TA CORPORATION LTD.
(Incorporated in the Republic of Singapore)
Company Registration No.: 201105512R

MONTHLY UPDATE PURSUANT TO LISTING RULE 704(23)

Unless otherwise defined herein or the context requires otherwise, all capitalised terms shall have the same meanings as defined in the Company's previous announcements dated 1 April 2025 and 26 November 2025.

The board of directors of TA Corporation Ltd. (the "**Company**"), and together with its subsidiaries, (the "**Group**") wishes to update that there have been no material developments since the Company's last monthly update on 31 December 2025, save for the Company's announcements dated 14 January 2026 and 29 January 2026, and the following:

The Debt Restructuring Plan has been completed and, accordingly, the Resumption Condition set out in paragraph 2.1(vi) of the Company's previous announcement dated 26 November 2025 has been fulfilled.

Following that, the remaining Resumption Conditions to be fulfilled by the Company are as follows:

(i) disclosure of the Board's opinion on the Group's ability to continue operating as a going concern and the bases of its opinion;

(ii) the Company obtaining shareholders' approval for the allotment and issuance of the TAC Conversion Shares (whether pursuant to a general share issue mandate or specific shareholder approval);

(iii) SGX RegCo's approval for the listing of and quotation for the TAC Conversion Shares on the Mainboard of the SGX-ST;

(iv) the Company obtaining shareholders' approval for the allotment and issuance of the TAR Conversion Shares (whether pursuant to a general share issue mandate or specific shareholder approval); and

(v) SGX RegCo's approval for the listing of and quotation for the TAR Conversion Shares on the Mainboard of the SGX-ST.

The Company is working towards the fulfilment of the remaining Resumption Conditions and will make further announcements from time to time as may be necessary or appropriate in connection with the Resumption Proposal, including the fulfilment of any of the remaining Resumption Conditions.

Trading of the Company's securities on the SGX-ST had been voluntarily suspended by the Company on 17 July 2023.

Shareholders of the Company and other stakeholders are advised to read this announcement and any further announcements by the Company carefully, and to exercise caution when dealing in the shares or other securities of the Company. Shareholders of the Company and other stakeholders should consult their stockbrokers, bank managers, solicitors, accountants, or other professional advisors if they have any doubt about the actions they should take.

BY ORDER OF THE BOARD

Foo Soon Soo/Chiang Yi Shin
Company Secretaries
Date: 30 January 2026