JAPFA LTD
(Incorporated in the Republic of Singapore)
(Company Registration No. 200819599W)

PROXY FORM

ANNUAL GENERAL MEETING

IMPORTANT:

1. Alternative arrangements relating to, among others, attendance, submission of questions in advance, voting by proxy at the AGM are set out in Notice of Annual General Meeting dated 31 March 2021 and uploaded on the on SGXNET on the same day.
2. A member will not be able to attend the AGM in person. If a member (whether individual or corporate) wishes to exercise his/her/its votes, he/she/it must submit a proxy form to appoint the Chairman of the AGM to vote on his/her/its behalf. A member (whether individual or corporate) appointing the Chairman of the Meeting as proxy must give specific instructions as to his/her/its manner of voting, or abstentions from voting, in the proxy form, failing which the appointment will be treated as invalid.
3. If a SRS investor wishes to appoint the Chairman of the AGM as proxy, he/she should approach his/her respective SRS Operators to submit his/her votes by 5.00 p.m. on 5 April 2021, being seven (7) working days before the date of the AGM.

Personal Data Privacy

By submitting an instrument appointing the Chairman of meeting as proxy, the member accepts and agrees to the personal data privacy terms set out in the Notice of Annual General Meeting dated 31 March 2021

This Form has been made available on SGXNET and the Company's website and may be accessed at the URL https://japfa.com/investors/general-report/agm-egm. A printed copy of this proxy form will NOT be despatched to members.

*I/We _____ (Name) _____ (NRIC/Passport Number)

of _____ (Address)

being a *member/ members of Japfa Ltd ("the **Company**") hereby appoint the Chairman of the Annual General Meeting ("**AGM**"), as my/our proxy/proxies to attend and vote for me/us on my/our behalf at the AGM to be held by way of electronic means on Thursday, 15 April 2021at 3.00 p.m. and at any adjournment thereof.

I/We direct the Chairman of the meeting as proxy to vote at the AGM in the manner as indicated hereunder. If no specific direction as to voting is given, this Proxy Form shall be disregarded and the Chairman of the meeting as proxy shall abstain from voting on any matter arising at the AGM and at any adjournment thereof.

	For *	Against *	Abstain*
Routine Business			
Ordinary Resolution 1 Adoption of the Directors' Statement, the Audited Financial Statements and the Auditor's Report			
Ordinary Resolution 2 Declaration of final one-tier tax exempt dividend of 1.0 Singapore cent per ordinary share for the financial year ended 31 December 2020			
Ordinary Resolution 3 Re-election of Handojo Santosa @ Kang Kiem Han as a Director			
Ordinary Resolution 4 Re-election of Hendrick Kolonas as a Director			
Ordinary Resolution 5 Re-election of Tan Yong Nang as a Director			
Ordinary Resolution 6 Re-election of Kevin John Monteiro as a Director			
Ordinary Resolution 7 Re-election of Ng Quek Peng as a Director			
Ordinary Resolution 8 Re-election of Lien Siaou-Sze as a Director			
Ordinary Resolution 9 Re-election of Manu Bhaskaran as a Director			
Ordinary Resolution 10 Re-election of Tan Kian Chew as a Director			
Ordinary Resolution 11 Re-election of Chia Wee Boon as a Director			
Ordinary Resolution 12 To approve the increase in Directors' Fee for Non-Executive Directors commenting 2Q2021			
Ordinary Resolution 13 To approve payment of Directors fee up to 31 March 2022 based on new Directors' fee structure			

	For *	Against *	Abstain*
Ordinary Resolution 14 In event Resolution 12 is not passed, to approve payment of Directors fee up to 31 March 2022 based on existing Directors' fee structure			
Ordinary Resolution 15 To re-appoint Ernst & Young LLP as Auditors of the Company and authorise the Directors to fix their remuneration			
Special Business			
Ordinary Resolution 16 Authority for Directors to issue additional shares and convertible instruments pursuant to Section 161 of the Companies Act, Cap 50			
Ordinary Resolution 17 Authority for Directors to offer and grant awards and issue shares in accordance with the provision of Japfa Performance Share Plan and pursuant to Section 161 of the Companies Act, Cap 50			
Ordinary Resolution 18 To approve the proposed renewal of Share Purchase Mandate			

* If you wish to exercise all your votes "For", "Against" or "Abstain" the Ordinary Resolutions, please indicate with a "√" within the box provided. Otherwise, please indicate the number of votes as appropriate.

Dated this _____ day of _____ 2021

Total Number of Shares Held

_____

Signature of member(s) or Common Seal

IMPORTANT: PLEASE READ NOTES OVERLEAF

NOTES:-

1. If the member has Shares entered against his/her/its name in the Depository Register (as defined in Section 81SF of the Securities and Futures Act, Chapter 289 of Singapore), he/she/it should insert that number of Shares. If the member has Shares registered in his/her/its name in the Register of Members, he/she/it should insert that number of Shares. If the member has Shares entered against his/her/its name in the Depository Register and Shares registered in his/her/its name in the Register of Members, he/she/it should insert the number of Shares entered against his/her/its name in the Depository Register and registered in his/her/its name in the Register of Members. If no number is inserted, this form of proxy will be deemed to relate to all the Shares held by the member.

2. Due to the current COVID-19 situation and the related safe distancing measures in Singapore, a member will not be able to attend the AGM in person. If a member (whether individual or corporate) wishes to exercise his/her/its voting rights at the AGM, he/she/it must submit an instrument of proxy to appoint the Chairman of the AGM as his/her/its proxy to attend, speak and vote on his/her/its behalf at the AGM. A member (whether individual or corporate) appointing the Chairman of the AGM as proxy must give specific instructions as to his/her/its manner of voting, or abstentions from voting, in the instrument of proxy, failing which the appointment will be treated as invalid.

3. The Chairman of the AGM, as proxy, need not be a member of the Company.

4. The instrument appointing the Chairman of the AGM as proxy, together with the letter or power of attorney or other authority under which it is signed (if applicable) or a duly certified copy thereof must:

   (a) if sent personally or by post, be lodged at the Company's Share Registrar, Boardroom Corporate & Advisory Services Pte. Ltd., 50 Raffles Place, #32-01 Singapore Land Tower, Singapore 048623; or

   (b) if by email, be received by the Company's Share Registrar at japfa-agm2021@boardroomlimited.com,

   in either case, by **3.00 p.m. on 12 April 2021** (being 72 hours before the time fixed for the AGM), in default the instrument of proxy shall not be treated as valid.

5. The instrument appointing the Chairman of the AGM as proxy must be under the hand of the appointor or of his attorney duly authorised in writing. Where the instrument appointing the Chairman of the AGM as proxy is executed by a corporation, it must be executed either under its seal, executed as a deed in accordance with the Companies Act (Chapter 50) of Singapore or under the hand of an attorney or officer duly authorised, or in some other manner approved by the Directors.

6. Where the instrument appointing the Chairman of the AGM as proxy is executed by an attorney on behalf of the appointor, the letter or power of attorney or a duly certified copy thereof must be lodged with the instrument of proxy, failing which the instrument may be treated as invalid.

7. Relevant intermediaries shall also appoint the Chairman of the AGM to act as proxy and direct the vote at the AGM. Together with the instrument appointing a proxy, the relevant intermediaries shall provide to the Company an official cover letter and a list of attendees in excel format who would like to attend the AGM by way of a "live" webcast and/or "live" audio feed with each attendee's full name, NRIC/Passport No./Company Registration No., address, email address and no. of shares for verification purposes. Upon successful registration, authenticated attendees will receive an email confirmation by 3.00 p.m. on 14 April 2021 with their user log-in details, access password and the link to access the "live" webcast and/or telephone number for "live" audio feed of the AGM proceedings.

8. "Relevant intermediary" has the meaning ascribed to it in Section 181 of the Companies Act (Chapter 50 of Singapore).

9. The Company shall be entitled to reject an instrument of proxy which is incomplete, improperly completed, illegible or where the true intentions of the appointor are not ascertainable from the instructions of the appointor specified on and/or attached to the instrument of proxy. In addition, in the case of a member whose shares are entered in the Depository Register, the Company may reject an instrument of proxy if the member, being the appointor, is not shown to have shares entered against his name in the Depository Register as at 72 hours before the time appointed for holding the AGM, as certified by The Central Depository (Pte) Limited to the Company.