

## PROXY FORM

# Keppel Corporation

**Keppel Corporation Limited**  
(Incorporated in the Republic of Singapore)  
(Company Registration No. 196800351N)

## EXTRAORDINARY GENERAL MEETING

### IMPORTANT:

1. This EGM (as defined below) will be held by way of electronic means in accordance with the COVID-19 (Temporary Measures) (Alternative Arrangements for Meetings for Companies, Variable Capital Companies, Business Trusts, Unit Trusts and Debenture Holders) Order 2020. The Notice of EGM and this proxy form will be sent to shareholders ("Shareholders") of the Company (as defined below) by electronic means via publication on the Company's website at <https://www.keppcorp.com/en/investors/aggm-egm/> and the Singapore Exchange Network ("SGXNet"). Printed copies of the Notice of EGM and this proxy form will also be despatched to Shareholders.
2. Alternative arrangements relating to attendance at the EGM by way of electronic means (including arrangements by which the meeting can be electronically accessed via live audio-visual webcast or live audio-only stream), submission of questions to the Chairman (as defined below) in advance of or live at the EGM, addressing of substantial and relevant questions at the EGM and voting by appointing the Chairman as proxy at the EGM, are set out in the Notice of EGM, the announcement by the Company dated 24 November 2021 and the Circular to Shareholders dated 24 November 2021 ("Circular"). The Circular may be accessed at the Company's website at <https://www.keppcorp.com/en/investors/aggm-egm/> and the SGXNet.
3. **There will be no personal attendance at the EGM. Shareholders will also not be able to vote online on the resolution to be tabled for approval at the EGM. A Shareholder (whether individual or corporate) must appoint the Chairman as his/her/its proxy to attend, speak and vote on his/her/its behalf at the EGM if such Shareholder wishes to exercise his/her/its voting rights at the EGM. The Chairman, as proxy, need not be a Shareholder.**
4. This proxy form is not valid for use by investors holding shares in the Company ("Shares") through relevant intermediaries (as defined in Section 181 of the Companies Act (Chapter 50 of Singapore) and such investors, "Investors") (including investors holding through the Central Provident Fund ("CPF") and the Supplementary Retirement Scheme ("SRS" and such investors, "CPF/SRS Investors")) and shall be ineffective for all intents and purposes if used or purported to be used by them. An Investor (other than a CPF/SRS Investor) who wishes to vote should instead approach his/her relevant intermediary as soon as possible to specify voting instructions. A CPF/SRS investor who wishes to vote should approach his/her CPF Agent Bank/SRS Operator by **5.00 p.m. on 30 November 2021**, being seven working days before the date of the EGM to submit his/her voting instructions.
5. **Personal Data Privacy:** By submitting this proxy form, the Shareholder accepts and agrees to the personal data privacy terms set out in the Notice of EGM dated 24 November 2021.
6. **Please read the notes overleaf which contain instructions on, *inter alia*, the appointment of the Chairman as a Shareholder's proxy to attend, speak and vote on his/her/its behalf at the EGM.**

I/We, \_\_\_\_\_ (Name) \_\_\_\_\_ (NRIC/Passport Number/Co Reg Number)

of \_\_\_\_\_ (Address)

being a member or members of KEPPEL CORPORATION LIMITED (the "**Company**") hereby appoint the Chairman of the Extraordinary General Meeting ("**Chairman**") as my/our proxy to attend, speak and vote on my/our behalf at the Extraordinary General Meeting of the Company ("**EGM**") to be held by way of electronic means on **Thursday, 9 December 2021 at 10.30 a.m.** and at any adjournment thereof in the following manner:

Resolution	For*	Against*	Abstain*
<b>Ordinary Resolution</b>			
Proposed acquisition by Keppel Pegasus Pte. Ltd., a wholly-owned subsidiary of the Company, of all the issued and paid-up ordinary shares in the capital of Singapore Press Holdings Limited (excluding treasury shares) by way of a scheme of arrangement under Section 210 of the Companies Act (Chapter 50 of Singapore)			

- \* You may tick (✓) within the relevant box to vote for or against, or abstain from voting, in respect of all your Shares for the resolution. Alternatively, you may indicate the number of Shares that you wish to vote for or against, and/or abstain from voting, for the resolution in the relevant box. **In the absence of specific directions in respect of the resolution, the appointment of the Chairman as your proxy for the resolution will be treated as invalid.**

Dated this \_\_\_\_\_ day of \_\_\_\_\_ 2021.

Total Number of Shares held

Signature(s) or Common Seal of Member(s)

**Important: Please read the notes overleaf before completing this proxy form.**

**Notes:**

1. A Shareholder should insert the total number of Shares held in the proxy form. If a Shareholder only has Shares entered against his/her/its name in the Depository Register (as defined in Part IIIA of the Securities and Futures Act (Chapter 289 of Singapore)), he/she/it should insert that number of Shares. If he/she/it only has Shares registered in his/her/its name in the Register of Members, he/she/it should insert that number of Shares. However, if he/she/it has Shares entered against his/her/its name in the Depository Register and Shares registered in his/her/its name in the Register of Members, he/she/it should insert the aggregate number of Shares entered against his/her/its name in the Depository Register and registered in his/her/its name in the Register of Members. If no number is inserted, the proxy form shall be deemed to relate to all the Shares held by the Shareholder (in both the Register of Members and the Depository Register).
2. **There will be no personal attendance at the EGM. A Shareholder will also not be able to vote online on the resolution to be tabled for approval at the EGM. A Shareholder (whether individual or corporate) must appoint the Chairman as his/her/its proxy to attend, speak and vote on his/her/its behalf at the EGM if such Shareholder wishes to exercise his/her/its voting rights at the EGM. The Chairman, as proxy, need not be a Shareholder.** Where a Shareholder (whether individual or corporate) appoints the Chairman as his/her/its proxy, he/she/it must give specific instructions as to voting, or abstentions from voting, in respect of the Ordinary Resolution in the proxy form, failing which the appointment of the Chairman as proxy for such resolution will be treated as invalid.
3. This proxy form is not valid for use by Investors (including CPF/SRS Investors) and shall be ineffective for all intents and purposes if used or purported to be used by them. CPF/SRS Investors who wish to vote should approach their respective CPF Agent Banks/SRS Operators as soon as possible and in any case, by **5.00 p.m. on 30 November 2021**, being seven working days before the date of the EGM to submit his/her voting instructions. An Investor (other than a CPF/SRS Investor) who wishes to vote should instead approach his/her/its relevant intermediary as soon as possible to specify voting instructions.

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Affix  
Postage  
Stamp

**Keppel Corporation Limited**  
c/o Boardroom Corporate & Advisory Services Pte Ltd  
50 Raffles Place  
#32-01 Singapore Land Tower  
Singapore 048623

*fold along this line (2)*

4. The proxy form must be submitted to the Company in the following manner:
  - (a) via post to the office of the Company's Share Registrar, Boardroom Corporate & Advisory Services Pte Ltd, at 50 Raffles Place #32-01 Singapore Land Tower Singapore 048623; or
  - (b) via email to keppel@boardroomlimited.com (e.g. enclosing a clear scanned completed and signed proxy form in PDF),in either case to be received no later than **10.30 a.m. on 6 December 2021** (being 72 hours before the time appointed for the holding of the EGM).

A Shareholder who wishes to submit the proxy form must first complete and sign the proxy form, before submitting it by post to the address provided above, or before scanning and sending it by email to the email address provided above.

**Shareholders are strongly encouraged to submit completed proxy forms electronically by email.**
5. The proxy form must be under the hand of the appointor or of his/her attorney duly authorised in writing. Where the proxy form is executed by a corporation, it must be executed either under its seal or under the hand of an officer or attorney duly authorised. Where a proxy form is signed on behalf of the appointor by an attorney, the letter or power of attorney or a duly certified copy thereof must (failing previous registration with the Company) be lodged with the proxy form, failing which the proxy form may be treated as invalid.
6. The Company shall be entitled to reject the proxy form if it is incomplete, improperly completed or illegible or where the true intentions of the appointor are not ascertainable from the instructions of the appointor specified in the proxy form. In addition, in the case of Shareholders whose Shares are entered against their names in the Depository Register, the Company shall be entitled to reject any proxy form lodged if such Shareholders are not shown to have Shares entered against their names in the Depository Register as at 72 hours before the time appointed for holding the EGM as certified by The Central Depository (Pte) Limited to the Company.
7. Any reference to a time of day is made by reference to Singapore time.