 前位基<br>HALEBOSS Camicissima                                 |
| S A S S                 | EUR REIT  |



\*Occupancy is calculated based on average of the last day of the 3 months.

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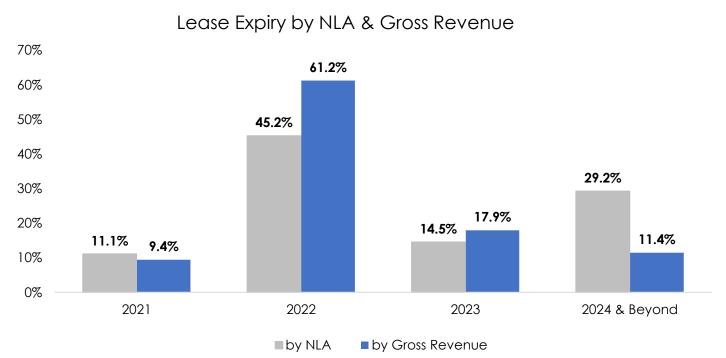
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# Weighted Average Lease Expiry (WALE)

Deliberate short lease to optimise tenant mix

Short lease strategy to adjust trade mix swiftly to adapt to fast-changing consumer preferences in China



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2Q 2021 WALE by Gross Rental Income 0.9 years and NLA 2.4 years

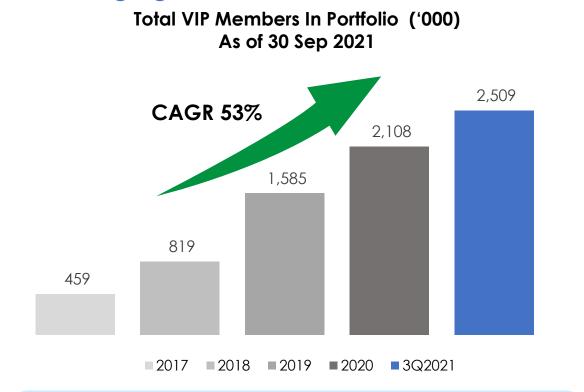
As at 30 Sep 2021

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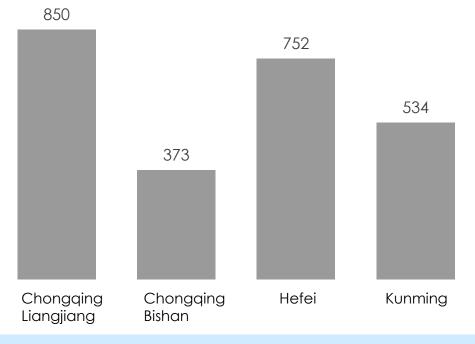
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### **VIP Members - Growth by Outlets**



VIP Members by Outlets ('000) As of 30 Sep 2021



- Chongqing Liangjiang Outlets account for 34% of total portfolio members
- Y-o-Y growth +34% for Chongqing Liangjiang
- Y-o-Y growth +31% for Hefei

- Total VIP Members as of 30 Sep 2021 is 2.509 million
- Q-o-Q increase of 6% from 2Q 2021 to 3Q 2021
- Y-o-Y increase of 28%

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**Double digit growth Y-o-Y** 

VIP Members' sales contribution circa >60%

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# **Extract Value Through Asset Enhancements Initiatives**



Well executed AEIs have successfully improved outlets' positioning

Value Created

### **Unlocking Value**







### **Hefei Outlets**

Capex : ~ RMB 15 million

Commenced in April 2019

Completed in Dec 2020

AEI and re-configuration of Block B sports theme with renowned to brands Nike & Adidas. Improved occupancy from circa 92% to 95%

**Chongqing Liangjiang Outlets** 

Capex : ~ RMB 45 million

Commenced in April 2020

Expected completion in Dec 2021

Converted level 5 from office to **income generating** retail space. Attracted higher quality brands across all trade sectors

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**Chongging Bishan Outlets** 

Budget: RMB 10 million

Commenced in August 2021

Expected Completion in 1Q 2022

and re-configuration aim to AEI improve shoppers circulation, improve occupancy and introduce factory outlets such as Nike and Adidas

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# Asset Enhancement Initiatives – Hefei Outlets

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Improved inter-connectivity between Blocks A & B

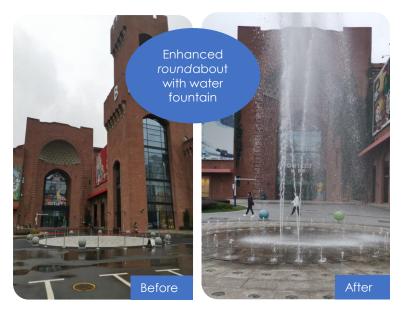




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In 2019, we embarked on AEI:

- To re-direct the vehicular flow
- Converted Block B to a sportscentric section
- Shopper traffic and sales had improved since AEI completed in Dec 2020.





# Asset Enhancement Initiatives – Chongqing Liangjiang

Enhancing attractiveness and creating more retail space

In 2020, we embarked on a major AEI to reposition the 13-year old outlet mall to enhance its attractiveness and unlock

value through conversion of management office space to revenue-generating retail spaces.





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# Asset Enhancement Initiatives – Chongqing Bishan

Improving main entrance visibility and shop frontage

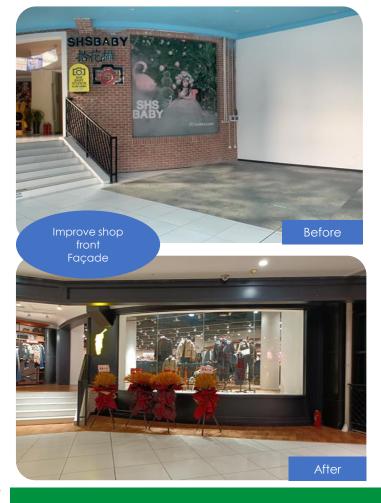
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Maximizing returns through improving shop front appeal and attracting high-yielding tenants







# **3Q 2021 Promotional Activities**

Drawing shoppers through thematic promotional events



### Summer Sale (10 – 25 Jul)



Exciting promotional events were planned during summer holidays in Mid-July





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### Chinese Valentine's Day (14 Jul)



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Chinese Valentine's Day falls on the 7<sup>th</sup> July in the Lunar calendar, it is widely celebrated amongst the younger generation.





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### Anniversary Sale (10 – 26 Sep)



<u>Kunming (left)</u> Crowds at open plaza

Chongqing Liangjiang (below) Large crowds still seen past midnight



# **Extending Consumer Reach Digitally**

Expanding online presence via omnichannels





### **Omnichannel Retail**

Livestream programs to complement anniversary sales and attract shoppers to Sasseur Outlets.

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| Platform       | Key Function   | Objective   |
|----------------|--|---|
|                | <ul> <li>Official online shopping mall</li> <li>Allows live-streaming</li> </ul>                 | Extend outreach of     promotional items both to     the offline and online     consumers                                     |
| 企业微信           | <ul> <li>Members chat and after-sales<br/>services</li> </ul>                                    | <ul> <li>Develop a consumers'<br/>stickiness to our outlets</li> <li>Encourage repeated visits to<br/>our outlets</li> </ul>  |
| ₩数号            | Quick video blasts of promotional details  | <ul> <li>Proven to be highly effective</li> <li>More than 90% of China's population use we-chat</li> </ul>                    |
|                | Sharing platforms for products     details and discounts   | <ul> <li>Targeting the younger<br/>generation</li> <li>Attracts shoppers to the mall</li> </ul>                               |
| 6              | Online information counter   | <ul> <li>Establish an internet<br/>presence</li> <li>Alternative e-platform for<br/>consumers</li> </ul>                      |
| <b>し</b><br>料音 | <ul> <li>Short video clips</li> <li>Product details</li> <li>Discounts and Promotions</li> </ul> | <ul> <li>Cater to the younger<br/>generation of consumers</li> <li>To attract them to shop in<br/>our outlet malls</li> </ul> |

# 11

# **Key Focus & Priorities**

Sasseur (Kunming) Outlets

# Management Focus & Priorities

Building resilience and preparing for next growth phase





Proactive Asset Management



- ✓ Seek opportunities to consolidate higher ownership of Sasseur Hefei Outlets
- $\checkmark$  Sharpen appeal of outlets to take advantage of strong domestic consumption



Prudent Capital

Management

 $\checkmark$  De-risk current debt profile through staggered debt maturity at next refinancing opportunity

 $\checkmark$  Maintain robust balance sheet and acceptable gearing level

Maintain prudent cost management practices

✓ Priority to acquire Sponsor's ROFR and/or Pipeline properties

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- $\checkmark$  Target cities in China with large population base and attractive growth potential
- ✓ Target income-producing properties with attractive fundamentals and long-term growth potential

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# **ESG Efforts**

## Every small step counts toward building a better and more sustainable future



- Reducing power consumption through the use of auto switches to adjust lighting, using energy-efficient lightbulbs
- ✓ Improving the load factor of transformers to **optimise electrical** usage efficiency
- Monitoring water consumption level and recycling of water from air conditioning for horticulture purpose
- Adopting waste segregation and recycling practices at outlet malls

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- Prioritise the health and safety of employees, tenants, customers over short term economic benefits
- ✓ Cultivate conducive work environment and promotes values of trust, respect, integrity and fairness in the workplace
- ✓ Sponsor SGX Cares Bull Charge Virtual Charity Run 2021 and inviting 100 participants including investors and working partners

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- ✓ Compliance with rules and regulations by upholding high standards of corporate governance
- Adopt fair and ethical business practices and takes a strong stand against unethical conduct
- Conduct regular training to ensure all employees uphold the highest standards of compliance and code of conduct



# Sponsor ROFR Assets – Xi'an Outlets Large-scale outlet malls with good long-term growth potential



### Right Of First Refusal Properties



### Sasseur Xi'an Outlets

| Opening Date            |                  |         | Se   | o 2017  |   |
|-------------------------|------------------|---------|------|---------|---|
| GFA (s                  | GFA (sqm)        |         |      | 141,708 |   |
| Car Park Lots           |                  |         | c.   | 2,000   |   |
| Xi'an Pop               | Xi'an Population |         |      | million |   |
| Xi'an GDP (RMB Billion) |                  |         |      |         |   |
|                         | CAG              | R 12.5% |      |         |   |
| 626                     | 747              | 835     | 940  | 1,002   |   |
| 2016                    | 2017             | 2018    | 2019 | 2020    |   |
|                         | S                | Δ       | \$   | \$      | F |





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### **Good Accessibility**

- Directly connected to Metro Line 3
- Located next to intersections of major roads and highways
- ~20 kilometers, 40-minute drive, from city center

### **Leisure Destination**

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- Located in Chanba District, the only national ecological district in Xi'an
  - Immediately next to World Expo Park, the largest park in Xi'an



# Sponsor ROFR Assets – Guiyang Outlets



Large-scale outlet malls with good long-term growth potential

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### **Right Of First Refusal Properties**



### Sasseur Guiyang Outlets

| Opening Date              |          |                | D       | ec 2017   |
|---------------------------|----------|----------------|---------|-----------|
| GFA (s                    | qm)      |                | 1       | 93,520    |
| Car Par                   | k Lots   |                | c.5,000 |           |
| Guiyang Po                | opulatio | on             | ~6      | 5 million |
| Guiyang GDP (RMB Billion) |          |                |         |           |
|                           | CAG      | <b>R 8</b> .1% |         | 10.1      |
| 316                       | 354      | 380            | 404     | 431       |
| 2016                      | 2017     | 2018           | 2019    | 2020      |

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### Good Accessibility

- 10-min drive from downtown centre
- Located at Shuanglong Airport Economic Zone, a core business area

### **Shopping Destination**

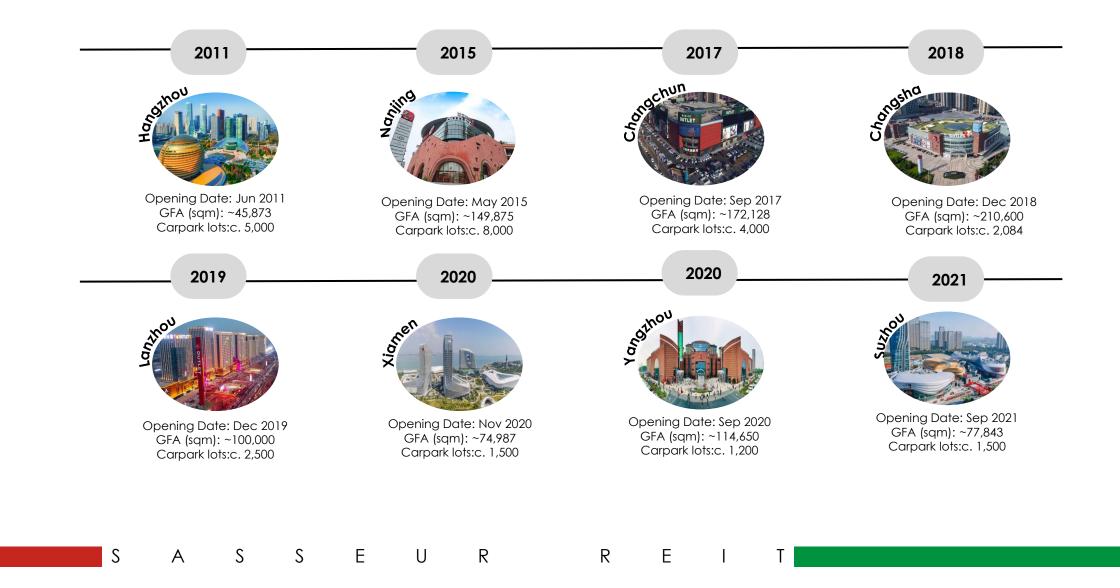
Wide array of amenities including cinema, restaurants and other lifestyle and entertainment facilities



# **Potential Pipeline of Opportunities**



Extending the growth prospects for Sasseur REIT



# Sponsor's Growing Footprint in China

Enlarging presence, expanding Sasseur Outlets branding

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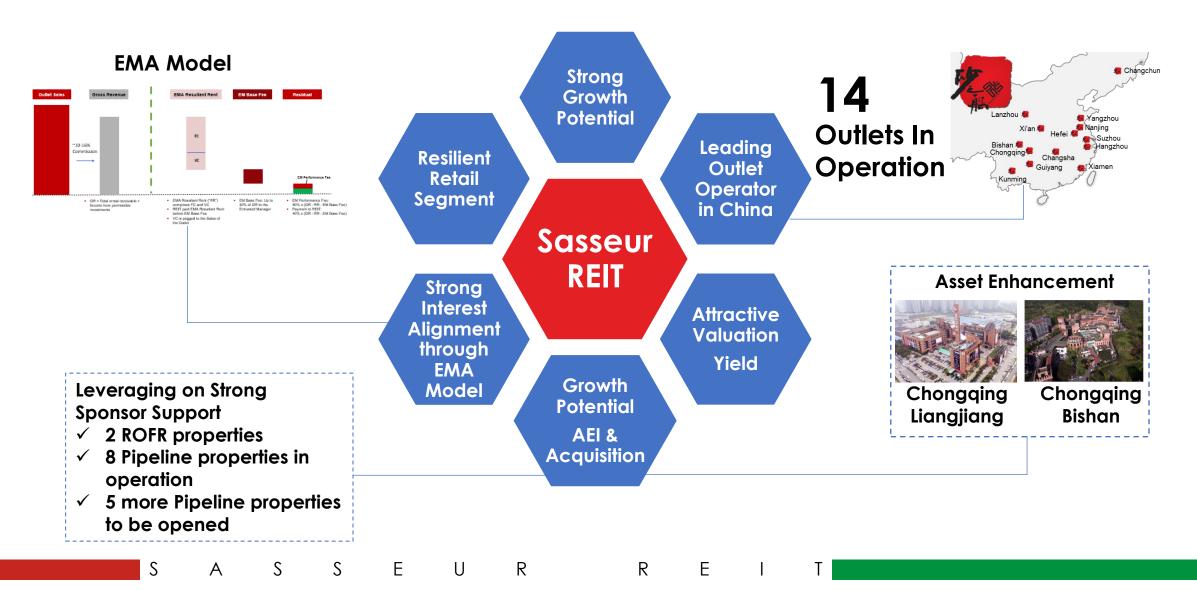
- Pipeline properties are 3<sup>rd</sup> party owned assets which Sasseur Group has ROFR over it
- Sasseur REIT will be granted ROFR automatically if Sasseur Group exercises its ROFR

|                                | Nanjing II  | Fuzhou      | Shijiazhuang | Shanghai | Shenzhen |
|--------------------------------|-------------|-------------|--------------|----------|----------|
| Opening<br>Date<br>(Tentative) | Apr<br>2022 | May<br>2022 | Sep<br>2022  | ~ 2022   | ~ 2022   |
| GFA (sqm)                      | ~100,000    | ~190,000    | ~83,000      | ~109,000 | ~150,000 |
| Car Park<br>Lots               | c. 1,100    | c.2,800     | c.3,500      | c.2,500  | c.2,200  |

# **Investment Merits**

# Strong track record and resilient retail outlet business model









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For enquiries, please contact: Ms Wong Siew Lu, CFA, CA (Singapore) Head, Investor Relations and Corporate Affairs Email: <u>wongsl@sasseurreit.com</u> Tel: +65 6360 0290

Address: 7 Temasek Boulevard, #06-05, Suntec Tower One,

Singapore 038987

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# Appendix

Sasseur (Chongqing Liangjiang) Outlets

# **Chongqing Liangjiang**



| Year Commenced Operations      | Sep 2008                          |  |
|--------------------------------|-----------------------------------|--|
| GFA (sqm)                      | 73,373                            |  |
| NLA (sqm)                      | 50,885                            |  |
| Occupancy Rate (%, 30 Sep 21)  | 100                               |  |
| No. of Tenants (30 Sep 21)     | 388                               |  |
| Top Brands/Tenants             | Nike, +39 Space, Coach,<br>Adidas |  |
| Car Park Lots                  | 500                               |  |
| Valuation (RMB mil, 31 Dec 20) | 2,982                             |  |

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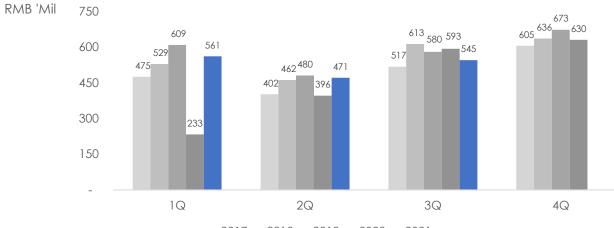
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<u>Sales</u>



2017 2018 2019 2020 2021



- 28 1Q2019 2Q2019 3Q2019 4Q2019 1Q2020 2Q2020 3Q2020 4Q2020 1Q2021 2Q2021 3Q2021 ■ Existing ■ New R Е 



# **Chongqing Bishan**

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| Year Commenced Operations      | Oct 2014                              |
|--------------------------------|---------------------------------------|
| GFA (sqm)                      | 68,791                                |
| NLA (sqm)                      | 47,249                                |
| Occupancy Rate (%, 30 Sep 21)  | 82.0                                  |
| No. of Tenants (30 Sep 21)     | 207                                   |
| Top Brands/Tenants             | Nike, +39 Space, Adidas,<br>361, FILA |
| Car Park Lots                  | 400                                   |
| Valuation (RMB mil, 31 Dec 20) | 809                                   |

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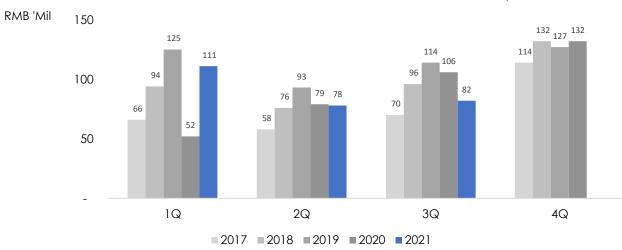
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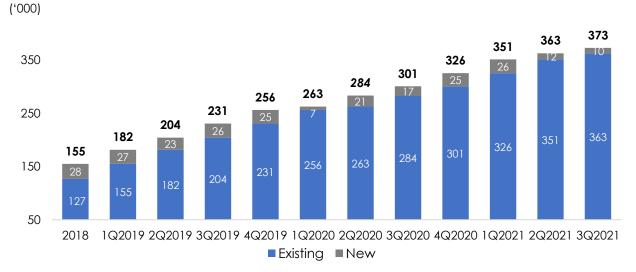
<u>Sales</u>



Outlet Members

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Hefei

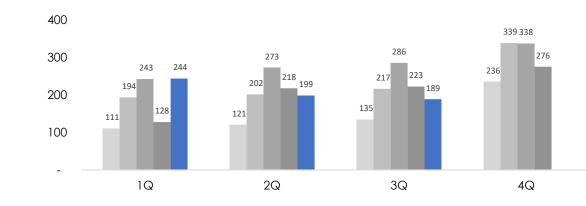


| Year Commenced Operations      | May 2016                                |
|--------------------------------|---|
| GFA (sqm)                      | 147,316                                 |
| NLA (sqm)                      | 144,583                                 |
| Occupancy Rate (%, 30 Sep 21)  | 95.2                                    |
| No. of Tenants (30 Sep 21)     | 343                                     |
| Top Brands/Tenants             | Nike, Adidas, +39 Space,<br>Coach, FILA |
| Car Park Lots                  | 1,566                                   |
| Valuation (RMB mil, 31 Dec 20) | 2,758                                   |

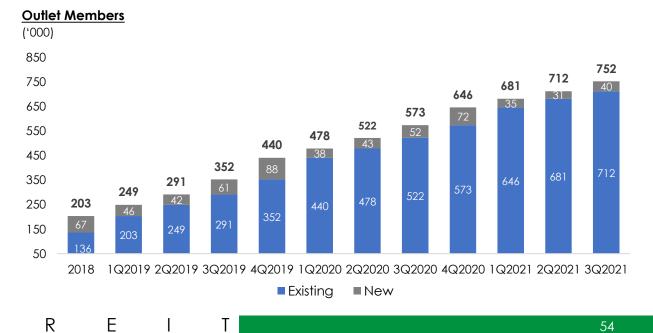
### <u>Sales</u>











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# Kunming



| Year Commenced Operations      | Dec 2016                     |
|--------------------------------|------------------------------|
| GFA (sqm)                      | 88,257                       |
| NLA (sqm)                      | 70,067                       |
| Occupancy Rate (%, 30 Sep 21)  | 95.7                         |
| No. of Tenants (30 Sep 21)     | 254                          |
| Top Brands/Tenants             | Nike, Adidas, +39 Space, Li- |
| Car Bark Lote                  | Ning, Chow Tai Fook          |
| Car Park Lots                  | 2,000                        |
| Valuation (RMB mil, 31 Dec 20) | 1,593                        |

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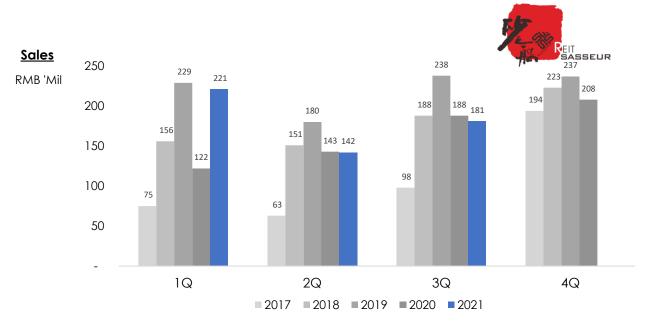
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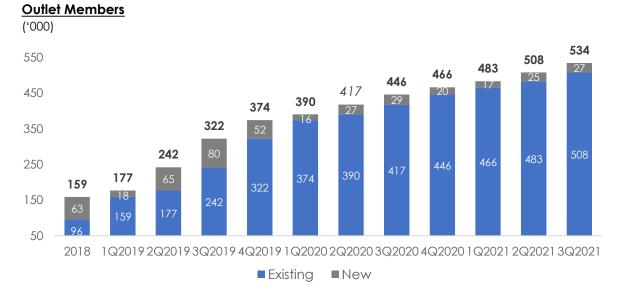
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