



**Keppel Ltd.**

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UEN 196800351N

**COMPLETION OF MEMBER'S VOLUNTARY LIQUIDATION OF DORMANT WHOLLY-OWNED SUBSIDIARY**

Keppel Ltd. (the "**Company**") refers to the announcement entitled "Member's Voluntary Liquidation of Dormant Wholly - Owned Subsidiary" made on 23 October 2025.

The Company wishes to announce that the member's voluntary liquidation proceedings for its dormant wholly-owned subsidiary, Techbod Info Tech (Shanghai) Co. Ltd, had been completed.

29 December 2025