



TUAN SING HOLDINGS LIMITED

(Company Registration No. 196900130M)

CHANGES TO THE COMPOSITIONS OF THE BOARD AND BOARD COMMITTEES

The Board of Directors (the “**Board**”) of Tuan Sing Holdings Limited (the “**Company**”) hereby announces the changes to the Board and its Board Committees following the recent announcements on:

- (i) the appointment of Dr Foo Say Mui (Bill) as a Non-Executive and Independent Director of the Company, with effect from 6 August 2026; and
- (ii) the cessation of Mr Cheng Hong Kok’s appointment as a Non-Executive and Independent Director, and concurrently as Chairman of the Remuneration Committee and member of the Audit & Risk Committee and the Nominating Committee, with effect from 14 August 2026.

CHANGES TO THE BOARD AND BOARD COMMITTEES

The following changes will be made to the Board and the Board Committees with effect from 15 August 2026:

- (a) Dr Foo Say Mui (Bill) will be appointed as Chairman of the Remuneration Committee and as a member of the Audit & Risk Committee and the Nominating Committee of the Company.

With the above changes, the compositions of the Board and the Board Committees will be as follows:

BOARD OF DIRECTORS

Eu Yee Ming Richard	(Non-Executive Chairman and Independent Director)
William Nursalim alias William Liem	(Executive Director and Chief Executive Officer)
Michelle Liem Mei Fung	(Non-Executive and Non-Independent Director)
Arthur Lee Han Teik	(Non-Executive and Non-Independent Alternate Director)
Ooi Joon Hin	(Non-Executive and Independent Director)
Foo Say Mui (Bill)	(Non-Executive and Independent Director)

AUDIT & RISK COMMITTEE

Ooi Joon Hin	(Chairman)
Eu Yee Ming Richard	(Member)
Foo Say Mui (Bill)	(Member)
Michelle Liem Mei Fung	(Member)

NOMINATING COMMITTEE

Eu Yee Ming Richard	(Chairman)
Michelle Liem Mei Fung	(Member)
Foo Say Mui (Bill)	(Member)

REMUNERATION COMMITTEE

Foo Say Mui (Bill)	(Chairman)
Eu Yee Ming Richard	(Member)
Michelle Liem Mei Fung	(Member)

BY ORDER OF THE BOARD

William Nursalim alias William Liem
Executive Director and Chief Executive Officer
6 August 2026