

## THOMSON MEDICAL GROUP LIMITED

(Incorporated in the Republic of Singapore) (Company Registration No. 199908381D)

## LAPSE OF PERFOMANCE-RELATED AWARDS GRANTED PURSUANT TO THE SHARE GRANT PLAN 2015 (THE "SHARE PLAN")

The board of directors (the "Board") of Thomson Medical Group Limited (the "Company") refers to the Company's announcement on 7 March 2023 in relation to the grant of award of ordinary shares pursuant to the Share Plan.

The Board would like to announce that the Performance-related Awards under the Share Plan granted on 7 March 2023 have lapsed on 31 August 2025 due to performance conditions not having been met. Accordingly, the 15,296,200 ordinary shares which are the subject of the Performance-related Awards ("Shares") (comprising 8,810,100 Shares under the Performance-related Award granted to Executive Director and Group Chief Executive Officer, Dr Heng Jun Li Melvin and 6,486,100 Shares under the Performance-related Award granted to Executive Director and Group Chief Financial Officer, Wilson Sam) will not be vested.

By Order of the Board THOMSON MEDICAL GROUP LIMITED

Lim Wee Kiat Executive Vice-Chairman 31 August 2025