

HONG FOK CORPORATION LIMITED

CULTIVATING RESILIENT VALUE

58th Annual General Meeting

30 April 2026

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AGENDA

- FINANCIAL HIGHLIGHTS
- SHARE PRICE PERFORMANCE
- FINANCIAL POSITION
- BUSINESS SEGMENTS
- SUSTAINABILITY HIGHLIGHTS
- PROPERTIES

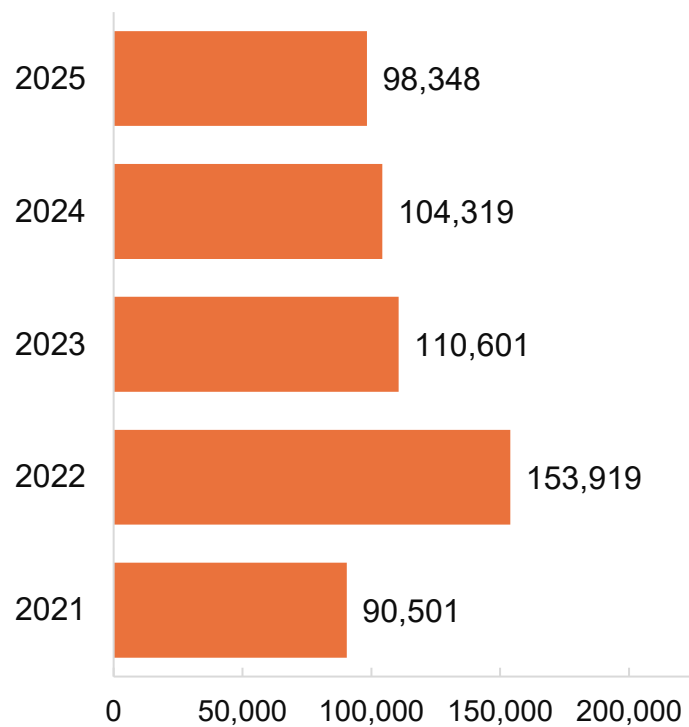
FINANCIAL HIGHLIGHTS

	FY2025 \$'000	FY2024 \$'000
Revenue	98,348	104,319
Profit for the year	30,598	14,190
Profit/(Loss) attributable to:		
Owners of the Company	28,497	23,744
Non-controlling interests	2,101	(9,554)
Earnings Per Share (Cents)	FY2025	FY2024
Basic	4.44	3.70
Diluted	4.44	3.70

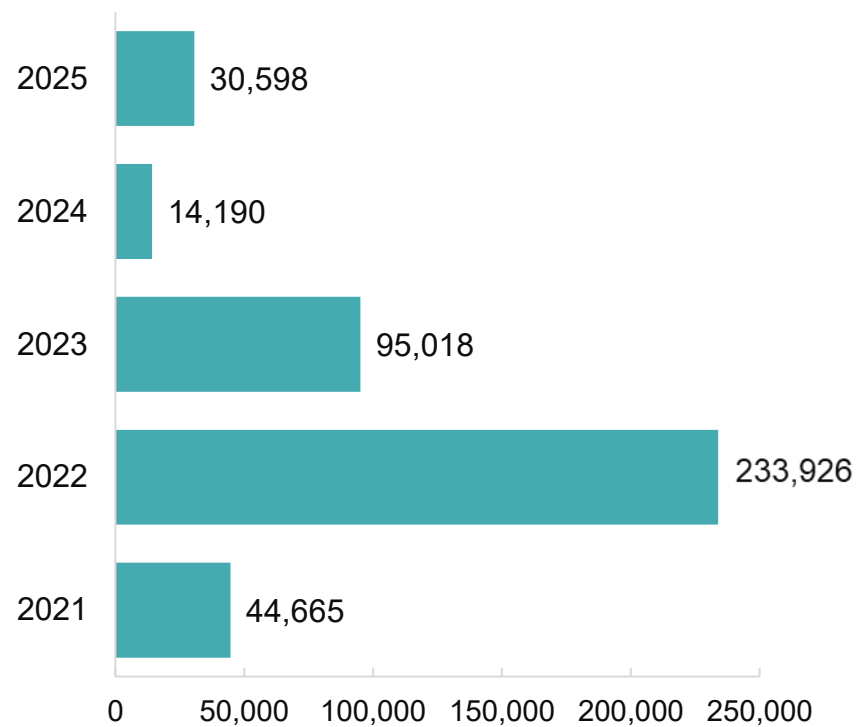
FINANCIAL HIGHLIGHTS

5 Years Summary

Revenue (\$'000)

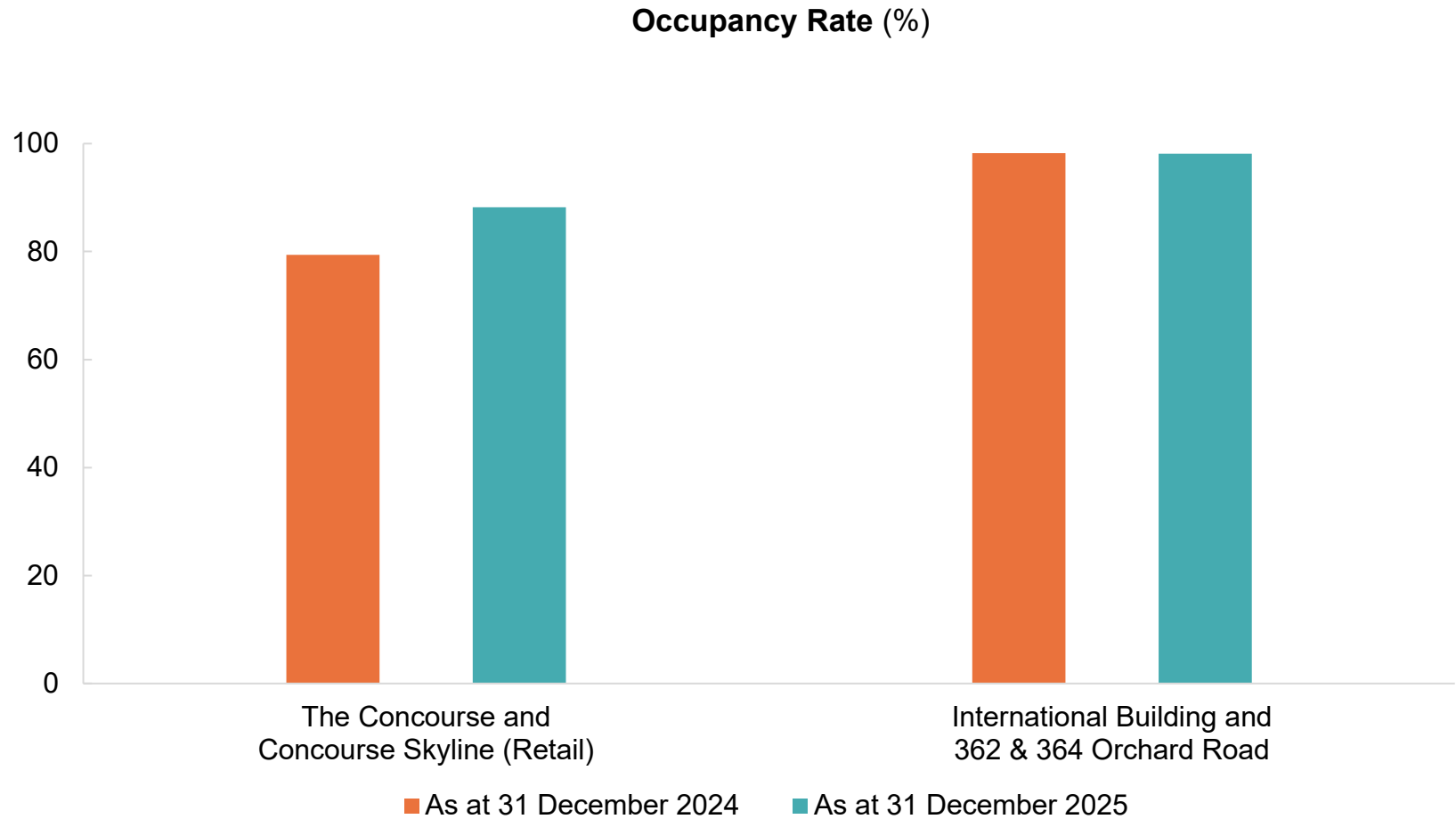


Profit for the year (\$'000)



FINANCIAL HIGHLIGHTS

Commercial Properties in Singapore



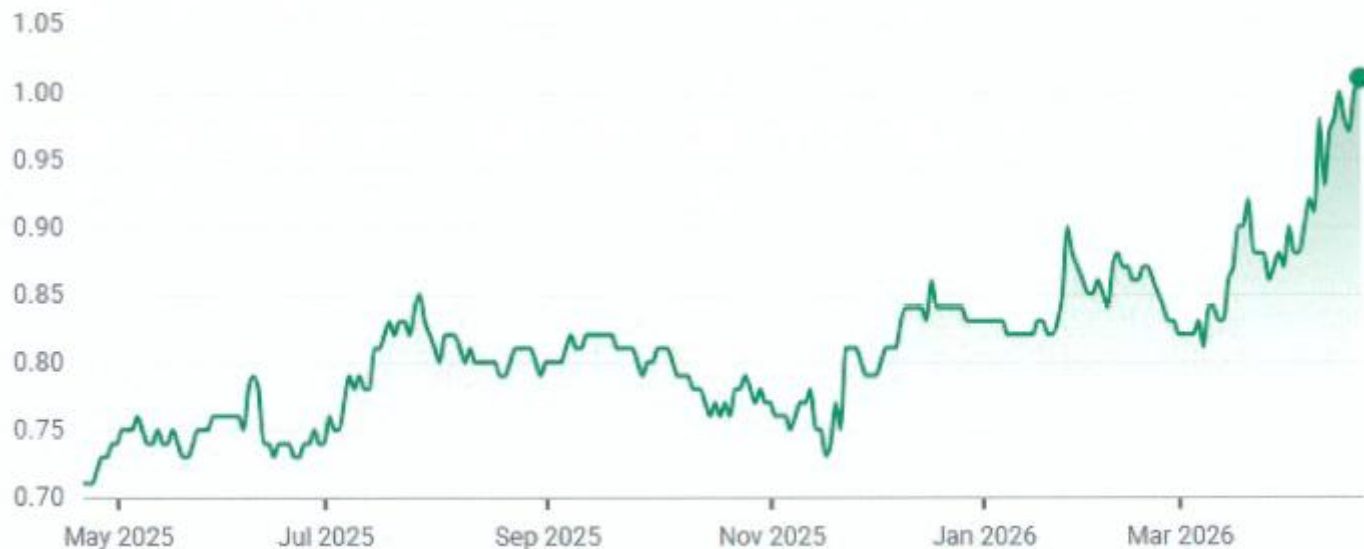
SHARE PRICE PERFORMANCE

Hong Fok Corporation Ltd

\$1.01 ↑ 42.25% +0.30 1Y

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1D 5D 1M 6M YTD 1Y 5Y MAX



FINANCIAL POSITION

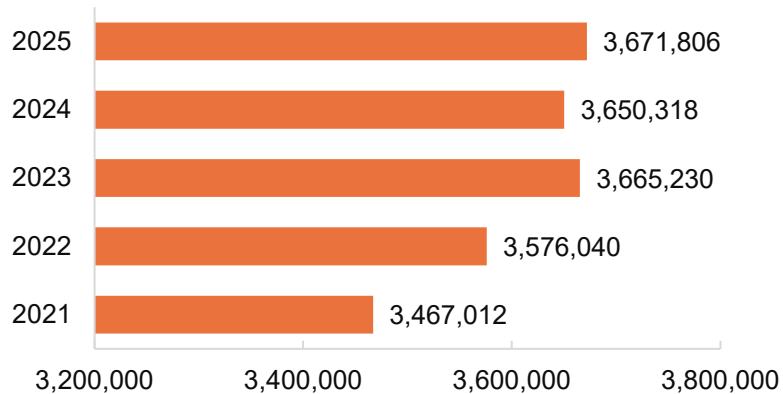
	31 DEC 2025 \$'000	31 DEC 2024 \$'000
Total Assets	3,671,806	3,650,318
Total Liabilities	747,602	719,719
Net Current Assets	85,983	102,939
Net Debt	667,830	639,993
Total Equity	2,924,204	2,930,599
Equity Attributable to Owners of the Company	2,322,406	2,316,095

	31 DEC 2025	31 DEC 2024
NAV per Share	\$3.65	\$3.61
Net Debt/Total Assets	0.18x	0.18x
Net Debt/Total Equity	0.23x	0.22x

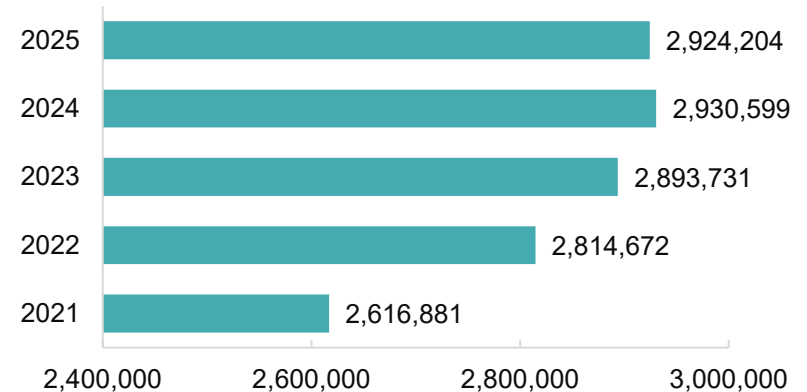
FINANCIAL POSITION

5 Years Summary

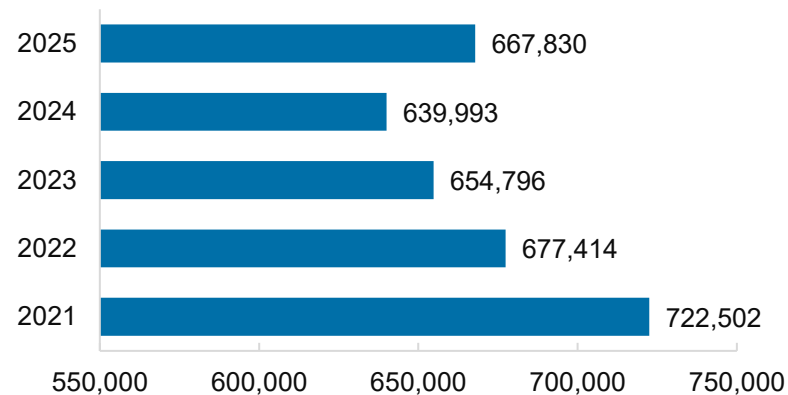
Total Assets (\$'000)



Total Equity (\$'000)

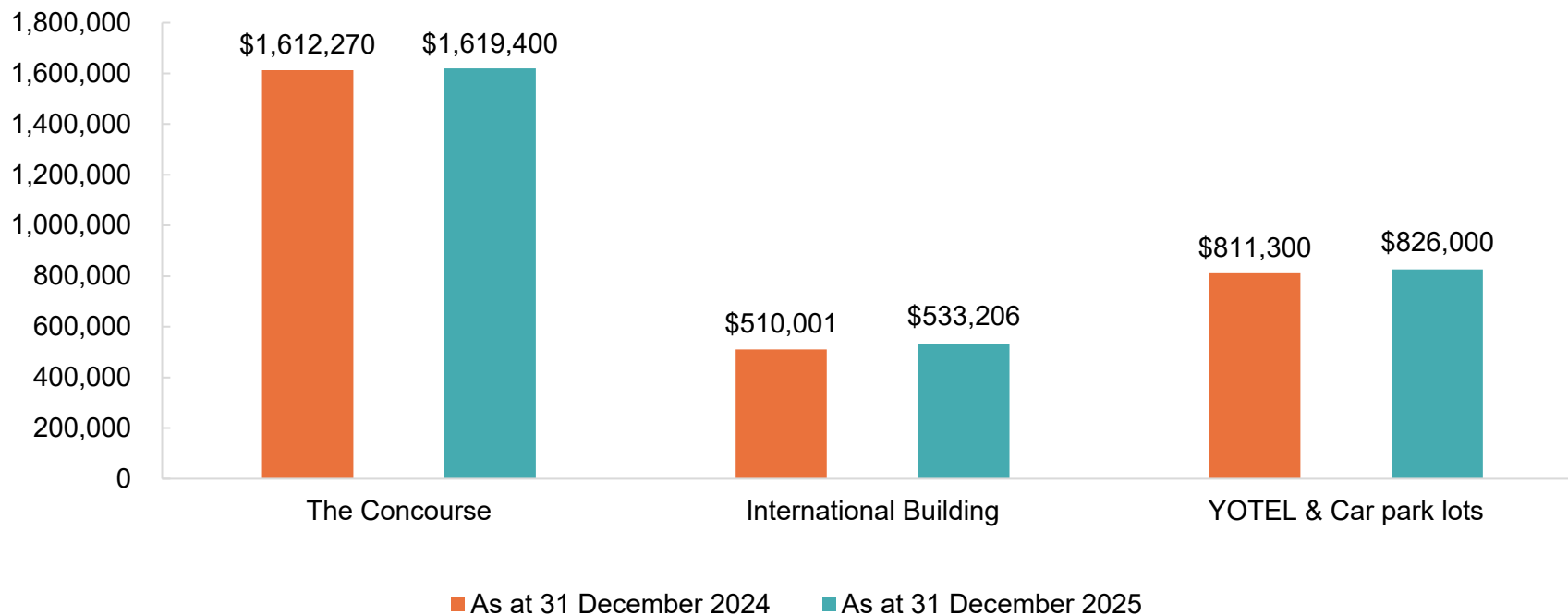


Net Debt (\$'000)



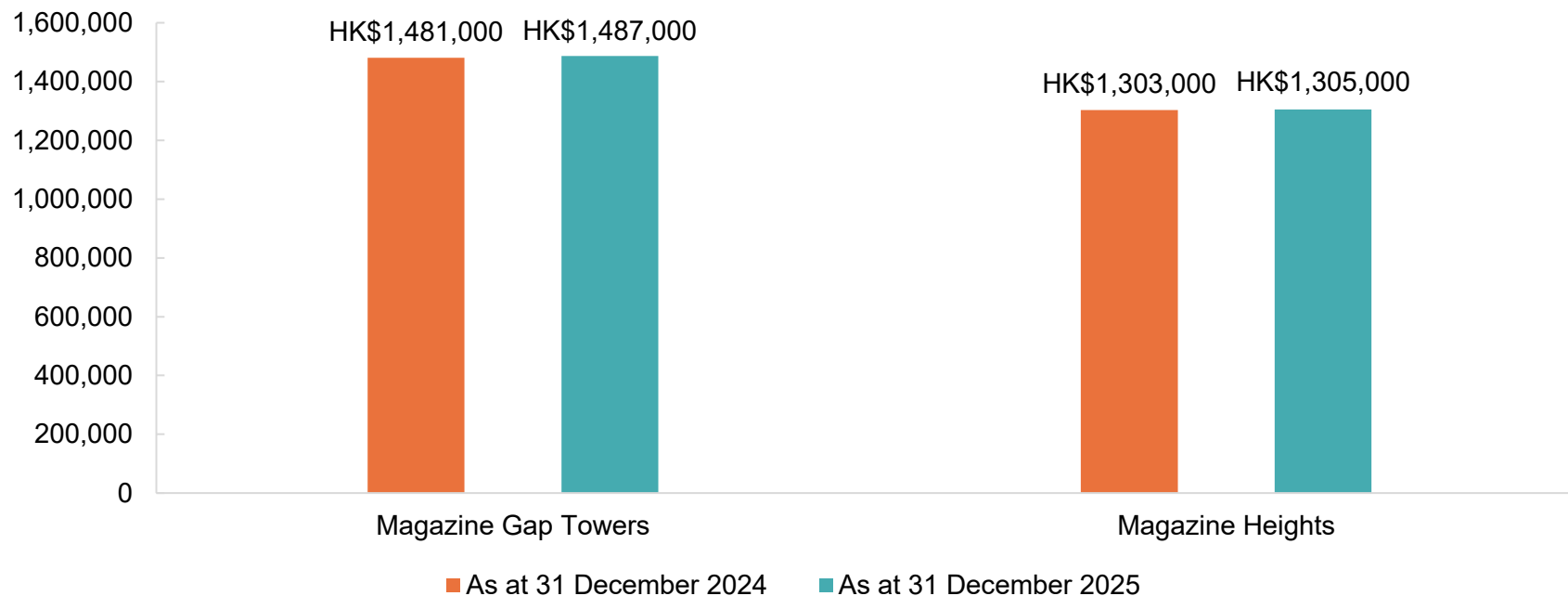
FINANCIAL POSITION

Valuation of Major Properties in Singapore (Figures are in \$'000)



FINANCIAL POSITION

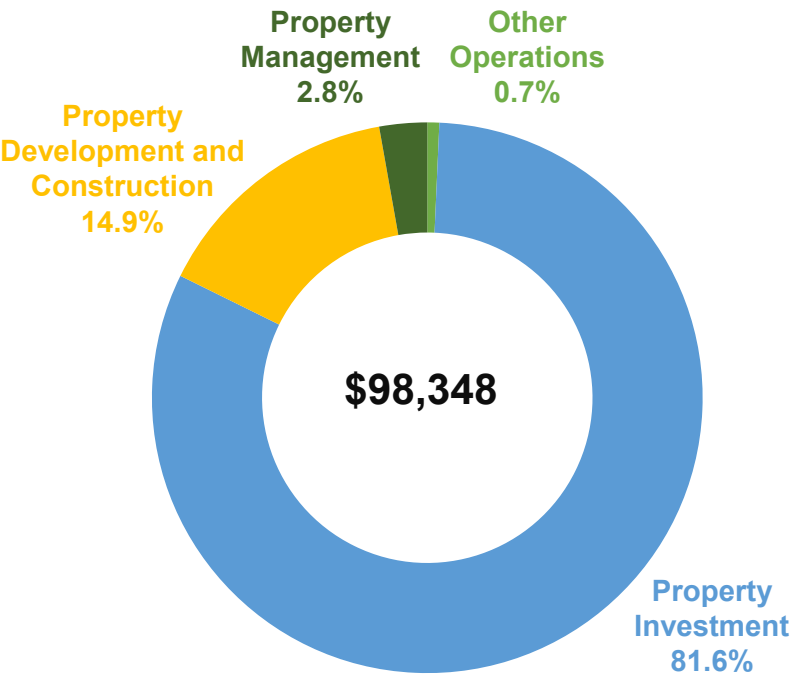
Valuation of Major Properties in Hong Kong (Figures are in HK\$'000)



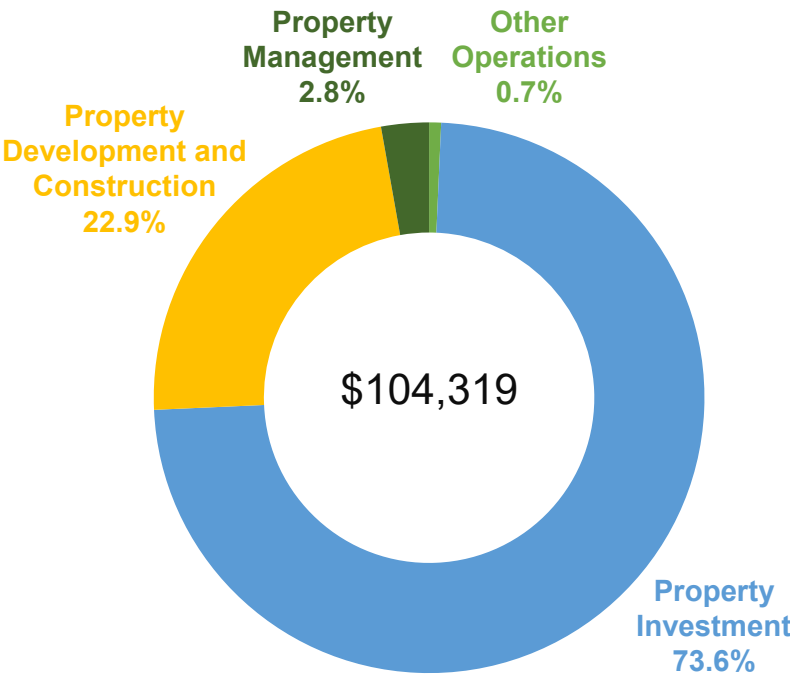
BUSINESS SEGMENTS

Revenue

FY2025
\$'000



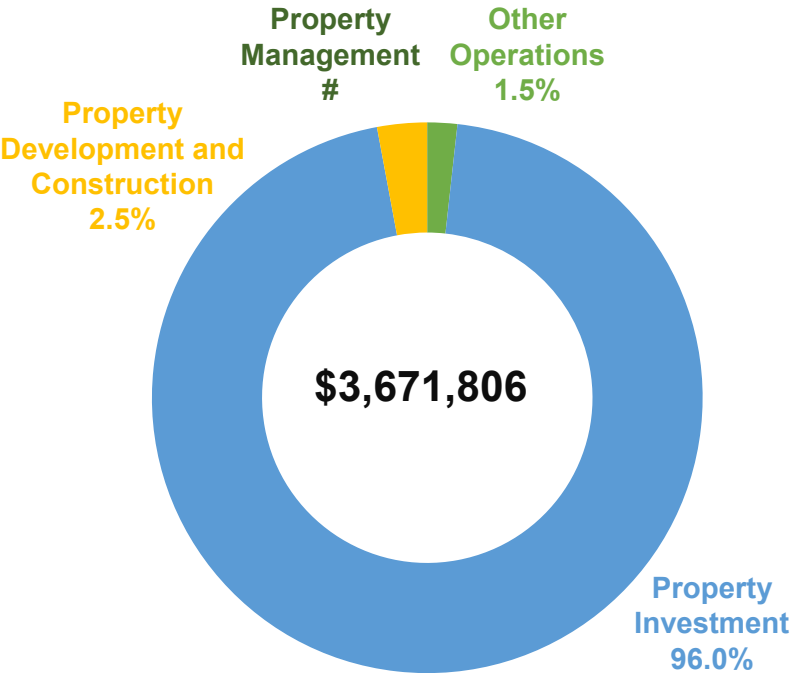
FY2024
\$'000



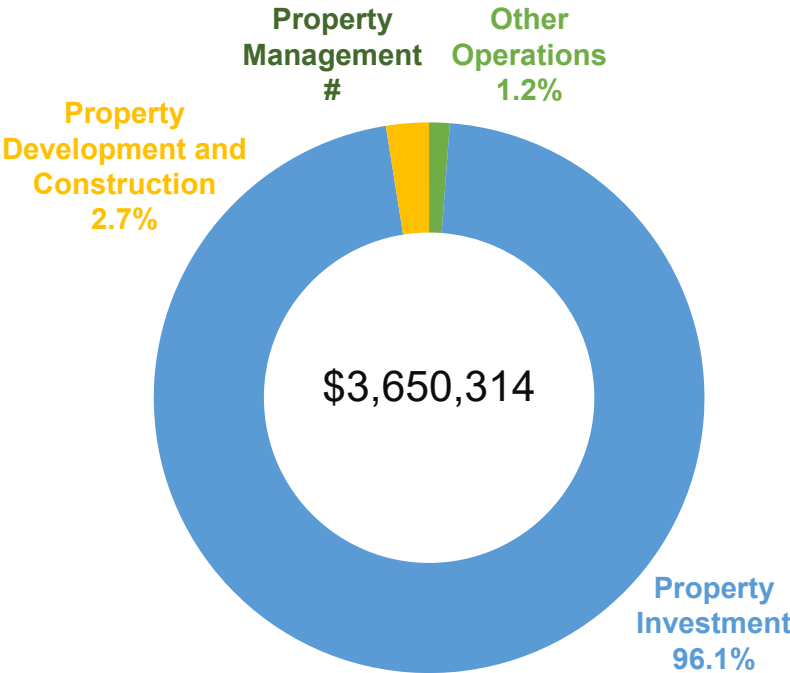
BUSINESS SEGMENTS

Reportable Segment Assets

FY2025
\$'000



FY2024
\$'000



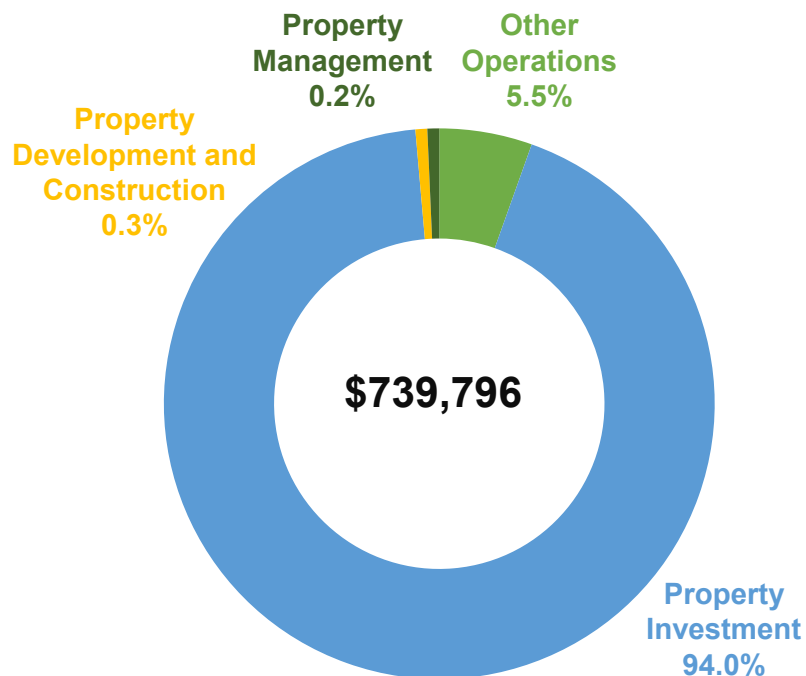
- Figures less than 0.1%

BUSINESS SEGMENTS

Reportable Segment Liabilities

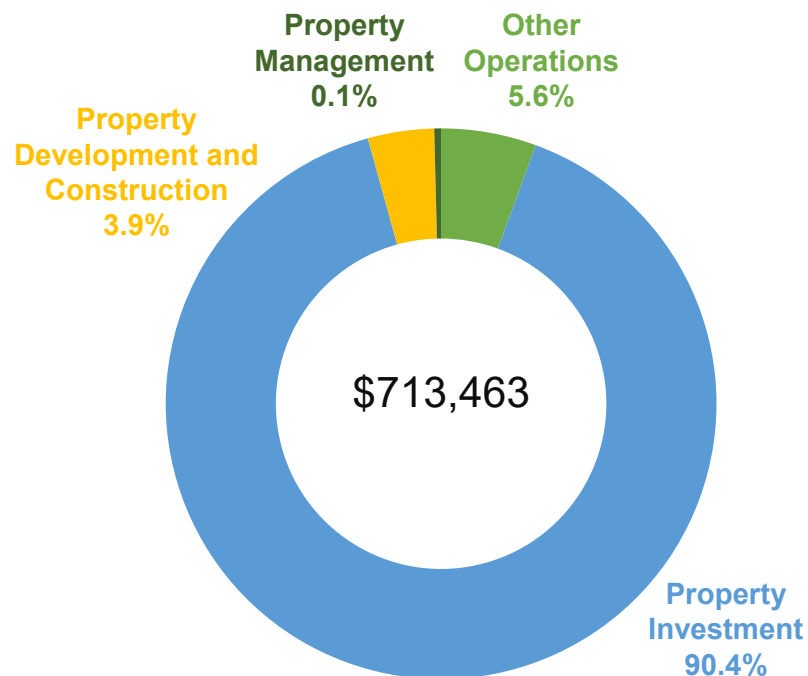
FY2025

\$'000



FY2024

\$'000



SUSTAINABILITY HIGHLIGHTS (FY2025)

Environmental Responsibility



BCA Green Mark

Super Low Energy (“SLE”) (Provisional) certification for The Concourse.



15.7%

reduction in gross Scope 2 Greenhouse Gas (“GHG”) emissions intensity from baseline year FY2018.



0.0%

reduction in water intensity from baseline year FY2018.

Building and Facilities Management, Occupational Health and Safety and Talent Retention



Zero

fatalities, high-consequences work-related injuries; and



work-related ill-health.



Employee Training

averaged 7.7 hours received per employee.

Governance and Ethics



Zero

incidents of non-compliance with all relevant laws and regulations; and



incidents of data breaches due to cyber-attacks or breaches of Personal Data Protection Act 2012.

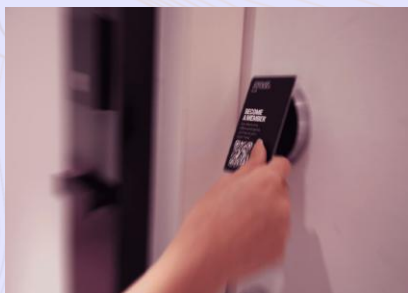
SUSTAINABILITY HIGHLIGHTS (FY2025)

YOTEL SUSTAINABLE PRACTICES

1. Comfort with A Green Purpose

At YOTEL, **plant-based PLA keycards** are introduced to replace conventional plastic alternatives and reduce reliance on fossil fuels.

To demonstrate that comfort and sustainability can co-exist, **bamboo toothbrushes and fluoride-free toothpaste** are packed in eco-friendly sachets, replacing the previous plastic-heavy versions.



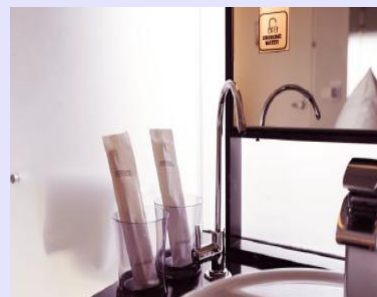
2. Promoting Sustainable Operations

To reduce energy and water, guests are encouraged to participate through our **Purple Goes Green** programme, supporting more sustainable stay behaviours.

Through the programme, guests will be rewarded with an S\$8 daily voucher to spend at Komyuniti Bar & Restaurant ("Komyuniti"). Alternatively, guests can opt for **The Green Towel Initiative** where they are encouraged to reuse towels to support energy and water conservation.

We have eliminated single-use bathroom amenity bottles across all guest rooms. Instead, our **Urban Jungle** amenity range is provided in refillable pump-action bottles, topped up by our housekeeping crew between stays. When replacement is required due to wear and tear, bottles are **fully recyclable**.

Building on this commitment to reduce plastic, we have also fully phased out bottled water in favour of **filtered tap water systems** in every room. This initiative eliminates thousands of single-use plastic bottles annually while offering a more convenient and sustainable alternative.



3. Green Sips at Komyuniti

Sustainability extends beyond the rooms to Komyuniti, YOTEL's social hub.

Our cocktail programme embraces **minimal garnishes and seasonal, locally sourced ingredients** where possible, reducing waste while maintaining bold flavours. Thoughtful sourcing, efficient preparation methods and **reduced excess packaging** ensure that every drink reflects a conscious approach.

By balancing creativity with environmental care, Komyuniti proves that sustainability can enhance the guest experience, rather than compromise it.

PROPERTIES



Concourse Skyline



The Concourse



International Building

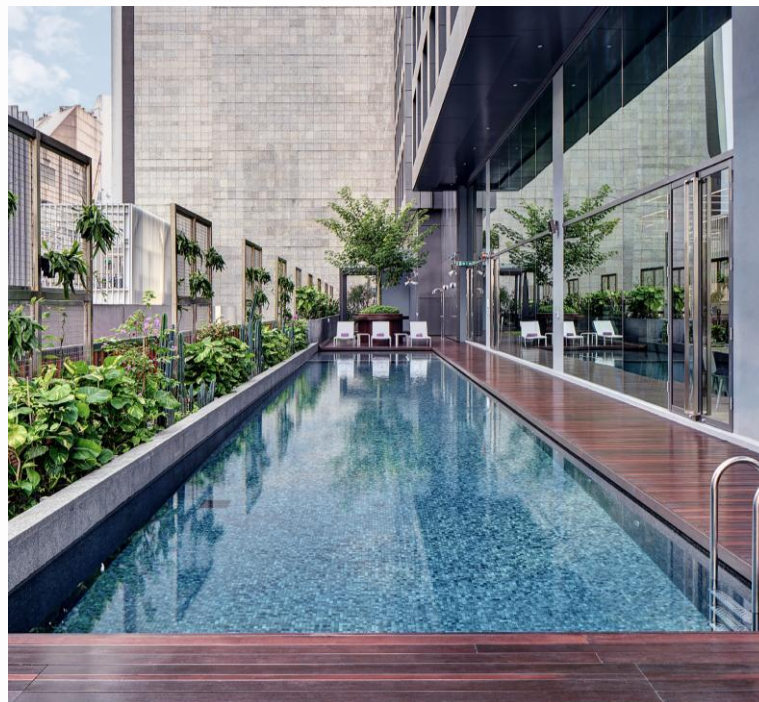
PROPERTIES



Premium Queen Room



Premium Triple View Room



PROPERTIES



Magazine Gap Towers



Magazine Heights



THANK YOU