AOXIN Q&M

AOXIN Q & M DENTAL GROUP LIMITED
(Company Registration No. 201110784M)
(Incorporated in the Republic of Singapore)

RESPONSE TO SGX-ST QUERIES

The Board of Directors (the "**Board**") of Aoxin Q & M Dental Group Limited (the "**Company**", and together with its subsidiaries, the "**Group**") refers to the queries raised by the Singapore Exchange Securities Trading Limited ("**SGX-ST**") on 11 August 2026 in relation to our Independent Director Mr Chong Eng Wee ("**Mr Chong**").

The Company wishes to provide its response as follows: -

<u>SGX-ST Queries</u>

We note that Chong Eng Wee is appointed as a Director of the Company. He was also recently appointed to the Board of Unusual Limited ("UL") on 3 August 2026 and is currently a director of nine listed companies in total. Other than the above, he has principal commitments in respect of five non-listed companies.

In response to SGX RegCo's compliance query to UL as announced on 7 August 2026, UL represented among others that Mr Chong shall retire as the Non-Executive and Independent Chairman of a SGX-listed company at its next annual general meeting ("AGM"), and he also does not intend to stand for re-election as a Non-Executive and Independent Director of another SGX-listed company at its next AGM.

<u>Question</u>

(a) Provision 4.5 of the Code of Corporate Governance requires the Company's Nominating Committee ("NC") to determine if a director is able to and has been adequately carrying out his or her duties as a director of the company. Where a director holds a significant number of directorships and principal commitments, the NC and the Board must provide a reasoned assessment of the ability of the director to diligently discharge his or her duties.

Please provide the detailed bases for the Board and NC's assessment on whether Mr Chong will be able to carry out his duties as a Director of the Company effectively, considering his other competing commitments (including multiple board representations).

<u>Company's response</u>:

In assessing Mr Chong's ability to discharge his duties effectively notwithstanding his other principal commitments and board appointments, the Board and the Nominating Committee ("**NC**") understand from Mr. Chong and/or took into account, among others, the following at the time of his appointment:

(i) other than his independent directorships at listed companies, Mr. Chong's primary commitments include his practice of Singapore law at Chevalier Law LLC ("**CLL**") and practice of Hong Kong law at Nixon Peabody CWL ("**NPCWL**") which constitute two (2) out of his five (5) directorships at non-listed companies. The remaining three (3) directorships at non-listed companies pertain to him acting in a local nominee director capacity and/or as a director of a dormant company;

(ii) Mr. Chong's practice as a lawyer primarily involves undertaking business development/origination activities and management duties at CLL and business development activities at NPCWL. Being based in Singapore, he typically attends to more Singapore law matters (as opposed to Hong Kong law matters). He also receives substantial support from other lawyers at CLL and NPCWL primarily responsible for the execution of the Singapore and Hong Kong legal work respectively. In this regard, the NC and the Board note that Mr. Chong is able to plan his business development and origination activities for CLL and/or NPCWL to accommodate the scheduled meetings and/or time required and/or to be incurred in connection with his aforesaid duties as an Independent Director ("**INED**") of the Company. The Board and the NC further note that Mr. Chong has maintained a 100% attendance rate for all board meetings and has to date, participated in three (3) work trips to China organised by the Company. In particular, his knowledge of and experience in the business environment in China enabled him to provide the Board with valuable insights and guidance during the evaluation and negotiations with the two potential acquisition targets in Central and Southern China, leading up to the execution of the MOUs announced by the Group in March and April 2026 respectively;

(iii) Mr Chong has approximately 20 years of legal experience in amongst others, capital markets, mergers & acquisitions, regulatory compliance and China related matters. The Board and the NC believe that Mr. Chong's familiarity with the listing rules and applicable laws in Singapore, his legal and regulatory expertise and his experience with China-related transactions will be helpful in addressing the Company's business, legal and regulatory governance needs;

(iv) In addition to his legal practice, Mr Chong has extensive experience serving as an INED and/or chairman of SGX-ST listed companies. Mr Chong's prior experience as an INED of both SGX-ST and Hong Kong listed companies allows him to be well placed to provide valuable input in areas such as corporate governance, regulatory compliance, risk management and board oversight, enabling him to contribute effectively to the Company;

(v) Arising from SGX-ST's queries, the NC and the Board further understand that Mr. Chong shall retire as the Non-Executive and Independent Chairman of a SGX-ST listed company at its next Annual General Meeting (in view of the 9 years' tenure rule) and also intends to not stand for re-election as an INED of another SGX-ST listed company at its next Annual General Meeting; and

(vi) Arising from SGX-ST's queries, the NC and the Board noted that the financial year ends for the majority of the other SGX-ST listed companies (where Mr. Chong currently serves as an INED) is 31 December while the financial year end for two (2) other listed companies is 31 March. The NC and the Board further understand that the financial year ends for the 2 SGX-ST listed companies (which Mr Chong shall retire or intends to not seek re-election at their next Annual General Meetings) is 31 December.

Having considered the foregoing, including but not limited to the nature and/or extent of Mr Chong's principal commitments, his professional qualifications and experience, his familiarity with the Company's business and the laws and regulatory compliance requirements applicable to the Company, the Board and the NC are satisfied that Mr Chong is able to devote sufficient time and attention to the Company's affairs and to discharge his duties and responsibilities effectively as an INED notwithstanding his other principal commitments and board appointments.

Question:

(b) Please clarify whether Mr Chong has informed the Board that he intends to retire or not stand for re-election as a Director of the Company at the next AGM.

Company's response:

Mr Chong has not informed the Board that he intends to retire or not stand for re-election as a Director of the Company at the next AGM.

By Order of the Board
Aoxin Q & M Dental Group Limited

Mr. Chua Ser Miang
Non-Executive Chairman and Non-Independent Director
13 August 2026

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*This announcement has been reviewed by the Company's sponsor, PrimePartners Corporate Finance Pte. Ltd. (the "**Sponsor**"). It has not been examined or approved by the Singapore Exchange Securities Trading Limited (the "**Exchange**") and the Exchange assumes no responsibility for the contents of this announcement, including the correctness of any of the statements or opinions made or reports contained in this announcement.*

The contact person for the Sponsor is Ms Foo Jien Jieng, 16 Collyer Quay, #10-00 Collyer Quay Centre, Singapore 049318, sponsorship@ppcf.com.sg