



FRASER AND NEAVE, LIMITED
(Incorporated in Singapore)
(Company Registration No. 189800001R)

NOTICE OF TRANSFER OF TREASURY SHARES

In accordance with Rule 704(28) of the Listing Manual of the Singapore Exchange Securities Trading Limited (the “**SGX-ST**”), Fraser and Neave, Limited (the “**Company**”) hereby announces the following transfer of treasury shares in the capital of the Company:

a	Date of transfer	29 December 2025
b	Purpose of transfer	Vesting of share awards pursuant to the F&N Restricted Share Plan 2019
c	No. of treasury shares transferred	1,635,542
d	No. of treasury shares held before transfer	1,658,630
e	No. of treasury shares held after transfer	23,088
f.	Percentage of the number of treasury shares against the total number of issued ordinary shares (excluding shares held in treasury) before transfer	0.1140%
g.	Percentage of the number of treasury shares against the total number of issued ordinary shares (excluding shares held in treasury) after transfer	0.0016%
h.	Value of the treasury shares transferred	S\$2,363,098.07

BY ORDER OF THE BOARD

Jennifer Yu
Company Secretary
29 December 2025