

**RESPONSES TO QUERY FROM THE SINGAPORE EXCHANGE REGULATION
DATED 11 SEPTEMBER 2026**

The Board of Directors (the "**Board**" or "**Directors**") of Mary Chia Holdings Limited (the "**Company**", and together with its subsidiaries, the "**Group**") refers to the queries raised by the Singapore Exchange Regulation ("**SGX RegCo**") on 11 September 2026 in relation to the Company's notice of AGM published on *The Business Times* on 11 September 2026.

The query raised by SGX RegCo and the Company's response thereto are set out below.

Query

"Please clarify when the Company intends to announce on SGXNet the annual report and notice of AGM, and provide a detailed explanation on why this was not done simultaneously with the publication of the AGM notice by the media in accordance with the Catalist Rules including Practice Note 7A."

Response to Query

The Company wishes to clarify that it intends to release its Annual Report ("**AR**"), Notice of Annual General Meeting ("**Notice of AGM**") and Proxy Form on SGXNet after trading hours on 11 September 2026.

The Company acknowledges that the Notice of AGM was published in *The Business Times* on the morning of 11 September 2026, prior to the corresponding release of the AR, Notice of AGM and Proxy Form on SGXNet. The difference in timing arose from an inadvertent administrative oversight by the Company in coordinating the respective dissemination arrangements. The Company had intended and arranged for both the publication of the Notice of AGM in *The Business Times* and the release of the relevant documents on SGXNet to take place on the same date, being 11 September 2026. In coordinating these separate publication arrangements, the Company focused on aligning the date of dissemination but inadvertently did not correspondingly align the sequence and timing of the respective releases within that day. Consequently, the Notice of AGM was published in *The Business Times* in the morning ahead of the intended SGXNet release after trading hours.

The Company acknowledges that the relevant information should have been released via SGXNet prior to, or simultaneously with, its dissemination through external media in accordance with the applicable requirements of the Catalist Rules, including Practice Note 7A. The Company wishes to emphasise that the timing difference was inadvertent and arose from the administrative coordination of the respective publication arrangements. Both dissemination channels had been arranged for the same date, and there was no intention to delay dissemination through SGXNet or to result in selective disclosure through *The Business Times*.

The Company will ensure that, going forward, its publication arrangements are appropriately coordinated such that any relevant information is released via SGXNet prior to, or simultaneously with, its dissemination through external media, where applicable.

BY ORDER OF THE BOARD

Wendy Ho

Chief Executive Officer
11 September 2026

This document has been reviewed by the Company's Sponsor, Evolve Capital Advisory Private Limited. It has not been examined or approved by the Exchange and the Exchange assumes no responsibility for the contents of this document, including the correctness of any of the statements or opinions made or reports contained in this document.

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