



Hotel Royal
L I M I T E D

HOTEL ROYAL LIMITED

(Co. Reg. No. 196800298G)

(Incorporated in the Republic of Singapore)

2 April 2026

Dear Shareholders,

NOTICE OF ANNUAL GENERAL MEETING & PROXY FORM REQUEST FORM FOR PRINTED COPY OF ANNUAL REPORT 2025

We are pleased to enclose printed copies of the Notice and Proxy Form for the upcoming Annual General Meeting of Hotel Royal Limited (the "**Company**"), which will be held physically at the Hotel Royal Queens, Royal Ballroom, Level 3, 12 Queen Street, Singapore 188553 on Thursday, 30 April 2026 at 2.30 p.m.

As part of the Group's ongoing sustainability initiatives, we have discontinued the mailing of the Company's annual reports. Our full electronic copy of the annual report for the financial year ended 31 December 2025 (the "**Annual Report 2025**") is now available for viewing and download from the SGXNET at <https://www.sgx.com/securities/company-announcements> and the Company's website at <http://hotelroyal.listedcompany.com/home.html>. To access the Annual Report 2025, you will need an internet connection and a PDF reader.

We encourage you to support our sustainability efforts by embracing e-communications. However, should you wish to receive a printed copy of the Annual Report 2025, please complete, sign and return this Request Form to the Company through any of the following channels. The printed copy will be mailed to you within 5 working days upon receipt of your request:

- (i) via email to ir@hotelroyal.com.sg; or
- (ii) by post, to be deposited at the registered office of the Company at 36 Newton Road, Singapore 307964.

Yours faithfully

For and on behalf of
Hotel Royal Limited

Sin Chee Mei
Company Secretary

