



#### Presentation on Far East Hospitality Trust

April 2015

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#### I. Overview of Far East Hospitality Trust





## **Overview of Far East H-Trust**

Issuer	Far East Hospitality Trust				
Sponsor	Far East Organization group of companies				
REIT Manager	FEO Hospitality Asset Management Pte. Ltd.				
Investment Mandate	Hospitality and hospitality-related assets in Singapore				
Portfolio	<ul> <li>12 properties valued at approximately S\$2.48 billion</li> <li>8 hotel properties ("Hotels") and 4 serviced residences ("SR" or "Serviced Residences")</li> </ul>				
Hotel and SR Operator	Far East Hospitality Management (S) Pte Ltd				
Master Lessees	Sponsor companies, part of the Far East Organization group of companies				





#### **Unique Position Among Singapore REITs**



#### Far East H-Trust's unique pure-play Singapore hospitality exposure



<sup>1</sup> Singapore-Focused REITs include Suntec REIT, Mapletree Commercial Trust, Mapletree Industrial Trust, Capitamall Trust and SPH REIT, all of which have total assets of more than S\$2.0 billion. Market data as at February 2015. <sup>2</sup> Ascott Residence Trust's portfolio also has exposure to the European Serviced Residences market

#### II. Investment Highlights





## **Key Investment Highlights**

First and only Singapore-focused hotel and serviced residence REIT

Economic, hospitality and tourism growth potential

**Committed and reputable Sponsor** 

Well-positioned to capitalise on growth opportunities

Downside protection from the Master Lease Agreement with expected rental growth



Lobby of The Quincy Hotel



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## Singapore-Focused Portfolio with High Quality Assets

#### 12 Properties, totalling 2,829 hotel rooms and apartment units, valued at ~S\$2.48 bn<sup>1</sup>



#### Market Segmentation 4Q 2014 - Hotels



Hotels (by Revenue)

Hotels (by Region)

- The Corporate segment contributed 42.0% of 4Q 2014 hotel revenue as 4Q is a traditionally ٠ quieter season for corporate travel.
- Contribution from N Asia increased year-on-year in 4Q 2014. ٠



#### **Market Segmentation 4Q 2014 – Serviced Residences**



- The Corporate segment contributed 84.0% of revenue for Serviced Residences in 4Q 2014.
- Guest profile by industry remained relatively unchanged for the Serviced Residences.



#### **Asset Mix and Market Segmentation**

#### Far East H-Trust Revenue by Market Segment (4Q 2014)

#### Far East H-Trust Hotel Properties by Market Segment







### **Key Investment Highlights**



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Photo Montage of Existing and Upcoming Tourist Attractions in Singapore



#### **Singapore as a Global Premier Business Destination**



Steady growth in business travel arrivals

## Business travel to contribute 36% of total tourism receipts by 2020



#### An award-winning meeting city



TTG Travel Awards 2013/2014 Best BT MICE City



Business Traveller Asia-Pacific Travel Awards 2013/2014 Best Business City in Southeast Asia



World Travel Awards 2013 Asia's Leading Meetings & Conference Destination



International Congress and Convention Association Global Rankings 2013 Top Convention City in Asia for the 12<sup>th</sup> consecutive year



Union of International Associations Global Rankings 2013 Top International Meeting City for the 7<sup>th</sup> consecutive year

Singapore's positioning as a key regional business hub and its increased profile as a MICE destination will continue to attract business travellers

## Transformation of Tourism Landscape – New & Upcoming Developments & Events



Singapore - Voted Lonely Planet's No. 1 Destination for 2015 as Singapore celebrates its 50<sup>th</sup> anniversary



National Gallery Singapore (2015\*) The largest gallery to showcase Singaporean and Southeast Asian arts



KidZania (2015\*) The World's fastest growing entertainment centre for children, opening at Sentosa Island



Changi Terminal 4 (2017\*) & Project Jewel (2018\*) Catering for greater air traffic and creating a unique airport hub experience



Novena Health City (2018\*) Integrating health services, research and education, commercial and leisure facilities



Mandai Makeover (2020\*) A wildlife and nature heritage project,

integrating new attractions with the Singapore Zoo, Night Safari and River Safari

#### **Major Sporting Events in 2015**





## Historical and Forecast Visitor Arrivals in Singapore



#### • Visitor arrivals are projected to grow at a CAGR of up to 2.3% from 2012 to 2015

Sources : IPO Prospectus dated 16 August 2012 (2002 to 2011 visitor arrivals)

Singapore Tourism Board, International Visitor Arrivals Statistics, 11 February 2015

Speech by Mr S Iswaran, Second Minister for Trade and Industry, 6 March 2015 (2015E visitor arrivals)



#### **Estimated Hotel Room Supply in Singapore**



- Hotel supply expected to increase at a CAGR of 5.5% from 2013 to 2016
- No hotel sites introduced in 2015 Government Land Sales (GLS) programme
- Urban Redevelopment Authority (URA) to tighten approvals for applications for new hotels, backpackers' hostels or boarding houses on sites that are not zoned or permitted for hotel use

\* Includes 223-room Gallery Hotel and 30-room Sofitel Sentosa Resort & Spa which have been closed for refurbishment



## **Key Investment Highlights**

First and only Singapore-focused hotel and serviced residence REIT

Economic, hospitality and tourism growth potential

Committed and reputable Sponsor

Well-positioned to capitalise on growth opportunities

Downside protection from the Master Lease Agreement with expected rental growth



AMOY Hotel – Awarded Top Hotel in Singapore and Best Hotel for Service by TripAdvisor Traveller's Choice 2015



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## FEO – Singapore's Largest Private Real Estate Developer

#### Active developer with a track record of more than 50 years

(F	Far East Organization INSPIRING BETTER LIVES Singapore
Active Developer	<ul> <li>Bid and won &gt;20 land sites<sup>1</sup> since 2010         <ul> <li>Totalling &gt;7.0 m sqft of NLA</li> <li>Valued at &gt;S\$4.0bn<sup>2</sup></li> </ul> </li> </ul>
Awards Received	<ul> <li>"Best Developer in South East Asia and Singapore" by BCA</li> <li>Winner of multiple FIABCI Prix d'Excellence awards</li> </ul>
Hospitality Business	<ul> <li>#1 Market Share in Mid-Tier Hotels and &amp; Serviced Residences:</li> <li>~12% market share in Mid-Tier Hotels</li> <li>~21% market share in SRs</li> </ul>

FEO's >54% stake in Far East H-Trust is a strong demonstration of its ongoing support and confidence in the trust



 <sup>1</sup> Including property acquisitions
 <sup>2</sup> Including bids entered into through joint ventures Source: IPO Prospectus dated 16 Aug 2012

## **Proven Track Record in Hospitality Ownership and Operations**



Since 1987, FEO has on average added to their portfolio a new hotel or serviced residence every 1.5 years

## **Key Investment Highlights**

First and only Singapore-focused hotel and serviced residence REIT

Economic, hospitality and tourism growth potential

**Committed and reputable Sponsor** 

Well-positioned to capitalise on growth opportunities

Downside protection from the Master Lease Agreement with expected rental growth



This picture is an artist's impression of Oasia Downtown Hotel and may differ from the actual view of Oasia Downtown Hotel



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## Well-Positioned to Capitalise on Growth Opportunities



Key initiatives that will help to drive both immediate and long-term growth



## Organic Growth Opportunities





- ✓ Increased level of MICE activities
- Completion of future developments
   e.g. South Beach, M+S Pte Ltd
- \$105m expansion of Raffles Hospital: +20,612sqm (+72%)



- ✓ Prime Orchard Road location
- Continued focus on corporate customers

- Stabilisation of Mount Elizabeth Novena Hospital in 2013
- ✓ Ramping up of Novena Specialist Centre
- ✓ Active brand marketing



- Prime location
- ✓ Optimisation of commercial space

Potential to extract significant organic growth going forward



## Proximity to Key Medical Facilities



Five of FEHT's properties are strategically located within close proximity to reputable hospitals and medical centres in Singapore, placing it in prime position to benefit from a medical tourism boom



## B Strong Potential Pipeline



(1) This picture is an artist's impression of the property and may differ from the actual view of the property

#### Development with Sponsor – Outpost Hotel Sentosa & Village Hotel Sentosa





#### Joint Venture with Far East Organization

- Far East H-REIT holds a 30% interest
- Integrated development comprising 2 hotels with 850 keys
- Outpost Hotel Sentosa Upscale
   Village Hotel Sentosa Mid-tier
- 60-year leasehold interest from 7 March 2014
- Land area Approx 45,000 sqm (484,400 sqft) Maximum permissible GFA - Approx 36,000 sqm (387,500 sqft)
- Expected to complete in 2018
- Far East H-REIT's agreed proportion of projectrelated costs is approx \$133.1 million (of a total estimated cost of \$443.8 million)
- Far East H-REIT entitled to purchase remaining 70% of the development should a sale be contemplated by the Sponsor

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### Development with Sponsor – Outpost Hotel Sentosa & Village Hotel Sentosa

Exclusive Opportunity to Enter into the Development at an Attractive Cost

Unique Property with Accessible Location

Well-Positioned to Benefit from Continuous Efforts to Rejuvenate Sentosa

Alignment with REIT Manager's Strategy

Leverage on Far East Organization's Development Expertise

For more information, please refer to the announcement on 22 September 2014







# <sup>B</sup>Acquisition from Third Party – Rendezvous Hotel Singapore



Completion	1 Aug 2013	Retail Net Floor Area	2,295 sqm	Master Lessee	Serene Land Pte Ltd
Leasehold	70 years from	Purchase	\$264.3m	Term	20 years + 20 years
Tenure	Completion Date	Price	(Hotel: S\$216.6m / Retail: S\$47.7m) <sup>(1)</sup>	Fixed Rent	\$6.5m p.a.
Market	Upscale				
Segment		Valuation	\$282.3m	Variable	33% of GOR + 25% of
		as at 31	(Hotel: S\$224.0m /	Rent	GOP less Fixed Rent <sup>(3)</sup>
Rooms	298	Dec 2014	Retail: S\$58.3m) <sup>(2)</sup>		

Source: Circular dated 15 May 2013

Notes

(1) Based on the average proportion of hotel and retail valuations by Colliers and JLL

(2) Based on the valuation by Knight Frank as at 31 Dec 2014

(3) If the calculation of the Variable Rent yields a negative figure, the Variable Rent will be deemed to be zero





First and only Singapore-focused hotel and serviced residence REIT

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Economic, hospitality and tourism growth potential

**Committed and reputable Sponsor** 

Well-positioned to capitalise on growth opportunities

Downside Protection from the Master Lease Agreement with expected rental growth



Orchard Parade Hotel



## Attractive Master Lease Structure: Upside Sharing with Downside Protection

#### Key Terms of the Master Lease Agreement

Fixed	and	Variable	Rent	Com	position	of
	Tota	al Master	Leas	e Rer	ntal <sup>2</sup>	

% of GOR and GOP Composition



#### 36.3% 35.5% 33.9% 38.6% 45.9% 66.1% 64.5% 63.7% 61.4% 54.1% 2013 2014 2012 2013 2014 Fixed Rent Variable Rent % of GOR % of GOP

#### % of GOR component contributes > 60% of Far East H-Trust's Gross Revenue, ensuring less sensitivity to cost increases

<sup>1</sup> Except for Oasia Hotel which is 1% for the first three years and 2.5% thereafter

<sup>2</sup> 2013 data includes acquisition of Rendezvous Hotel Singapore & Rendezvous Gallery on 1 Aug 2013

#### **III. Financial Highlights**





	4Q 2014	4Q 2013	Variance	FY 2014	FY 2013 <sup>1</sup>	Variance
	\$	\$	%	\$	\$	%
Gross Revenue (\$'000)	30,280	33,564	(9.8)	121,719	122,478	(0.6)
Net Property Income (\$'000)	27,652	30,463	(9.2)	110,026	111,878	(1.7)
Income Available for Distribution (\$'000)	22,858	25,072	(8.8)	91,494	94,597	(3.3)
Distribution per Stapled Security (cents) <sup>2</sup>	1.28	1.42	(9.9)	5.14	5.64	(8.9)

- Gross revenue decreased to \$30.3 million in 4Q 2014 and \$121.7 million in FY 2014 as the operating environment remained challenging. Far East H-Trust's excluded commercial premises (i.e. retail and office spaces) helped to cushion the lower contribution from the hotels and serviced residences.
- Distribution per stapled security ("DPS") was 1.28 cents in 4Q 2014 and 5.14 cents in FY 2014.

<sup>1</sup>The acquisition of Rendezvous Grand Hotel (renamed "Rendezvous Hotel Singapore" ("RHS")) and Rendezvous Gallery (collectively "Rendezvous Property") was completed on 1 August 2013. The results of Rendezvous Property for the period of 1 August to 31 December 2013 have been included in the FY 2013 results.

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<sup>2</sup>On 1 August 2013, 148,304,059 new stapled securities were issued to STC International Holdings Pte. Ltd. (a wholly-owned subsidiary of The Straits Trading Company Limited) and Golden Development Private Limited (a member of Far East Organization group of companies) as part of the acquisition cost of Rendezvous Property.

#### Financial Results From 1 October to 31 December 2014

	4Q 2014	4Q 2013	Variance	Change +/(-)
	S\$'000	S\$'000	S\$'000	%
Master lease rental	24,501	28,051	(3,550)	(12.7)
Retail and office revenue	5,779	5,513	266	4.8
Gross revenue	30,280	33,564	(3,284)	(9.8)
Property tax	(1,724)	(1,999)	275	13.8
Property insurance	(33)	(18)	(15)	(83.3)
MCST contribution	(17)	(14)	(3)	(21.4)
Retail and office expenses	(718)	(927)	209	22.5
Property manager fees	(136)	(124)	(12)	(9.7)
Other property expenses	-	(19)	19	N.M.
Property expenses	(2,628)	(3,101)	473	15.3
Net property income	27,652	30,463	(2,811)	(9.2)
REIT Manager's fees	(3,032)	(3,109)	77	2.5
Trustee's fees	(79)	(78)	(1)	(1.3)
Other trust expenses	(44)	(119)	75	63.0
Trust level expenses	(3,155)	(3,306)	151	4.6
Total finance costs	(4,755)	(4,278)	(477)	(11.2)
Share of results of joint venture	(1)	-	(1)	N.M.
Net income before tax and fair value changes	19,741	22,879	(3,138)	(13.7)
Fair value change in interest rate swap	(1,053)	1,240	(2,293)	N.M.
Fair value change in investment properties	(6,686)	45,861	(52,547)	N.M.
Total return for the period before income tax	12,002	69,980	(57,978)	(82.8)

#### **Statement of Distribution to Stapled Securityholders**

	4Q 2014	4Q 2013	Variance	Change +/(-)
	S\$'000	S\$'000	S\$'000	%
Total return for the period before income tax	12,002	69,980	(57,978)	(82.8)
Income tax expense	-	-	-	-
Total return for the period after income tax	12,002	69,980	(57,978)	(82.8)
Add/(less) non tax deductible/(chargeable) items :				
REIT Manager's fees paid/payable in stapled securities	2,728	2,487	241	9.7
Amortisation of debt upfront cost	346	205	141	68.8
Trustee's fees	79	78	1	1.3
Other Adjustment	110	(4)	114	N.M.
Amortisation of realised interest rate swap cost	-	(573)	573	N.M.
Fair value change in interest rate swap	1,053	(1,240)	2,293	N.M.
Fair value change in investment properties	6,686	(45,861)	52,547	N.M.
Project Sentosa – Professional fee	(190)	-	(190)	N.M.
Project Sentosa – Finance cost	43	-	43	N.M.
Share of results of joint venture	1	-	1	N.M.
Net tax adjustment	10,856	(44,908)	55,764	N.M.
Income available for distribution	22,858	25,072	(2,214)	(8.8)
## Financial Results From 1 January to 31 December 2014

	FY 2014	FY 2013*	Variance	Change +/(-)
	S\$'000	S\$'000	S\$'000	%
Master lease rental	98,486	102,693	(4,207)	(4.1)
Retail and office revenue	23,233	19,785	3,448	17.4
Gross revenue	121,719	122,478	(759)	(0.6)
Property tax	(8,014)	(7,388)	(626)	(8.5)
Property insurance	(169)	(83)	(86)	(103.6)
MCST contribution	(58)	(47)	(11)	(23.4)
Retail and office expenses	(2,836)	(2,579)	(257)	(10.0)
Property manager fees	(550)	(469)	(81)	(17.2)
Other property expenses	(66)	(34)	(32)	(94.1)
Property expenses	(11,693)	(10,600)	(1,093)	(10.3)
Net property income	110,026	111,878	(1,852)	(1.7)
REIT Manager's fees	(12,017)	(11,493)	(524)	(4.6)
Trustee's fees	(316)	(293)	(23)	(7.8)
Other trust expenses	(1,417)	(559)	(858)	(153.5)
Trust level expenses	(13,750)	(12,345)	(1,405)	(11.4)
Total finance costs	(17,492)	(15,169)	(2,323)	(15.3)
Share of results of joint venture	(1)	-	(1)	N.M.
Net income before tax and fair value changes	78,783	84,364	(5,581)	(6.6)
Fair value change in interest rate swap	(756)	7,933	(8,689)	N.M.
Fair value change in investment properties	(6,686)	45,861	(52,547)	N.M.
Total return for the period before income tax	71,341	138,158	(66,817)	(48.4)

# **Statement of Distribution to Stapled Securityholders**

	FY 2014	FY 2013*	Variance	Change +/(-)
	S\$'000	S\$'000	S\$'000	%
Total return for the period before income tax	71,341	138,158	(66,817)	(48.4)
Income tax expense	-	-	-	-
Total return for the period after income tax	71,341	138,158	(66,817)	(48.4)
Add/(less) non tax deductible/(chargeable) items :				
REIT Manager's fees paid/payable in stapled securities	10,815	9,194	1,621	17.6
Amortisation of debt upfront cost	955	738	217	29.4
Trustee's fees	316	293	23	7.8
Other Adjustment	233	8	225	2,812.5
Fair value change in interest rate swap	756	(7,933)	8,689	N.M.
Fair value change in investment properties	6,686	(45,861)	52,547	N.M.
Project Sentosa – Professional fee	345	-	345	N.M.
Project Sentosa – Finance cost	46	-	46	N.M.
Share of results of joint venture	1	-	1	N.M.
Net tax adjustment	20,153	(43,561)	63,714	N.M.
Income available for distribution	91,494	94,597	(3,103)	(3.3)



'The acquisition of Rendezvous Grand Hotel (renamed "Rendezvous Hotel Singapore" ("RHS")) and Rendezvous Gallery (collectively "Rendezvous Property") was completed on 1 August 2013. The results of Rendezvous Property for the period of 1 August to 31 December 2013 have been included in the FY 2013 results.

# Portfolio Performance – Key Highlights for 4Q 2014 / FY 2014

#### **Hotels**

### <u>4Q 2014</u>

- The average occupancy of the hotel portfolio was 3.6pp lower year-on-year at 82.4% and the average daily rate ("ADR") was 4.0% lower year-on-year at \$186 in 4Q 2014. Rates were lower due to the softer demand from corporate travelers. The increase in hotel room supply also restrained the ability to grow the ADR.
- Revenue per available room ("RevPAR") decreased 8.0% year-on-year to \$153 in 4Q 2014.

### <u>FY 2014</u>

- The average occupancy of the hotel portfolio was 3.1pp lower year-on-year at 83.3% and the ADR was 2.5% lower year-on-year at \$187 in FY 2014. A host of factors including the regulation on outbound travel in China, regional currency dynamics, aviation mishaps and geopolitical events negatively affected the visitor arrivals into Singapore. This decline in visitorship to Singapore coupled with an increase in supply of hotel rooms placed competitive pressure on both occupancy and ADR.
- RevPAR decreased 6.0% year-on-year to \$155 in FY 2014.



# Portfolio Performance – Key Highlights for 4Q 2014 / FY 2014

### **Serviced Residences**

### <u>4Q 2014</u>

- The average occupancy for the serviced residences was 6.3pp lower year-on-year at 83.2% and the ADR was 0.8% lower year-on-year at \$250. The decrease in average occupancy was largely due to the completion of the renovation of the studio units at Regency House, as the property built up its long-stay customer base.
- Revenue per available serviced residence unit ("RevPAU") was \$208 in 4Q 2014, 7.8% lower year-on-year.

#### <u>FY 2014</u>

- The average occupancy for the serviced residences was 1.5pp lower year-on-year at 87.5% and the ADR was 1.4% lower year-on-year at \$251. The serviced residences were challenged as a decrease in project groups resulted in greater dependence on individual bookings.
- RevPAU was \$219 in FY 2014, 3.1% lower year-on-year.



# Portfolio Performance – Key Highlights for 4Q 2014 / FY 2014

### **Excluded Commercial Premises**

### 4Q & FY 2014

Revenue from the excluded commercial premises (i.e. retail and office spaces) grew 4.8% year-on-year to \$5.8 million in 4Q 2014 and rose 17.4% year-on-year to \$23.2 million in FY 2014. The better performance of the excluded commercial premises cushioned the lower contribution from the hotels and serviced residences.



### **Portfolio Performance 4Q 2014 - Hotels**



	4Q 2014	4Q 2013	Variance
Average Occupancy (%)	82.4	86.0	(3.6pp)
ADR (\$)	186	193	(4.0%)
RevPAR(\$)	153	166	(8.0%)



### **Portfolio Performance FY 2014 - Hotels**



	FY 2014	FY 2013	Variance
Average Occupancy (%)	83.3	86.4	(3.1pp)
ADR (\$)	187	191	(2.5%)
RevPAR(\$)	155	165	(6.0%)



### **Portfolio Performance 4Q 2014 – Serviced Residences**



	4Q 2014	4Q 2013	Variance
Average Occupancy (%)	83.2	89.5	(6.3pp)
ADR (\$)	250	252	(0.8%)
RevPAU (\$)	208	226	(7.8%)



### **Portfolio Performance FY 2014 – Serviced Residences**



	FY 2014	FY 2013	Variance
Average Occupancy (%)	87.5	89.0	(1.5pp)
ADR (\$)	251	254	(1.4%)
RevPAU (\$)	219	226	(3.1%)



# **Capital Management**

#### As at 31 December 2014

Total debt	\$798 m
Available revolving facility	\$84 m
Gearing ratio	31.4%
Unencumbered asset as % total asset	100%
Proportion of fixed rate	60%
Weighted average debt maturity	3.5 years
Average cost of debt	2.2%

**Debt Maturity Profile** 



Interest Rate Profile





# **Thank You**

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### Appendix





### **Far East H-Trust Asset Portfolio Overview**

#### **Hotels**

	Village Hotel Albert Court	Village Hotel Changi	The Elizabeth Hotel	Village Hotel Bugis	Oasia Hotel	Orchard Parade Hotel	The Quincy Hotel	Rendezvous Hotel & Gallery	Total / Weighted Average
Market Segment	Mid-tier	Mid-tier	Mid-tier	Mid-tier	Mid-tier / Upscale	Mid-tier / Upscale	Upscale	Upscale	NA
Address	180 Albert Street, S'pore189971	1 Netheravon Road, S'pore 508502	24 Mount Elizabeth, S'pore 228518	390 Victoria Street, S'pore 188061	8 Sinaran Drive, S'pore 307470	1 Tanglin Road, S'pore 247905	22 Mount Elizabeth Road, S'pore 228517	9 Bras Basah Road, S'pore 189559	
Date of Completion	3 Oct 1994	30 Jan 1990 <sup>2</sup>	3 May 1993	19 Oct 1988	2 June 2011	20 June 1987 <sup>2</sup>	27 Nov 2008	5 June 2000 <sup>2</sup>	
# of Rooms	210	380	256	393	428	388	108	298	2,461
Lease Tenure <sup>1</sup>	73 years	63 years	73 years	64 years	90 years	48 years	73 years	69 years	NA
GFA/Strata Area (sq m)	11,426	22,826	11,723	21,676	22,457	34,072	4,810	19,720	
Retail NLA (sq m)	1,003	778	583	1,164	NA	3,761	NA	2,824	10,113
Office NLA (sq m)	NA	NA	NA	NA	NA	2,509	NA	NA	2,509
Master Lessee / Vendor	First Choice Properties Pte Ltd	Far East Organization Centre Pte. Ltd.	Golden Development Private Limited	Golden Landmark Pte Ltd	Transurban Properties Pte. Ltd.	Orchard Parade Holdings Limited	Golden Development Private Limited	Serene Land Pte Ltd	
Valuation (S\$ 'mil) <sup>1</sup>	128.3	244.4	187.5	230.0	339.0	423.4	84.7	282.3	1,919.6



### **Far East H-Trust Asset Portfolio Overview**

#### **Serviced Residences**

	Village Residence Clarke Quay	Village Residence Hougang	Village Residence Robertson Quay	Regency House	Total / Weighted Average
Market Segment	Mid-tier	Mid-tier	Mid-tier	Upscale	NA
Address	20 Havelock Road, S'pore 059765	1 Hougang Street 91, S'pore 538692	30 Robertson Quay, S'pore 238251	121 Penang House, S'pore 238464	
Date of Completion	19 Feb 1998	30 Dec 1999	12 July 1996	24 Oct 2000	
# of Rooms	128	78	72	90	368
Lease Tenure <sup>1</sup>	78 years	79 years	76 years	79 years	NA
GFA/Strata Area (sq m)	17,858	14,635	10,570	10,723	53,808
Retail NLA (sq m)	2,213	NA	1,179	539	3,931
Office NLA (sq m)	Office: 1,474 Serviced Office: 696	NA	NA	2,307	4,477
Master Lessee / Vendor	OPH Riverside Pte Ltd	Serene Land Pte Ltd	Riverland Pte Ltd	Oxley Hill Properties Pte Ltd	
Valuation (S\$ 'mil) <sup>1</sup>	205.8	70.0	117.3	163.4	556.5

