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AT A GLANCE



Asset Under Management¹

S\$4.06b

Market Capitalisation²

S\$3.43b

Net Asset Attributable to Equity Holders¹

S\$3.87b

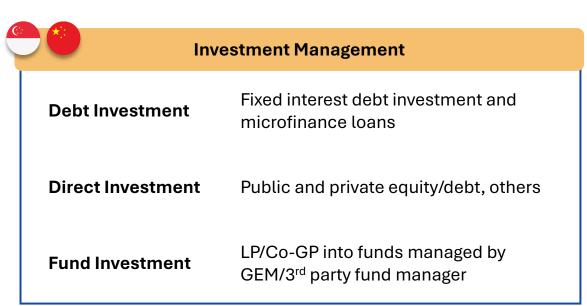
Dividend Yield³

3.51%

Domestic-offshore Investment Mix⁴

47:53 mix

OUR SERVICES





Maritime Fund and Maritime Investments

Maritime Investments and Services

Loan services

Import and Export Business

Fund Management

Management of funds pooled by proprietary capital and 3rd party funds

- 1. Figures as of 30 Jun 2025
- 2. Figures as of 7 Aug 2025
- 3. Calculated based on the FY2024 dividend per share of S\$0.0346 and the share price of S\$0.985 as of 7 Aug 2025
- AUM allocation in China (domestic) and globally (offshore)



1H2025 FINANCIAL RESULTS

INCOME STATEMENT SNAPSHOT



Multiple growth engines fueled a 28% yoy increase in attributable profit in 1H2025

S\$m	1H2024	1H2025	YoY	Key Performance Drivers		
Total income	161.4	123.6	(23%) —	Decrease in total income due to lower average balance of debt investments in China		
Total expenses	(17.6)	(23.2)	31% —	 Income from maritime investments up +82% yoy Income from Singapore-based private credit and 		
Profit before allowances	143.7	100.5	(30%)	cash management funds up over 4x yoy		
(Allowance)/Reversal of allowance for credit and other losses	(30.9)	13.0	N.M. ¹	 Increased operating costs and higher depreciation costs associated with maritime fund assets (vessels) 		
Share of profits of associated companies	(4.8)	29.0		 Reversals of unutilised allowances on debt investments driven by dedicated management of non-performing loans 		
and joint ventures	(,	_5.5	- N.P1.	-	-	Higher gain from maritime joint ventures
Other gains	21.4	27.8	30% -	Stronger net foreign exchange gains		
Profit attributable to equity holders ²	107.4	137.7	28%			
Diluted EPS (S\$ cent)	3.04	3.96	30%			

^{1.} N.M. = not meaningful

^{2.} Profit attributable to equity holders ("Attributable profit")

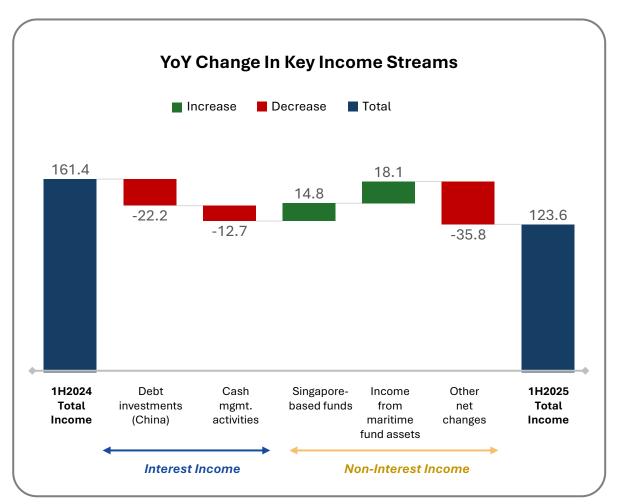
INCOME STATEMENT SNAPSHOT



Ongoing sector rotation strategy focuses on expanding maritime investments and Singapore-based funds while reducing exposure to underperforming sectors, particularly China real estate

Interest Income (S\$m)	1H2024	1H2025	YoY
Debt investments (China)	71.4	49.1	(31%)
Cash management activities	35.3	22.6	(36%)

Non-interest Income (S\$m)	1H2024	1H2025	YoY
Income from maritime fund assets	22.1	40.1	82%
Interest income (FV P/L) ¹	3.8	18.5	>4x
Other net changes (FV P/L)	25.3	(7.5)	N.M.
Dividend income ²	3.1	0.3	(90%)
Other income	0.52	0.35	(33%)



⁽¹⁾ Private credit funds and cash management fund in Singapore

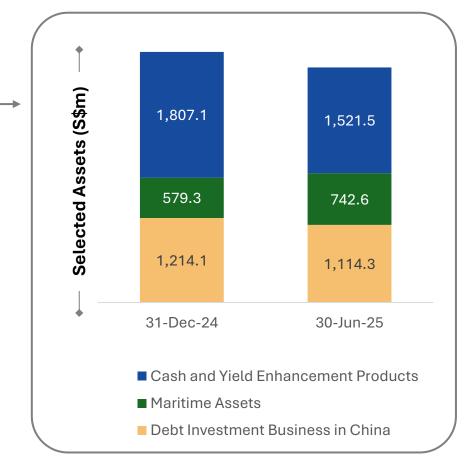
⁽²⁾ Venture capital funds in China

BALANCE SHEET SNAPSHOT



Changes in asset composition with reduced debt investment in China and higher maritime assets

S\$m	31 Dec 2024	30 Jun 2025
Total assets	4,422.6	4,222.8
Total liabilities	199.7	201.9
Net asset attributable to equity holders	4,065.9	3,867.7
NAV/share (S\$)	1.17	1.11
NAV/share (RMB)	6.22^	6.23^



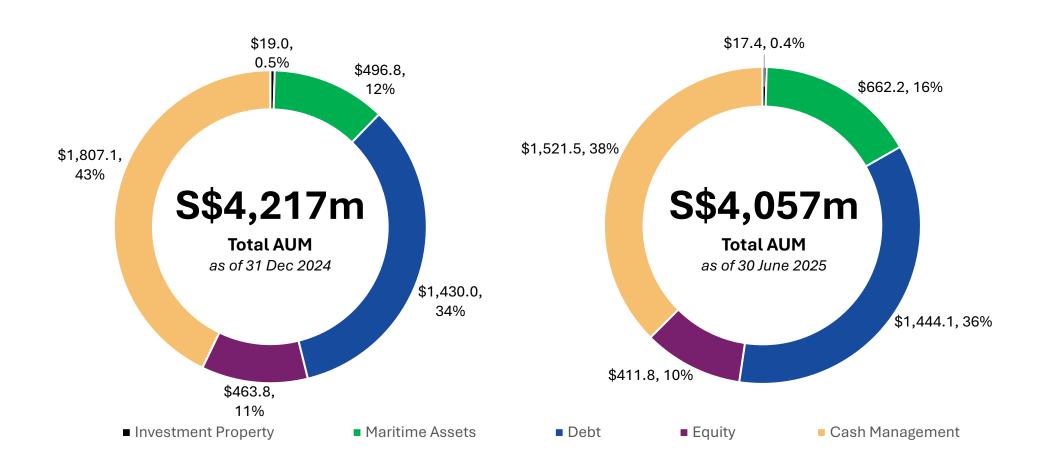
[^]SGD/RMB at 5.6148 as of June 2025, SGD/RMB at 5.3214 as of Dec 2024



ASSETS UNDER MANAGEMENT



Continued portfolio reallocation strategy focused on fund management in Southeast Asia and maritime investments

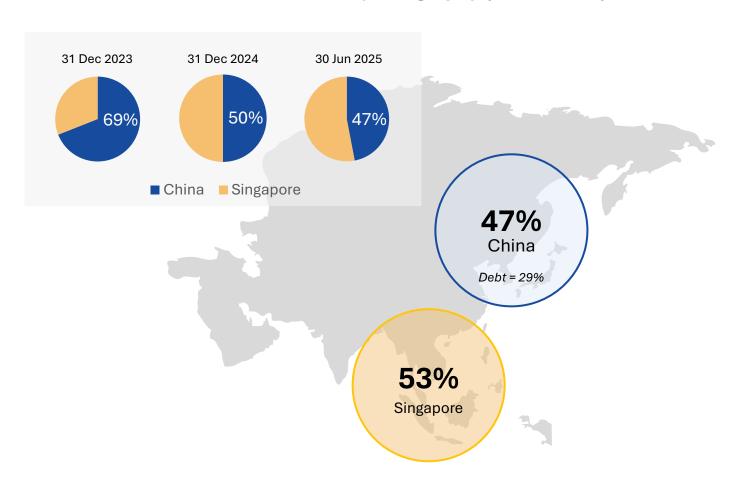


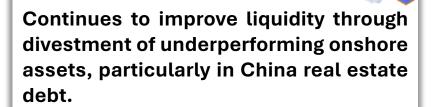
GEOGRAPHICAL FOOTPRINT



A more balanced domestic-offshore investment mix enables access to diversified opportunities and enhances resilience against single-country risks

Portfolio Allocation by Geography (30 Jun 2025)



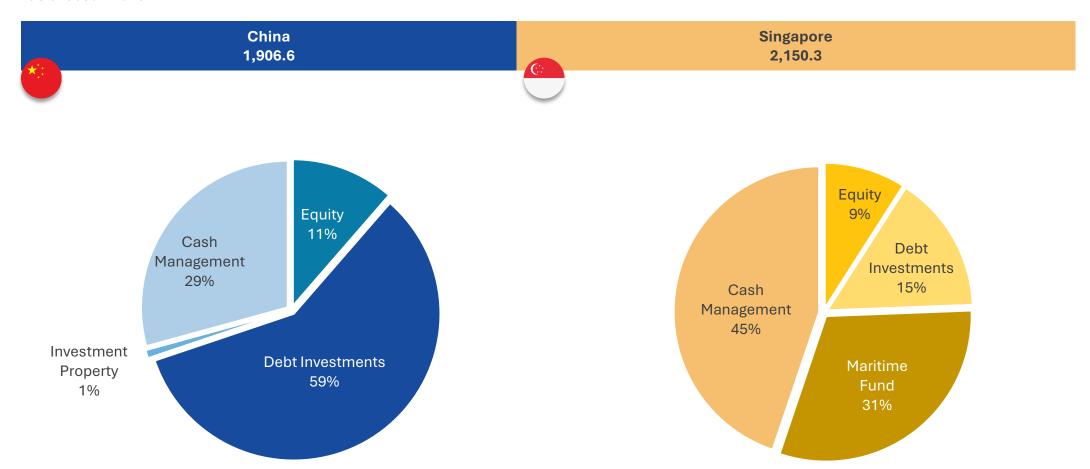


ASSET CLASS BREAKDOWN BY COUNTRIES



Total AUM by Geography (S\$m)

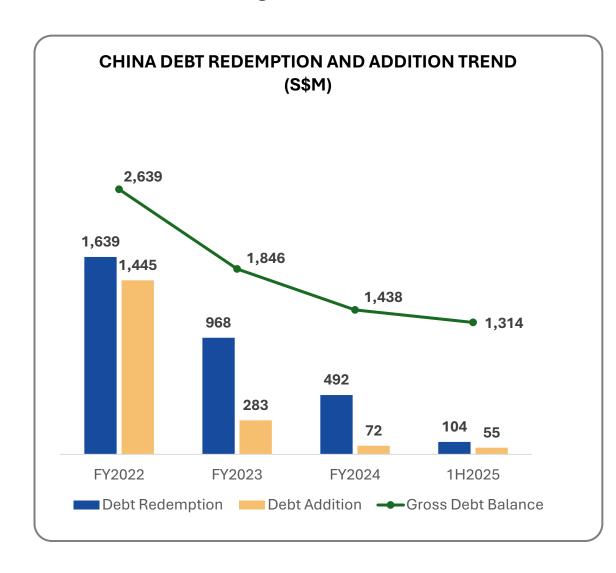
as of 30 Jun 2025

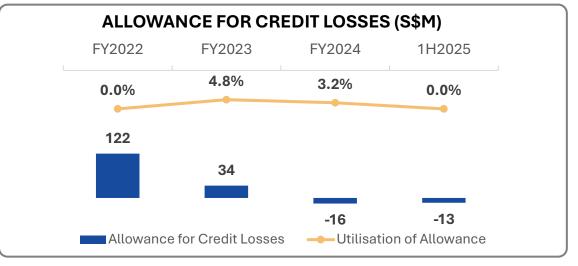


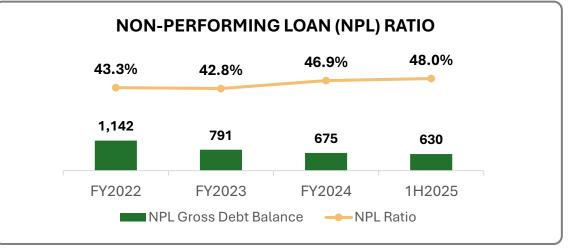
DEBT INVESTMENTS IN CHINA (EX-MICRO-FINANCE)



Dedicated NPL management contributed to continued reduction in debt balance and low allowance utilisation







MARITIME FUND AND MARITIME INVESTMENTS*



Expects strong growth in maritime fund and maritime investments going forward

Types of Investment Activities

Maritime Investments and Services

ship agency and shipbroking, ship leasing and sales facilitation, direct vessel investments, ship chartering, maritime consultancy services

Loan Services

ship financing services, pre-delivery loans and secured loans

Import and Export Business

the distribution of merchant ships and offshore engineering products, shipping equipment, material and/or components through import and export channels

Latest Progress

As of 30 Jun 2025	Value
Target Size	Maritime Fund - US\$1 billion Maritime Investments - US\$400m
Investment Deployed	US\$680m
ESG-related Target	>40% of Maritime Fund to Eco Assets



75 vessels

Consisting of tankers, gas carrier, bulkers, containerships, OSVs

Geographical Coverage

- Singapore
- UK
- USA
- Europe

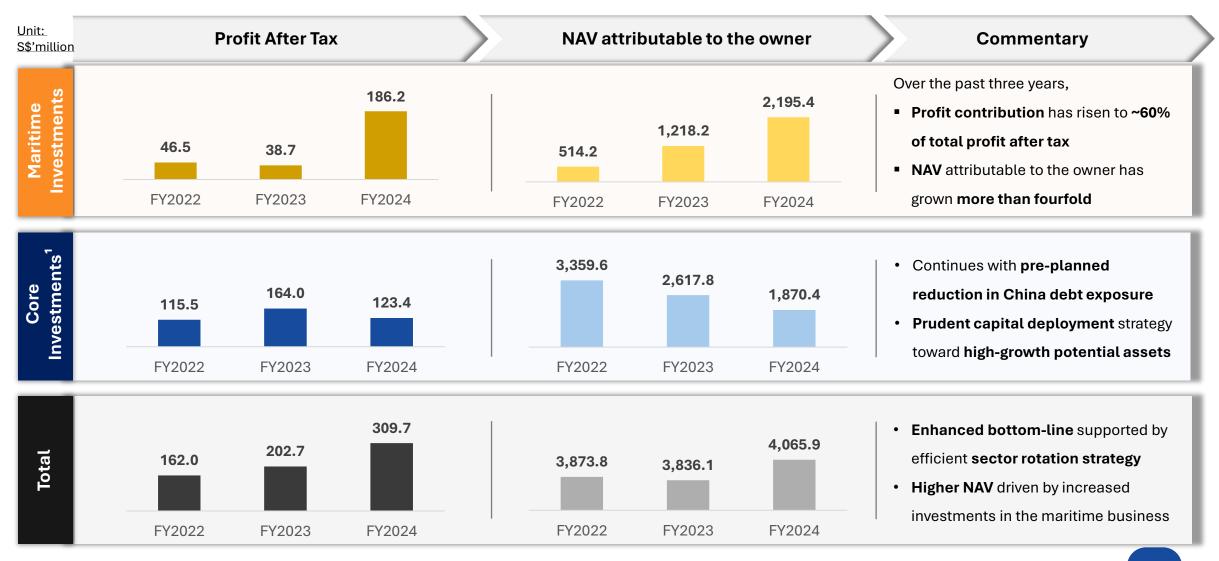
- Hong Kong SAR
- South Korea
- UAE
- India



TRACK RECORDS IN BOTH CORE AND MARITIME INVESTMENT MANAGEMENT



Maritime investments have grown into a mature business arm, delivering strong profitability for the Group



PROPOSED SPIN-OFF STRUCTURE



Spin-off to enable focused investment strategies, unlocking full growth potential across maritime value chain, and ultimately enhance shareholders' value through fairer valuations

Present (Before Spin-off) Yangzijiang Financial Maritime Investment Fund Investment Investments Management Management Management (The Spin-off Entity) Management of Debt Investment Maritime Investments Debt Investment **Direct Investment** funds pooled by and Services **Direct Investment** proprietary capital **Loan Services Fund Investment** Fund Investment and 3rd party funds Import and Export

Post Spin-off

Yangzijiang Financial





Fund Management

Management of funds pooled by proprietary capital and 3rd party funds



Investments (The Spin-off Entity)

- Maritime Investments
- and Services **Loan Services**
- Import and Export Business

Ms. Liu Hua **Executive Chairman**

Key Leadership Team

Key Leadership Team

Mr. Ren Yuanlin Executive Chairman

Key Leadership Team

Mr. Ren Yuanlin Executive Chairman and CEO

Ms. Liu Hua Deputy CEO and CFO

Business

POST SPIN-OFF GROWTH STRATEGIES

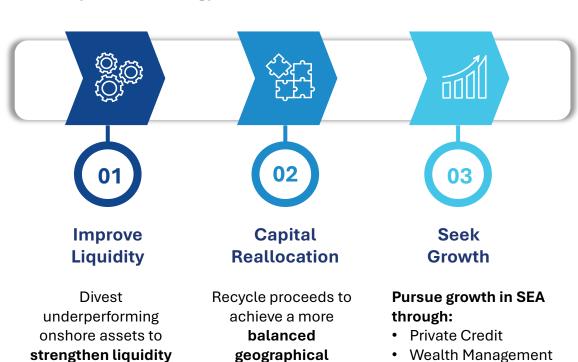


Dedicated resources and focused management to drive targeted growth in each segment

Co-investment

opportunitiesSelective equity opportunities

Core Investment Management and Fund Management: Multi-phased Strategy



portfolio

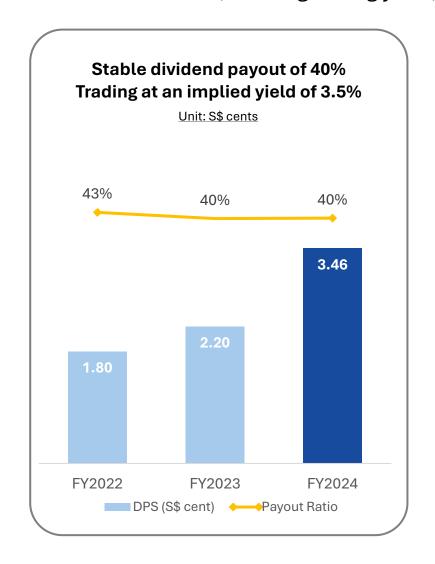
Maritime Investments: Scale Up Leveraging Management's Deep Industry Expertise

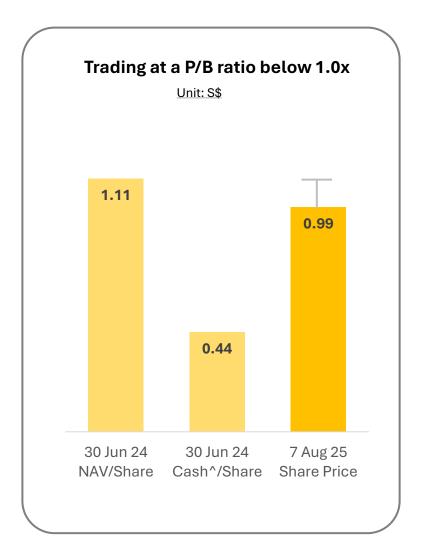
Maritime Investments and Services	Loan Services	Import and Export Business
 Ship agency and shipbroking Ship leasing and sales facilitation Direct vessel investments (new or existing) via acquisition or JV Ship chartering Maritime consultancy services 	 Provision of ship financing services, pre-delivery loans and secured loans 	Distribution of merchant ships, offshore engineering products, shipping equipment, materials, and components

VALUATION



Trading at an attractive valuation, offering strong yield, coupled with robust growth prospects







THANK YOU

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