

NOTICE OF ANNUAL GENERAL MEETING

NOTICE IS HEREBY GIVEN that the annual general meeting of the Company will be held at Pan Pacific Singapore (Ocean 5, Level 2), 7 Raffles Boulevard, Marina Square, Singapore 039595 on 23 April 2026 at 10.00 a.m. (the “**AGM**”) for the following purposes:

AS ORDINARY BUSINESS

1. To receive and adopt the Directors’ Statement, Audited Financial Statements and the Auditor’s Report of the Company for the financial year ended 31 December 2025. **(Resolution 1)**
2. To approve the payment of directors’ fees of S\$331,044 for the financial year ending 31 December 2026 (2025: S\$400,000). **[See Explanatory Note (i)] (Resolution 2)**
3. To re-elect Mr. Tam Jo Tak, Dominic, a director of the Company (a “**Director**”, and collectively with all other directors of the Company, the “**Directors**”) retiring pursuant to Article 86 of the Company’s articles of association (the “**Articles**”). **[See Explanatory Note (ii)] (Resolution 3)**
4. To re-elect Mr. To Siu Lun, Dicky, a Director retiring pursuant to Article 86 of the Articles. **[See Explanatory Note (ii)] (Resolution 4)**
5. To re-appoint Messrs RSM Hong Kong and RSM SG Assurance LLP as joint auditors, and to authorise the Directors of the Company to fix their remuneration. **(Resolution 5)**
6. To declare a final tax-exempt one-tier dividend of Singapore five cents (S\$0.05) per ordinary share in respect of the financial year ended 31 December 2025. **(Resolution 6)**

AS A SPECIAL BUSINESS

7. General Mandate to Issue and Allot Securities

THAT pursuant to Rule 806 of the listing manual (the “**Listing Manual**”) of the Singapore Exchange Securities Trading Limited (the “**SGX-ST**”), authority be and is hereby given to the Directors of the Company to allot and issue whether by way of bonus or otherwise, (i) shares; (ii) convertible securities; (iii) additional convertible securities (where an adjustment, to the number of convertible securities to which a holder is originally entitled to, is necessary as a result of any rights, bonus or other capitalisation issues by the Company), notwithstanding that such authority may have ceased to be in force at the time such additional convertible securities are issued, provided that the adjustment does not give the holder of the convertible securities a benefit that a shareholder does not receive; and/or (iv) shares arising from the conversion of securities in (ii) and additional convertible securities in (iii) above, notwithstanding that such authority may have ceased to be in force at the time the shares are to be issued, and any such issue may be made at any time and upon such terms and conditions and for such purposes and to such persons as the Directors of the Company may in their absolute discretion deem fit:-

PROVIDED THAT

- (a) the aggregate number of shares and convertible securities to be issued pursuant to this resolution shall not exceed 50% of the total number of issued shares (excluding treasury shares and subsidiary holdings) of the Company, of which the aggregate number of shares and convertible securities issued other than on a pro rata basis to existing shareholders of the Company shall not exceed 20% of the total number of issued shares (excluding treasury shares and subsidiary holdings) of the Company;
- (b) subject to such manner of calculation as may be prescribed by the SGX-ST, for the purpose of this resolution, the percentage of the issued share capital shall be based on the Company’s total number of issued shares (excluding treasury shares and subsidiary holdings) at the time this resolution is passed, after adjusting for:
 - (i) new shares arising from the conversion or exercise of any convertible securities;
 - (ii) new shares arising from exercising share options or vesting of share awards, provided the options or awards were granted in compliance with Part VIII of Chapter 8 of the Listing Manual; and
 - (iii) any subsequent bonus issue, consolidated or subdivision of shares,

provided that adjustments in accordance with paragraphs (b)(i) or (b)(ii) above are only to be made in respect of new shares arising from convertible securities, share options or share awards which were issued and outstanding or subsisting at the time of the passing of the resolution approving the mandate;

- (c) in exercising the authority conferred by this resolution, the Company shall comply with the provisions of the Listing Manual for the time being in force (unless such compliance has been waived by the SGX-ST) and the Articles for the time being; and
- (d) unless revoked or varied by the Company in general meeting, the authority conferred by this resolution shall continue in force until the conclusion of the next annual general meeting of the Company or the date by which the next annual general meeting of the Company is required by law to be held or the date on which such authority is varied or revoked by the Company in a general meeting, whichever is the earlier. **[See Explanatory Note (iii)] (Resolution 7)**

8. Proposed Renewal of Share Purchase Mandate

In this resolution:

"Maximum Price" in relation to a Share (as defined below) to be purchased, means an amount (excluding brokerage, stamp duties, applicable goods and services tax and other related expenses) not exceeding:

- (1) in the case of a market purchase ("**Market Purchase**"), one hundred and five per cent. (105%) of the Average Closing Price (as defined below); and
- (2) in the case of an off-market purchase pursuant to an equal access scheme ("**Off-Market Purchase**"), one hundred and twenty per cent. (120%) of the Average Closing Price, where:

"Average Closing Price" means the average of the closing market prices of the Shares over the last five (5) Market Days (as defined below), on which transactions in the Shares were recorded on the SGX-ST, immediately preceding the day of the Market Purchase or, as the case may be, immediately preceding the day of the making of the offer for an Off-Market Purchase pursuant to an equal access scheme, and deemed to be adjusted for any corporate action that occurs during such five (5) Market Day period and the day on which the Market Purchase was made or, as the case may be, the day of the making of the offer for an Off-Market Purchase pursuant to an equal access scheme;

"day of the making of the offer" means the day on which the Company announces its intention to make an offer for the purchase of Shares from Shareholders, stating the purchase price (which shall not be more than the Maximum Price calculated on the foregoing basis) for each Share and the relevant terms of the equal access scheme for effecting the Off-Market Purchase;

"Market Day" means a day on which the SGX-ST is open for trading in securities; and

"Prescribed Limit" means ten per cent. (10%) of the issued ordinary share capital of the Company (excluding treasury shares and subsidiary holdings) as at the date of passing of this resolution unless the Company has effected a reduction of the share capital of the Company in accordance with the applicable provisions of the Companies Law (as defined below), at any time during the Relevant Period (as defined below), in which event the issued ordinary share capital of the Company shall be taken to be the amount of the issued ordinary share capital of the Company as altered.

THAT:

- (a) pursuant to the Articles, the Companies Law, Cap. 22 (Law 3 of 1961, as consolidated and revised) (now known as The Companies Act, (2026 Revision)) of the Cayman Islands (the "**Companies Law**") and the Listing Manual, approval be and is hereby given for the renewal of the Share Purchase Mandate (as defined below) and the Directors of the Company be authorised to exercise all the powers of the Company to purchase or otherwise acquire issued ordinary shares of par value HK\$7.50 each, fully paid, in the capital of the Company ("**Shares**", and each a "**Share**") not exceeding in aggregate the Prescribed Limit, at such price(s) as may be determined by the Directors of the Company from time to time, up to the Maximum Price, whether by way of:

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- (i) Market Purchase(s), transacted on the SGX-ST or, as the case may be, any other stock exchange on which the Shares may for the time being be listed and quoted; and/or
 - (ii) Off-Market Purchase(s) (if effected otherwise than on the SGX-ST), in accordance with an equal access scheme(s) as may be determined or formulated by the Directors of the Company as they may consider fit and in the interests of the Company, which scheme(s) shall satisfy all the conditions prescribed by the Articles and the Listing Manual, and otherwise in accordance with all other laws and regulations,

(the "**Share Purchase Mandate**"); and
 - (b) the authority conferred on the Directors of the Company pursuant to the Share Purchase Mandate may be exercised by the Directors of the Company at any time and from time to time during the period commencing from the passing of this resolution and expiring on the earliest of:
 - (i) the conclusion of the next annual general meeting of the Company following the passing of this resolution;
 - (ii) the date by which such annual general meeting is required by law or the Articles to be held;
 - (iii) the date on which Share purchases or acquisitions pursuant to the Share Purchase Mandate are carried out to the full extent mandated; or
 - (iv) the date on which the authority conferred by the Share Purchase Mandate is varied or revoked by ordinary resolution of the Company in a general meeting,

(the "**Relevant Period**"); and
 - (c) the Directors of the Company be and are hereby authorised to complete and do all such acts and things (including executing such documents as may be required) as they and/or any of them may consider expedient, necessary, incidental or in the interests of the Company to give effect to the transactions contemplated and/or authorised by this resolution. **[See Explanatory Note (iv)] (Resolution 8)**
9. To transact any other business that may properly be transacted at the AGM.

By Order of the Board

Ng Joo Khin

Company Secretary

Singapore, 8 April 2026

Explanatory Notes:

- (i) **Resolution 2:** This is to facilitate payment of directors' fees during the financial year in which the fees are incurred. The aggregate amount of directors' fees provided in the resolution is calculated on the assumption that all the present Directors of the Company will hold office for the whole of the financial year ending 31 December 2026 ("FY 2026"). Should any Director hold office for only part of FY 2026 and not the whole of FY 2026, the director's fee payable to him or her will be appropriately pro-rated.
- (ii) **Resolutions 3 and 4:** Pursuant to Article 86 of the Articles, Mr. Tam Jo Tak, Dominic and Mr. To Siu Lun, Dicky will retire at the forthcoming AGM and shall be eligible to offer themselves for re-election at that meeting.

Details on Mr. Tam Jo Tak, Dominic are as follows:

Date of First Appointment	27 December 2007	
Date of last re-appointment (if applicable)	27 April 2023	
Name of Person	Tam Jo Tak, Dominic	
Age	71	
Country of principal residence	Hong Kong SAR, China	
The Board's comments on this appointment (including rationale, selection criteria, board diversity considerations, and the search and nomination process)	Having considered the contributions of Mr. Tam Jo Tak, Dominic to the business and affairs of the Group since his appointment and in his capacity as the Executive Chairman of the Group as well as having taken into account the recommendation of the Nominating Committee, the Board has determined Mr. Tam to be suitable for re-appointment and, with the consent of Mr. Tam, that he be put forth for re-election by the Shareholders.	
Whether appointment is executive, and if so, the area of responsibility	Executive Chairman	
Job Title (e.g. Lead ID, AC Chairman, AC Member etc.)	Executive Chairman	
Professional qualifications	Bachelor of Science Honorary Degree in Production Engineering and Management, Loughborough University, United Kingdom	
Working experience and occupation(s) during the past 10 years	Manufacturing industry	
Shareholding interest in the listed issuer and its subsidiaries	Mr. Tam Jo Tak, Dominic holds 57.14% of the shareholding interest in DJKS Holdings Limited, a controlling shareholder of the Company.	
Any relationship (including immediate family relationships) with any existing director, existing executive officer, the issuer and/or substantial shareholder of the listed issuer or of any of its principal subsidiaries	No	
Conflict of interest (including any competing business)	No	
Undertaking (in the format set out in Appendix 7.7) under Rule 720(1) has been submitted to the listed issuer	Yes	
Other Principal Commitments* including Directorships# **"Principal Commitments" has the same meaning as defined in the Code. #These fields are not applicable for announcements of appointments pursuant to Listing Rule 704(9)	Past (for the last 5 years)	–
	Present	Director, DJKS Holdings Limited

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(a) Whether at any time during the last 10 years, an application or a petition under any bankruptcy law of any jurisdiction was filed against him or against a partnership of which he was a partner at the time when he was a partner or at any time within 2 years from the date he ceased to be a partner?	No
(b) Whether at any time during the last 10 years, an application or a petition under any law of any jurisdiction was filed against an entity (not being a partnership) of which he was a director or an equivalent person or a key executive, at the time when he was a director or an equivalent person or a key executive of that entity or at any time within 2 years from the date he ceased to be a director or an equivalent person or a key executive of that entity, for the winding up or dissolution of that entity or, where that entity is the trustee of a business trust, that business trust, on the ground of insolvency?	No
(c) Whether there is any unsatisfied judgment against him?	No
(d) Whether he has ever been convicted of any offence, in Singapore or elsewhere, involving fraud or dishonesty which is punishable with imprisonment, or has been the subject of any criminal proceedings (including any pending criminal proceedings of which he is aware) for such purpose?	No
(e) Whether he has ever been convicted of any offence, in Singapore or elsewhere, involving a breach of any law or regulatory requirement that relates to the securities or futures industry in Singapore or elsewhere, or has been the subject of any criminal proceedings (including any pending criminal proceedings of which he is aware) for such breach?	No
(f) Whether at any time during the last 10 years, judgment has been entered against him in any civil proceedings in Singapore or elsewhere involving a breach of any law or regulatory requirement that relates to the securities or futures industry in Singapore or elsewhere, or a finding of fraud, misrepresentation or dishonesty on his part, or he has been the subject of any civil proceedings (including any pending civil proceedings of which he is aware) involving an allegation of fraud, misrepresentation or dishonesty on his part?	No
(g) Whether he has ever been convicted in Singapore or elsewhere of any offence in connection with the formation or management of any entity or business trust?	No
(h) Whether he has ever been disqualified from acting as a director or an equivalent person of any entity (including the trustee of a business trust), or from taking part directly or indirectly in the management of any entity or business trust?	No

(i) Whether he has ever been the subject of any order, judgment or ruling of any court, tribunal or governmental body, permanently or temporarily enjoining him from engaging in any type of business practice or activity?	No
(j) Whether he has ever, to his knowledge, been concerned with the management or conduct, in Singapore or elsewhere, of the affairs of :—	
(i) any corporation which has been investigated for a breach of any law or regulatory requirement governing corporations in Singapore or elsewhere; or	No
(ii) any entity (not being a corporation) which has been investigated for a breach of any law or regulatory requirement governing such entities in Singapore or elsewhere; or	No
(iii) any business trust which has been investigated for a breach of any law or regulatory requirement governing business trusts in Singapore or elsewhere; or	No
(iv) any entity or business trust which has been investigated for a breach of any law or regulatory requirement that relates to the securities or futures industry in Singapore or elsewhere,	No
in connection with any matter occurring or arising during that period when he was so concerned with the entity or business trust?	
(k) Whether he has been the subject of any current or past investigation or disciplinary proceedings, or has been reprimanded or issued any warning, by the Monetary Authority of Singapore or any other regulatory authority, exchange, professional body or government agency, whether in Singapore or elsewhere?	No
Any prior experience as a director of an issuer listed on the Exchange?	Yes
If yes, please provide details of prior experience	Executive Chairman of Combine Will International Holdings Limited
If no, please state if the director has attended or will be attending training on the roles and responsibilities of a director of a listed issuer as prescribed by the Exchange.	Not applicable
Please provide details of relevant experience and the nominating committee's reasons for not requiring the director to undergo training as prescribed by the Exchange (if applicable).	Not applicable

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Details on To Siu Lun, Dicky are as follows:

Date of First Appointment	27 March 2023
Date of last re-appointment (if applicable)	Not applicable
Name of Person	To Siu Lun, Dicky
Age	57
Country of principal residence	Hong Kong SAR, China
The Board's comments on this appointment (including rationale, selection criteria, board diversity considerations, and the search and nomination process)	Having considered the contributions of Mr. To Siu Lun, Dicky to the business and affairs of the Group since his appointment and in his capacity as a Non-Executive and Independent Director of the Company as well as having taken into account the recommendation of the Nominating Committee, the Board has determined Mr. To to be suitable for re-appointment and, with the consent of Mr. To, that he be put forth for re-election by the Shareholders. The Nominating Committee and the Board consider Mr. To Siu Lun, Dicky to be independent for the purpose of Rule 704(8) of the Listing Manual.
Whether appointment is executive, and if so, the area of responsibility	Non-executive
Job Title (e.g. Lead ID, AC Chairman, AC Member etc.)	Non-Executive and Independent Director Audit Committee (Member) Nominating Committee (Member) Remuneration Committee (Member)
Professional qualifications	Licensed Representative of the Hong Kong Securities and Futures Commission Fellow member of the Association of Chartered Certified Accountants (ACCA) Member of the Hong Kong Institute of Certified Public Accountants (HKICPA) Member of Taxation Institute of Hong Kong
Working experience and occupation(s) during the past 10 years	Partner, ORI Capital Limited (April 2019 to Present) Partner, RSM Advisory (Hong Kong) Limited (April 2003 to March 2019)
Shareholding interest in the listed issuer and its subsidiaries	No
Any relationship (including immediate family relationships) with any existing director, existing executive officer, the issuer and/or substantial shareholder of the listed issuer or of any of its principal subsidiaries	No
Conflict of interest (including any competing business)	No
Undertaking (in the format set out in Appendix 7.7) under Rule 720(1) has been submitted to the listed issuer	Yes

Other Principal Commitments* including Directorships# **“Principal Commitments” has the same meaning as defined in the Code. #These fields are not applicable for announcements of appointments pursuant to Listing Rule 704(9)	Past (for the last 5 years)	–
	Present	Partner, ORI Capital Limited (from April 2019) Director, ORI Capital II Inc. (from May 2020) Director, Autotoll Limited (from October 2020) Director, ICO Strategy Limited (from July 2019) Director, Reverslogix Corporation (from December 2019) INED, China MeiDong Auto Holdings Limited (from November 2022)
(a) Whether at any time during the last 10 years, an application or a petition under any bankruptcy law of any jurisdiction was filed against him or against a partnership of which he was a partner at the time when he was a partner or at any time within 2 years from the date he ceased to be a partner?	No	
(b) Whether at any time during the last 10 years, an application or a petition under any law of any jurisdiction was filed against an entity (not being a partnership) of which he was a director or an equivalent person or a key executive, at the time when he was a director or an equivalent person or a key executive of that entity or at any time within 2 years from the date he ceased to be a director or an equivalent person or a key executive of that entity, for the winding up or dissolution of that entity or, where that entity is the trustee of a business trust, that business trust, on the ground of insolvency?	No	
(c) Whether there is any unsatisfied judgment against him?	No	
(d) Whether he has ever been convicted of any offence, in Singapore or elsewhere, involving fraud or dishonesty which is punishable with imprisonment, or has been the subject of any criminal proceedings (including any pending criminal proceedings of which he is aware) for such purpose?	No	
(e) Whether he has ever been convicted of any offence, in Singapore or elsewhere, involving a breach of any law or regulatory requirement that relates to the securities or futures industry in Singapore or elsewhere, or has been the subject of any criminal proceedings (including any pending criminal proceedings of which he is aware) for such breach?	No	

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(f) Whether at any time during the last 10 years, judgment has been entered against him in any civil proceedings in Singapore or elsewhere involving a breach of any law or regulatory requirement that relates to the securities or futures industry in Singapore or elsewhere, or a finding of fraud, misrepresentation or dishonesty on his part, or he has been the subject of any civil proceedings (including any pending civil proceedings of which he is aware) involving an allegation of fraud, misrepresentation or dishonesty on his part?	No
(g) Whether he has ever been convicted in Singapore or elsewhere of any offence in connection with the formation or management of any entity or business trust?	No
(h) Whether he has ever been disqualified from acting as a director or an equivalent person of any entity (including the trustee of a business trust), or from taking part directly or indirectly in the management of any entity or business trust?	No
(i) Whether he has ever been the subject of any order, judgment or ruling of any court, tribunal or governmental body, permanently or temporarily enjoining her from engaging in any type of business practice or activity?	No
(j) Whether he has ever, to his knowledge, been concerned with the management or conduct, in Singapore or elsewhere, of the affairs of :—	
(i) any corporation which has been investigated for a breach of any law or regulatory requirement governing corporations in Singapore or elsewhere; or	No
(ii) any entity (not being a corporation) which has been investigated for a breach of any law or regulatory requirement governing such entities in Singapore or elsewhere; or	No
(iii) any business trust which has been investigated for a breach of any law or regulatory requirement governing business trusts in Singapore or elsewhere; or	No
(iv) any entity or business trust which has been investigated for a breach of any law or regulatory requirement that relates to the securities or futures industry in Singapore or elsewhere,	No
in connection with any matter occurring or arising during that period when he was so concerned with the entity or business trust?	
(k) Whether he has been the subject of any current or past investigation or disciplinary proceedings, or has been reprimanded or issued any warning, by the Monetary Authority of Singapore or any other regulatory authority, exchange, professional body or government agency, whether in Singapore or elsewhere?	No
Any prior experience as a director of an issuer listed on the Exchange?	Yes

If yes, please provide details of prior experience	Non-Executive and Independent Director of Combine Will International Holdings Limited
If no, please state if the director has attended or will be attending training on the roles and responsibilities of a director of a listed issuer as prescribed by the Exchange.	Not applicable
Please provide details of relevant experience and the nominating committee's reasons for not requiring the director to undergo training as prescribed by the Exchange (if applicable).	Not applicable

- (iii) **Resolution 7:** If passed, this resolution will empower the Directors of the Company, effective until the conclusion of the next annual general meeting of the Company, or the date by which the next annual general meeting of the Company is required by law to be held or such authority is varied or revoked by the Company in a general meeting, whichever is the earliest, to issue shares, make or grant instruments convertible into shares and to issue shares pursuant to such instruments, up to a number not exceeding in total 50% of the total number of issued shares (excluding treasury shares and subsidiary holdings) of the Company, of which up to 20% may be issued other than on a pro rata basis to shareholders.

For determining the aggregate number of shares that may be issued, the total number of issued shares will be calculated based on the total number of issued shares in the capital of the Company (excluding treasury shares and subsidiary holdings) at the time this resolution is passed, after adjusting for:-

- (a) new shares arising from the conversion or exercise of any convertible securities;
- (b) new shares arising from exercising share options or vesting of share awards, provided the options or awards were granted in compliance with Part VIII of Chapter 8 of the Listing Manual; and
- (c) any subsequent bonus issue, consolidation or subdivision of shares,

provided that adjustments in accordance with paragraphs (a) or (b) above are only to be made in respect of new shares arising from convertible securities, share options or share awards which were issued and outstanding or subsisting at the time of the passing of the resolution approving the mandate.

- (iv) **Resolution 8:** If passed, this resolution authorises the Directors of the Company to purchase Shares by way of Market Purchases and/or Off-Market Purchases according to prescribed rules and regulations governed by the Companies Law and/or the Listing Manual. Further details are set out in the Share Purchase Appendix (as defined below) enclosed together with the 2025 Annual Report (as defined below).

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Notes:

1. The members of the Company are invited to **attend physically** at the AGM. **There will be no option for shareholders to participate virtually.** Printed copies of this notice of AGM (this "**Notice**"), the annual report for the financial year ended 31 December 2025 (the "**2025 Annual Report**"), the letter to shareholders dated 8 April 2026 (in relation to the proposed renewal of the share purchase mandate) (the "**Share Purchase Appendix**") and the proxy form will be sent to members. In addition, this Notice, the 2025 Annual Report, the Share Purchase Appendix and the proxy form will be sent to members by electronic means via publication on the Company's website at the URL <http://www.combinewill.com/news/annual>. This Notice, the 2025 Annual Report, the Share Purchase Appendix and the proxy form will also be made available on the SGX-ST's website at the URL <https://www.sgx.com/securities/company-announcements>.
2. Arrangements relating to: (a) physical attendance at the AGM; (b) submission of questions to the Chairman of the AGM in advance of or live at the AGM, and addressing of substantial and relevant questions in advance of or live at the AGM; and (c) voting personally at the AGM or through appointed proxy(ies), are set out in the accompanying Company's announcement dated 8 April 2026. This announcement may be accessed at the Company's website at the URL <http://www.combinewill.com/news/annual>, and will also be made available on the SGX-ST's website at the URL <https://www.sgx.com/securities/company-announcements>.
3. Investors who hold shares through a Relevant Intermediary (as defined in Section 181 of the Companies Act 1967 of Singapore) (including Central Provident Fund ("**CPF**") Investment Scheme ("**CPFIS**") members and Supplementary Retirement Scheme ("**SRS**") investors (collectively, "**CPFIS/SRS Investors**") and who wish to participate in the AGM should contact the Relevant Intermediary (which would include, in the case of CPFIS/SRS Investors, their respective CPF agent bank(s) ("**CPF Agent Bank(s)**") and SRS operator(s) ("**SRS Operator(s)**") through which they hold such shares as soon as possible in order to make the necessary arrangements for them to participate in the AGM.

Questions Relating to the Agenda of the AGM

4. Members may submit questions relating to the agenda of the AGM, in advance of the AGM, either: (a) via electronic mail to srs.teamE@boardroomlimited.com; or (b) via post to the Company's Singapore share transfer agent, Boardroom Corporate & Advisory Services Pte. Ltd. at 1 Harbourfront Avenue, #14-07 Keppel Bay Tower, Singapore 098632. Questions submitted in advance must be submitted by 10.00 a.m. on 15 April 2026, being seven calendar days after the publication of this Notice (the "**Questions Submission Deadline**"). The Company will endeavour to respond to all substantial and relevant questions received from members prior to the Questions Submission Deadline by publishing the responses to such questions on the Company's website at the URL <http://www.combinewill.com/news/annual> and on the SGX-ST's website at the URL <https://www.sgx.com/securities/company-announcements>, or live during the AGM. If written questions or follow-up written questions are submitted after the Questions Submission Deadline, the Company will respond to these questions within a reasonable timeframe.

In addition, members and/or proxyholders will be able to ask questions relating to the agenda of the AGM live at the AGM. The Company will endeavour to respond to questions as far as reasonably practicable. Where there are substantially similar questions, the Company will consolidate such questions; consequently, not all questions may be individually addressed.

For questions addressed live during the AGM, the responses to such questions will be included in the minutes of AGM which will be published within one month after the AGM on the Company's website at the URL <http://www.combinewill.com/news/annual> and on the SGX-ST's website at the URL <https://www.sgx.com/securities/company-announcements>.

Voting

5. Live voting will be conducted during the AGM for members and proxyholders. Members may cast their votes personally at the AGM or through their duly appointed proxy(ies). The accompanying proxy form for the AGM may be accessed at the Company's website at the URL <http://www.combinewill.com/news/annual>, and will also be made available on the SGX-ST's website at the URL <https://www.sgx.com/securities/company-announcements>.

6. CPFIS/SRS Investors: (a) may vote at the AGM if they are appointed as proxies by their respective CPF Agent Banks or SRS Operators, and should contact their respective CPF Agent Banks or SRS Operators if they have queries regarding their appointment as proxies; or (b) may appoint the Chairman of the AGM as proxy to vote on their behalf at the AGM, in which case they should approach their respective CPF Agent Banks or SRS Operators to submit their votes at least seven working days before the AGM (i.e., by 5.00 p.m. on 14 April 2026) to ensure that their votes are submitted.

Appointment of Proxy(ies)

7. A member who is not a Relevant Intermediary is entitled to appoint not more than two proxies to attend, speak and vote on his/her/its behalf at the AGM. Where such member's instrument appointing a proxy(ies) appoints two proxies, the proportion of his/her/its shareholding to be represented by each proxy shall be specified in the instrument. If no proportion is specified, the Company shall be entitled to treat the first named proxy as representing the entire number of shares entered against his/her/its name in the Depository Register (as defined in Section 81SF of the Securities and Futures Act 2001 of Singapore (the "**SFA**")) and any second named proxy as an alternate to the first named.
8. A member who is a Relevant Intermediary is entitled to appoint more than one proxy to attend, speak and vote on his/her/its behalf at the AGM, but each proxy must be appointed to exercise the rights attached to a different share or shares held by such member. Where such member's instrument appointing a proxy(ies) appoints more than one proxy, the number and class of shares in relation to which each proxy has been appointed shall be specified in the instrument. For the avoidance of doubt, a CPF Agent Bank/SRS Operator who intends to appoint a CPFIS/SRS Investor as its proxy(ies) shall comply with this paragraph. The appointments shall be invalid unless the member specifies the number of shares in relation to which each proxy has been appointed in the proxy form.
9. A member (whether individual or corporate) may appoint the Chairman of the AGM as his/her/its proxy to attend, speak and vote on his/her/its behalf at the AGM although this is not mandatory. Where a member (whether individual or corporate) appoints the Chairman of the AGM as his/her/its proxy, he/she/it must give specific instructions as to voting for, voting against, or abstentions from voting on, each resolution in the instrument appointing the Chairman of the AGM as proxy, failing which the appointment of the Chairman of the AGM as proxy for that resolution will be treated as invalid.

Proxy Forms

10. A proxy need not be a member of the Company. The instrument appointing a proxy(ies) must be submitted to the Company in the following manner:
 - (a) if submitted by post, be deposited at the office of the Company's Singapore share transfer agent, Boardroom Corporate & Advisory Services Pte. Ltd. at 1 Harbourfront Avenue, #14-07 Keppel Bay Tower, Singapore 098632; or
 - (b) if submitted electronically, be submitted via email to the Company's Singapore share transfer agent, Boardroom Corporate & Advisory Services Pte. Ltd. at srs.proxy@boardroomlimited.com,

in either case not less than 48 hours before the time set for the holding of the AGM.

A member who wishes to submit an instrument of proxy must first download, complete and sign the proxy form, before submitting it by post to the address provided above, or by scanning and sending it by email to the email address provided above. **Members are strongly encouraged to submit completed proxy forms electronically via email.**

NOTICE OF ANNUAL GENERAL MEETING (Cont'd)

General:

The Company shall be entitled to reject the instrument appointing a proxy or proxies if it is incomplete, improperly completed or illegible or where the true intentions of the appointor are not ascertainable from the instructions of the appointor specified in the instrument appointing a proxy or proxies. It is the member(s)' responsibility to ensure that the proxy form is properly completed. Any decision to reject the proxy form on the grounds that it is incomplete, improperly completed or illegible will be final and binding and neither the Company, The Central Depository (Pte) Limited ("CDP") nor Boardroom Corporate & Advisory Services Pte. Ltd. accepts any responsibility for the consequences of such a decision. In addition, in the case of shares entered in the Depository Register (as defined in Section 81SF of the SFA), the Company may reject any instrument appointing a proxy or proxies lodged if the Depositor (as defined in Section 81SF of the SFA), being the appointor, is not shown to have shares entered against his/her/its name in the Depository Register as at 48 hours before the time appointed for holding the AGM or adjourned meeting, as certified by CDP to the Company.

PERSONAL DATA PRIVACY

By (a) submitting an instrument appointing a proxy(ies) to attend, speak and vote at the AGM and/or any adjournment thereof; and/or (b) submitting or asking any question prior to or live at the AGM in accordance with this Notice, a member of the Company consents to the collection, use and disclosure of the member's personal data by the Company (or its agents or service providers) for the following purposes:

- (i) processing, administration and analysis by the Company (or its agents or service providers) of the appointment of proxy(ies) for the AGM (including any adjournment thereof) and the preparation and compilation of the attendance lists, minutes and other documents relating to the AGM (including any adjournment thereof);
- (ii) addressing relevant and substantial questions from members received before and during the AGM and if necessary, following up with the relevant members in relation to such questions; and
- (iii) enabling the Company (or its agents or service providers) to comply with any applicable laws, listing rules, regulations and/or guidelines by the relevant authorities,

(collectively, the "**Purposes**").

The member warrants that where the member discloses the personal data of the member's proxy(ies) to the Company (or its agents or service providers), the member has obtained the prior consent of such proxy(ies) for the collection, use and disclosure by the Company (or its agents or service providers) of the personal data of such proxy(ies) for the Purposes, and agrees that the member will indemnify the Company in respect of any penalties, liabilities, claims, demands, losses and damages as a result of the member's breach of warranty.

Photographic, sound, video and/or other data recordings of the AGM may be made by the Company for record keeping and to ensure the accuracy of the minutes prepared of the AGM. Accordingly, the personal data of a member (such as his name, his presence at the AGM and any questions he may raise or motions he may propose/second) may be recorded by the Company for such purpose.