







SINGHAIYI

GROUP

Corporate Presentation July 2015







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Agenda

- 1. Overview
- 2. Corporate Updates
- 3. Our Portfolio
- 4. Financial Performance
- 5. Business Outlook
- 6. Summary









A Growing and Diversified Real Estate Company

Vision

 To be a premier, well-rounded property company with proven expertise in property development, investment and management in our operational geographies.

Mission

 To achieve sustainable growth and create shareholder value through yield-accretive acquisitions, quality property developments, innovative asset enhancement strategies and proactive property management.

Well-Rounded Real Estate Player

- Property Development
- Real Estate Investment
- Property Management
- Real Estate Fund NEW Management

Diversified Property Sectors

- Residential
- Commercial
- Retail

Unique Geographical Exposure

- USA
- Singapore
- Malaysia NEW
- Potentially other regions in future



Strong Board of Directors

Neil Bush Non-Executive Chairman

- Director of APIC
- Son and brother of two US presidents
- Strong business network in US and three decades of experience in international business development
- Worked with numerous entities on a variety of projects including real estate development

Gordon Tang Non-Executive Director

- Chairman of APIC since 2003
- Successful entrepreneur and investor with strong networks in Asia (mainly China and Singapore) and the US
- Track record in real estate development and investment, as well as hotel management under the Haiyi brand

Serena Chen

Executive Director
Group Managing Director

Gn Hiang Meng

Lead Independent Director

Jason Mao

Executive Director
Managing Director, US
Operations

David Hwang

Independent Director

Yang Dehe

Independent Director

Jason Lim

Independent Director



Experienced Management Team

Serena Chen

Group Managing Director

Nicole Ng

Group Chief Operating Officer

Jackson Tay

Chief Financial Officer

Appointed Group MD in Dec 2013

- MD and decision maker of Haiyi Holdings since 2003
- · Director of APIC since 2001
- Chart expansion plans and strategic development
- Close to 20 years of experience in the fields of auditing, accounting, corporate finance, mergers and acquisitions and investment
- Promoted from CFO to Group COO in July 2014
- Oversees the overall operations, corporate and strategic development, and corporate finance
- More than 10 years of experience in the fields of accounts and finance functions
- Oversees financial and management reporting functions and corporate secretarial matters

Singapore

Catherine Chang

General Manager (Project Management)

- Close to 20 years experience in the development of properties from conceptualisation to handover, including project feasibility studies
- Over 10 years of working experience in the construction industry as an engineer

Tan Tong Chee

Senior Manager (Project Management)

- Over 20 years of building and project management experience in Singapore
- Trained as a quantity surveyor and has in-depth experience in the costing and contracts management

Gary Lim

Sales & Marketing Director

Close to 7 years of experience in property sales and marketing

USA

Jason Mao

Managing Director, US Operations

- Vice-President of APIC
- Over 20 years of financial industry experience

Michael Liu

Vice President (Project Development)

 Close to 20 years of construction and project development experience

Michelle Quick

Acting General Manager, Tri-County Mall

More than 12 years of experience in shopping centre management



Strong Connections in the US

American Pacific International Capital (APIC)

- Favourable right-of-first-refusal agreement with related company, American Pacific International Capital ("APIC"), a property investment company based in and focused on the US
- APIC is an entity controlled by Mr Gordon Tang and his wife, Mrs Serena Chen, both Directors and controlling shareholders of the Group

Property Investment & Management

- Own and manage five hotels in San Francisco, namely, Good Hotel, Best Western PLUS Americania, Carriage Inn, Hotel Metropolis, Hotel Vertigo
- •Own and manage KOIN* office tower in Portland, Oregon

Property Development

- Development of The Globe in Fremont, California
- •Development of 2 residential sites in San Francisco, California



KOIN* Tower



Hotel Vertigo



Best Western Americania Hotel



The Globe



Good Hotel



^{*} KOIN Tower was sold in January 2015

Leverage Strategic Relationships and Partnerships







Strong connections with related company, American Pacific International Capital ("APIC") Strategic partnership with Perennial in 111 Somerset Strategic partnership with ARA in Park Mall and Harmony Fund



Clear Growth Strategies





CORPORATE UPDATES



Scaling up the Real Estate Value Chain

2015
Positioning for
Long-Term Growth

2013 – 2014
Strengthening the
Foundation

Diversified into USA and commercial and retail sectors, with focus on

2015
Positioning for
Long-Term Growth

Leveraged partnershic commercial redevelop estate functions.

Leveraged strategic partnerships to foray into commercial property redevelopment and real estate fund management

- The Vales
- Park Mall
- ARA Harmony Fund

• Charlton Residences

Focus on residential

- Pasir Ris One
- Pasir Ris One
- CityLife@Tampines

Tri-County MallVietnam Town111 Somerset

CosmoLoft (City Suites)

strengthening recurring

income

• 5 Thomas Mellon Circle



Foray into Commercial Property Development

Park Mall Project

- Plans to invest up to S\$134.4 million for a 35% stake in a joint venture entity to acquire and redevelop Park Mall*, a commercial property located in a prime district in Singapore
- Enters into strategic partnership with SingHaiyi's controlling shareholder and Suntec REIT, who will take a 35% and 30% interest in the JV, respectively
- SingHaiyi to lead in the redevelopment of Park Mall project
- Park Mall will continue to operate prior to the demolition
- Under the JV agreement, SingHaiyi and its controlling shareholder collectively have a right to acquire one office block and a right-of-first-refusal to acquire the retail podium of the new building upon completion





Diversifies into commercial property development



Widens earnings stream and raises earnings resilience



Potential realisation of value through sale of strata units and/or leasing of units for recurring income

^{*} The completion of the acquisition of Park Mall is subject to the satisfaction of the conditions precedent in the property sales agreement



Expansion into Real Estate Fund Management

Investment in Malaysian mall fund and the fund's General Partner

- Takes a 35% stake in ARA Fund Management (Harmony III) Limited, the general partner of the Fund, ARA Harmony Fund III
- Invests S\$45.0 million for a 25% interest in ARA Harmony Fund III, a portfolio of high-quality income-producing commercial properties in Malaysia
- Other limited partners in the Fund include ARA Real Estate Investors XI Limited, SRE Ventures 5 Pte. Ltd, as well as GT SPV, an entity wholly-owned by Mr Gordon Tang and Mdm Chen Huaidan, that has subscribed for a 25% interest in the Fund
- The assets held under the Fund comprise AEON Malacca located in Malacca, 1
 Mont Kiara Mall and Wisma Mont Kiara in Kuala Lumpur, Klang Parade in Klang,
 Ipoh Parade in Ipoh and Citta Mall in Petaling Jaya, Selangor
- Partners experience industry players in a strategic investment to further diversify and strengthen earnings
- Enters Malaysia market when the Malaysian ringgit is low and valuation is attractive













Expands geographical footprint in Asia



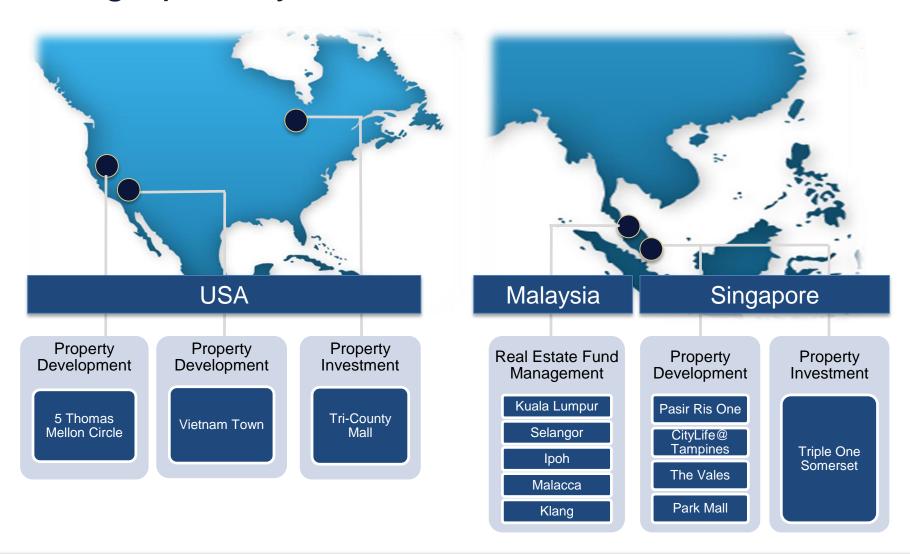
Expands capabilities into real estate fund management



Strengthens income stream with recurring dividend income and fund management fees



Geographically Diversified Investments





Exposure to Multiple Sectors

Milestones of Investments and Acquisitions

- Successfully tendered for land at Pasir Ris One in June 2011
- Successfully tendered for land at CityLife@Tampines in May 2012

Acquisition of 20% stake in TripleOne Somerset, a retail and commercial property.

- Successfully tendered for land at The Vales (formerly known as Anchorvale Crescent), an EC project.
- Acquisition of 35% stake in Park Mall, a retail and commercial property for redevelopment.

Before 2013

1H2013

2H2013

1H2014

2H2014

1H2015

verseas)

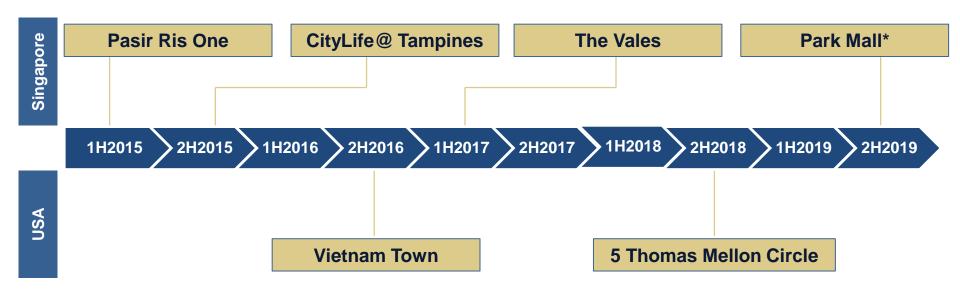
➤ Acquisition of **Tri-County Mall**, a shopping mall in Cincinnati, Ohio, USA.

- ➤ Acquisition of Vietnam Town, a commercial condominium project in San Jose, California, USA.
- Acquisition of 5 Thomas Mellon Circle, a commercial office in San Francisco, California, USA, with plans to redevelop into a residential property.
- Investment into a portfolio of retail malls across Malaysia and taking up 35% stake in the general partner of the fund.



Project Completion

Estimated Completion Dates of Singapore and USA Projects





^{*} The completion of the acquisition of Park Mall is subject to the satisfaction of the conditions precedent in the property sales agreement

SINGAPORE PORTFOLIO



Snapshot of Singapore Properties

Residential - Public







PROJECT	Pasir Ris One	CityLife @ Tampines	The Vales
Туре	Development – Design, Build & Sell Scheme	Development – Executive Condominium	Development – Executive Condominium
Location	Pasir Ris, Singapore	Tampines, Singapore	Sengkang, Singapore
SingHaiyi's Stake	80%	24.5%	80%
Tenure	Leasehold - 99 years	Leasehold - 99 years	Leasehold - 99 years
Units	447	514	517
Sales Progress	94%	100%	NA
Launch Date	April 2012	Dec 2012	July 2015
Expected Completion Year *	Completed	2H2015	1H2017
Gross Development Value	~S\$270M	~S\$528M	~S\$450M
Permissible GFA (sf)	~441,002	~625,398	~525,709

^{*} This is with reference to calendar year



Snapshot of Singapore Properties

Commercial / Retail

PROJECT	Park Mall*
Туре	Redevelopment- Mixed commercial/retail
Location	Penang Road, Singapore
SingHaiyi's Stake	35%
Tenure	Leasehold – 53 years remaining
Expected Completion of Redevelopment	2H2019
Committed Occupancy as at 31 December 2014	100%



- Park Mall is a commercial and retail development located within a prime district in Singapore which comprises a 15-storey office cum retail space.
- Apart from its close proximity to the commercial and shopping district along the Orchard road spine, Park Mall is also easily accessible from the nearby Dhoby Ghaut MRT station.























^{*} The completion of the acquisition of Park Mall is subject to the satisfaction of the conditions precedent in the property sales agreement

Snapshot of Singapore Properties

Commercial / Retail

PROJECT	Triple One Somerset
Туре	Investment - Mixed commercial/retail
Location	Orchard, Singapore
Acquisition Cost	S\$970M
SingHaiyi's Stake	20% (for S\$65 million)
Gross Floor Area (sf)	~766,550 (648,610 - Office / 117,940 - Retail)
Tenure	Leasehold – 59 years remaining
Occupancy	>90%

- The Group's first commercial property investment in Singapore, TripleOne Somerset is a 17-storey commercial building comprising two office towers, two floors of retail space and over 400 parking lots.
- SingHaiyi is the second largest shareholder in the consortium of investors which acquired this property.
- Property expected to undergo asset enhancement works which include enhancing the retail podium, creating an underground pedestrian link to Somerset MRT and strata-sale of the office space where feasible.
- Estimated cost of asset enhancement is \$\$150.0 million, with works expected to commence in 2015/2016 and complete in 2017.















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MALAYSIA PORTFOLIO



Snapshot of Malaysia Portfolio

PROJECT	ARA Harmony Fund III
Туре	Investment-Fund
SingHaiyi's Stake	35%
Overall Occupancy Rate	90%
Aggregate Gross Floor Area (sf)	~4.5 million
Net Leaseable Area (sf)	~2.7 million













		Location	Gross Floor Area (sq ft)	Net Lease- able Area (sq ft)	Year of Completion / Major Renovation	Land Tenure	Car Park Space (lots)	Occu- pancy as at 31 Jan 2015
1	Aeon Malacca	Malacca	955,865	623,429	2009 / N.A.	99 years exp. 2095	1,905	100.0%
2	1 Mont Kiara (Retail)	Kuala Lumpur	385,035	234,170	2009 / 2014	Freehold	1,445	89.4%
3	1 Mont Kiara (Office)	Kuala Lumpur	241,682	183,406	2009 / N.A.	Freehold	1,445	94.3%
4	Klang Parade	Klang	1,255,007	654,690	1995 / 2014	Freehold	1,374	89.7%
5	lpoh Parade	lpoh	975,016	615,526	1998 / 2014	999 years exp. 2885	1,150	91.8%
6	Citta Mall	Petaling Jaya, Selangor	651,453	433,476	2011 / N.A.	99 years exp. 2097	1,200	73.6%



U.S. PORTFOLIO



Snapshot of U.S. Properties





PROJECT	Vietnam Town	5 Thomas Mellon Circle
Туре	Development – Commercial Condominium	Development – Residential Condominium
Location	San Jose, California	Candlestick, San Francisco, California
Acquisition Cost	US\$33.1M	US\$24.4M
SingHaiyi's Stake	100%	100%
Tenure	Freehold	Freehold
Units	192 (51 completed) *	>550
Sales Progress	25.5% **	NA
Estimated Completion	2H2016	2H2018
Gross Development Value	~US\$105.6M***	~US\$420M
Total Land Area (sf)	~853,502	~204,300
Net Leaseable Area / Permissible GFA (sf)	~234,217	~715,000



This excludes the 64 units that were previously sold

^{*} In relation to the 51 completed units, as of March 2015

^{***} The estimated GDV relates to the 51 completed units acquired and the uncompleted 141 units.

Snapshot of U.S. Properties





PROJECT	Tri-County Mall
Туре	Investment - Retail
Location	Cincinnati, Ohio
Acquisition Cost	US\$45M
SingHaiyi's Stake	100%
Tenure	Freehold
Total Land Area (sf)	~3,314,916
Net Leaseable Area / Permissible GFA (sf)	~1,216,502*

^{*} Macy's owns 227,072 sf

- Tri-County Mall is one of the most popular shopping destinations in Cincinnati, Ohio
- Majority of the area is leased by large retailers, such as Dillard's and Sears.
 Macy's is one of our anchor tenants
- Plan to embark on asset enhancement initiatives to rebrand as a lifestyle mall and change tenancy mix to include more lifestyle tenants like F&B, fashion and entertainment
- Construction has started on new outparcel buildings which will house Starbucks, Chipotle and Men's Wearhouse
- Currently in discussion with several new tenants including new national anchors, retail shops and upscale restaurant tenants
- Other initiatives such as streetscape developments with outward-facing retail shops to enhance pedestrian traffic and increase occupancy rate



































Snapshot of U.S. Properties



Vietnam Town

- Vietnam Town is SingHaiyi's second real estate venture into the USA market, a partially completed commercial condominium development project located in San Jose, California
- Consists of nine blocks with a parking structure, and is strategically located in a mixed-use neighbourhood with convenient access to transportation networks, retail and commercial facilities
- Each condominium unit has an average size of 1,000 sq ft. 115 units out of 256 planned condominium units have been built, of which 64 units have been sold
- SingHaiyi's acquisition comprises 51 completed units and 141 uncompleted units, with 13 out of these units sold to-date.
- Selling price for this project has been on a rise consistently and has reached US\$600 per sq ft at its peak
- Plans to sell remaining 38 completed units over the next 24 months to capitalise on the growing price trend and maximise returns. Sales proceeds of the 51 completed units would fund the construction of the remaining 141 units





FINANCIAL PERFORMANCE



Financial Highlights

Income Statement

S\$ millions Financial period ended 31 March	FY2015	FY2014
Revenue	20.9	57.0
Gross Profit	12.4	22.4
Profit from operations	24.9	33.7
Net profit (after tax and minority interests)	21.2	23.2
Basic earnings per share ¹ (SGD cents)	0.740	0.997
Gross profit margin (%)	59.3	39.2
Operating profit margin (%)	119.2	59.2

Balance Sheet

S\$ millions	FY2015	FY2014
Total Assets	1154.3	737.3
Total Liabilities	711.0	319.7
Net borrowings (cash)	387.6	56.6
NAV	443.4	417.6
NAV / Share (SGD cents) ¹	15.5	14.54

The calculation of per share data takes into account the 10-to-1 share consolidation exercise completed on 25 March 2014. The respective number of shares used for the calculation of 1H2014 figures have been adjusted for meaningful comparison



Revenue Breakdown

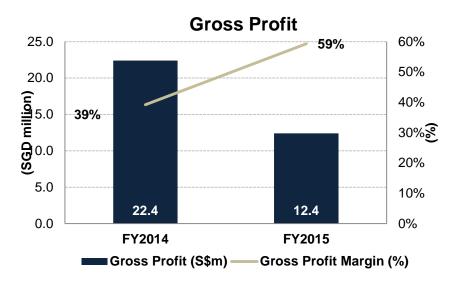
Earnings profile strengthened with recurring income growth

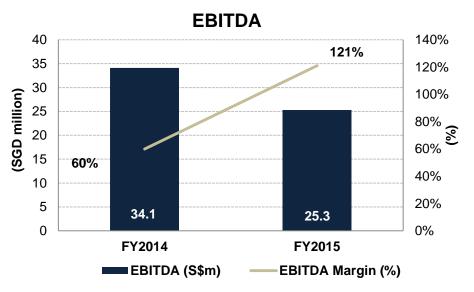
By Business Segment (S\$ million)	FY2015	FY2014
Development property income	5.4	46.8
Rental income	14.7	9.3
Management income	0.8	0.9

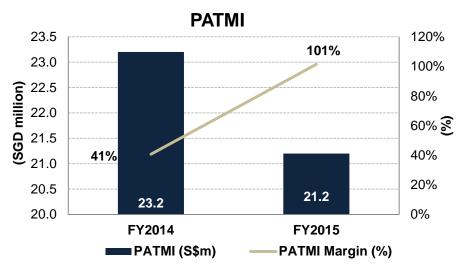
By Geographical Segment (S\$ million)	FY2015	FY2014
Singapore	1.4	44.9
USA	19.4	11.8
Hong Kong	0.1	0.2

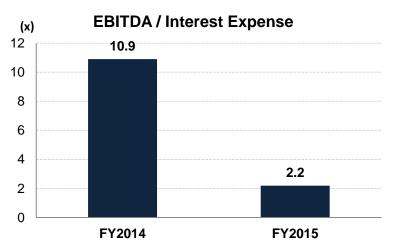


Profitability Overview



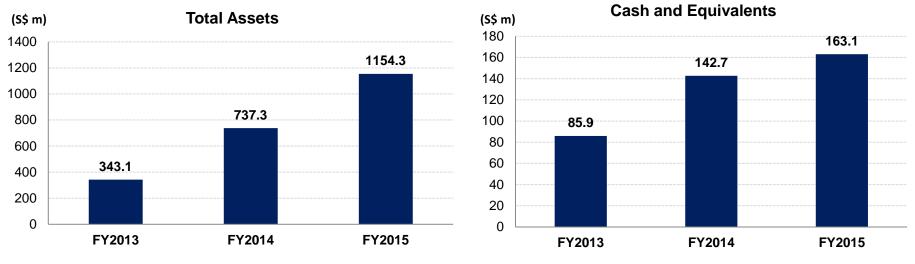


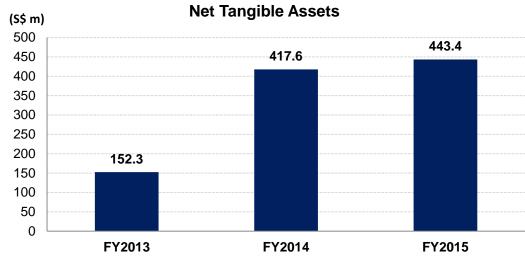






Healthy Balance Sheet







BUSINESS OUTLOOK



Positive Outlook for Our U.S. Markets in 2015

Good Prospects for the U.S. Real Estate Market

- The U.S. has overtaken China to become the world's largest real estate investment market
- With better relative economic growth, QE and low interest rates all continuing to encourage investors to spread their interest in property, U.S. real estate investment performance is set to improve further

Source: Cushman & Wakefield, March 2015

Positive Economic Indicators

	2015 Population	2015 GMP Per Capita Ratio*	GMP Per Capita 5- Year Projected Growth	5-Year Disposable Income Growth
USA	321.34 mil	1.00	7.3%	9.6%
San Francisco	1.88 mil	1.71	6.8%	10.6%
San Jose	1.94 mil	1.52	7.5%	11.0%
Cincinnati	2.18 mil	0.90	6.2%	7.7%



Source: PwC and Urban Land Institute: "Emerging Trends in Real Estate 2015"
Sources: Moody's Analytics, U.S. Census Bureau, Bureau of Economic Analysis, Bureau of Labor Statistics
* Metro Gross Metropolitan Product Per Capita/National Gross Metropolitan Product Per Capita.



San Francisco: Strong local economy driving demand

- San Francisco continues to benefit from institutional investor interest in market, alongside strong private property owner/development segment
- Strength of the local economy continues to drive investor demand
- San Francisco is the top 3rd U.S. market to watch in 2015 in terms of overall real estate prospects:
 - 3rd most promising for investments
 - 2nd most promising for development
 - 5th most promising for homebuilding
- On a sector basis, San Francisco is also:
 - 1st choice for hotel investment in 2015
 - 4th choice for retail investment
 - 3rd choice for multifamily housing type

Source: PwC and Urban Land Institute: "Emerging Trends in Real Estate 2015" survey Note: Numbers in green boxes refer to Investment Prospect Scores. Numbers in parentheses are rankings for, in order, investment development, and homebuilding.



US Markets to Watch: Overall Real Estate Prospects							
	Investment	Development	Homebuilding				
1 Houston (1, 1, 2)	4.01	3.80	4.21				
2 Austin (2, 4, 1)	3.85	3.68	4.33				
3 San Francisco (3, 2, 5)	3.82	3.75	3.80				
4 Denver (5, 5, 4)	3.66	3.54	3.87				
5 Dallas/Fort Worth (9, 8, 3)	3.56	3.43	3.98				
6 Los Angeles (6, 6, 6)	3.65	3.52	3.73				
7 Charlotte (7, 7, 7)	3.61	3.44	3.71				
8 Seattle (4, 3, 17)	3.70	3.72	3.34				
9 Boston (8, 9, 14)	3.58	3.37	3.39				
10 Raleigh/Durham (16, 17, 9)	3.42	3.24	3.57				
11 Atlanta (17, 15, 10)	3.40	3.25	3.54				
12 Orange County (13, 14, 15)	3.50	3.27	3.36				
13 Nashville (21, 12, 13)	3.32	3.35	3.40				
14 New York—Manhattan (12, 10, 22)	3.44	3.36	3.26				
15 San Jose (19, 19, 11)	3.33	3.21	3.50				



Tapping on the Transformation of Candlestick Point





Rendering of Lennar Corp's planned 10-year, multi-billion dollar Candlestick Point development.

Photo source: Lennar Urban SF

- 5 Thomas Mellon Circle is located at Candlestick Point, which will be redeveloped into a new and vibrant community
- Lennar Corp., one of U.S.'s leading homebuilders, and shopping-centre developer Macerich Co., will invest US\$1 billion to develop a 500,000 sq ft urban mixed-use project at Candlestick Point, with retail, housing and entertainment
- The Candlestick project is expected to deliver more than 6,000 homes
- Construction of new housing is also underway at The San Francisco Shipyard just north of Candlestick Point. The Shipyard will be home to an additional 6,000 homes, 3 million sq ft of office and commercial space and more than 230 acres of parks and open space



San Jose and Cincinnati: Growing Prospects

San Jose, California

- Strength of technology industry and support industries has made San Jose attractive to institutional investors
- Size and diversity of market offer opportunities for local owners and developers
- In terms of overall real estate prospects in 2015, San Jose:
 - 15th most promising overall
 - 19th most promising for investment
 - 19th most promising for development
 - 11th most promising for homebuilding



Cincinnati, Ohio

- Cincinnati is the 24th largest Metropolitan Statistical Area in the U.S.
- In the Midwest Region, Cincinnati offers best potential in the multifamily property sector for 2015
- Increase in demand for goods and services from local economies has led to more industrial potential
- Household growth for Cincinnati has been steady

Midwest Region: Sector & Local Outlook Scores

		Investment Prospect Scores, by Sector					
Overall Rank		Office	Retail	Industrial	Multifamily	Hotel	Housing
18	Chicago	2.96	3.24	3.76	3.87	3.07	3.08
24	Indianapolis	2.99	2.83	3.51	3.49	3.16	3.10
30	Minneapolis/St. Paul	2.79	2.75	3.37	3.30	3.02	3.08
33	Kansas City, MO	2.71	2.68	3.29	3.08	2.72	3.28
37	Columbus	2.93	2.98	3.13	3.08	2.69	3.01
38	Detroit	2.54	2.77	3.19	3.34	3.19	2.87
41	St. Louis	2.87	2.63	2.98	3.05	2.69	2.98
52	Cleveland	2.55	2.36	2.88	3.06	2.81	2.76
53	Madison	2.83	2.76	2.55	2.98	2.98	2.55
54	Cincinnati	2.18	2.19	3.25	3.26	2.62	2.76
57	Des Moines	2.41	2.44	3.08	2.98	3.00	2.55
61	Omaha	2.55	2.97	2.34	2.55	2.55	2.55
71	Milwaukee	2.49	2.79	2.76	2.98	2.34	1.84
44	Midwest average	2.68	2.72	3.08	3.15	2.83	2.80

Source: PwC and Urban Land Institute: "Emerging Trends in Real Estate 2015" survey



Long-Term Resilience of Singapore Property Market

- The outlook for Singapore's residential property market remains subdued, but there are still opportunities for developments with good locations and pricing
- Amongst the key real estate sectors, some analysts see bright rental prospects in the office sector
- Although we have a cautious outlook for the Singapore property sector in 2015, we have a long-term positive view on the property market in Singapore
- We continue to explore property development and investment opportunities in Singapore on a selective basis









Unique Investment Proposition

Deep transnational industry expertise and access, with unique exposure to Singapore, US and Malaysia markets

Portfolio of diversified and value-accretive assets

Strong upside in existing projects with clear earnings visibility and stable recurring income

Strategic partnerships and ability to tap on strong industry connections

Diversification into other property segments and expansion of capabilities improves earnings stability





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