

## Full Year Financial Statement and Dividend Announcement for the Year Ended 31 March 2019

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#### PART 1 - INFORMATION REQUIRED FOR FULL YEAR ANNOUNCEMENTS

1(a)(i) An income statement and statement of comprehensive income, or a statement of comprehensive income, for the group, together with a comparative statement for the corresponding period of the immediately preceding financial year.

	Gro	oup			Group			
	2H FY19	2H FY18	Increase	e/	FY19	FY18	Increase/	
	Oct 18 - Mar 19	Oct 17 - Mar 18	(decreas	e)	Apr 18 - Mar 19	Apr 17 - Mar 18	(decrease)	
	S\$'000	S\$'000	%		S\$'000	S\$'000	%	
Revenue	42,426	48,428	(12.4)		80,628	85,723	(5.9)	
Cost of sales	(11,435)	(13,108)	(12.8)		(22,856)	(23,902)	(4.4)	
Gross profit	30,991	35,320	(12.3)		57,772	61,821	(6.5)	
Gross profit margin	73.0%	72.9%	0.1	percentage points	71.7%	72.1%	(0.4)	percentage point
Other operating income	998	1,069	(6.6)		3,264	1,848	76.6	
Administrative expenses	(16,278)	(16,833)	(3.3)		(30,912)	(31,478)	(1.8)	
Other operating expenses	(14,840)		(19.6)		(29,491)	(34,467)	(14.4)	
Share of profit of joint venture	(219)		8.4		195	212	(8.0)	
Share of profit of associates	254	313	(18.8)		403	480	(16.0)	
Finance costs	(58)	(90)	(35.6)		(185)	(184)	0.5	
Profit/(loss) before tax	848	1,118	(24.2)		1,046	(1,768)	N.M.	
Income tax expenses	(70)	(54)	29.6		(34)	(4)	750.0	
Profit/(loss) for the period/year	778	1,064	(26.9)		1,012	(1,772)	N.M.	
Other comprehensive income:								
Items that may be reclassified subsequently to profit								
<u>or loss</u>								
Exchange differences on translation of foreign								
operations	(17)	(99)	(82.8)		63	(134)	N.M.	
Strike off of a subsidiary	-	-	N.M.		-	22	N.M.	
Total comprehensive income for the period/year	761	965	(21.1)		1,075	(1,884)	N.M.	
Profit/(loss) attributable to:								
Owners of the company	405	771	(47.5)		(694)	(1,399)	(50.4)	
Non-controlling interests	373	293	27.3		1,706	(373)	N.M.	
<b>, , , , , , , , , ,</b>	778	1,064	(26.9)		1,012	(1,772)	N.M.	
Total comprehensive income attributable to:								
Owners of the company	392	697	(43.8)		(669)	(1,483)	(54.9)	
Non-controlling interests	369	268	(43.6) 37.7		(669) 1,744	(1,463) (401)	(54.9) N.M.	
	761	965	(21.1)		1,744	(401)	N.M.	
	/01	905	(21.1)		1,075	(1,004)	IN.IVI.	
N.M. : percentage not meaningful.								

Full Year Financial Statement and Dividend Announcement for the Year Ended 31 March 2019

1(a)(ii) Notes to the Income Statement for the current financial period reported on and the corresponding period of the immediately preceding financial year.

	Group	Group		
	FY19	FY18	Increase/	
	Apr 18 - Mar 19 Aj	or 17 - Mar 18	(decrease	
	S\$'000	S\$'000	%	
rofit/(loss) for the year includes the following (charges)/credits:				
overnment grants/credits	262	325	(19.4)	
ividend income from an available-for-sale investment	28	58	(51.7)	
ividend income from a joint venture	450	-	N.M.	
/aiver of liabilities by a non-controlling shareholder in a subsidiary	1,562	-	N.M.	
iterest income from:				
Cash at bank and short-term deposits	81	58	39.7	
Related parties	12	21	(42.9)	
iterest expenses on:				
Bank loans	(32)	(62)	(48.4)	
Obligations under finance leases	(34)	(32)	6.3	
Shareholders' loans	(119)	(90)	32.2	
epreciation of property, plant and equipment	(1,948)	(3,468)	(43.8)	
npairment loss of property, plant and equipment (see Note A below)	-	(794)	N.M.	
/rite-off of property, plant and equipment (see Note A below)	(8)	(76)	(89.5)	
ain/(loss) on disposal of property, plant and equipment(see Note A below)	2	(56)	N.M.	
_oss)/gain on foreign exchange	(86)	114	N.M.	
oss arising from strike off of a subsidiary	-	(22)	N.M.	
ental expenses - operating leases (see Note A below)	(12,088)	(14,180)	(14.8)	
taff costs	(26,424)	(26,920)	(1.8)	
llowance for doubtful debts - non-trade receivables (see Note A below)	-	(101)	Ň.М.	
urrent tax expenses	(139)	(41)	239.0	
eferred tax benefits	117 <sup>´</sup>	66	77.3	
Jnder)/over provision in preceding financial years for				
Current tax	(6)	18	N.M.	
Deferred tax	(6)	(47)	(87.2)	
lote A				
he charges disclosed above included the following exceptional items relating to closure of outlets and impairment o	of under-performing outlets in F	Y18 <sup>.</sup>		
) Impairment loss of property, plant and equipment		(794)	N.M.	
i) Write-off of property, plant and equipment	_	(66)	N.M.	
ii) Loss on disposal of property, plant and equipment	-	(57)	N.M.	
v) Rental relating to early termination of a non-performing outlet	-	(123)	N.M.	
/) Allowance for doubtful debts - non-trade receivable	-	(101)	N.M.	
/······	-	(1,141)	N.M.	

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Full Year Financial Statement and Dividend Announcement for the Year Ended 31 March 2019

1(b)(i) A Statement of Financial Position (for the issuer and group), together with a comparative statement as at the end of the immediately preceding financial year.

	Grou	р	Note	Comp	Company	
	31 Mar 19 S\$'000	31 Mar 18 S\$'000		31 Mar 19 S\$'000	31 Mar 18 S\$'000	
ASSETS						
Current assets:						
Cash and bank balances	12,134	15,467	1	3,327	6,732	2
Trade receivables	2,182	2,415	3	-	-	
Other receivables and prepayments	1,520	1,039	4	10	12	
Inventories	1,871	1,818		-	-	
Total current assets	17,707	20,739		3,337	6,744	
Non-current assets:						
Other receivables and prepayments	490	447		-	-	
Long-term security deposits	1,411	1,712	5	-	-	
Interests in subsidiaries	-	-		15,490	12,110	6
Associates	1,493	1,097	7	-	-	
Joint venture	654	909	8	-	-	
Deferred tax assets	429	318	9	-	-	
Property, plant and equipment	7,572	7,141	10	-	-	
Total non-current assets	12,049	11,624		15,490	12,110	
Total assets	29,756	32,363		18,827	18,854	
LIABILITIES AND EQUITY						
Current liabilities:						
Trade payables	2,350	3,460	11	-	-	
Other payables	6,961	7,888	12	256	316	13
Finance leases	182	214	15a	-	-	
Bank loans	160	421	16a	-	_	
Income tax payable	124	56	17	-	-	
Total current liabilities	9,777	12,039		256	316	
Net current assets	7,930	8,700		3,081	6,428	
	1,000	0,700		0,001	0,420	
Non-current liabilities:						
Other payables	3,152	4,481	14	-	-	
Finance leases	257	233	15b	-	-	
Bank loans	1,591	1,754	16b		-	
Total non-current liabilities	5,000	6,468			-	
Total liabilities	14,777	18,507		256	316	
Capital, reserves and non-controlling interests:						
Share capital	28,450	28,450		28,450	28,450	
Currency translation reserve	(27)	(52)		-	-	
Accumulated losses	(13,300)	(12,606)		(9,879)	(9,912)	
Equity attributable to owners of the company	15,123	15,792		18,571	18,538	
Non-controlling interests	(144)	(1,936)	18			
Net equity	14,979	13,856		18,571	18,538	
Total liabilities and equity	29,756	32,363		18,827	18,854	
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## Full Year Financial Statement and Dividend Announcement for the Year Ended 31 March 2019



1(b)(i) Statement of Financial Position (continued)

## NOTE: EXPLANATION OF THE FINANCIAL YEAR 2019 (FY19) VS FINANCIAL YEAR 2018 (FY18)

- 1) Decrease in cash and bank balances at Group level was mainly due to the following:
  - (a) S\$0.9 million operational cash outflow;
  - (b) S\$2.1 million cash outlay to acquire plant and equipment;
  - (c) S\$0.7 million repayment of bank borrowings and finance leases; and
  - (d) S\$0.3 million dividend paid to non-controlling interests in subsidiaries.
  - The decrease was partially offset by S\$0.5 million dividend received from a joint venture and S\$0.2 million advances from a non-controlling interest in a subsidiary.
- 2) Decrease in cash and bank balances at Company level was mainly due to advances to a wholly-owned subsidiary amounting to S\$3.6 million as additional working capital.
- 3) Decrease in trade receivables at Group level was mainly due to an improvement in receivable turnover days and less credit sales from catering events.
- 4) Increase in other receivables and prepayments (current) at Group level was mainly due to: i) advance rents paid for two upcoming outlets and one existing outlet amounting to S\$0.1 million, ii) increase in prepaid operating expenses amounting to S\$0.2 million; and iii) advance to an associate amounting to S\$0.1 million.
- 5) Decrease in long-term security deposits at Group level was mainly due to refund of rental deposit for a ceased outlet.
- 6) Increase in interests in subsidiaries at Company level was mainly due to advances of S\$3.6 million extended to a wholly-owned subsidiary and fair value adjustment on deemed investment of a subsidiary amounting to S\$0.3 million, partially offset by impairment loss of S\$0.5 million relating to loans granted to a subsidiary.
- 7) Increase in associates at Group level was mainly due to share of profit of associates amounting to S\$0.4 million during FY19.
- 8) Decrease in joint venture at Group level was mainly due to dividend of S\$0.5 million received partially offset by share of profit amounting to S\$0.2 million during FY19.
- 9) Increase in deferred tax assets at Group level was mainly due to recognition of additional deferred tax credits of certain subsidiaries.
- 10) Increase in property, plant and equipment at Group level was mainly due to acquisition of plant and equipment for existing and new outlets as well as expansion of catering kitchen amounting to S\$2.4 million but partially offset against depreciation charge of S\$1.9 million during FY19.
- 11) Decrease in trade payables at Group level was mainly due to waiver of S\$0.3 million trade payables by a non-controllng interest in a subsidiary and improvement in creditor turnover days.
- 12) Decrease in other payables (current) at Group level was mainly due to lower manpower-related expenses of S\$0.1 million, lower deposits collected of S\$0.1 million, decrease in deferred revenue of S\$0.3 million, decrease in rental-related accrued expenses of S\$0.2 million and utilisation of S\$0.2 million provision of reinstatement costs due to closure of an outlet.
- 13) Decrease in other payables (current) at Company level was mainly due to fair value adjustment on financial guarantees of S\$39,000 and decrease in accrual of directors' fees and professional fee of S\$21,000.
- 14) Decrease in other payables (non-current) at Group level was mainly due to waiver of \$\$1.2 million loans by a non-controlling interest in a subsidiary, reclassification of \$\$0.3 million shareholder loan previously granted by non-controlling interest in a subsidiary to the account of non-controlling interest as quasi-equity loan, but partially offset by the increase in advances from the non-controlling interest in the subsidiary amounting to \$\$0.2 million.
- 15(a)&(b) Decrease in finance leases at Group level was mainly due to repayment of S\$238,000 offset by new finance leases of S\$230,000 during FY19.
- 16(a)&(b) Decrease in bank borrowings at Group level was due to loan repayments of S\$0.4 million during FY19.
  - 17) Increase in income tax payable at Group level was mainly due to income tax expenses of S\$145,000 offset by tax payments of S\$77,000 during FY19.
  - 18) Increase in non-controlling interests at Group level was mainly due to share of net profits amounting to S\$1.7 million associated with non wholly-owned subsidiaries and reclassification of S\$0.3 million shareholder loan previously granted by non-controlling interest in a subsidiary to the account of non-controlling interest as quasi-equity loan, but offset by dividends paid to non-controlling interests of S\$0.3 million. Profits of these subsidiaries arose mainly due to the waiver of debts granted by its shareholders to a subsidiary which had ceased operations.

Total assets of the Group decreased by S\$2.6 million (8.0%) to S\$29.8 million as at 31 March 2019 from S\$32.4 million as at 31 March 2018 mainly due to the following:

- (i) decrease in cash and bank balance of S\$3.3 million; and
- (ii) decrease in long-term security deposit of S\$0.3 million.

However, this was partially offset by the following:

- (i) increase in plant and equipment of S\$0.4 million;
- (ii) increase in trade and other receivable of S\$0.3 million;
- (iii) increase in inventories of S\$0.1 million;
- (iv) increase in net assets of joint venture and associates of S0.1 million; and
- (v) increase in deferred tax asset of S\$0.1 million.

Total liabilities of the Group decreased by S\$3.7 million (20.0%) to S\$14.8 million as at 31 March 2019 from S\$18.5 million as at 31 March 2018 mainly due to decrease in trade and other payables amounting to S\$3.4 million and reduction in bank borrowings and finance lease amounting to S\$0.4 million, but partially offset by increase in income tax payable amounting to S\$0.1 million.

The Group's net working capital decreased by S\$0.8 million to S\$7.9 million as at 31 March 2019 from S\$8.7 million as at 31 March 2018 mainly due to operational cash outflows during FY19.

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1(b)(ii) Aggregate amount of group's borrowings and debt securities

## Amount repayable in one year or less, or on demand

As at 31 Mar 2	2019 (S\$'000)	As at 31 Mar 2018 (S\$'000)			
Secured	Unsecured	Secured	Unsecured		
342	-	635	-		

## Amount repayable after one year

As at 31 Mar 2019 (S\$'000)		As at 31 Mar 2018 (S\$'000)			
Secured	Unsecured	Secured	Unsecured		
1,848	-	1,987	-		

## Details of any collateral

As at balance sheet date, the total borrowings of the Group are secured by way of:

1. A charge over the leasehold property of a subsidiary situated at No 20, Bukit Batok Crescent #11-05 to 09/18 Enterprise Centre Singapore 658080;

2. Plant and equipment under finance leases; and

3. Corporate guarantees issued by the Company.



Full Year Financial Statement and Dividend Announcement for the Year Ended 31 March 2019



1(c) A statement of cash flows (for the group), together with a comparative statement for the corresponding period of the immediately preceding financial year.

	Apr 18 - Mar 19 S\$'000	Apr 17 - Mar 18 S\$'000
Operating activities:		
Profit/(loss) before tax	1,046	(1,768)
Adjustments for:		
Share of profit of joint venture	(195)	(212)
Share of profit of associates	(403)	(480)
Depreciation of property, plant and equipment	1,948	3,468
Impairment loss of property, plant and equipment	-	794
Write off of property, plant and equipment	8	76
(Gain)/loss on disposal of property, plant and equipment	(2)	56
Allowance for doubtful debts - non-trade receivable	-	101
Interest income	(93)	(79)
Interest expenses	185	184
Dividend income from an available-for-sale investment	(28)	(58)
Foreign exchange loss/(gain)	86	(114)
Waiver of liabilities by a non-controlling interest in a subsidiary	(1,562)	(114)
Loss arising from strike off of a subsidiary	(1,302)	- 22
Reversal of provision for reinstatement costs	- (11)	(10)
Operating cash flows before movements in working capital	979	1.980
Changes in working capital:	979	1,900
Decrease/(increase) in trade receivables	227	(1 1 1 2 )
	(384)	(1,142) 197
(Increase)/decrease in other receivables and prepayments (Increase)/decrease in inventories	(54)	22
Decrease in long-term security deposits	221	34
(Decrease)/increase in trade payables	(717)	462
(Decrease)/increase in other payables	(1,116)	919
Cash flows (used in)/from operations	(844)	2,472
Interest paid	(63)	(99)
Interest received	80	54
Net income tax (paid)/refund	(75)	73
Net cash flows (used in)/from operating activities	(902)	2,500
Investing activities	_	
Purchase of property, plant and equipment (see Note B)	(2,066)	(1,122)
Advance payment for capital expenditures	(2,000)	(1,122)
Proceeds from disposal of property, plant and equipment	(35)	(4)
Dividend received from an available-for-sale investment	28	58
Dividend received from joint venture	450	50
Capital reduction of an associate	400	- 220
Advances to an associate	-	
Net cash flows used in investing activities	<u>(99)</u> (1,718)	<u>(101)</u> (919)
מפו נמשו ווטאש עשבע ווו ווועבשנווץ מנוויווופש	(1,710)	(919)

Full Year Financial Statement and Dividend Announcement for the Year Ended 31 March 2019

同乐TUNGLOK 1(c) A statement of cash flows (for the group), together with a comparative statement for the corresponding period of the immediately preceding financial year (continued).

	Apr 18 - Mar 19 S\$'000	Apr 17 - Mar 18 S\$'000
Financing activities		
Advances from non-controlling interest in a subsidiary	191	165
Dividends paid to non-controlling interests in subsidiaries (see Note C)	(260)	(140)
Repayment of loan due from an associate	56	-
Repayment of loan from a non-controlling interest in a subsidiary	-	(390)
Repayment of bank loans	(424)	(559)
Repayment of obligations under finance leases	(238)	(242)
Net cash flows used in financing activities	(675)	(1,166)
Net (decrease)/increase in cash and bank balances	(3,295)	415
Cash and bank balances at beginning of the financial year	15,467	15,041
Effect of foreign exchange rate changes	(38)	11
Cash and bank balances at end of the financial year	12,134	15,467

## Note B

During the financial year, the Group recorded additions to property, plant and equipment with an aggregate cost of S\$2,388,000 (FY18: S\$1,553,000) of which S\$21,000 (FY18: S\$372,000) relates to provision for reinstatement costs of premises, S\$230,000 (FY18: S\$72,000) was acquired under finance lease arrangements, S\$88,000 (FY18: S\$17,000) remains unpaid at the end of the reporting period. Cash payments of S\$2,066,000 (FY18: S\$1,122,000) were made to the purchase of property, plant and equipment.

#### Note C

During the financial year, the Group declared dividends amounting to S\$260,000 (FY18: S\$140,000) to non-controlling interests in subsidiaries at the end of the reporting period.



Full Year Financial Statement and Dividend Announcement for the Year Ended 31 March 2019

1(d)(i) A statement (for the issuer and group) showing either (i) all changes in equity or (ii) changes in equity other than those arising from capitalisation issues and distributions to shareholders, together with a comparative statement for the corresponding period of the immediately preceding financial year.

	Share capital S\$'000	Foreign currency translation reserve S\$'000	Gi Accumulated losses S\$'000	ROUP Equity attributable to owners of the Company, total S\$'000	Non-controlling interests S\$'000	Total S\$'000
At 1 April 2017	28,450	32	(11,207)	17,275	(1,423)	15,852
Loss for the financial year	-	-	(1,399)	(1,399)	(373)	(1,772)
Other comprehensive income						
Foreign currency translation, net of tax	-	(99)	-	(99)	(35)	(134)
Strike off of a subsidiary	-	15	-	15	7	22
	-	(84)	-	(84)	(28)	(112)
Total comprehensive income for the financial year, net of tax	-	(84)	(1,399)	(1,483)	(401)	(1,884)
<u>Contribution by and distributions to owners</u> Dividends paid to non-controlling interests in subsidiaries Fair value adjustment on interest-free loan from	-	-	-	-	(140)	(140)
a non-controlling interest in a subsidiary	-	-	-	-	28	28
Total transactions with owners in their capacity as owners	-	-	-	-	(112)	(112)
At 31 March 2018	28,450	(52)	(12,606)	15,792	(1,936)	13,856
(Loss)/profit for the financial year Other comprehensive income	-	-	(694)	(694)	1,706	1,012
Foreign currency translation, net of tax	-	25	-	25	38	63
	-	25	-	25	38	63
Total comprehensive income for the financial year, net of tax	-	25	(694)	(669)	1,744	1,075
Contribution by and distributions to owners Dividends paid to non-controlling interests in subsidiaries Reclassification of shareholder loan granted by non-controlling	-	-	-	-	(260)	(260)
interest in subsidiary as quasi-equity loan	-	-	-	-	308	308
Total transactions with owners in their capacity as owners	-	-	-	-	48	48
At 31 March 2019	28,450	(27)	(13,300)	15,123	(144)	14,979



Full Year Financial Statement and Dividend Announcement for the Year Ended 31 March 2019

1(d)(i) A statement (for the issuer and group) showing either (i) all changes in equity or (ii) changes in equity other than those arising from capitalisation issues and distributions to shareholders, together with a comparative statement for the corresponding period of the immediately preceding financial year (continued).

	COMPANY			
	Share capital	Accumulated losses	Total	
	S\$'000	S\$'000	S\$'000	
At 1 April 2017	28,450	(9,043)	19,407	
Loss for the financial year, representing total				
comprehensive income for the financial year	-	(869)	(869)	
At 31 March 2018	28,450	(9,912)	18,538	
Profit for the financial year, representing total				
comprehensive income for the financial year	-	33	33	
At 31 March 2019	28,450	(9,879)	18,571	

1(d)(ii) Details of any changes in the company's share capital arising from rights issue, bonus issue, share buy-backs, exercise of share options or warrants, conversion of other issues of equity securities, issue of shares for cash or as consideration for acquisition or for any other purpose since the end of the previous period reported on. State the number of shares that may be issued on conversion of all the outstanding convertibles, if any, against the total number of issued shares excluding treasury shares and subsidiary holdings of the issue, as at the end of the current financial period reported on and as at the end of the corresponding period of the immediately preceding financial year. State also the number of shares held as treasury shares and the number of subsidiary holdings, if any, and the percentage of the aggregate number of treasury shares and subsidiary holdings held against the total number of shares outstanding in a class that is listed as at the end of the current financial period reported on and as at the end of the current financial period of the immediately preceding period of the immediately preceding financial year.

On 25 August 2014, the Company issued 78,400,000 new ordinary shares in the issued and paid-up share capital of the Company pursuant to a renounceable and non-underwritten rights issue of up to 78,400,000 new ordinary shares ("**Rights Shares**") in the issued share capital of the Company ("**Rights Issue**") at an issue price of \$\$0.12 for each Rights Share on the basis of two (2) Rights Shares for every five (5) existing shares then held by shareholders based on the terms and conditions of the Offer Information Statement dated 29 July 2014 issued by the Company. Net proceeds of \$\$9.3 million were raised from the Rights Issue.

The Company refers to the announcements dated 1 October 2014 and 25 August 2015, the net proceeds raised from the Rights Issue has been utilised by way of grant of loans amounting to \$\$6.0 million to a wholly owned subsidiary to provide additional working capital to repay its trade owings and monthly bank indebtedness as well as to finance the set-up of one outlet and renovation of two existing outlets in Singapore. The unutilised net proceeds from Rights Issue approximates \$\$3.3 million as at 31 March 2019.

There have been no changes in the Company's issued share capital since the end of the previous financial period reported on being 30 September 2018.

There are no outstanding convertibles, treasury shares and subsidiary holdings as at the end of the financial year ended 31 March 2019 and 31 March 2018.

1(d)(iii) To show the total number of issued shares excluding treasury shares as at the end of the current financial period and as at the end of the immediately preceding year.

	31 Mar 19	31 Mar 18
Total number of issued shares excluding treasury shares	274,400,000	274,400,000

1(d)(iv) A statement showing all sales, transfers, cancellation and/or use of treasury shares as at the end of the current financial period reported on.

The Company does not have any treasury shares.

1(d)(v) A statement showing all sales, transfers, cancellation and/or use of subsidiary holdings as at the end of the current financial period reported on.

The Company does not have any subsidiary holdings.

2. Whether the figures have been audited or reviewed, and in accordance with which auditing standard or practice.

The figures have not been audited or reviewed by the auditors.

3. Where the figures have been audited or reviewed, the auditors' report (including any qualifications or emphasis of a matter).

Not applicable.



Full Year Financial Statement and Dividend Announcement for the Year Ended 31 March 2019

4. Whether the same accounting policies and methods of computation as in the issuer's most recently audited annual financial statements have been applied.

Except as disclosed under paragraph 5 below, the Group has applied the same accounting policies and methods of computation as in the most recently audited annual financial statements.

5. If there are any changes in the accounting policies and methods of computation, including any required by an accounting standard, what has changed, as well as the reasons for, and the effect of, the change.

The Accounting Standards Council announced on 29 May 2014 that Singapore incorporated companies listed on the Singapore Exchange are required to apply a new financial reporting framework, identical to the International Financial Reporting Standards known as Singapore Financial Reporting Standards (International) ("**SFRS(I)**") for annual periods beginning on or after 1 January 2018. The Group has adopted SFRS(I) on 1 April 2018 and has prepared its first set of financial information under SFRS(I) for the financial year ended 31 March 2019.

The adoption of the new financial reporting framework, SFRS(I)s, amendments and interpretation of SFRS(I) did not have any material impact on the financial performance and financial position of the Group in the year of initial application.

#### 6. Earnings per ordinary share of the group for the current financial period reported on and the corresponding period of the immediately preceding financial year, after deducting any provision for prefer

	FY19	FY18
	Apr 18 - Mar 19	Apr 17 - Mar 18
Losses per ordinary share for the period after deducting any provision for preference dividends:		
(a) Based on the weighted average number of ordinary shares on issue	(0.25) cents	(0.51) cents
(b) On a fully diluted basis	(0.25) cents	(0.51) cents
Weighted average number of ordinary shares	274,400,000	274,400,000

#### 7. Net asset value (for the issuer and group) per ordinary share based on the total number of issued shares excluding treasury shares of the issuer at the end of the:-(a) current financial period reported on; and (b) immediately preceding financial year.

	Group		Company			
	31 Mar 19	31 Mar 18	31 Mar 19	31 Mar 18		
Net asset value per ordinary share based on the total number of issued shares excluding treasury shares as at the end of the period reported on	5.51 cents	5.76 cents	6.77 cents	6.76 cents		



Full Year Financial Statement and Dividend Announcement for the Year Ended 31 March 2019

8. A review of the performance of the group, to the extent necessary for a reasonable understanding of the group's business. It must include a discussion of the following:-

(a) any significant factors that affected the turnover, costs, and earnings of the group for the current financial period reported on, including (where applicable) seasonal or cyclical factors; and (b) any material factors that affected the cash flow, working capital, assets or liabilities of the group during the current financial period reported on.

	1H FY19	1H FY18	Increase	Increase	2H FY19	2H FY18	Decrease	Decrease	FY19	FY18	Decrease	Decrease
	S\$'000	S\$'000	S\$'000	%	S\$'000	S\$'000	S\$'000	%	S\$'000	S\$'000	S\$'000	%
Revenue	38,202	37,295	907	2.4	42,426	48,428	(6,002)	(12.4)	80,628	85,723	(5,095)	(5.9)

Revenue for the first six months period ended 30 September 2018 ("**1H FY19**") increased S\$0.9 million (2.4%) to S\$38.2 million from S\$37.3 million for the corresponding six months period ended 30 September 2017 ("**1H FY18**") due to the higher revenue contributions from both restaurant and catering divisions.

Revenue for the second half of FY19 ("**2H FY19**") decreased S\$6.0 million (12.4%) to S\$42.4 million as compared to S\$48.4 million for the corresponding period ended 31 March 2018 ("**2H FY18**"), due to the loss of revenues from four (4) closed outlets and lower catering revenue in 2H FY19.

Overall, revenue for the financial year ended 31 March 2019 ("FY19") decreased by S\$5.1 million (5.9%) to S\$80.6 million from S\$85.7 million for the financial year ended 31 March 2018 ("FY18") mainly due to the following:

(a) loss of revenue from 2 outlets that was closed during FY19 amounting to S\$4.9 million;

(b) loss of revenue from 2 outlets that was closed during FY18 amounting to S\$2.4 million; and

(c) lower catering revenue of S\$0.5 million.

This is partially offset by higher revenue contribution from existing outlets of S\$2.5 million and additional S\$0.2 million revenue contribution from a new outlet that was opened in FY19.

## Gross profit margin

Gross profit decreased by S\$4.0 million (6.5%) to S\$57.8 million in FY19 from S\$61.8 million in FY18, in line with the lower revenue. Gross profit margin decreased marginally by 0.4 percentage points to 71.7% in FY19 from 72.1% in FY18 due to higher raw material costs.

## Other operating income

Other operating income increased by S\$1.5 million (76.6%) to S\$3.3 million in FY19 from S\$1.8 million in FY18 mainly due to the waiver of S\$1.5 million liabilities by a non-controlling interest ("NCI") in a subsidiary which had ceased operation.

#### Administrative expenses

Administrative expenses, mainly manpower-related expenses, decreased by S\$0.6 million (1.8%) to S\$30.9 million in FY19 from S\$31.5 million in FY18 mainly due to reduced employee headcount arising from the closure of the four (4) outlets.

## Other operating expenses

Due to the closure of the four (4) outlets, other operating expenses decreased by \$\$5.0 million (14.4%) to \$\$29.5 million in FY19 from \$\$34.5 million in FY18 mainly due to:

(a) S\$2.1 million lower rental expenses;

(b) S\$1.5 million lower depreciation expenses;

(c) S\$0.3 million lower advertising and promotion expenses, credit card commission expenses and professional fee expenses; and

(d) S\$0.1 million lower lease rental expenses in relation to catering events.

In addition, the decrease of other operating expenses was due to the absence of the following exceptional charges being undertaken during FY18:

(i) S\$1.0 million impairments and write-off of property, plant and equipment as well as closure costs relating to non-performing outlets; and

(ii) S\$0.1 million of allowance for doubtful debt relating to a loan for an associate which has closed an outlet.

The decrease was partially offset by higher foreign exchange losses of S\$0.1 million arising from the impact of the weakening Chinese Yuan against Singapore Dollar.

## Share of profit of joint venture

Share of profit of joint venture decreased by S\$17,000 (8.0%) to S\$195,000 in FY19 from S\$212,000 in FY18.

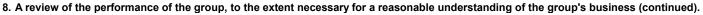
## Share of profit of associates

Share of profit of associates decreased by \$\$77,000 (16.0%) to \$\$403,000 in FY19 from \$\$480,000 in FY18 due to lower net profit contributions from associates.

#### Income tax expenses

Income tax expenses increased by S\$30,000 to S\$34,000 in FY19 from S\$4,000 in FY18 mainly due to higher profits of subsidiaries which are taxable.





## Profit/(loss) for the period/(Loss) attributable to owners of the Company

During the previous financial year, the Group rationalised some of its non-performing outlets with the purpose of building sustainable growth in revenue and profits which resulted in the improved performance of our restaurant division during FY19.

However, the Group reported a S\$0.4 million lower profits attributable to Owners of the Company in 2H FY19 (from S\$0.8 million in 2H FY18 to S\$0.4 million in 2H FY19) mainly due to lower revenue from our catering division.

Overall, the Group reported a profit of S\$1.0 million in FY19 (after taking into account the waiver of liabilities by a NCI in a subsidiary amounting to S\$1.5 million) as compared to a loss of S\$1.8 million in FY18 which was an improvement of S\$2.8 million. This was largely due to the better performance of the restaurant division where the profits improved S\$4.1 million (from loss of S\$1.9 million in FY18 to profit of S\$2.2 million in FY19), but was partially offset by S\$1.3 million decline in results of catering division (from profit of S\$0.2 million in FY18 to loss of S\$1.1 million in FY19).

The Group reported a loss attributable to Owners of the Company of S\$0.7 million in FY19, mainly due to the S\$1.5 million liabilities waived by a NCI in a subsidiary and S\$0.2 million net profits of non wholly-owned subsidiarises being accounted as attributable to non-controlling interests, compared to a loss attributable to Owners of the Company of S\$1.4 million in FY18.

## **Cashflow**

The Group's operational cashflow recorded a net outflow of S\$0.9 million in FY19 compared to a net inflow of S\$2.5 million in FY18. This was mainly due to lower revenue generated and faster creditor payments, as well as settlement of liabilities relating to ceased non-performing outlets in FY19.

The Group's investing cashflow recorded an outflow of S\$1.7 million in FY19 compared to S\$0.9 million in FY18. This was mainly due to more acquisitions of plant and equipment.

The Group's <u>financing cashflow</u> recorded an outflow of S\$0.7 million in FY19 compared to S\$1.2 million in FY18 as there was a repayment of S\$0.4 million loan from a non-controlling interest in a subsidiary in FY18.

Overall, the Group's cash position decreased by \$\$3.3 million during FY19 to \$\$12.1 million. This was mainly due to higher operational cash outlay and payment for acquisitions of plant and equipment.

## 9. Where a forecast, or a prospect statement, has been previously disclosed to shareholders, any variance between it and the actual results.

No forecast or prospect statement was disclosed previously.

10. A commentary at the date of the announcement of the significant trends and competitive conditions of the industry in which the group operates and any known factors or events that may affect the group in the next reporting period and the next 12 months.

The food and beverage ("**F&B**") industry in Singapore, the Group's main market, is expected to remain challenging in the next 12 months as restaurant operators continue to face intense competition, tight manpower supply, high operating costs and fast-changing consumer tastes. These challenges will continue to exert pressure on profitability. The Group is also mindful of the global economic slowdown arising from the recent US-China trade war which resulted in geopolitical uncertainties and in turn affected consumer and business spending.

Amid challenging operating environment of F&B industry in Singapore, the Group believes the recent rationalisation exercise and optimisation of the portfolio of brands/outlets will bring the performance of the Group back on track of pursuing sustainable growth in revenue and profits.

For growth, the Group will pursue opportunities to expand overseas by way of licensing/franchising its brands while continuing to innovate and reinvent food concepts and brands. With the Government reducing foreign worker quota for the services sector over the next two (2) years, the Group will continue to focus on improving revenue and operational efficiencies as well as optimise existing resources so as to further enhance productivity and manage operating costs.

## 11. If a decision regarding dividend has been made:-

- (a) Whether an interim (final) ordinary dividend has been declared (recommended): Nil
- (b)(i) Amount per share:

Nil

(b)(ii) Previous corresponding period:

Nil

(C) Whether the dividend is before tax, net of tax or tax exempt. If before tax or net of tax, state the tax rate and the country where the dividend is derived. (If the dividend is not taxable in the hands of shareholders, this must be stated).

Not applicable.

- (d) The date the dividend is payable. Not applicable.
- (e) The date on which Registrable Transfers received by the company (up to 5.00 pm) will be registered before entitlements to the dividend are determined. Not applicable.
- 12. If no dividend has been declared (recommended), a statement to that effect and the reason(s) for the decision. There is no dividend declared or recommended for FY19 as the Group has not generated profit attributable to Owners of the Company for FY19.





Full Year Financial Statement and Dividend Announcement for the Year Ended 31 March 2019

13. If the group has obtained a general mandate from shareholders for interested person transactions ("IPTs"), the aggregate value of such transactions as required under Rule 920(1)(a)(ii). If no IPT mandate has been obtained, a statement to that effect.

Name of Interested Persons and Transactions	Aggregate value of all interes during the period unde transactions less than \$10 conducted under shareholde Rule 9	r review (excluding 0,000 and transactions ers' mandate pursuant to	Aggregate value of all interested person transactions conducted under shareholders' mandate pursuant to Rule 920 (excluding transactions less than \$100,000)		
	FY19	FY18	FY19	FY18	
	Apr 18 - Mar 19	Apr 17 - Mar 18	Apr 18 - Mar 19	Apr 17 - Mar 18	
	S\$'000	S\$'000	S\$'000	S\$'000	
T & T Gourmet Cuisine Pte Ltd - Sale of food items to Tee Yih Jia Food Manufacturing Pte Ltd	-	-	1,698	1,637	
T & T Gourmet Cuisine Pte Ltd - Sale of food items to Chinatown Food Corporation Pte Ltd	-	-	7	11	
T & T Gourmet Cuisine Pte Ltd - Purchase of food items from Tee Yih Jia Food Manufacturing Pte Ltd	-	-	12	13	
Tung Lok Group - Purchase of food items from Tee Yih Jia Food Manufacturing Pte Ltd	-	-	97	98	
Tung Lok Group - Purchase of food items from Chinatown Food Corporation Pte Ltd	-	-	50	55	
Tung Lok Group - Purchase of food items from T & T Gourmet Cuisine Pte Ltd	-	-	98	104	
Tung Lok Group - Purchase of mooncakes from T & T Gourmet Cuisine Pte Ltd	-	-	399	429	
Tee Yih Jia Food Manufacturing Pte Ltd - Purchase of mooncakes from Tung Lok Group	-	-	18	18	
Tung Lok Group - Sale of catering food and services to hotels related to a substantial shareholder	137	226	-	-	
Far East Hospitality Real Estate Investment Trust *	3,422	-	-	-	
Orchard Central Pte Ltd *	1,682	1,218	-	-	
Tee Yih Jia Food Manufacturing Pte Ltd *	-	603	-	-	
Riverhub Pte Ltd *	-	573	-	-	

Note:

\* These refer to IPTs that are categorised as transactions under Catalist Rule 916(1), which are in connection with leases of certain commercial units owned by related companies of our controlling shareholder, Goodview Properties Pte. Ltd, as well as our controlling shareholder, Tee Yih Jia Food Manufacturing Pte Ltd. Please refer to the Company's announcements dated 17 April 2017, 4 January 2018, 28 February 2018, 5 November 2018 and 22 March 2019.

#### 14. Confirmation that the issuer has procured undertakings from all its directors and executive officers (in the format set out in Appendix 7H) under Rule 720(1).

The Company confirms that the undertakings from all its directors and executive officers (in the format set out in Appendix 7H) pursuant to Catalist Rule 720(1) have been procured.

Full Year Financial Statement and Dividend Announcement for the Year Ended 31 March 2019



### PART II - ADDITIONAL INFORMATION REQUIRED FOR FULL YEAR ANNOUNCEMENT

15. Segmented revenue and results for operating segments (of the group) in the form presented in the issuer's most recently audited financial statements, with comparative information for the immediately preceding year.

<u>19</u>	Operation of restaurants	Operation of catering	Operation of manufacturing	Others	Elimination	Total
evenue						
evenue from external customers	69,131	8,463	1,334	1,700		80,62
er-segment revenue	(24)	116	6,118	3,479	(9,689)	-
tal segment revenue	69,107	8,579	7,452	5,179	(9,689)	80,62
esults						
ofit/(loss) from operations	1,883	(1,074)	(67)	(202)		54
nance costs	(119)	(28)	(35)	(3)		(18
nance income	60	-	-	33		g
nare of profit of joint venture	-	-	195	-		19
hare of profit of associates	403	-	-	-		40
egment profit/(loss) before tax	2,227	(1,102)	93	(172)		1,04
come tax expense						()
ofit for the year						1,0
ofit for the year has been arrived at after charging:					_	
epreciation of property, plant and equipment	(1,155)	(371)	(220)	(202)		(1,94
aiver of liabilities by a non-controlling shareholder in a subsidiary	1,562	-	-	-		1,5
rite-off of property, plant and equipment	(8)	-	-	-		,-
ain on disposal of property, plant and equipment	(1)	-	-	3		
ss on foreign exchange - unrealised	(80)	-	-	-		(
tal assets for reportable segments	16.720	2,601	5,136	5,299		29,7
tal liabilities for reportable segments	10,773	1,219	2,047	738		14,7
ther information	10,770	1,210	2,047	100		14,7
vestment in joint venture	-	-	654	-		6
vestment in associates	1,493	-	034	-		1,4
apital expenditure on plant and equipment	1,146	- 928	- 40	- 274		2,3
· · · · · · · · ·	1,140	920	40	2/4		2,3
<u>18</u>						
evenue						
evenue from external customers	73,849	8,915	1,419	1,540		85,7
er-segment revenue	103	181	6,312	3,455	(10,051)	
otal segment revenue	73,952	9,096	7,731	4,995	(10,051)	85,7
esults						
oss)/profit from operations	(2,336)	203	66	(288)		(2,3
nance costs	(90)	(26)	(54)	(14)		(1
nance income	45	-	-	34		
are of profit of joint venture	-	-	212	-		2
nare of profit of associates	480	-	-	-		4
egment (loss)/profit before tax	(1,901)	177	224	(268)		(1,7
come tax expense						
ss for the year						(1,7
oss for the year has been arrived at after charging:						
epreciation of property, plant and equipment	(2,411)	(348)	(266)	(443)		(3,4
pairment loss on plant and equipment	(794)	-	-	-		(7
rite-off of property, plant and equipment	(76)	-	-	-		
ss on disposal of property, plant and equipment	(58)	-	-	2		(
in on foreign exchange - unrealised	121	-	-	-		1
ss arising from striking off of a subsidiary	-	-	-	(22)		(
owance for doubtful debts - non-trade receivables	-	-	-	(101)		(1
tal assets for reportable segments	14,816	2,141	5,149	10,257		32,3
tal liabilities for reportable segments	13,878	1,230	2.462	937		18,5
her information	10,070	1,200	2,702	001		10,0
vestment in joint venture	_	-	909			g
		-	909	-		1,0
vestment in associates	1,097					

Full Year Financial Statement and Dividend Announcement for the Year Ended 31 March 2019



# PART II - ADDITIONAL INFORMATION REQUIRED FOR FULL YEAR ANNOUNCEMENT

15. Segmented revenue and results for operating segments (of the group) in the form presented in the issuer's most recently audited financial statements, with comparative information for the immediately preceding year (continued).

b) Geographical information

	GROUP		
	Sale revenue by geo	Increase/	
	31 Mar 19	31 Mar 18	(decrease)
	S\$'000	S\$'000	%
Singapore	80,509	83,070	(3.1)
China	119	2,653	(95.5)
	80,628	85,723	
	GROUP		
	Property, plant and	l equipment	
	31 Mar 19	31 Mar 18	
	S\$'000	S\$'000	
Singapore	7,572	7,141	6.0
China	-	-	-
	7,572	7,141	

**16.** In the review of performance, the factors leading to any material changes in contributions to turnover and earnings by the business or geographical segments. Please refer to Paragraph 8.

## 17. A breakdown of sales as follows:

	GROU		
	Latest Financial	Previous Financial	Increase/
	Year	Year	(decrease)
	Apr 18 - Mar 19	Apr 17 - Mar 18	%
	S\$'000	S\$'000	
(a) Sales reported for first half of the year	38,202	37,295	2.4
(b) Operating profit/(loss) after tax before deducting non-controlling interests reported for first half			
of the year	234	(2,836)	N.M.
(c) Sales reported for second half of the year	42,426	48,428	(12.4)
(d) Operating profit after tax before deducting non-controlling interests reported for second half			
of the year	778	1,064	(26.9)

18. A breakdown of the total annual dividend (in dollar value) for the issuer's latest full year and its previous full year as follows:

- a) Ordinary
  - Nil
- b) Preference
  - Not applicable.

## c) Total

Nil



Full Year Financial Statement and Dividend Announcement for the Year Ended 31 March 2019

19. Disclosure of person occupying a managerial position in the issuer or any of its principal subsidiaries who is a relative of a director or chief executive officer or substantial shareholder of the issuer pursuant to Rule 704(10) in the format below. If there are no such persons, the issuer must take an appropriate negative statement.

Name	Age	Family relationship with any director, CEO and/or substantial shareholder	Current position and duties, and the year the position was first held	Details of change in duties and position held, if any, during the year
Tjioe Ka In	54	Sister of Tjioe Ka Men (President/Chief Executive Officer and a substantial shareholder)	Tjioe Ka In was appointed as the Executive Director on 1 March 2001 and redesignated as Chief Operating Officer of the Company on 1 November 2016. Her primary responsibilities include strategic planning, product development and ensuring smooth operations of Tung Lok restaurants.	Not Applicable
Tjioe Ka Lie	62	Sister of Tjioe Ka Men (President/Chief Executive Officer and a substantial shareholder)	Senior Vice President, Administration since 2010, and responsible for administration and purchasing matters of the Group. Prior to that, Tjioe Ka Lie was the Vice President - Administration of the Group since 2001.	Not Applicable

BY ORDER OF THE BOARD

Tjioe Ka Men President/Chief Executive Officer 28 May 2019