FOOD EMPIRE HOLDINGS LIMITED
(Co Registration Number: 200001282G)

PROPOSED BONUS ISSUE – ADJUSTMENTS TO OUTSTANDING SHARE OPTIONS AND UNVESTED SHARE AWARDS

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*Unless otherwise defined, all capitalised terms shall bear the same meanings as the announcements issued by Food Empire Holdings Limited (the "**Company**") dated 13 May 2026 and 25 May 2026 in relation to the Proposed Bonus Issue (as defined therein) (the "**Announcements**").*

The Company's board of directors (the "**Board**") refers to the Announcements in relation to the Proposed Bonus Issue and wishes to announce that following the allotment and issue of new ordinary shares in the capital of the Company on 9 June 2026 in connection with the Proposed Bonus Issue and pursuant to the rules of the Company's Employee Share Option Scheme ("**FEH ESOS**") and Performance Share Plan ("**FEH PSP**"):

(a) adjustments have been made to both the number of outstanding options under the FEH ESOS (the "**Outstanding Options**") and the exercise price of the Outstanding Options in the following manner. As a result, the total number of ordinary shares under the Outstanding Options has increased by 1,639,000 shares. Details are as follows:

S/N	MARKET PRICE OF EACH SHARE ON DATE OF ADJUSTMENT	DATE OF GRANT OF OPTION	NUMBER OF OUTSTANDING OPTIONS		EXERCISE PRICE	
			BEFORE ADJUSTMENT	AFTER ADJUSTMENT	BEFORE ADJUSTMENT	AFTER ADJUSTMENT
1	2.360	23 May 2017	375,000	450,000	0.693	0.578
2		16 Mar 2018	160,000	192,000	0.679	0.566
3		15 Mar 2019	275,000	330,000	0.556	0.463
4		6 Mar 2020	730,000	876,000	0.667	0.556
5		1 June 2022	465,000	558,000	0.536	0.447
6		1 June 2023	1,780,000	2,136,000	1.004	0.837
7		3 June 2024	1,460,000	1,752,000	1.116	0.930
8		2 June 2025	1,500,000	1,800,000	1.754	1.462
9		20 May 2026	1,450,000	1,740,000	3.098	2.582

As of the date of this announcement, the number of adjusted Options granted to the Directors of the Company are as follows:

NAME OF DIRECTOR	MARKET PRICE OF EACH SHARE ON DATE OF ADJUSTMENT	DATE OF GRANT OF OPTION	NUMBER OF OUTSTANDING OPTIONS	
			BEFORE ADJUSTMENT	AFTER ADJUSTMENT
Ong Kian Min	2.360	1 June 2022	15,000	18,000
		1 June 2023	30,000	36,000
		3 June 2024	50,000	60,000
		2 June 2025	50,000	60,000
		20 May 2026	50,000	60,000
Saw Meng Tee	2.360	1 June 2023	15,000	18,000
		3 June 2024	30,000	36,000
		2 June 2025	50,000	60,000
		20 May 2026	50,000	60,000

NAME OF DIRECTOR	MARKET PRICE OF EACH SHARE ON DATE OF ADJUSTMENT	DATE OF GRANT OF OPTION	NUMBER OF OUTSTANDING OPTIONS	
			BEFORE ADJUSTMENT	AFTER ADJUSTMENT
Tan Cher Liang	2.360	1 June 2023	15,000	18,000
		3 June 2024	50,000	60,000
		2 June 2025	50,000	60,000
		20 May 2026	50,000	60,000
Adrian Chan Pengee	2.360	1 June 2023	15,000	18,000
		3 June 2024	30,000	36,000
		2 June 2025	50,000	60,000
		20 May 2026	50,000	60,000

(b) adjustments have been made to the number of shares in the capital of the Company comprised in unvested Awards under the FEH PSP (the "**Unvested Awards**") in the following manner. As a result, the total number of ordinary shares comprised in the Unvested Awards has increased by 363,931 shares. Details are as follows:

S/N	MARKET PRICE OF EACH SHARE ON DATE OF ADJUSTMENT	DATE OF GRANT OF AWARD	NUMBER OF UNVESTED AWARDS	
			BEFORE ADJUSTMENT	AFTER ADJUSTMENT
1	2.360	2 January 2024	643,894	772,669
2		2 January 2025	795,569	954,680
3		2 June 2025	44,425	53,310
4		2 January 2026	335,815	402,975

As of the date of this announcement, the number of shares comprised in Unvested Awards granted to the Directors of the Company are as follows:

NAME OF DIRECTOR	MARKET PRICE OF EACH SHARE ON DATE OF ADJUSTMENT	DATE OF GRANT OF AWARD	NUMBER OF UNVESTED AWARDS	
			BEFORE ADJUSTMENT	AFTER ADJUSTMENT
Sudeep Nair	2.360	2 January 2024	357,718	429,261
		2 January 2025	402,820	483,384
		2 January 2026	161,838	194,205

The Company will send notifications to the holders of the Outstanding Options and Unvested Awards in relation to the aforesaid adjustments.

Save for the adjustments described in the above tables, the terms and conditions of the FEH ESOS and FEH PSP remain unchanged.

By Order of the Board
FOOD EMPIRE HOLDINGS LIMITED

Tan Wang Cheow
Executive Chairman
9 June 2026