

Annexure – List of Present Directorships of Mr Teo Siong Seng

- 1 Pacific International Lines (Private) Limited
- 2 PIL Enterprises Pte Ltd
- 3 PIL Marine Pte Ltd
- 4 PIL Pte. Ltd.
- 5 PIL Travels (Pte) Ltd
- 6 Mariana Express Lines Pte Ltd
- 7 PST Management Pte Ltd
- 8 Connectivity Solutions Pte. Ltd.
- 9 DC Multimodal Logistics Pte. Ltd.
- 10 PIL (Bangladesh) Limited
- 11 Sino-Singapore Chongqing Connectivity Solutions
- 12 Sino-Singapore Chongqing Distribution Centre
- 13 Malaysia Shipping Corporation Sdn Bhd
- 14 Tranpac Holdings Inc.
- 15 PIL Marine Chartering (Shanghai) Ltd.
- 16 PIL Logistics (China) Co., Ltd.
- 17 PIL Logistics (SHA-WGQ) Co., Ltd. (China)
- 18 PIL (U.A.E.) LLC
- 19 PIL Holdings Pte. Ltd.
- 20 Y. C. Chang & Sons Private Limited
- 21 South Paific International Holdings Limited
- 22 Singamas Container Holdings Limited
- 23 Keppel Ltd.
- 24 Africa-South East Asia Chamber of Commerce
- 25 Singapore Chinese Chamber of Commerce & Industry
- 26 NTU-SBF Centre For African Studies
- 27 Singapore Business Federation Africa Business Group Executive Committee
- 28 Singapore-China Foundation Ltd
- 29 The United Republic of Tanzania
- 30 Singapore Business Federation - International Action Committee
- 31 Singapore Business Federation – Singapore ASEAN Business Advisory Council