



Ascott Residence Trust

2Q 2019 Financial Results

30 July 2019

Content

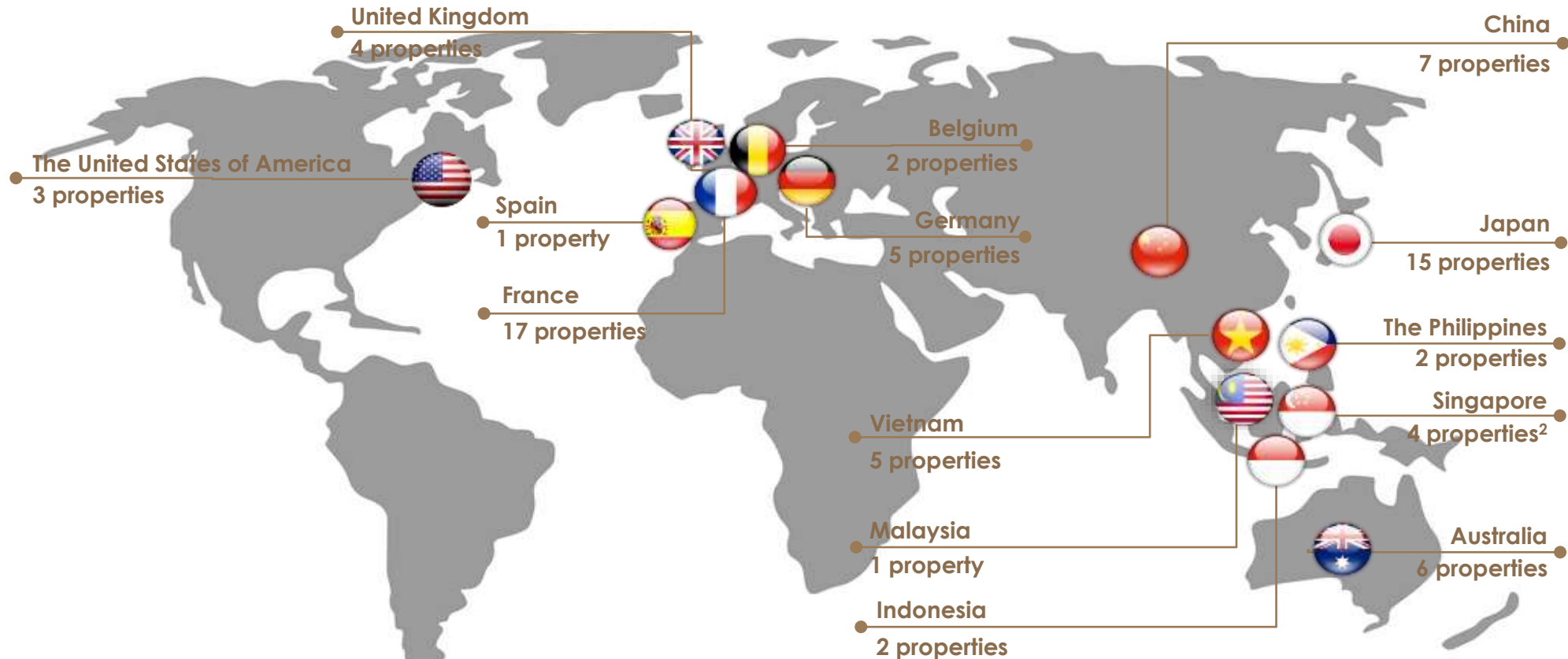
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Key Highlights of 2Q 2019



Ascott Reit – A Leading Global Hospitality REIT

Well-diversified portfolio of quality hospitality assets located in major gateway cities



Notes:

Figures above as at 30 June 2019 (unless otherwise indicated)

1. Based on closing share price of S\$1.30 as at 29 July 2019

2. Including 1 of one-north Singapore (currently under development)

Key Takeaways – 2Q 2019



- **Higher RevPAU / operating performance** from United Kingdom, Belgium, Spain, China, Japan, Vietnam and Singapore
- **18% increase in RevPAU in the Philippines²** due to completion of refurbishment at Ascott Makati
- Excluding FRS 116 adjustments, gross profit decreased 1% mainly due to the divestment of Ascott Raffles Place Singapore. **On a same-store basis³, gross profit was higher**

Completion of ...

1



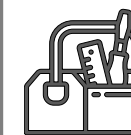
Divestment of Ascott Raffles Place Singapore; received S\$300.3m of balance proceeds

2



Acquisition of Citadines Connect Sydney Airport

3



AEI⁴ of Element New York Times Square West & Somerset Grand Citra Jakarta

Notes:

1. Includes FRS 116 adjustments and contribution from (i) Ascott Raffles Place Singapore before it was divested in May 2019 and (ii) acquisition of Citadines Connect Sydney Airport which was completed in May 2019.
2. In local currency terms
3. Excluding FRS 116 adjustments, contribution from Ascott Raffles Place Singapore and Citadines Connect Sydney Airport
4. Refers to Asset Enhancement Initiative

lyf one-north Singapore: Development Progress



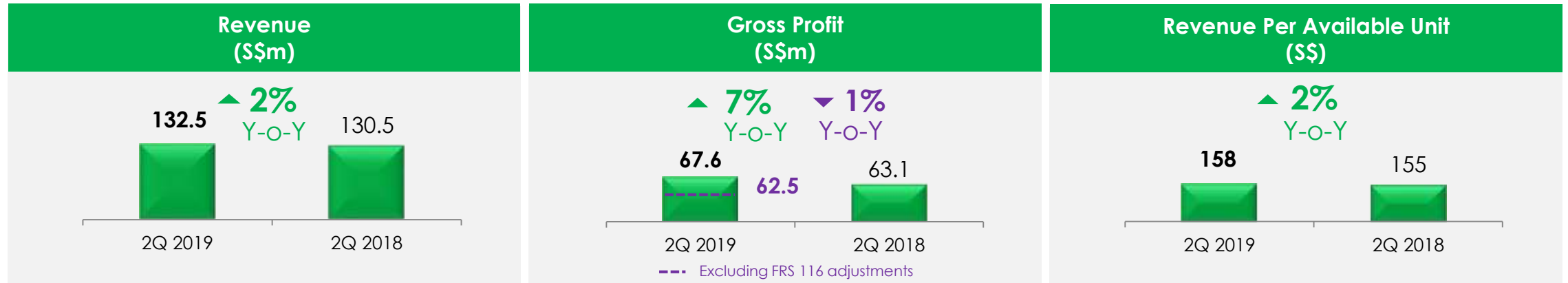
- Groundbreaking ceremony was held on 3 June 2019
- Site hoarding completed, main contract awarded and permit to commence work obtained
- Piling works in progress, property on schedule to open in 2021



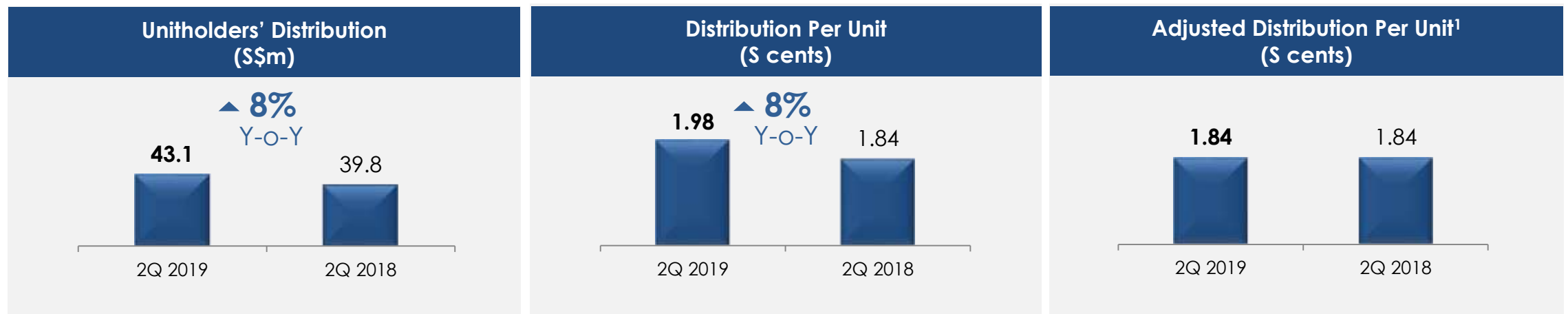
Financial Highlights

(2Q 2019 vs 2Q 2018)

Stronger operating performance from properties in key markets



Increase in Unitholders' distribution due to stronger portfolio performance, lower finance costs and one-off realised exchange gain



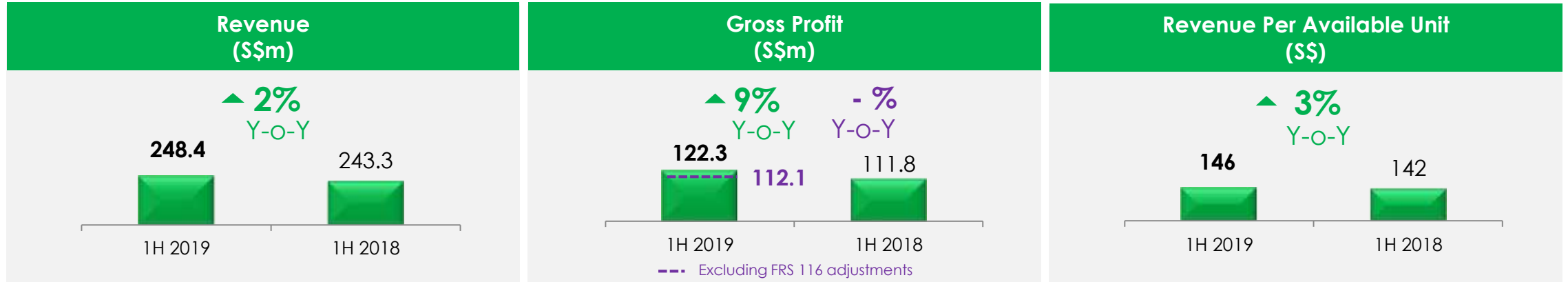
Notes:

1. Excludes one-off realised exchange gains arising from the repayment of foreign currency bank loans

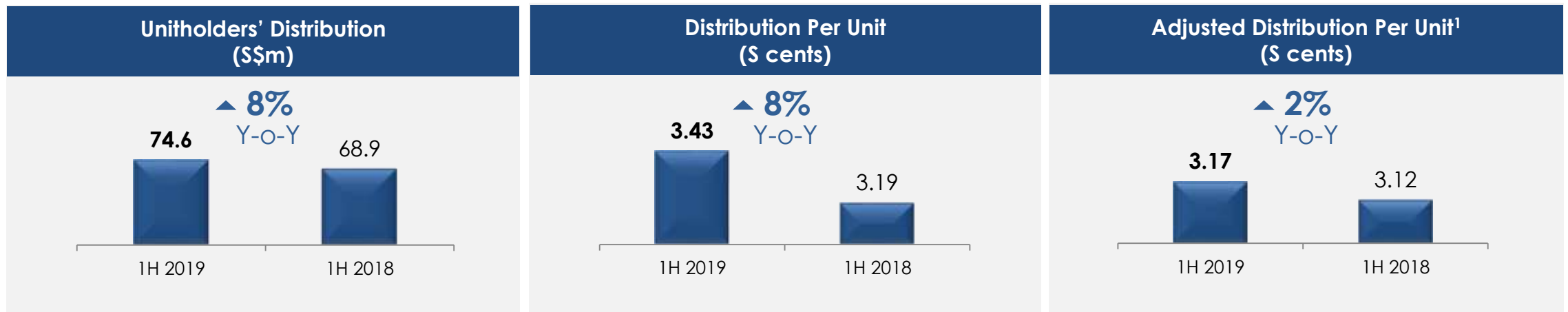
Financial Highlights

(1H 2019 vs 1H 2018)

Stronger operating performance from properties in key markets



Increase in Unitholders' distribution due to stronger portfolio performance, lower finance costs and one-off realised exchange gain



Notes:

1. Excludes one-off realised exchange gains arising from the repayment of foreign currency bank loans

Revenue and Gross Profit by Contract Type

(2Q 2019 vs 2Q 2018)

Higher contribution from MCMGIs and Management Contracts

		Revenue (S\$'mil)			Gross Profit (S\$'mil)			RevPAU (S\$)		
		2Q 2019	2Q 2018	% Change	2Q 2019	2Q 2018	% Change	2Q 2019	2Q 2018	% Change
Stable Income	Master Leases ¹	18.5	20.2	(8)	16.6	18.7	(11)	n.a.	n.a.	n.a.
	MCMGI ²	21.7	20.0	9	9.8	8.8	11	209	192	9
Growth Income	Management Contracts ³	92.3	90.3	2	41.2	35.6	16	149	149	-
Total 73 Properties ⁴		132.5	130.5	2	67.6	63.1	7	158	155	2

- **Master Leases:** Lower revenue and gross profit due to divestment of Ascott Raffles Place Singapore in May 2019, and lower rent upon renewal of certain master leases in France, mitigated by higher contribution from Germany and Singapore
- **MCMGI:** Higher revenue and gross profit across Belgium, Spain and UK mainly due to stronger corporate and leisure demand
- **Management Contracts:** Higher gross profit mainly due to properties in Philippines and Vietnam. Revenue from Philippines was higher due to the refurbished apartments at Ascott Makati, while revenue from Vietnam was higher mainly due to stronger market demand

Notes:

1. Excludes contribution from Infini Garden in 2Q 2018, which was reclassified from Master Lease to Management Contracts after the master lease arrangement expired on 30 June 2018, and includes contribution from Ascott Raffles Place Singapore before it was divested in May 2019.
2. MCMGI refers to Management Contracts with Minimum Guaranteed Income.
3. Includes (i) contribution from Infini Garden in 2Q 2018, which was reclassified from Master Lease to Management Contracts after the master lease arrangement expired on 30 June 2018, (ii) contribution from Citadines Connect Sydney Airport, which was acquired in May 2019 and (iii) FRS 116 adjustments.
4. Relates to operating properties only and excludes lyf one-north Singapore (under development).

Majority of Key Markets Posted Higher Gross Profit or RevPAU

		Gross Profit (LC'mil)			RevPAU (LC)			Key Reason for Change
		2Q 2019	2Q 2018	% Change	2Q 2019	2Q 2018	% Change	
Stable Income	Australia (AUD)	1.8	1.7	6	n.a.	n.a.	n.a.	• Lower operation and maintenance expense
	France (EUR)	4.9	5.6	(13)	n.a.	n.a.	n.a.	• Lower rent upon renewal of master lease and absence of one-off adjustments
	Singapore (SGD) ¹	3.8	4.6	(17)	n.a.	n.a.	n.a.	• Divestment of Ascott Raffles Place Singapore
	United Kingdom (GBP)	3.8	3.4	12	144	130	11	• Higher corporate and leisure demand
Growth Income	Australia (AUD) ²	2.3	2.5	(8)	120	134	(10)	• Lower RevPAU due to the acquisition of Citadines Connect Sydney Airport, which has a lower ADR, and weaker demand in Melbourne • On a same-store basis, RevPAU change was -4%
	China (RMB)	29.1	25.8	13	455	473	(4)	• Lower costs mitigated fall in revenue due to softer corporate demand in the second-tier cities • FRS 116 adjustments
	Japan (JPY) ³	661.3	663.6	-	13,238	12,203	8	• Stronger leisure demand offset by higher costs
	Singapore (SGD)	2.5	2.5	-	194	190	2	• Higher market demand offset by higher marketing expense
	United States (USD)	10.1	6.9	46	240	243	(1)	• FRS 116 adjustments
	Vietnam (VND) ⁴	93.2	86.8	7	1,583	1,528	4	• Stronger market demand and lower operating costs

Notes: All figures above are stated in local currency

1. Includes contribution from Ascott Raffles Place Singapore, before it was divested in May 2019.

2. Includes contribution from Citadines Connect Sydney Airport, which was acquired in May 2019.

3. Includes contribution from Infini Garden in 2Q 2018, which was reclassified from Master Lease to Management Contracts after the master lease arrangement expired on 30 June 2018. RevPAU for Japan refers to serviced residences and excludes rental housing.

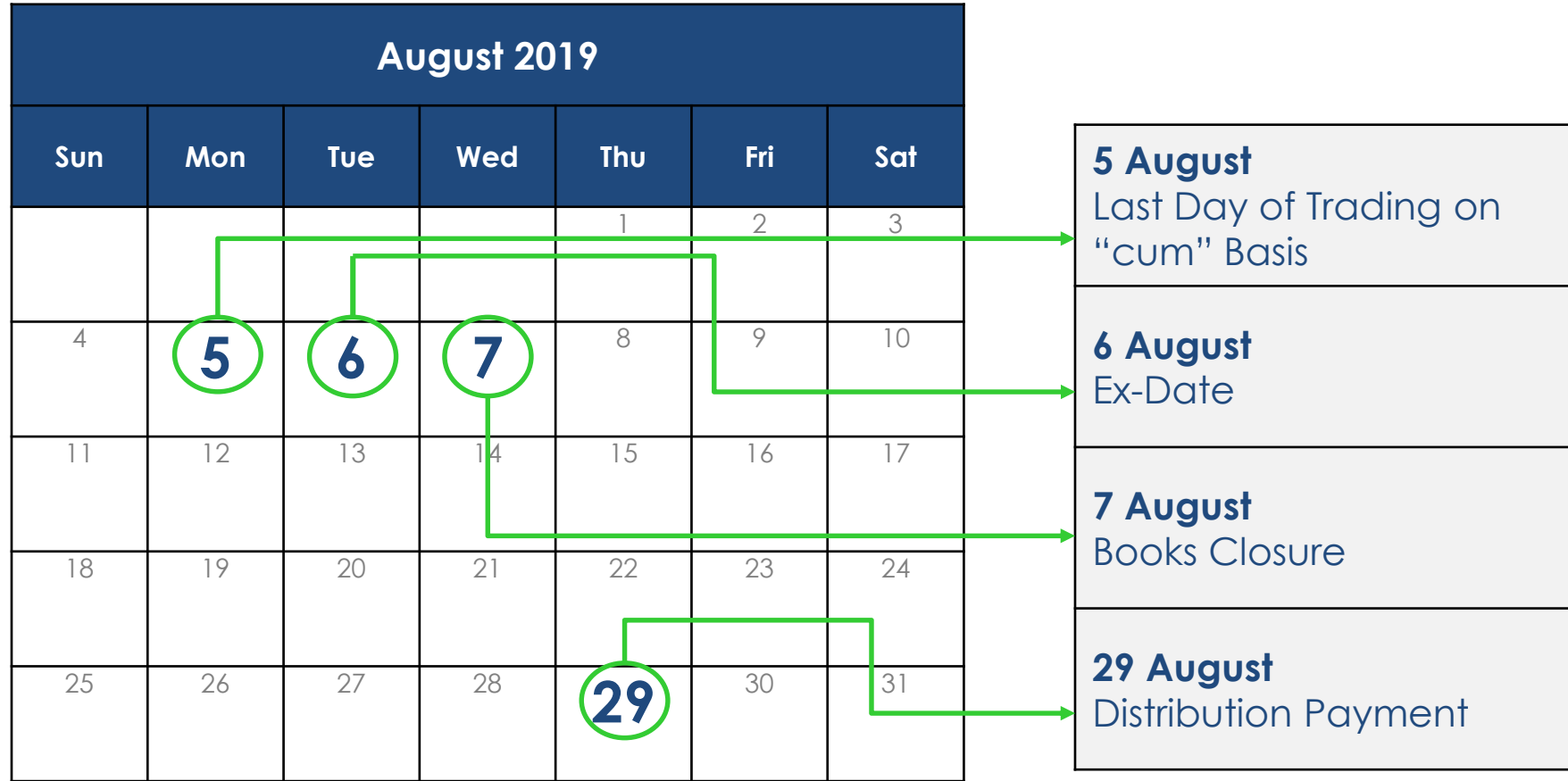
4. Gross profit figures for VND are stated in billions. RevPAU figures are stated in thousands.

Distribution Details

Citadines

Distribution Details

Distribution of **3.431 cents per Unit** for period from **1 January 2019 to 30 June 2019**



Portfolio Overview



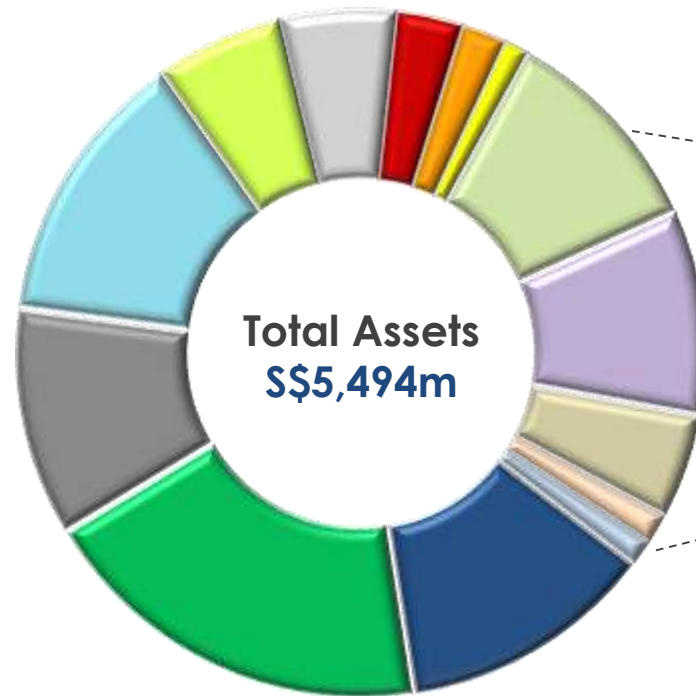
lyf one-north, Singapore (Artist's Impression)
Concept Design by WOHA

Performance Driven by Balanced and Diversified Asset Allocation

57% Asia Pacific

Asia Pacific	56.8%
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○ Singapore	15.8%
○ Japan	13.0%
○ China	10.0%
○ Australia	6.4%
○ Vietnam	5.4%
○ Philippines	3.2%
○ Indonesia	2.0%
○ Malaysia	1.0%



43% Europe/Americas

Europe	26.5%
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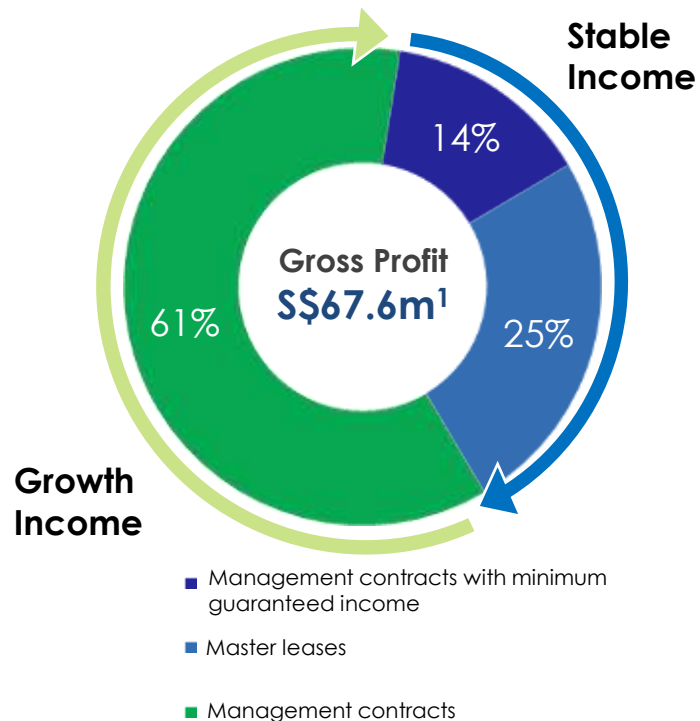
○ France	9.7%
○ UK	9.5%
○ Germany	4.7%
○ Spain	1.3%
○ Belgium	1.3%

The Americas	16.7%
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○ USA	16.7%
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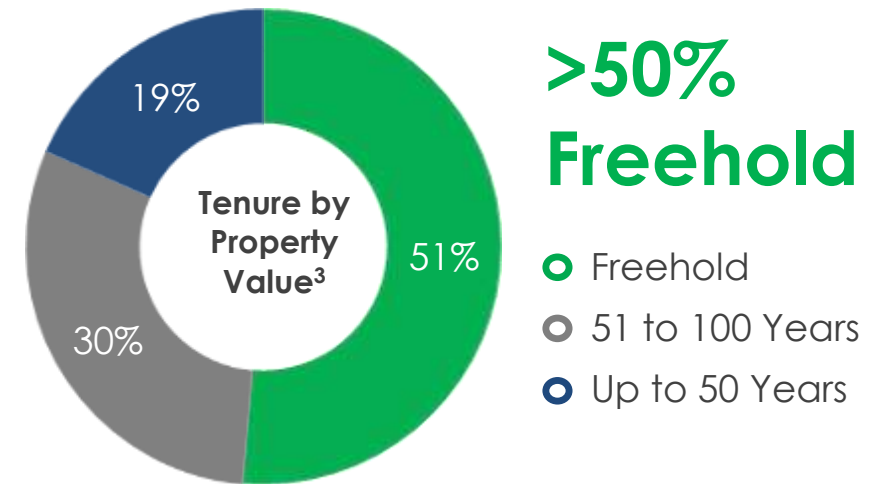
Resilient Portfolio

Mix of stable and growth income sources targeting both long and short-stay segments...



- Approx. 40% of gross profit generated from stable income contracts²
- Decline due to re-constitution of portfolio: divestment of Ascott Raffles Place in Singapore (Master Lease) and acquisition of Citadines Connect Sydney Airport (Management Contract)
- Weighted average tenure of stable income contracts of approx. 5 years

...with a valuable property portfolio ...



...which generated net surplus on revaluation of **S\$5.6 million¹**

Notes:

1. For the period 2Q 2019

2. Refers to master leases and management contracts with minimum guaranteed income

3. Proportion based on valuation as at 30 June 2019

Delivering Resilient Performance

8 key markets contributed ~**86%** of total gross profit
No concentration in any single market

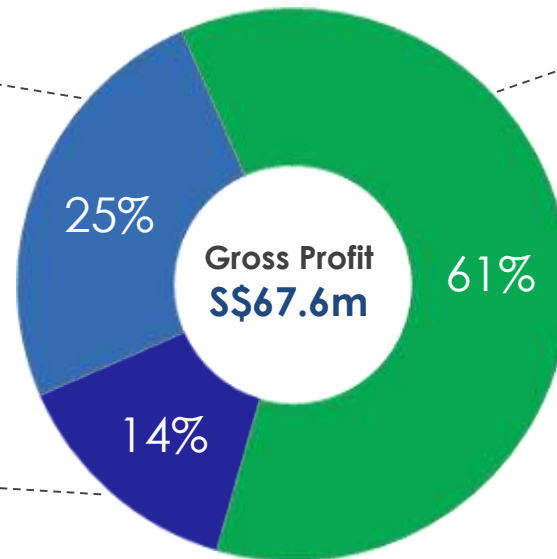
39% Stable

Master Leases 25%

France	11%
Singapore	6%
Germany	5%
Australia	3%

MCMGI¹ 14%

United Kingdom	10%
Belgium	2%
Spain	2%



61% Growth

Management Contracts 61%

United States	20%
Japan	12%
China	9%
Vietnam	8%
Singapore	4%
Australia	3%
Philippines	3%
Indonesia	2%
Malaysia	<1%

8 Key Markets: **Australia (6%), China (9%), France (11%), Japan (12%), Singapore (10%), United Kingdom (10%), United States (20%)** and **Vietnam (8%)** contribute ~86% of Total Gross Profit

Notes:

Based on 2Q 2019 Gross Profit

1. Management Contracts with Minimum Guaranteed Income

Capital and Risk Management



Stronger Balance Sheet and Active Risk Management

Lower gearing and higher interest cover compared to previous quarter

Gearing remained low at

32.8%¹

(debt headroom² of ~\$1.1b)
(vs 35.7%)

Interest cover³

5.2X

(vs 4.5X)

~48%

Total Assets in Foreign
Currency Hedged

Low effective borrowing cost³ of

2.1% per annum

(vs 2.1% p.a.)

~88%

Total debt on fixed rates
(vs ~80%)

-0.2%

Impact of foreign exchange after
hedges on gross profit for 1H2019

3.9 years

Weighted average
debt to maturity
(vs 3.6 years)

'BBB' (stable outlook)
Long-term rating by Fitch

NAV Per Unit

S\$1.27⁴

(vs S\$1.25)

Notes:

Figures above as at/for the period ending 30 June 2019, with 31 March 2019 comparable in brackets

1. Computation of gearing excludes lease liabilities recognised by virtue of FRS 116 as these operating leases were entered into in the ordinary course of business and were in effect before 1 January 2019
2. Refers to the amount of additional debt before reaching aggregate leverage limit of 45% set by MAS
3. Excluding the effect of FRS 116 Leases which was effective 1 January 2019
4. Adjusted NAV per unit, excluding the distributable income to Unitholders, is S\$1.23

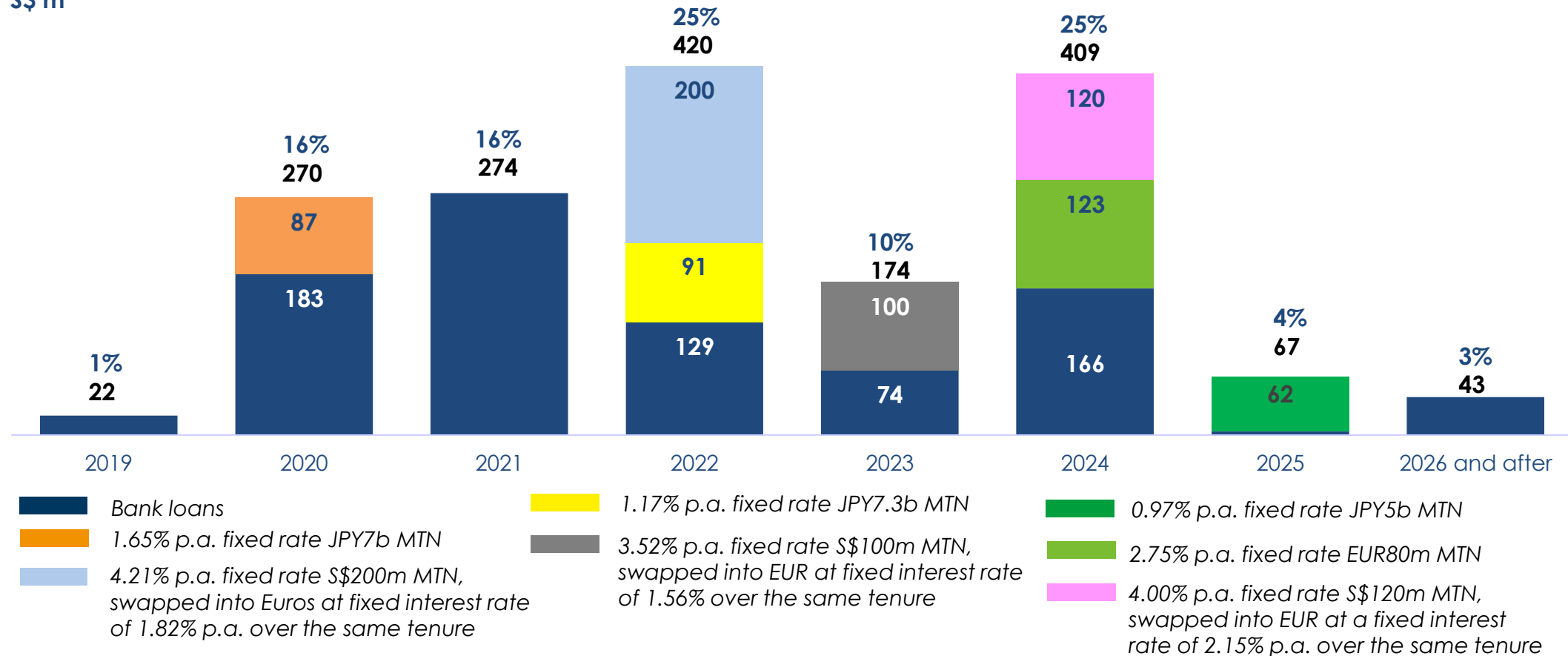
Diversified Funding Sources

Well Spread-out Debt Maturity

Debt due in 2019 has been refinanced in July 2019
Well-diversified funding sources of 53% Bank Loans : 47% MTN

Debt Maturity Profile

S\$'m



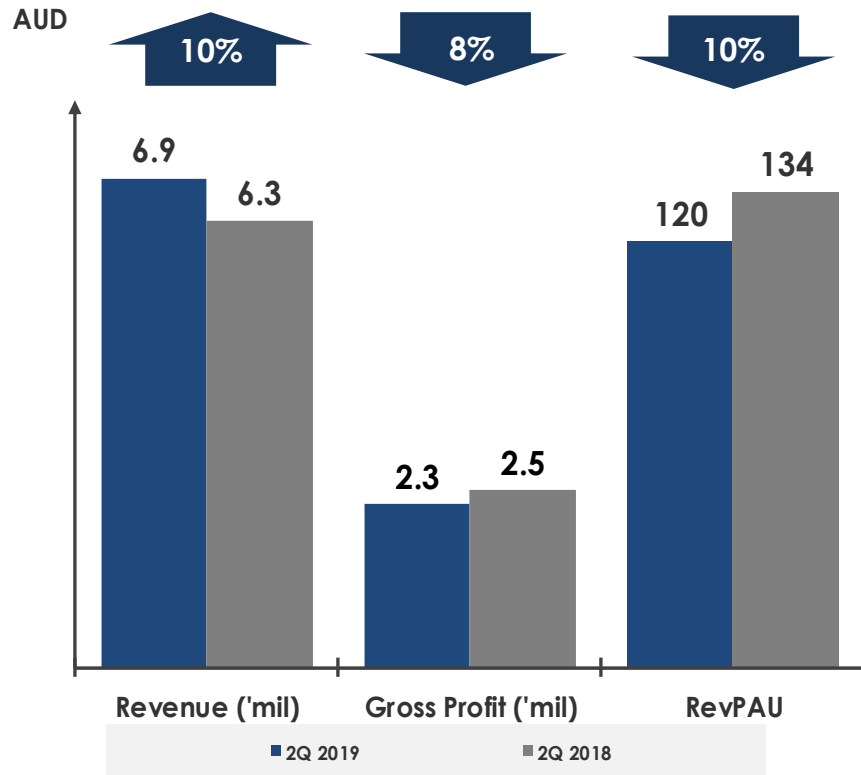
Key Country Updates



Australia

Contributed 6% to Gross Profit¹

Additional revenue from Citadines Connect Sydney Airport offset by softer leisure and corporate demand in Melbourne



relates to properties under Management Contracts only

Notes:

1. 3 properties under Master Lease contracts contributed to 3% of gross profit, and 3 properties under Management Contracts contributed to 3% of gross profit in 2Q 2019
2. Source: International Monetary Fund (2019)
3. Source: CBRE (2019)
4. Source: JLL (2019)
5. Source: Deloitte (2019)

Master Lease



3 Quest Properties

Management Contracts



Citadines Connect Sydney Airport



Citadines on Bourke Melbourne



Citadines Terrace Perth



A Member of CapitalLand

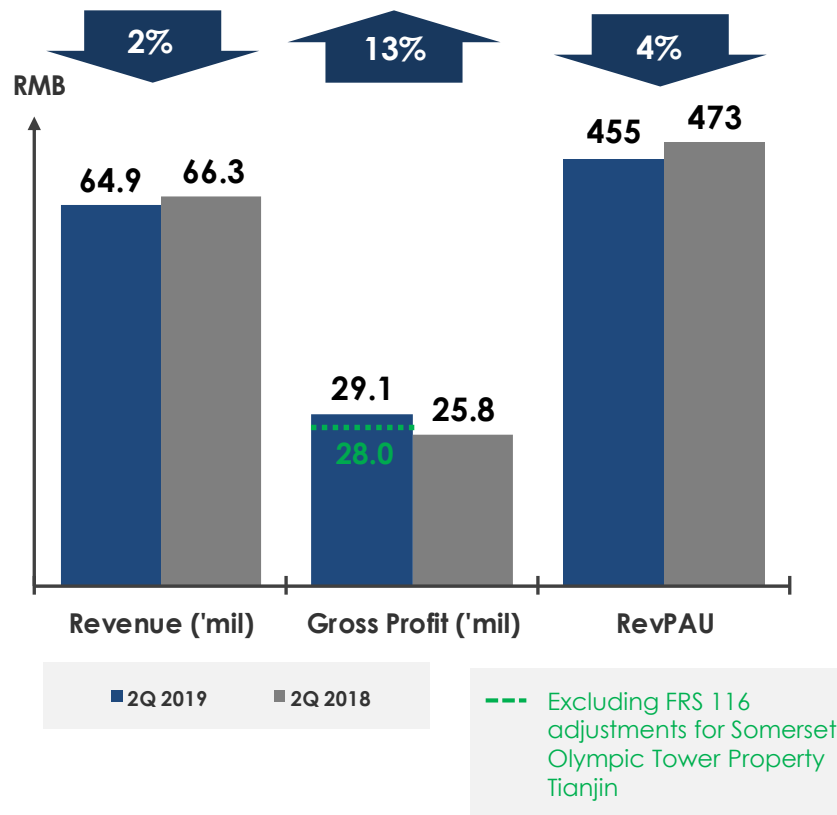
Performance Highlights and Market Outlook

- As a result of the acquisition of Citadines Connect Sydney Airport, revenue was higher but RevPAU was lower as the property has a lower ADR. On a same-store basis, revenue and gross profit were lower mainly due to softer leisure and corporate demand in Melbourne, and RevPAU change was -4%
- Since the completion of acquisition of Citadines Connect Sydney Airport in May 2019, efforts were focused on rebranding and building the property's corporate base and distribution network
- IMF forecasted GDP growth of 2.1% for 2019 and a decline in unemployment rate from 5.3% to 4.8% for 2019²
- Despite the addition of ~7,000 rooms to be completed over the next 4 years³, Melbourne is expected to ultimately absorb the supply and return to historic levels over the longer term, as the city is a major corporate and leisure market in Australia⁴
- The Australian dollar is forecast to remain low over the medium term, providing support to the growth of international and domestic travel⁵

China

Contributed 9% to Gross Profit

First-tier demand remained resilient;
Competition from new supply in
second-tier cities



Notes:

1. Source: International Monetary Fund (2019)
2. Savills Research, Hotels (2019)
3. South China Morning Post, Knight Frank (2019)

Management Contracts



Somerset
Xu Hui
Shanghai

Ascott
Guangzhou

Citadines
Xinghai
Suzhou

Somerset
Olympic Tower
Property
Tianjin

Somerset
Grand
Central
Dalian

Citadines
Zhuankou
Wuhan

Somerset
Heping
Shenyang



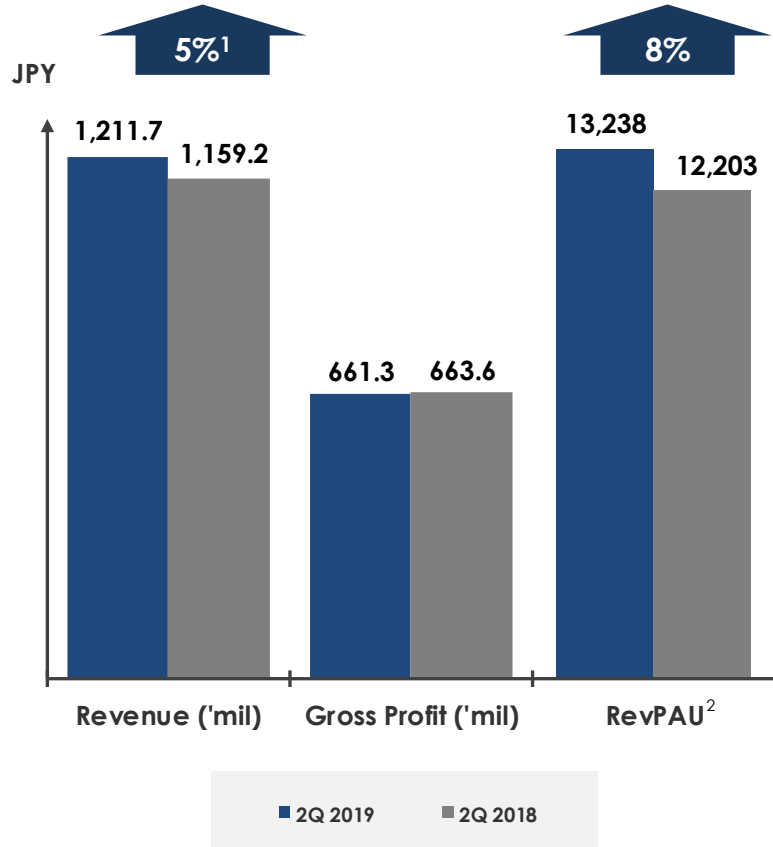
Performance Highlights and Market Outlook

- Revenue decreased slightly due to competition arising from an increase in new supply in the second-tier cities. Demand in first-tier cities remained resilient
- Despite lower revenue, gross profit increased 9% (excluding FRS 116 adjustments) due to lower staff costs, marketing expense and depreciation expense
- IMF revised its GDP forecast from 6.3% to 6.2% for 2019 and maintained its forecast for unemployment rate at 3.8%¹
- In the near term, economic uncertainty and ongoing trade tensions may affect business sentiment²
- Nonetheless, major initiatives such as the Belt and Road Initiative will bring demand for hotel accommodation. China's tourism industry continues to grow fast on the back of rising incomes and middle-class consumption³

Japan

Contributed 12% to Gross Profit

Stronger leisure demand



Notes:

- Including Infini Garden, which was reclassified from Master Lease to Management Contracts after the master lease arrangement expired on 30 June 2018
- RevPAU relates to serviced residences and excludes rental housing properties
- Source: International Monetary Fund (2019)
- Source: Colliers (2019)
- Source: JLL (2019)



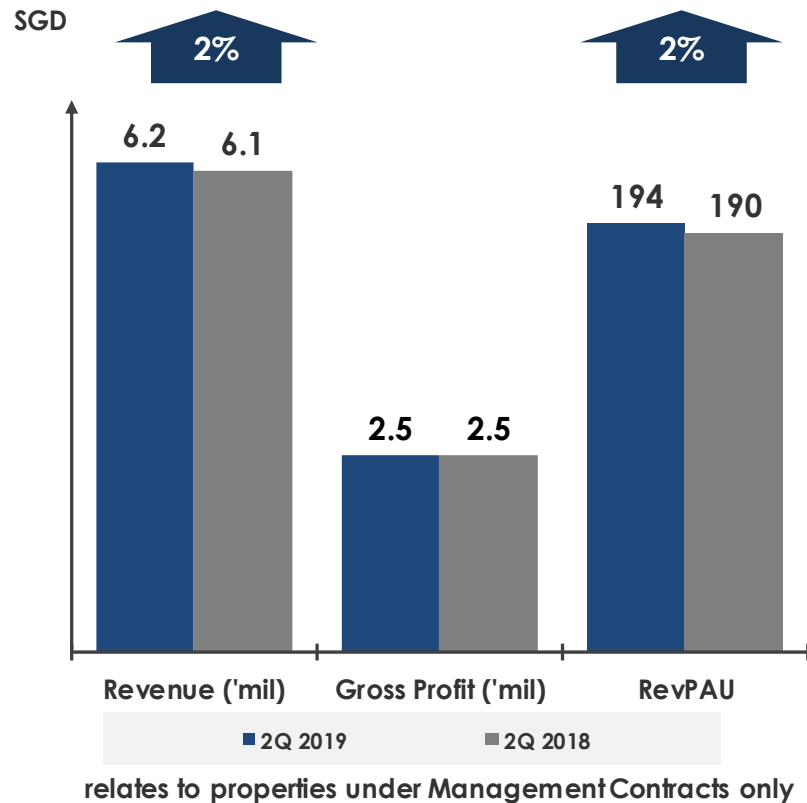
Performance Highlights and Market Outlook

- Revenue increased due to stronger demand for all serviced residences
- Gross profit remained relatively stable despite higher revenue, mainly due to higher marketing expense and operation & maintenance expense
- IMF forecasted GDP growth of 0.9% for 2019 and unemployment rate remain unchanged at 2.4% for 2019³
- Japan on track to achieve target of 40 million visitor arrivals by 2020, as it plays host to the 2019 Rugby World Cup and 2020 Tokyo Olympics. The longer term target is to welcome 60 million inbound tourists by 2030⁴. Hotels in Tokyo are expected to benefit from the increase in demand from higher visitor arrivals⁵

Singapore

Contributed 10% to Gross Profit¹

Higher market demand



Ascott Orchard Singapore



Somerset Liang Court Property Singapore

Citadines Mount Sophia Property Singapore



Performance Highlights and Market Outlook

- Revenue increased 2% due to higher market demand. Gross profit remained stable due to higher revenue, offset by higher marketing expense
- IMF cut its GDP growth forecast from 2.3% to 2.0% for 2019 and maintained its forecast for unemployment rate at 2.0%²
- For the first five months of 2019, international visitor arrivals are on track to meet the target growth of 1% to 4% for the full year³
- Supply is expected to be limited, increasing by 2.0% in 2019, with most of the new rooms located in the Sentosa region⁴
- In the shorter term, market RevPAU growth is expected to remain positive, although at a more moderate pace compared to 2018 due to the absence of one-off events in 2019⁴
- Singapore's hotel market performance will likely continue on its growth trajectory with rising visitor arrivals, new attractions such as Jewel Changi Airport, and tight supply in the next few years⁵

Notes:

- 2 properties under Master Leases (Ascott Raffles Place Singapore, which was divested in May 2019, and Ascott Orchard Singapore) contributed to 6% of gross profit, and 2 properties under Management Contracts contributed to 4% of gross profit in 2Q 2019
- Source: International Monetary Fund (2019)
- Source: Singapore Tourism Board – International Visitor Arrivals Statistics (2019)
- Source: JLL (2019)
- Source: HVS (2019)

United Kingdom

Contributed 10% to Gross Profit

Higher corporate and leisure demand

Management Contracts with Minimum Guaranteed Income



Citadines
Trafalgar Square
London



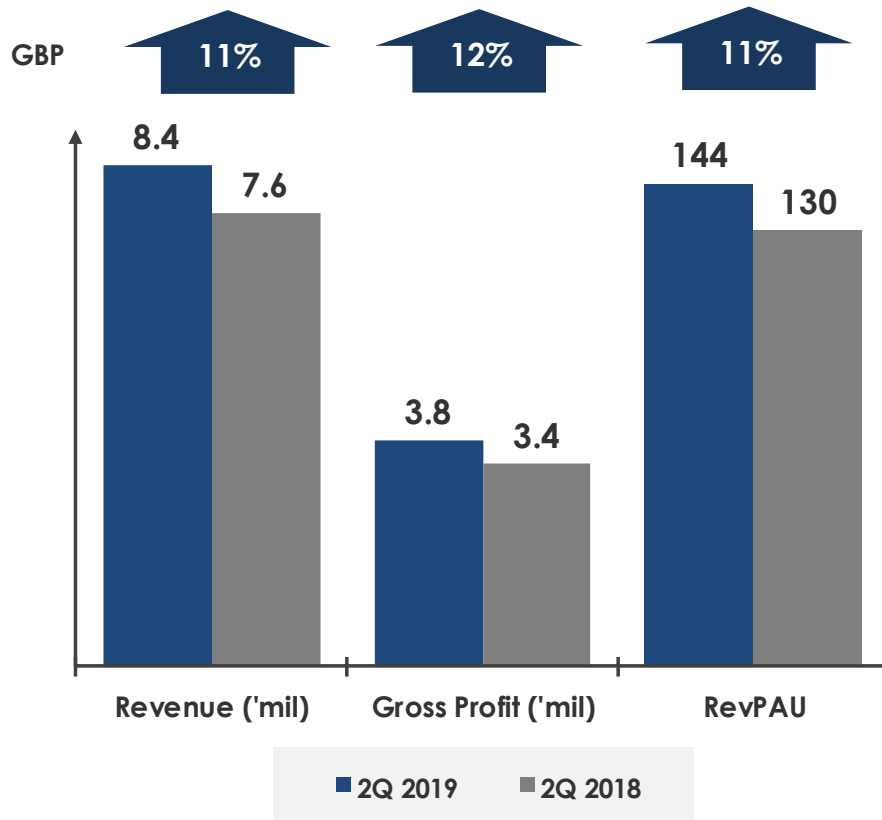
Citadines Holborn-
Covent Garden
London



Citadines
Barbican
London



Citadines South
Kensington
London



Performance Highlights and Market Outlook

- Gross profit increased 12% due to higher revenue driven by corporate and leisure demand, with uplift from events such as the RHS Chelsea Flower Show, Royal Ascot and ICC Cricket World Cup
- IMF forecasted GDP growth of 1.3% for 2019 and a slight increase in unemployment rate from 4.1% to 4.2% for 2019¹
- The weak GBP continues to support tourism and demand for accommodation. In 3Q 2019, events such as the Wimbledon and the biennial Defense and Security Conference are expected to provide an uplift to performance
- While uncertainty over Brexit remains, and supply continues to grow in London and its surrounding regions at 4%², the performance of the UK portfolio remains resilient as the properties are under management contracts with minimum guaranteed income

Notes:

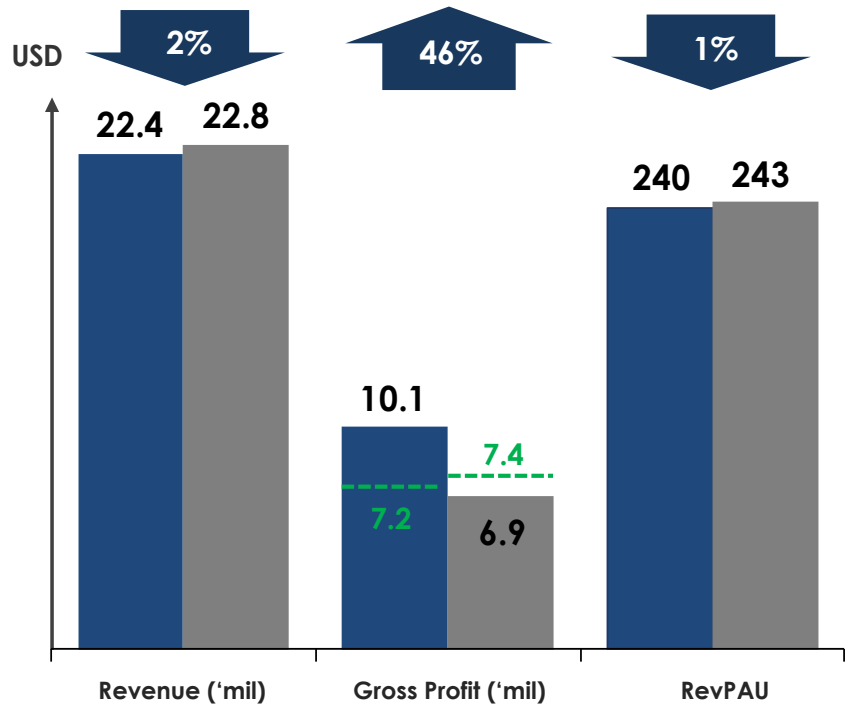
1. Source: International Monetary Fund (2019)

2. Source: PWC UK (2019)

United States

Contributed 20% to Gross Profit

New York market remains stable



--- Excluding FRS 116 adjustments for 2Q 2019 and straight-line recognition of operating lease expense for 2Q 2018

Notes:
 1. Source: STR Research (2019)
 2. Source: International Monetary Fund (2019)
 3. Source: HVS (2019)

Management Contracts



Element New York Times Square West DoubleTree by Hilton Hotel New York Sheraton Tribeca New York Hotel



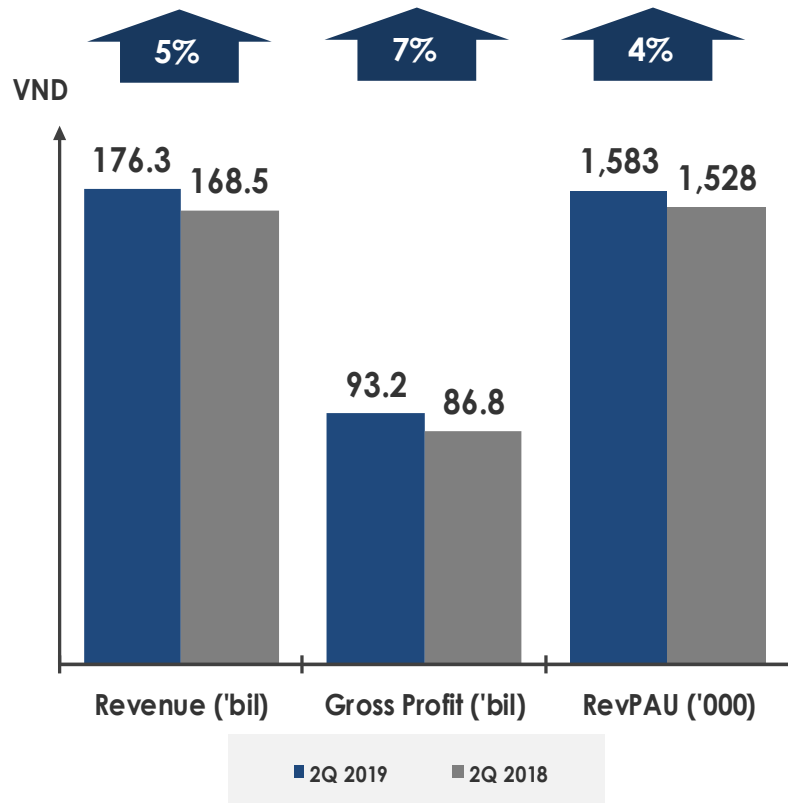
Performance Highlights and Market Outlook

- In 2Q 2019, New York market RevPAU registered a slight decline of 1.8%, partly due to the absence of a one-off conference which took place last year¹. Coupled with the refurbishment of Element New York Times Square West, revenue of the US properties was lower by 2%
- Excluding FRS 116 and straight-line adjustments, gross profit decreased 3% due to lower revenue and higher staff costs, mitigated by lower marketing expense
- IMF forecasted GDP growth of 2.6% for 2019 and a slight decline in unemployment rate from 3.9% to 3.8% for 2019²
- Developments within New York which are expected to drive demand include the opening of Hudson Yards, the largest private real estate project in the US, and the expansion of Jacob K. Javits Center, which would cater to larger conventions
- In the longer term, hotel supply in New York is expected to be limited, as hotel permit applications have slowed and local laws prohibit hotel development³

Vietnam

Contributed 8% to Gross Profit

Stronger market demand



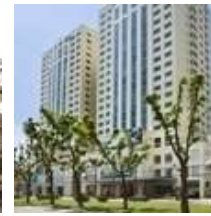
Notes:

1. Source: International Monetary Fund (2019)
2. Source: Foreign Investment Agency (2019)
3. Source: Vietnam Tourism Board – Tourism Statistics (2019)
4. Source: Savills (2019)

Management Contracts



Somerset
Grand Hanoi



Somerset
Hoa Binh Hanoi



Somerset West
Lake Hanoi



Somerset Ho Chi
Minh City



Somerset
Chancellor Court
Ho Chi Minh City



A Member of CapitalLand

Performance Highlights and Market Outlook

- Gross profit increased 7% due to higher revenue and lower staff costs, partially offset by higher operation & maintenance expense
- IMF forecasted GDP growth of 6.5% for 2019 and unemployment rate remain unchanged at 2.2% for 2019¹
- Vietnam continues to attract record foreign direct investment (FDI). For the first five months of 2019, FDI commitments hit a 4 year-high of US\$16.74 billion²
- Government initiatives remain supportive of the tourism and hospitality sectors. For the first six months of 2019, international visitors to Vietnam rose about 7.5% year-on-year³
- The operating environment remains competitive, on the back of new supply and growth in condotels. Key destinations such as Ho Chi Minh City, due to limited future supply, are expected to maintain good levels of stability in performance⁴

Looking Forward



Looking Ahead

Market Outlook



Tapering Economic Growth

Global economy remains delicate as trade tensions continue to weigh on business confidence



Low Interest Rates

US Federal Reserve hints at possible rate cuts



Flourishing Global Tourism Industry

Forecasted to surpass \$11 trillion by 2025; International arrivals to exceed 1.8 billion by 2030¹

Middle class forecasted to increase to 4.9 billion by 2030, fueled by Asia Pacific²



Increase in Lodging Supply

To meet growing tourism demand

Resilient Portfolio



Portfolio Diversification & Income Resilience

- Global presence and no concentration risk
- ~60% in Asia Pacific where growth remains robust
- ~40% of income contribution from master leases and management contracts with minimum guaranteed income



Capital & Risk Management

- ~88% of total debt on fixed rates, with debt maturity of 3.9 years
- Interest cover ratio of 5.2x
- Maintained “BBB” rating with Stable Outlook by Fitch Ratings; enables Ascott Reit to raise funds at attractive rates and terms



Support of Strong Sponsor

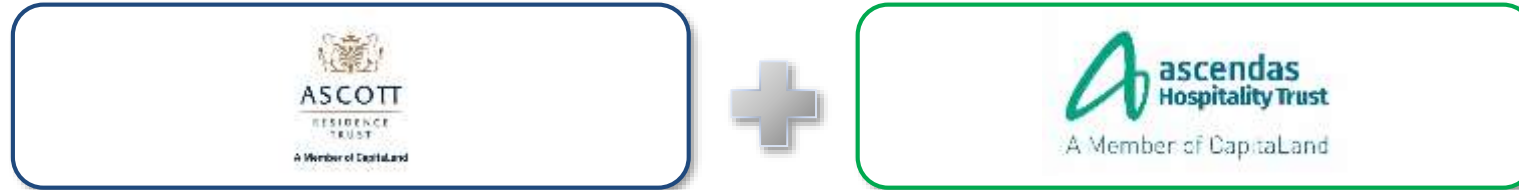
- Leveraging The Ascott Limited, one of the leading international lodging owner-operators
- Pipeline of approximately 20 assets under a right-of-first-refusal arrangement
- Alignment of interests with ~45% stake³ in Ascott Reit

Diversified portfolio, disciplined investment and capital management to deliver stable income for unitholders

Notes:

1. UNWTO
2. OECD
3. Held through CapitaLand Group

On 3 July 2019, Ascott Reit announced the Proposed Combination with Ascendas Hospitality Trust (“Proposed Combination”)



Rationale and Benefits of the Proposed Combination

- 1 Proxy Hospitality Trust in Asia Pacific**
 - Potential positive re-rating, wider investor base and higher trading liquidity
 - Increase ability to drive growth with stronger financial position and larger debt headroom
- 2 Enhanced Portfolio**
 - Enhance portfolio diversification and resilience
 - Strengthen presence in Asia Pacific where business and leisure travel demand remains robust
- 3 DPU Accretive to Unitholders**
 - 2.5% DPU accretion to Ascott Reit Unitholders¹
 - Neutral to NAV per Unit²

Notes:

1. On a FY 2018 pro forma basis

2. As at 31 December 2018, on a pro forma basis, assuming the premium over NAV is written off and transaction costs are excluded

Proposed Combination

Ascott Reit to acquire all A-HTRUST stapled units via a Trust Scheme, with Gross Exchange Ratio of 0.836x, based on the respective audited NAV per Unit

Total Scheme Consideration of S\$1.2 billion¹ comprises:

S\$1.0868 per A-HTRUST Stapled Unit	5% Cash Consideration
	S\$0.0543 in cash ²
	95% Consideration Units
	0.7942 new Ascott Reit-BT Stapled Units ² issued at S\$1.30

By way of illustration, for every 1,000 A-HTRUST Stapled Units, a cash consideration of S\$54.30 per Stapled Unit will be paid and consideration units of 794 new Ascott Reit-BT Stapled Units will be issued

The Scheme Consideration is based on a **gross exchange ratio of 0.836x**, which is derived from the **audited NAV per Stapled Unit of A-HTRUST of S\$1.02** as at 31 March 2019 divided by the **audited NAV per Unit of Ascott Reit of S\$1.22** as at 31 December 2018

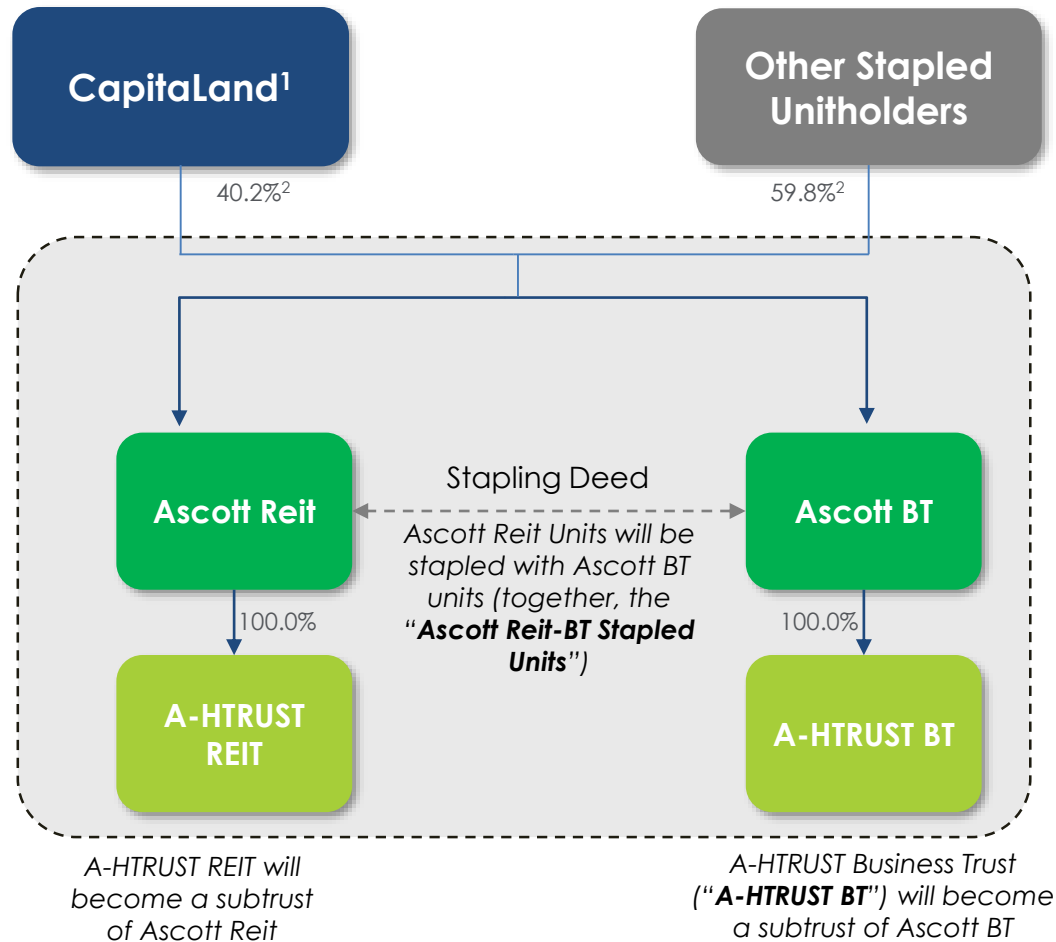
Permitted Distributions³	Unitholders can continue to receive normal distribution and distribution from net divestment gains until completion of the Combination
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Notes:

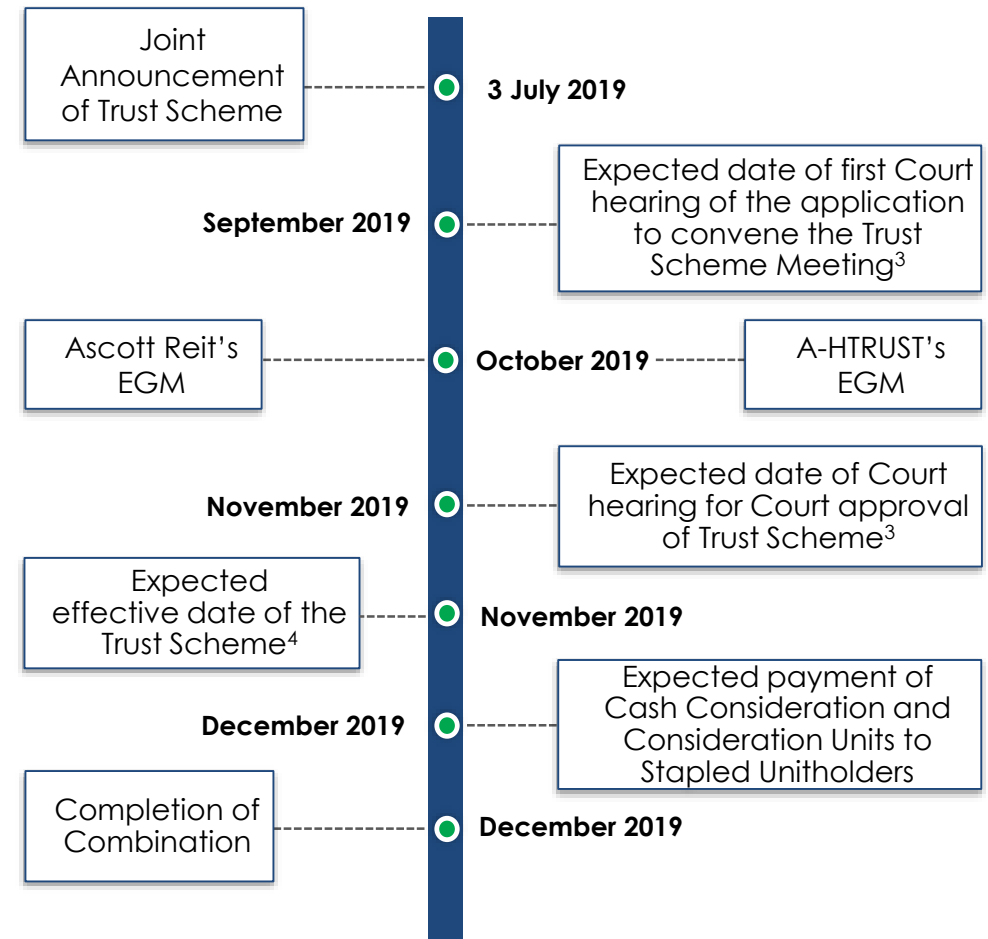
1. Calculated based on a total of 1,136.7 million A-HTRUST Stapled Units.
2. The aggregate Cash Consideration to be paid to each A-HTRUST Stapled Unitholder shall be rounded to the nearest S\$0.01. The number of Consideration Units which each A-HTRUST Stapled Unitholder shall be entitled to pursuant to the Trust Scheme shall be rounded down to the nearest whole number, and fractional entitlements shall be disregarded in the calculation of the aggregate Consideration Units to be issued.
3. Ascott Reit Permitted Distributions includes, amongst others, the distributions declared, paid or made or to be declared, paid or made in the ordinary course of business and to the extent consistent with past practice for the period from 1 January 2019 up to the day immediately before the effective date, including any clean-up distribution and distribution from net divestment gains.

Proposed Combination

Combined Entity Structure



Indicative Timeline



The timeline above is indicative only and subject to change.

Notes:

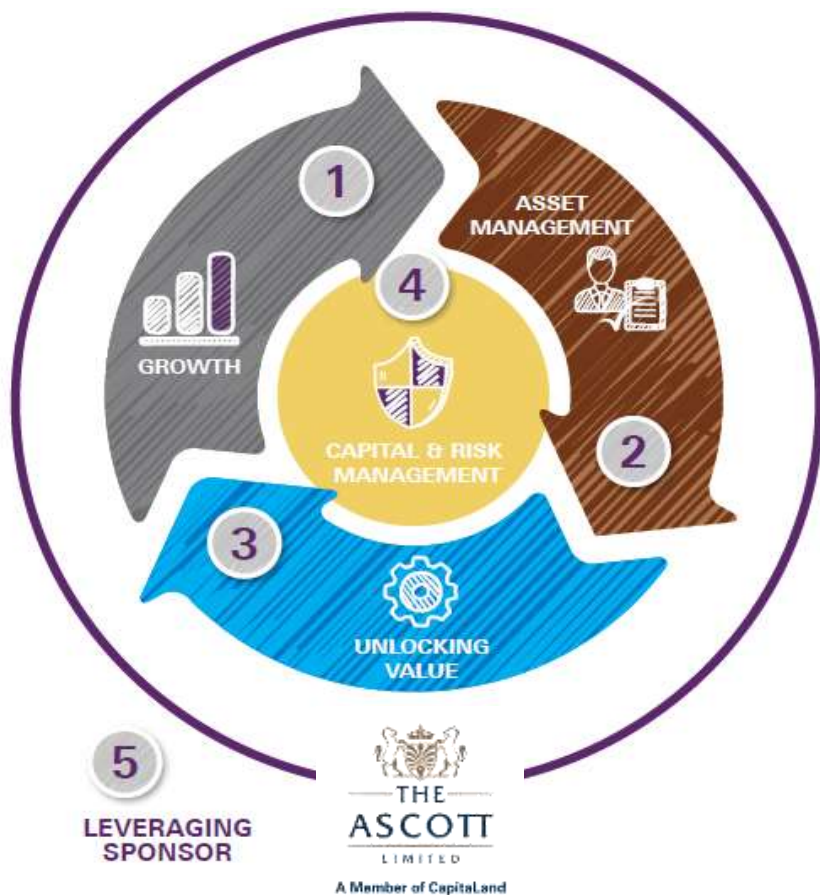
1. Held through CapitalLand group of entities, namely The Ascott Group Limited, Somerset Capital Pte Ltd, the Ascott Reit Manager and Ascendas Land International Pte Ltd.
2. Holdings based on 28 June 2019 and including Consideration Units.
3. The dates of the Court hearings of the application to (a) convene the Trust Scheme Meeting and (b) approve the Trust Scheme will depend on the dates that are allocated by the Court.
4. The Trust Scheme will become effective upon the lodgment of the order of the Trust Scheme Court Order with the MAS or the notification to the MAS of the grant of the Trust Scheme Court Order, as the case may be, which shall be effected within 10 Business Days from the date the last Scheme Condition has been satisfied or waived, as the case may be, in accordance with the terms of the Implementation Agreement.

Appendix

Value Creation Strategies

Value Creation

Five pronged approach to deliver value



1. Growth

- Total assets **grew sevenfold** since IPO to S\$5.5b
- **Maiden development** project for **first coliving** property

2. Asset Management

- **RevPAU optimisation** & yield management
- **Asset Enhancement Initiatives**
- **Portfolio diversification:** geographical spread; product offering; contract types; etc

3. Unlocking Value

- Generated **S\$0.4b net divestment gains** and reinvested into higher-yielding assets

4. Capital & Risk Management

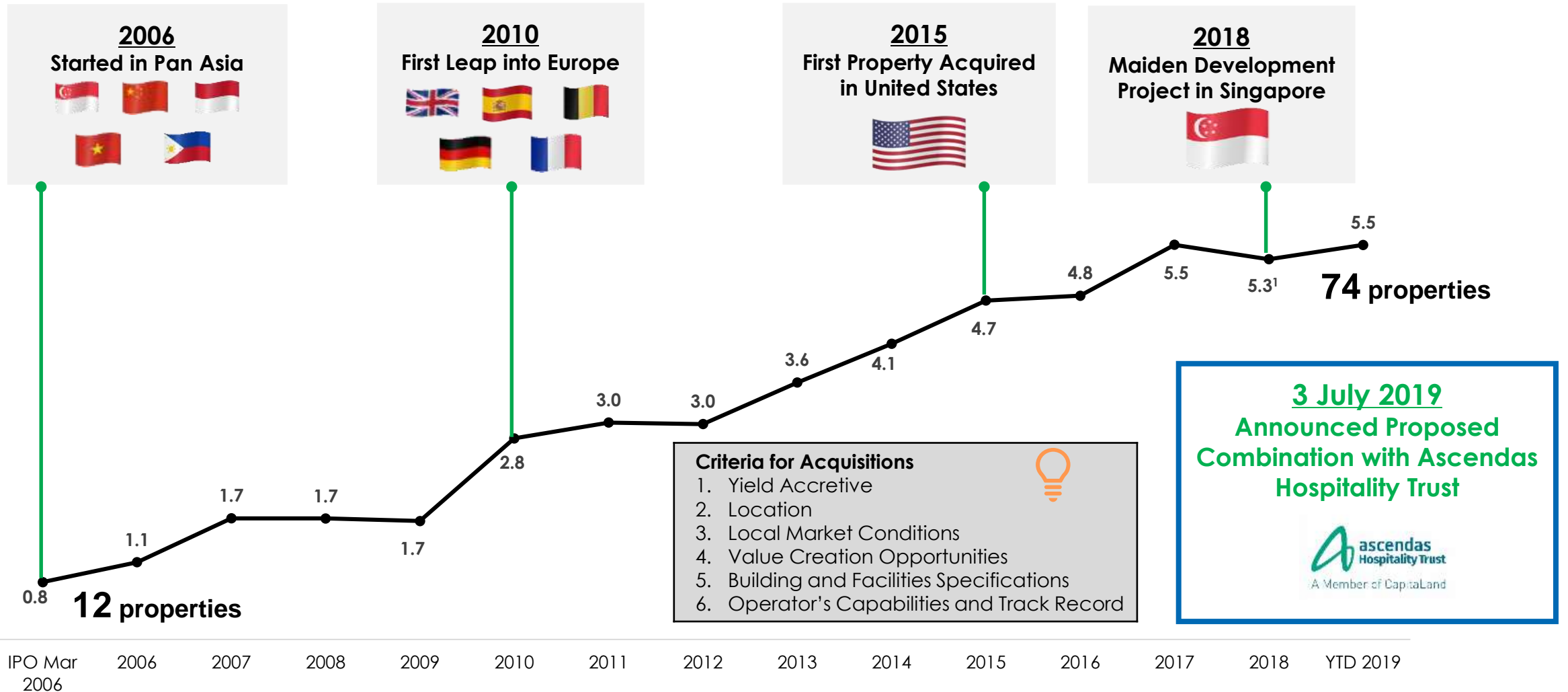
- **“BBB”** (stable outlook) **rating** by Fitch Ratings

5. Leveraging Sponsor

- Strong **brand recognition** and **global footprint**
- **RoFR** and **pipeline** assets
- **Alignment** of Unitholder interests with ~45% stake

1 Key Milestone Acquisitions since IPO

Total assets since listing (\$\$b)



Notes:

1. The decrease in total assets was due to the utilisation of the proceeds from the divestment of Citadines Bijun Shanghai and Citadines Gaoxin Xi'an on 5 January 2018 to repay bank loans

1

Embarked on Maiden Development Project to Build New Coliving Product

lyf one-north Singapore, located in a prime developing district with limited lodging supply

Coliving a rising trend in today's sharing economy amongst the **rising millennial-minded business traveller market**

lyf one-north Singapore incorporates 324 efficiently designed studio and loft units¹ and social spaces



Artist's impression



Artist's impression – Communal kitchen

one-north : home to **400 companies, 800 startups and 50,000 professionals²**

Attracting **over S\$7b worth of investments²** and to be developed into a cluster of world class facilities and business parks

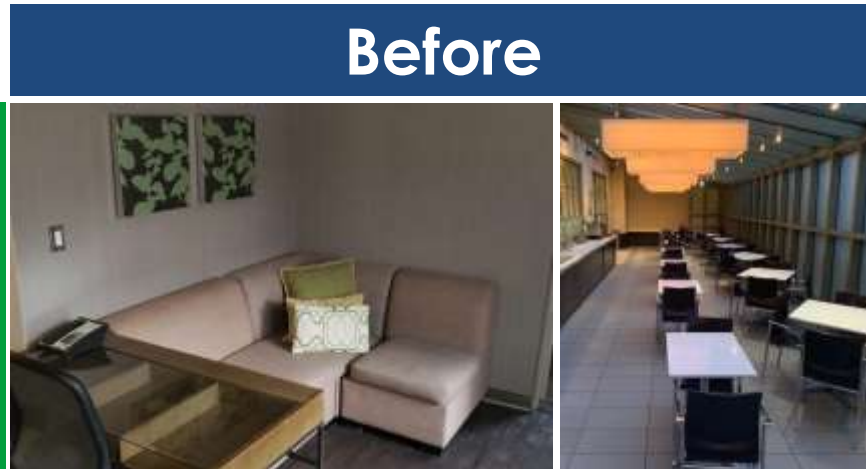
Notes:

1. Subject to change
2. Source: JTC (2018)

Enjoy ADR uplift upon completion of Asset Enhancement Initiatives



**Element New
York Times
Square West**
The United States
of America



**Somerset
Grand Citra
Jakarta**
Indonesia



Criteria for Asset Enhancement Initiatives

1. Age of the Property
2. Market Outlook
3. Yield Accretion

3 Unlocking Value



Generated ...
Total Net Divestment Gains
\$\$0.4 billion

Total Divestment Proceeds
\$\$1.6 billion

-  **Criteria for Divestment**
1. Property Life Cycle
 2. Market Conditions
 3. Requirement for additional capital outlay

Notes:
Divestment figures above relates to ~10 transactions involving over 30 properties since listing to 30 June 2019

4 Capital & Risk Management



Strong Balance Sheet

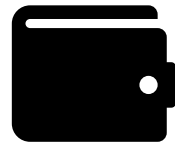
Comfortable target gearing of approximately 40%



Effective Capital Management

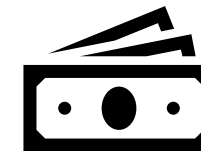
Diversified funding sources & proactive interest rate management

'BBB' long-term rating by Fitch Ratings with stable outlook and low effective borrowing cost



Balance Sheet Hedging

Natural hedging and swaps through foreign borrowings to match capital value of assets on a portfolio basis



Income Hedging

Hedging foreign currencies through forward contracts to protect distribution

5 Strong Sponsor – The Ascott Limited

One of the leading international lodging owner-operators



>112,000
Serviced residence
& hotel units

Includes units under development

>700
Properties



180
Cities

>30
Countries

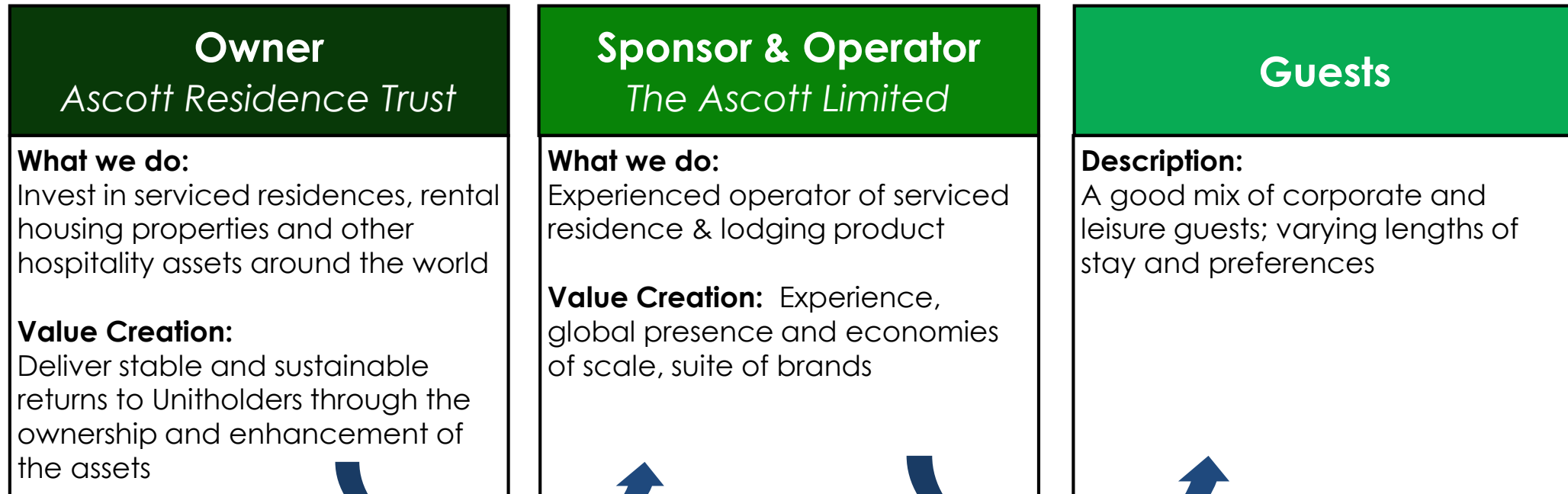
>30 year track record

Award-winning brands with worldwide recognition

Strong alignment of interests – CapitaLand owns ~45% of Ascott Residence Trust



5 Working with Sponsor



engages service of

to manage the property and provide hospitality services to

Appendix

Other Information



Key Features of Ascott REIT

Investment Mandate	<ul style="list-style-type: none">• Invests primarily in real estate and real estate-related assets which are income-producing and which are used, or predominantly used, as serviced residences, rental housing properties and other hospitality assets in any country in the world
Leverage	<ul style="list-style-type: none">• Based on regulatory requirements, Ascott REIT's aggregate leverage limit cannot exceed 45%¹• Historically, Ascott REIT's aggregate leverage has been at approximately 34%-41%²
Minimum Distribution Payout Ratio	<ul style="list-style-type: none">• Required to distribute at least 90% of its taxable income to Unitholders to qualify for the Inland Revenue Authority of Singapore tax transparency treatment for REITs• Since its listing, Ascott REIT has paid out 100% of its distributable income to Unitholders
Sponsor-aligned Interest	<ul style="list-style-type: none">• CapitalLand Limited, the parent company of The Ascott Limited, is a substantial Unitholder of Ascott REIT (~45% interest in Ascott REIT)
Corporate Governance	<ul style="list-style-type: none">• Externally managed by Ascott Residence Trust Management Limited³<ul style="list-style-type: none">– Majority Independent Non-Executive Directors on the Board

Notes:

1. Ascott REIT is governed by the Code on Collective Investment Schemes ("CIS Code") issued by the Monetary Authority of Singapore.

2. Based on Ascott REIT's gearing for financial years 2011 – 2018.

3. A wholly-owned subsidiary of CapitalLand Limited

Awards and Accolades

Highly coveted accolades awarded in past 2 years

World Travel Awards 2019

Accorded seven accolades, including Europe's Leading Serviced Apartment Brand for the fourth year running

- Europe's Leading Serviced Apartment Brand 2019: **Citadines Apart'hotel**
- Belgium's Leading Serviced Apartments 2019: **Citadines Sainte-Catherine Brussels**
- Germany's Leading Serviced Apartment Brand 2019: **Citadines Apart'hotel**
- Germany's Leading Serviced Apartments 2019: **Citadines Arnulfpark Munich**
- Spain's Leading Serviced Apartments 2019: **Citadines Ramblas Barcelona**



TripAdvisor Awards 2019

59 properties¹ conferred the Certificate of Excellence Award 2019



Business Traveller Asia-Pacific Awards 2018

Best Serviced Residence Brand in Asia Pacific for the 15th consecutive year



Asia Pacific
Best of the Breeds
REITs AWARDS™

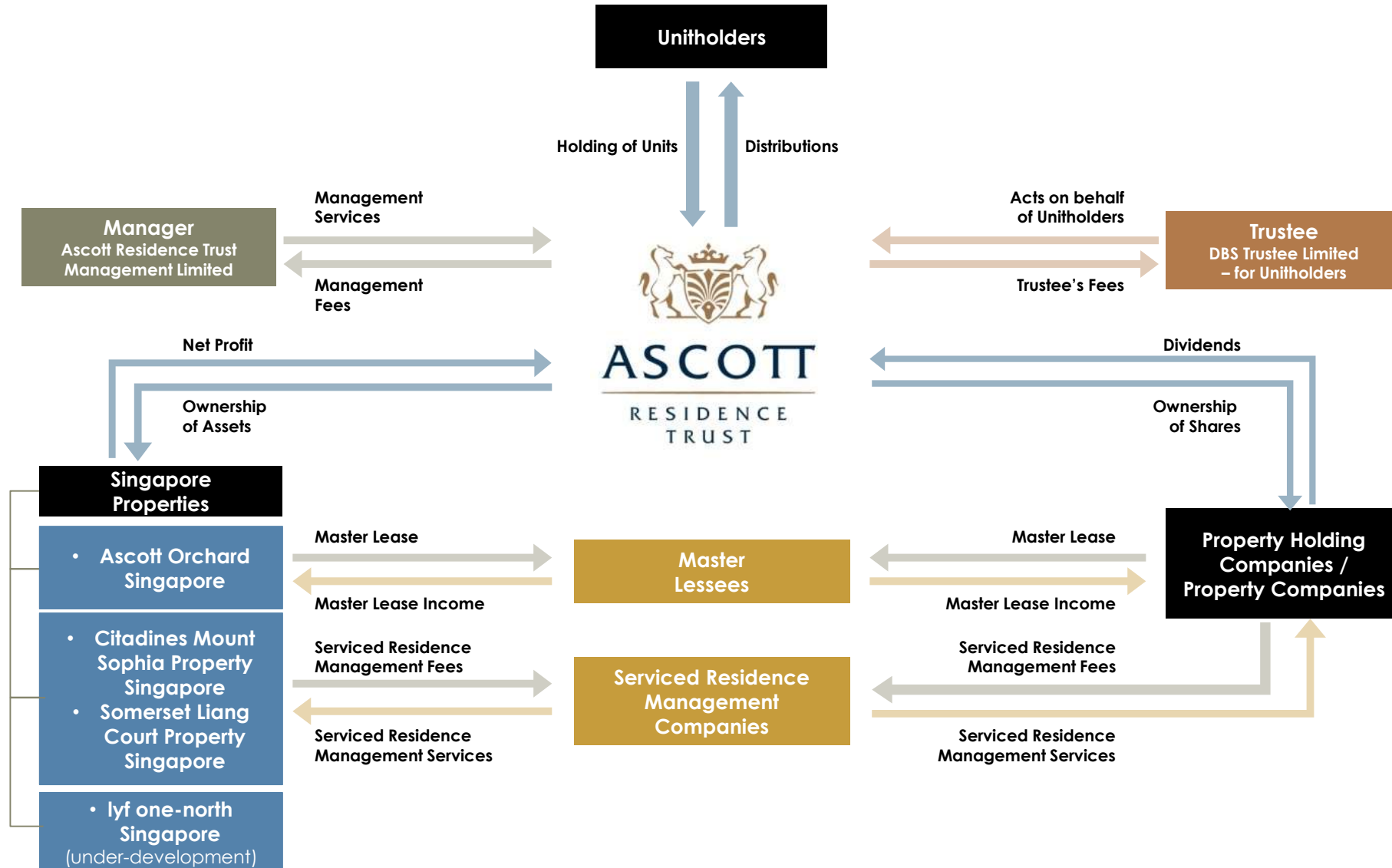
Asia Pacific Best of the Breeds REITs Awards™ 2018
Best Hospitality REIT (Platinum award)

SINGAPORE GOVERNANCE AND
TRANSPARENCY INDEX (SGTI)

Singapore Governance and Transparency Index 2018

Ranked **3rd** out of 43 Trusts

Overview of Ascott REIT Structure





Thank you

