

**PROXY FORM**

**IMPORTANT**

- Relevant intermediaries as defined in Section 181 of the Companies Act 1967 of Singapore, may appoint more than two (2) proxies to attend, speak and vote at the Meeting.
- This proxy form is not valid for use by investors holding shares in the Company through relevant intermediaries (as defined in Section 181 of the Companies Act 1967) (“Investor”) (including investors holding through Central Provident Fund (“CPF”) and Supplementary Retirement Scheme (“SRS”) (“CPF and SRS investors”)) and shall be ineffective for all intents and purposes if used or purported to be used by them. An Investor who wishes to vote should instead approach his/her relevant intermediary as soon as possible to specify voting instructions. A CPF and SRS investor who wishes to vote should approach his/her CPF Agent Bank or SRS Operator by 2.00 p.m. (Singapore time) on 17 April 2026, being 7 working days before the date of the Annual General Meeting (“AGM”) to submit his/her voting instructions.
- By submitting an instrument appointing a proxy(ies) and/or representative(s), the member accepts and agrees to the personal data privacy terms set out in the Notice of AGM dated 7 April 2026.
- Please read the notes overleaf which contain instructions on, inter alia, the appointment of the proxy(ies).

\*I/We \_\_\_\_\_ (Name) \_\_\_\_\_ (NRIC/Passport/Co. Reg No.)  
of \_\_\_\_\_ (Address)

being a \*member/members of Indofood Agri Resources Ltd., hereby appoint:

Name	Address	NRIC/Passport Number	Proportion of shareholdings	
			No. of Shares	%

and/or (delete as appropriate)

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or failing him/her, the Chairman of the Meeting as my/our proxy to attend, speak and vote for me/us on my/our behalf at the **AGM** of the Company to be held at Room 324-325, Level 3, Suntec Singapore Convention & Exhibition Centre, 1 Raffles Boulevard, Suntec City, Singapore 039593 on Tuesday, 28 April 2026 at 2.00 p.m. (Singapore time), and at any adjournment thereof.

(Voting will be conducted by poll. If you wish for your proxy(ies) to cast all your votes for or against a resolution, please indicate with a “√” in the space provided under “For” or “Against”. If you wish your proxy(ies) to abstain from voting on a resolution, please indicate with a “√” in the space provided under “Abstain”. Alternatively, please indicate the number of shares that your proxy(ies) is directed to vote “For” or “Against” or to abstain from voting.

No.	Resolution	For	Against	Abstain
<b>ORDINARY BUSINESS</b>				
1.	To receive and adopt the Directors’ statement and audited financial statements for the financial year ended 31 December 2025 and the Auditor’s Report thereon.			
2.	To declare a final tax-exempt (one-tier) dividend of S\$0.012 per ordinary share for the financial year ended 31 December 2025 (2024: S\$0.010).			
3.	To approve the Directors’ Fees of S\$375,000 for the financial year ended 31 December 2025 (2024: S\$346,666).			
4a.	To re-elect Mr Mark Julian Wakeford, the Director who retires under Regulation 111 of the Company’s Constitution.			
4b.	To re-elect Mr Tjhie Tje Fie, the Director who retires under Regulation 111 of the Company’s Constitution.			
4c.	To re-elect Mr Goh Kian Chee, the Director who retires under Regulation 111 of the Company’s Constitution.			
5.	To re-appoint Messrs Ernst & Young LLP as the Company’s Auditors and to authorise the Directors to fix their remuneration.			
<b>SPECIAL BUSINESS</b>				
6.	To approve the general mandate for issues of shares.			
7.	To approve the proposed renewal of the Mandate for Interested Person Transactions.			
8.	To approve the proposed renewal of the Share Purchase Mandate.			

Signed this \_\_\_\_\_ day of \_\_\_\_\_ 2026

Number of ordinary shares	
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\* Delete where appropriate

\_\_\_\_\_  
Signature(s) of Member(s)/Common Seal

## Notes:

(1) Please insert the total number of Shares held by you. If you have Shares entered against your name in the Depository Register (as defined in Section 81SF of the Securities and Futures Act 2001), you should insert that number of Shares. If you have Shares registered in your name in the Register of Members, you should insert that number of Shares. If you have Shares entered against your name in the Depository Register and Shares registered in your name in the Register of Members, you should insert the aggregate number of Shares entered against your name in the depository register and registered in your name in the Register of Members. If no number is inserted, the instrument appointing a proxy or proxies shall be deemed to relate to all the Shares held by you.

(2) The proxy(ies) need not be a member of the Company.

In appointing the proxy(ies), a member (whether individual or corporate) must give specific instructions as to voting, or abstentions from voting, in the form of proxy, failing which the appointment will be treated as invalid.

(3) The instrument appointing a proxy(ies) as proxy must be submitted to the Company by **2.00 p.m.** (Singapore time) on **25 April 2026** (not less than 72 hours before the time appointed for holding the Meeting), in the following manner:

- if by electronically, via email to [general@indofoodagri.com](mailto:general@indofoodagri.com); or
- if by post, be lodged at the Company's registered address at 8 Eu Tong Sen Street, #16-96/97 The Central, Singapore 059818.

A member who wishes to submit an instrument of proxy must complete and sign the proxy form, before scanning and sending it by email to the email address provided above, or before submitting it by post to the address provided above.

CPF or SRS Investors:

- (a) may vote via electronic means at the AGM if they are appointed as proxies by their respective CPF Agent Banks or SRS Operators, and should contact their respective CPF Agent Banks or SRS Operators if they have any queries regarding their appointment as proxies; or
- (b) may appoint the Chairman of the Meeting as his/her/its proxy to vote on their behalf at the AGM, in which case they should approach their respective CPF Agent Banks or SRS Operators to submit their votes by **2.00 p.m.** (Singapore time) on **17 April 2026**.

(4) The instrument appointing a proxy shall be in writing under the hand of the appointor or of his attorney duly authorised in writing or, if such appointor is a corporation, under its common seal or under the hand of its attorney. A body corporate which is a member may also appoint an authorised representative or representatives in accordance with its Constitution and Section 179 of the Companies Act 1967, to attend and vote for and on behalf of such body corporate.

(5) Completion and return of the Proxy Form by a member will not prevent him/her from attending, speaking and voting at the AGM if he/she so wishes. The appointment of the proxy(ies) for the AGM will be deemed to be revoked if the member attends the AGM in person and in such event, the Company reserves the right to refuse to admit any person or persons appointed under the relevant instrument appointing a proxy(ies) to the AGM.

(6) The Company shall be entitled to reject a Proxy Form which is incomplete, improperly completed, illegible or where the true intentions of the appointor are not ascertainable from the instructions of the appointor specified on the Proxy Form. In addition, in the case of shares entered in the Depository Register, the Company may reject a Proxy Form if the member, being the appointor, is not shown to have shares entered against his name in the Depository Register as at 72 hours before the time appointed for holding the Meeting, as certified by The Central Depository (Pte) Limited to the Company.

(7) Any reference to a time of day is made by reference to Singapore time.

## Personal Data Privacy

By attending the AGM of the Company and/or any adjournment thereof or submitting an instrument appointing a proxy(ies) and/or representative(s), the member accepts and agrees to the personal data privacy terms set out in the Notice of AGM dated 7 April 2026.