



# Disclaimer



This material includes forward-looking statements prepared by Pan-United Corporation Ltd ("Company"). The opinions, forecasts, projections or other statements other than statements of historical fact, including, without limitation, plans and objectives of management of the Company for financing, are forward-looking statements. Although the Company believes that the expectations reflected in such forward-looking statements are reasonable, it can give no assurance that such expectations will prove to have been correct. All forward looking-statements contained in this presentation are expressly qualified in their entirety by the cautionary statements contained or referred to in this section. Readers should not place undue reliance on forward-looking statements. Each forward looking statement speaks only as of the date of this presentation. Neither the Company nor any of its subsidiaries and associates undertake any obligation to publicly update or revise any forward-looking statement as a result of new information, future events or other information. In light of these risks, results could differ materially from those stated, implied or inferred from the forward-looking statements contained in this presentation.









#### Vision











#### **Our Strategy**

PanUnited

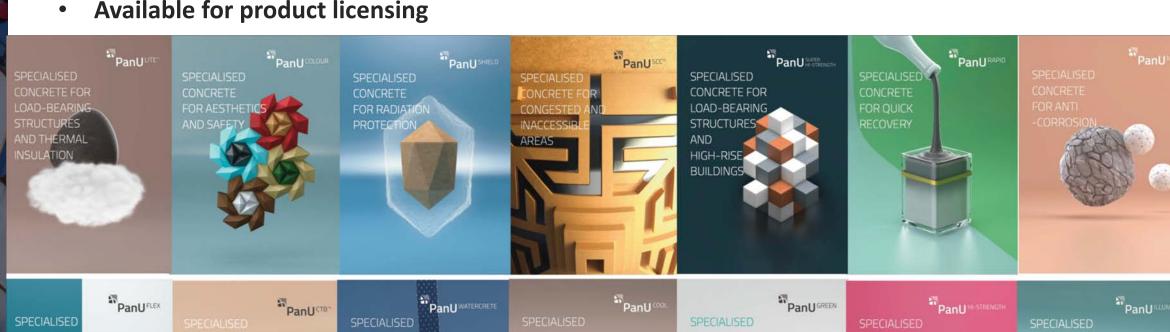
- Fortify core business in cement and RMC
- Highly innovative
- Develop new revenue streams from IP
- Mindset shift



#### **Our Strategy | 1. Product Innovation**



- Broad range of over 300 highly specialized concrete solutions
- Often in collaboration with customers, institutions and consultants
- **Available for product licensing**

















#### **Our Strategy | 2. Operations Innovation**



- Digital transformation & logistics capabilities
- · AiR



## Our Strategy | 3. Business Innovation



 Leveraging on our intellectual properties for new revenue growth



· AiR

Business Model





#### Outlook

PanUnited

- Steady pipeline of projects expected
- Increasing raw material costs
- Conditions improved





### Outlook



- Vietnam
  - Positive outlook
- Malaysia and Indonesia
  - Outlook still uncertain

