



Investor Update

São Paulo, March 18, 2021 - GOL Linhas Aéreas Inteligentes S.A. (NYSE: GOL and B3: GOLL4), (“GOL” or “Company”), Brazil’s largest domestic airline, provides an **Investor Update**. All information is presented in Brazilian Reais (R\$). The information below is preliminary and unaudited.

GOL’s current capacity planning scenario assumes a 7% reduction in 1Q21 compared to 4Q20. In January 2021, the Company operated approximately 493 daily flights (59% of the same period in 2020). In February 2021, GOL operated approximately 355 flight/day, placing the Company’s operations at approximately 48% of the flight schedule in February 2020. In March/21, GOL implemented an even greater reduction and operates approximately 250 flights/day, placing its operations at approximately 40% of March/20. During this current month, GOL is adapting its fleet and will operate 59 aircraft in its network to control capacity and costs during this period of lower demand.

In 1Q21, the Company estimates an average operating fleet of 74 aircraft, which will represent 67% of the average fleet operated in the same quarter of 2019. Revenue for the quarter ended March 2021 is expected to decrease approximately 10% compared to the quarter ended December 2020.

GOL expects to end 1Q21 with R\$1.9 billion in liquidity and R\$14.3 billion in adjusted net debt. Several important initiatives are relevant to ensure that the Company maintains liquidity at the levels expected for the end of 1Q21.

With the objective of assisting investors and analysts in understanding how GOL is approaching its short-term planning, the Company is also sharing the metrics below:

Metrics	4Q20A	1Q21E Previous	1Q21E Revised
Brazil Quarterly GDP Growth ¹ (%)	+2.4%	+3.0%	+1.0%
Domestic Routes Served (average) % of 2019	~161 94%	~167 85%	~159 81%
Average Operating Fleet % of 2019	~91 77%	~102 92%	~74 67%
ASK (in million) % of 2019	~7,698 58%	~9,400 76%	~7,100 55%
Load Factor (%)	~81%	~78%	~82%
Net Operating Revenues (R\$ BN) % of 2019	~1.9 50%	~2.4 66%	~1.7 52%
Capex (R\$ MM)	~62	~290	~100
Net Cash Generation (Burn) (R\$/day)	~3	~(2)	~(3)
Total Liquidity ² (R\$ BN)	~2.6	~2.5	~1.9
Net Debt ³ (R\$ BN)	~13.0	~13.1	~14.3
Net Debt / LTM EBITDA Ratio ^{3,4} (x)	~5.3x	~8x	~17x

(1) Sequential; Source: Brazilian Central Bank.

(2) Cash and cash equivalents, restricted cash, accounts receivable, securities and receivables.

(3) Excluding perpetual bonds and exchangeable notes.

(4) Pro-forma, excluding non-operating expenses and depreciation.



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About GOL Linhas Aéreas Inteligentes S.A.

GOL serves more than 36 million passengers annually. With Brazil's largest network, GOL offers customers more than 750 daily flights to over 100 destinations in Brazil and in South America, the Caribbean and the United States. GOLLOG's cargo transportation and logistics business serves more than 3,400 Brazilian municipalities and more than 200 international destinations in 95 countries. SMILES allows over 16 million registered clients to accumulate miles and redeem tickets to more than 700 destinations worldwide on the GOL partner network. Headquartered in São Paulo, GOL has a team of approximately 14,000 highly skilled aviation professionals and operates a fleet of 128 Boeing 737 aircraft, delivering Brazil's top on-time performance and an industry leading 20-year safety record. GOL has invested billions of Reais in facilities, products and services and technology to enhance the customer experience in the air and on the ground. GOL's shares are traded on the NYSE (GOL) and the B3 (GOLL4). For further information, visit www.voegol.com.br/ir.

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The information contained in this press release has not been subject to any independent audit or review and contains "forward-looking" statements, estimates and projections that relate to future events, which are, by their nature, subject to significant risks and uncertainties. All statements other than statements of historical fact contained in this press release including, without limitation, those regarding GOL's future financial position and results of operations, strategy, plans, objectives, goals and targets, future developments in the markets in which GOL operates or is seeking to operate, and any statements preceded by, followed by or that include the words "believe", "expect", "aim", "intend", "will", "may", "project", "estimate", "anticipate", "predict", "seek", "should" or similar words or expressions, are forward-looking statements. The future events referred to in these forward-looking statements involve known and unknown risks, uncertainties, contingencies and other factors, many of which are beyond GOL's control, that may cause actual results, performance or events to differ materially from those expressed or implied in these statements. These forward-looking statements are based on numerous assumptions regarding GOL's present and future business strategies and the environment in which GOL will operate in the future and are not a guarantee of future performance. Such forward-looking statements speak only as at the date on which they are made. None of GOL or any of its affiliates, officers, directors, employees and agents undertakes any duty or obligation to update or revise any forward-looking statements, whether as a result of new information, future events or otherwise, except to the extent required by law. None of GOL or any of its affiliates, officers, directors, employees, professional advisors and agents make any representation, warranty or prediction that the results anticipated by such forward-looking statements will be achieved, and such forward-looking statements represent, in each case, only one of many possible scenarios and should not be viewed as the most likely or standard scenario. Although GOL believes that the estimates and projections in these forward-looking statements are reasonable, they may prove materially incorrect and actual results may materially differ. As a result, you should not rely on these forward-looking statements.

Non-GAAP Measures

To be consistent with industry practice, GOL discloses so-called non-GAAP financial measures which are not recognized under IFRS or U.S. GAAP, including "Net Debt", "Adjusted Net Debt", "total liquidity" and "EBITDA". The Company's management believes that disclosure of non-GAAP measures provides useful information to investors, financial analysts and the public in their review of its operating performance and their comparison of its operating performance to the operating performance of other companies in the same industry and other industries. However, these non-GAAP items do not have standardized meanings and may not be directly comparable to similarly-titled items adopted by other companies. Potential investors should not rely on information not recognized under IFRS as a substitute for the GAAP measures of earnings or liquidity in making an investment decision.
