



JEP HOLDINGS LIMITED
(Registration No. 199401749E)
(Incorporated in Singapore)

UNAUDITED CONDENSED INTERIM
FINANCIAL STATEMENTS

For the six months and full year ended 31 December 2025

Table of Contents

A	Condensed interim consolidated statement of profit or loss and other comprehensive income.....	Page 2
B	Condensed interim statements of financial position.....	Page 3
C	Condensed interim statements of changes of equity.....	Page 4
D	Condensed interim consolidated statement of cash flows.....	Page 6
E	Notes to condensed interim consolidated financial statements.....	Page 8
F	Other information required by Appendix 7C of the Catalist Rules.....	Page 20

This announcement has been reviewed by the Company's sponsor, RHT Capital Pte. Ltd. (the "Sponsor"). It has not been examined or approved by the Singapore Exchange Securities Trading Limited (the "Exchange") and the Exchange assumes no responsibility for the contents of this document, including the correctness of any of the statements or opinions made or reports contained in this document

The contact person for the Sponsor is Mr. Josh Tan at 36 Robinson Road, #10-06 City House, Singapore 068877, Email: sponsor@rhtgoc.com.

A. Condensed interim consolidated statement of profit or loss and other comprehensive income

		Group					
Note	6 months ended		Increase/ (Decrease)	12 months ended		Increase/ (Decrease)	
	31-Dec-25	31-Dec-24	%	31-Dec-25	31-Dec-24	%	
		S\$'000	S\$'000			S\$'000	S\$'000
	E4	26,540	29,579	(10.3)	53,812	56,910	(5.4)
		(22,036)	(24,415)	(9.7)	(45,318)	(47,942)	(5.5)
		4,504	5,164	(12.8)	8,494	8,968	(5.3)
		290	1,239	(76.6)	1,401	2,136	(34.4)
		(527)	(525)	0.4	(1,076)	(1,260)	(14.6)
		(1,748)	(3,045)	(42.6)	(4,118)	(5,544)	(25.7)
		(224)	(350)	(36.0)	(543)	(651)	(16.6)
	E6	2,295	2,483	(7.6)	4,158	3,649	13.9
	E7	(495)	(381)	29.9	(806)	(523)	54.1
		1,800	2,102	(14.4)	3,352	3,126	7.2
Other comprehensive Income							
<i>Items that may be reclassified to profit or loss in subsequent periods</i>							
		355	424	(16.3)	310	444	(30.2)
		2,155	2,526	(14.7)	3,662	3,570	2.6
Total comprehensive income for the period attributable to the owners of the Company							
Earnings per share attributable to owners of the Company							
		0.436	0.509	(14.3)	0.812	0.757	7.3
		0.436	0.509	(14.3)	0.812	0.757	7.3

B. Condensed interim statements of financial position

Note	Group		Company	
	As at		As at	
	31-Dec-25	31-Dec-24	31-Dec-25	31-Dec-24
	S\$'000	S\$'000	S\$'000	S\$'000
ASSETS				
Current assets				
	7,270	12,648	153	1,526
	14,773	20,763	2,705	1,170
E10	20,677	21,020	-	-
	<u>42,720</u>	<u>54,431</u>	<u>2,858</u>	<u>2,696</u>
Non-current assets				
	56,557	51,600	1	2
E11	7,406	-	-	-
E12	11,292	11,292	-	-
E13	-	-	71,802	71,802
	4	7	4	7
	<u>75,259</u>	<u>62,899</u>	<u>71,807</u>	<u>71,811</u>
	117,979	117,330	74,665	74,507
LIABILITIES AND EQUITY				
Current liabilities				
E14	-	755	-	-
E14	971	1,994	-	-
	12,224	13,491	1,577	1,607
	193	543	13	4
E14	330	352	-	-
	<u>13,718</u>	<u>17,135</u>	<u>1,590</u>	<u>1,611</u>
Non-current liabilities				
E14	9,640	9,882	-	-
E14	5,270	5,353	-	-
	5,646	4,917	-	-
	<u>20,556</u>	<u>20,152</u>	<u>-</u>	<u>-</u>
Capital and reserves				
E15	49,226	49,226	49,226	49,226
E15	(203)	(203)	(203)	(203)
	772	772	870	870
	58	(252)	-	-
	33,852	30,500	23,182	23,003
	<u>83,705</u>	<u>80,043</u>	<u>73,075</u>	<u>72,896</u>
	117,979	117,330	74,665	74,507

C. Condensed interim statements of changes of equity

<u>Group</u>	Share capital	Treasury shares	Capital reserve	Translation reserve	Retained earnings	Total equity
	S\$'000	S\$'000	S\$'000	S\$'000	S\$'000	S\$'000
2025						
Balance as at 1 January 2025	49,226	(203)	772	(252)	30,500	80,043
Profit for the year	-	-	-	-	3,352	3,352
<i>Other comprehensive income</i>						
Currency translation difference	-	-	-	310	-	310
Total comprehensive income for the year	-	-	-	310	3,352	3,662
Balance as at 31 December 2025	49,226	(203)	772	58	33,852	83,705
2024						
Balance as at 1 January 2024	49,226	(203)	772	(696)	27,374	76,473
Profit for the year	-	-	-	-	3,126	3,126
<i>Other comprehensive loss</i>						
Currency translation difference	-	-	-	444	-	444
Total comprehensive (loss)/ income for the year	-	-	-	444	3,126	3,570
Balance as at 31 December 2024	49,226	(203)	772	(252)	30,500	80,043

C. Condensed interim statements of changes of equity (Cont'd)

<u>Company</u>	Share capital	Treasury shares	Capital reserve	Retained earnings	Total equity
	S\$'000	S\$'000	S\$'000	S\$'000	S\$'000
2025					
Balance as at 1 January 2025	49,226	(203)	870	23,003	72,896
Profit for the year	-	-	-	179	179
Total comprehensive income for the year	-	-	-	179	179
Balance as at 31 December 2025	49,226	(203)	870	23,182	73,075
2024					
Balance as at 1 January 2024	49,226	(203)	870	21,699	71,592
Profit for the year	-	-	-	1,304	1,304
Total comprehensive income for the year	-	-	-	1,304	1,304
Balance as at 31 December 2024	49,226	(203)	870	23,003	72,896

D. Condensed interim consolidated statement of cash flows

	Group			
	6 months ended		12 months ended	
	31-Dec-25	31-Dec-24	31-Dec-25	31-Dec-24
	S\$'000	S\$'000	S\$'000	S\$'000
Operating activities				
Profit before income tax	2,295	2,483	4,158	3,649
Adjustment for:				
Depreciation of property, plant and equipment	3,508	2,883	6,608	5,842
Provision for impairment loss recognised on trade receivables	-	1	-	1
Gain on disposal of property, plant and equipment	-	(437)	(959)	(437)
Property, plant and equipment written off	5	1	6	1
Provision for inventory obsolescence	180	19	180	19
Unrealised exchange loss/(gain)	108	(266)	329	(440)
Interest income	(31)	(167)	(112)	(381)
Interest expense	224	350	543	651
Operating cash flow before movements in working capital	6,289	4,867	10,753	8,905
Inventories	(377)	(914)	164	(1,046)
Trade and other receivables	6,308	(1,493)	6,799	(2,345)
Trade and other payables	(1,741)	2,693	(1,360)	1,284
Cash generated from operations	10,479	5,153	16,356	6,798
Interest paid	(224)	(350)	(543)	(651)
Interest received	31	167	112	381
Income tax paid	(151)	(157)	(423)	(485)
Net cash generated from operating activities	10,135	4,813	15,502	6,043
Investing activities				
Purchase of property, plant and equipment (Note A)	(11,407)	(5,083)	(20,293)	(6,626)
Proceeds from disposal of property, plant and equipment (Note B)	62	477	1,778	477
Net cash used in investing activities	(11,345)	(4,606)	(18,515)	(6,149)
Financing activities				
Repayment of lease liabilities	(184)	(258)	(365)	(551)
Proceeds from term loan from ultimate holding	-	-	-	13,000
Repayment of term loan to ultimate holding	(476)	(965)	(1,265)	(1,124)
Repayment of term loans	(109)	(745)	(755)	(17,786)
Net cash used in financing activities	(769)	(1,968)	(2,385)	(6,461)
Net decrease in cash and bank balances	(1,979)	(1,761)	(5,398)	(6,567)
Effect of exchange rate changes	22	38	20	40
Cash and bank balances at beginning of year	9,227	14,371	12,648	19,175
Cash and bank balances at end of year	7,270	12,648	7,270	12,648

D. Condensed interim consolidated statement of cash flows (Cont'd)

The reconciliation of purchase of property, plant and equipment ("PPE") and proceeds from disposal of PPE are presented below:

	Group			
	6 months ended		12 months ended	
	31-Dec-25	31-Dec-24	31-Dec-25	31-Dec-24
Note A	S\$'000	S\$'000	S\$'000	S\$'000
<u>Purchase of property, plant and equipment</u>				
Total additions	10,426	3,109	19,506	5,731
Less: Acquired under lease liabilities	(36)	(2)	(259)	(222)
Less: Movement in liability owing to supplier of PPE	3,896	607	(219)	(591)
Add: Movement in downpayment to supplier of PPE	(2,866)	1,369	1,278	1,708
Less: Movement in PPE proceeds receivables	(13)	-	(13)	-
Net cash outflow	11,407	5,083	20,293	6,626
Note B				
<u>Proceed from disposal of property, plant and equipment</u>				
Total net book value of disposal	62	40	819	40
Add: Gain on disposal of PPE	-	437	959	437
Net cash inflow	62	477	1,778	477

E. Notes to the condensed interim consolidated financial statements

1. Corporate Information

The Company (Registration No. 199401749E) was incorporated in Singapore with its principal place of business and registered office at 16 Seletar Aerospace Crescent Singapore 797567. The Company is listed on the Catalist of Singapore Exchange Securities Trading Limited. These condensed interim consolidated financial statements as at 31 December 2025 and for the six months and twelve months ended 31 December 2025 comprised the Company and its subsidiaries (collectively, the “Group”).

The principal activities of the Company are that of investment holding and the provision of management services to its subsidiaries. The principal activities of the subsidiaries are disclosed in Note E12 to the interim consolidated financial statements.

2. Basis of Preparation

The condensed interim financial statements for the six months (second half ended 31 December 2025 or 2H2025) and twelve months ended 31 December 2025 (full year ended 31 December 2025 or FY2025) have been prepared in accordance with SFRS(I) 1-34 Interim Financial Reporting issued by the Accounting Standards Council Singapore. The condensed interim financial statements do not include all the information required for a complete set of financial statements. However, selected explanatory notes are included to explain events and transactions that are significant to an understanding of the changes in the Group’s financial position and performance of the Group since the last annual financial statements for the year ended 31 December 2024.

The accounting policies adopted are consistent with those of the previous financial year which were prepared in accordance with SFRS(I)s, except for the adoption of new and amended standards as set out in Note 2.1.

The condensed interim financial statements are presented in Singapore Dollars (SGD or S\$), which is the Company’s functional currency, and all values in the tables are rounded to the nearest thousand (S\$’000), except when otherwise indicated.

2.1 New and amended standards adopted by the Group

The Group has adopted the relevant standards applicable for the current reporting period. The Group did not have to change its accounting policies or make retrospective adjustments as a result of adopting these standards.

2.2 Use of judgements and estimates

In preparing the condensed interim financial statements, management has made judgements, estimates and assumptions that affect the application of accounting policies and the reported amounts of assets, liabilities, income and expenses. Actual results may differ from these estimates.

The significant judgements made by management in applying the Group’s accounting policies and the key sources of estimation uncertainty were the same as those that applied to the consolidated financial statements as at and for the year ended 31 December 2024.

Estimates and underlying assumptions were reviewed on an ongoing basis. Revisions to accounting estimates are recognised in the period in which the estimates are revised and in any future periods affected.

Management is of the opinion that there were no significant judgements made in applying the accounting policies in the condensed interim financial statements.

Information about assumptions and estimation uncertainties that have a significant risk of resulting in a material adjustment to the carrying amounts of assets and liabilities within the next interim period are discussed below:

E. Notes to the condensed interim consolidated financial statements (Cont'd)

2. Basis of Preparation (Cont'd)

2.2 Use of judgements and estimates (Cont'd)

- Impairment review of goodwill
Goodwill arises from the Group's acquisition of JEP Engineering Pte Ltd ("JEPL"), JEP Precision Engineering Pte Ltd ("JEPS") and JEP Industrades Pte Ltd ("JEPI"). The Group tests goodwill annually for impairment or more frequently if there are indications that goodwill might be impaired.
- Impairment review of property, plant and equipment
Where there are indications of impairment of its assets, the management estimates the recoverable amounts of these assets to determine the extent of the impairment loss, if any. The recoverable amounts of these assets are determined based on the higher of fair value less cost to sell and value-in-use.
- Useful lives of property, plant and equipment
Management exercises their judgement in estimating the useful lives of the depreciable assets which takes into consideration the physical conditions of the assets and their useful lives. Depreciation is provided to write off the cost of property, plant and equipment over their estimated useful lives, using the straight-line method.
- Allowance for inventories
Management reviews the ageing analysis of inventories at the end of each reporting period, and makes allowance for inventory items that are identified as obsolete and slow-moving, which have a market price that is lower than its carrying amount. Management estimates the net realisable value for finished goods based primarily on the latest selling prices and current market conditions.

3. Seasonal operations

The Group's businesses are not affected significantly by seasonal or cyclical factors during the financial period.

4. Segment and revenue information

Operating segments are aggregated into a single operating segment if they have similar economic characteristics. The Group's reportable operating segments under SFRS(I) 8 are as follows:

1. The precision machining segment is a provider of precision machining services for aerospace, oil and gas, electronics and automotive industry.
2. The trading and other segment is a provider of machine sales and customised cutting tools for our customers.
3. The equipment manufacturing segment specialises in plastic fabrication, providing Computer Numerical Control ("CNC") machined plastic components and precision engineering services.

Except as indicated above, no operating segments have been aggregated to form the above operating segment.

Management monitors the operating results of its reporting segments for the purpose of making decisions in order to assess the respective reporting segments' performances. This is evaluated based on operating profit or loss which in certain respects, as explained in the table below and is measured differently from operating profit or loss in the interim consolidated statement of comprehensive income. Group financing (including finance costs) and income taxes are managed on a group basis and are not allocated to reporting units.

E. Notes to the condensed interim consolidated financial statements (Cont'd)

4.1. Reportable segments

The following table present revenue and profit information for the Group's business segments for the six months ended 31 December of 2025 and 2024, respectively.

6 months ended 31 December	Precision machining		Trading and others		Equipment manufacturing		Group	
	2025	2024	2025	2024	2025	2024	2025	2024
	S\$'000	S\$'000	S\$'000	S\$'000	S\$'000	S\$'000	S\$'000	S\$'000
<u>Revenue:</u>								
Total revenue	20,636	18,799	1,887	4,057	4,241	7,015	26,764	29,871
Inter-reporting unit sales	-	-	(217)	(265)	(7)	(27)	(224)	(292)
External customers	20,636	18,799	1,670	3,792	4,234	6,988	26,540	29,579
<u>Expenses:</u>								
Material consumption and sub-contracting	8,681	9,319	1,605	2,831	2,590	3,223	12,876	15,373
Employee benefits expense	3,294	4,184	108	644	1,261	2,087	4,663	6,915
Segment results	3,508	2,640	131	611	(983)	24	2,656	3,275
<u>Unallocated expenses:</u>								
Unallocated corporate expenses							(137)	(442)
Finance costs							2,519	2,833
Profit before tax							(224)	(350)
Income tax expense							2,295	2,483
							(495)	(381)
Net profit for the period after tax							1,800	2,102

6 months ended 31 December	Precision machining		Trading and others		Equipment manufacturing		Group	
	2025	2024	2025	2024	2025	2024	2025	2024
	S\$'000	S\$'000	S\$'000	S\$'000	S\$'000	S\$'000	S\$'000	S\$'000
<u>Other Segment Information</u>								
Capital expenditure	9,179	1,987	14	585	1,233	537	10,426	3,109
Depreciation of property, plant and equipment	2,276	1,867	89	124	1,143	892	3,508	2,883

E. Notes to the condensed interim consolidated financial statements (Cont'd)

4.1. Reportable segments (Cont'd)

The following table present revenue and profit information for the Group's business segments for the twelve months ended 31 December of 2025 and 2024, respectively.

12 months ended 31 December	Precision machining		Trading and others		Equipment manufacturing		Group	
	2025	2024	2025	2024	2025	2024	2025	2024
	S\$'000	S\$'000	S\$'000	S\$'000	S\$'000	S\$'000	S\$'000	S\$'000
<u>Revenue:</u>								
Total revenue	39,021	34,173	5,025	8,595	10,242	14,866	54,288	57,634
Inter-reporting unit sales	(12)	(4)	(457)	(577)	(7)	(143)	(476)	(724)
External customers	39,009	34,169	4,568	8,018	10,235	14,723	53,812	56,910
<u>Expenses:</u>								
Material consumption and sub-contracting	17,160	16,843	3,952	6,072	5,543	7,120	26,655	30,035
Employee benefits expense	7,226	7,801	494	1,147	3,347	4,571	11,067	13,519
Segment results	6,178	3,613	305	1,232	(1,477)	108	5,006	4,953
<u>Unallocated expenses:</u>								
Unallocated corporate expenses							(305)	(653)
Finance costs							4,701	4,300
Profit before tax							(543)	(651)
Income tax expense							4,158	3,649
Net profit for the year after tax							(806)	(523)
							3,352	3,126
<u>Other Segment Information</u>								
Capital expenditure	15,017	4,554	14	629	4,475	548	19,506	5,731
Depreciation of property, plant and equipment	4,313	3,906	179	149	2,116	1,787	6,608	5,842

E. Notes to the condensed interim consolidated financial statements (Cont'd)

4.1. Reportable segments (Cont'd)

Revenue is based on the location of customers regardless of where the goods are produced. Non-current assets (exclude deferred tax assets) are based on the location of those assets.

6 months ended 31 December	Group							
	Precision machining		Trading and others		Equipment manufacturing		Total	
	2025	2024	2025	2024	2025	2024	2025	2024
	S\$'000	S\$'000	S\$'000	S\$'000	S\$'000	S\$'000	S\$'000	S\$'000
Revenue:								
Singapore	5,252	4,777	648	1,055	2,226	5,796	8,126	11,628
People's Republic of China	1,100	2,239	28	659	-	-	1,128	2,898
Malaysia	6,064	1,725	818	1,427	1,575	1,094	8,457	4,246
USA	5,269	7,708	61	46	424	98	5,754	7,852
Canada	2,107	1,557	-	-	-	-	2,107	1,557
Others	844	793	115	605	9	-	968	1,398
	20,636	18,799	1,670	3,792	4,234	6,988	26,540	29,579

12 months ended 31 December	Group							
	Precision machining		Trading and others		Equipment manufacturing		Total	
	2025	2024	2025	2024	2025	2024	2025	2024
	S\$'000	S\$'000	S\$'000	S\$'000	S\$'000	S\$'000	S\$'000	S\$'000
Revenue:								
Singapore	10,212	9,650	1,724	2,122	4,875	13,050	16,811	24,822
People's Republic of China	1,572	4,039	371	1,877	-	-	1,943	5,916
Malaysia	11,116	2,906	1,920	2,864	4,859	1,251	17,895	7,021
USA	11,530	13,014	150	139	488	415	12,168	13,568
Canada	2,933	2,798	-	-	-	-	2,933	2,798
Others	1,646	1,762	403	1,016	13	7	2,062	2,785
	39,009	34,169	4,568	8,018	10,235	14,723	53,812	56,910

E. Notes to the condensed interim consolidated financial statements (Cont'd)

4.1. Reportable segments (Cont'd)

The following table shows the carrying amount of the segment assets and segment liabilities by geographical areas in which the assets and liabilities are located:

	Segment assets as at 31 December		Segment liabilities as at 31 December	
	2025	2024	2025	2024
<u>Other Segment Information</u>	S\$'000	S\$'000	S\$'000	S\$'000
Singapore	108,792	108,687	27,881	31,593
Malaysia	8,485	7,999	747	717
	117,277	116,686	28,628	32,310

	Group As at	
	31-Dec-25	31-Dec-24
	S\$'000	S\$'000
Reportable segments' assets are reconciled to total assets as follows:		
Precision machining	81,613	73,021
Trading and others	12,967	17,669
Equipment manufacturing	22,697	25,996
Segment assets	117,277	116,686
GST input tax	669	593
Tax receivables	29	44
Deferred tax assets	4	7
Total assets	117,979	117,330

Reportable segments' liabilities are reconciled to total liabilities as follows:

Precision machining	22,519	23,929
Trading and others	2,688	3,828
Equipment manufacturing	3,421	4,553
Segment liabilities	28,628	32,310
GST output tax	-	53
Contract liability	-	7
Deferred tax liabilities	5,646	4,917
Total liabilities	34,274	37,287

E. Notes to the condensed interim consolidated financial statements (Cont'd)

4.2 A breakdown of sales

	Group		
	FY2025	FY2024	% increase/ (decrease)
	S\$'000	S\$'000	
a) Sales reported for first half year	27,272	27,331	(0.2)
b) Operating profit after tax before deducting non-controlling interests reported for first half year	1,552	1,024	51.6
c) Sales reported for the second half year	26,540	29,579	(10.3)
d) Operating profit after tax before deducting non-controlling interests reported for second half year	1,800	2,102	(14.4)

5. Financial assets and financial liabilities

Set out below is an overview of the financial assets and financial liabilities of the Group as at 31 December 2025 and 31 December 2024:

	Group		Company	
	31-Dec-25	31-Dec-24	31-Dec-25	31-Dec-24
	S\$'000	S\$'000	S\$'000	S\$'000
<u>Financial assets</u>				
At amortised cost:				
- Cash and bank balances	7,270	12,648	153	1,526
- Trade receivables	7,965	15,348	-	-
- Other receivables	1,117	1,206	2,673	1,156
Total	16,352	29,202	2,826	2,682
<u>Financial liabilities</u>				
At amortised cost:				
- Bank loans	-	755	-	-
- Loan from ultimate holding	10,611	11,876	-	-
- Trade and other payables	12,224	13,431	1,577	1,584
- Lease liabilities	5,600	5,705	-	-
Total	28,435	31,767	1,577	1,584

E. Notes to the condensed interim consolidated financial statements (Cont'd)

6. Profit before tax

6.1 Significant items

	Group			
	6 months ended		12 months ended	
	31-Dec-25	31-Dec-24	31-Dec-25	31-Dec-24
	S\$'000	S\$'000	S\$'000	S\$'000
<u>Other operating income/(expenses)</u>				
Government grant	22	29	68	85
Foreign exchange (loss)/gain (net)	(311)	125	(731)	429
Dormitory occupancy income	318	318	636	636
Rental income	178	158	284	158
Gain on disposal of property, plant and equipment	-	437	959	437
Interest income	31	167	112	381
<u>Expenses*</u>				
Interest expenses	(224)	(350)	(543)	(651)
Depreciation of property, plant and equipment	(3,508)	(2,883)	(6,608)	(5,842)
Property, plant and equipment written off	(5)	(1)	(6)	(1)
Provision for impairment loss recognised on trade receivables	-	(1)	-	(1)
Provision for inventory obsolescence	(180)	(19)	(180)	(19)

* Includes Selling and distribution expenses, Administrative expenses and Finance expenses

6.2 Related party transactions

Some of the Group's transactions and arrangements are with related parties and the effect of these on the basis determined between the parties are reflected in these financial statements. The balances are unsecured, interest-free and repayable on demand unless otherwise stated.

Significant related party transactions as follows:

	6 months ended		12 months ended	
	31-Dec-25	31-Dec-24	31-Dec-25	31-Dec-24
	S\$'000	S\$'000	S\$'000	S\$'000
Sale of goods	8,786	4,727	17,306	9,860
Purchase of goods	1,733	920	4,320	1,429
Purchase of PPE	155	234	485	234
Sale of PPE	59	-	723	-
Rental income	178	158	284	158
Term loan interest	123	235	334	277

E. Notes to the condensed interim consolidated financial statements (Cont'd)

7. Taxation

	Group			
	6 months ended		12 months ended	
	31-Dec-25	31-Dec-24	31-Dec-25	31-Dec-24
	S\$'000	S\$'000	S\$'000	S\$'000
Current tax credit/(expense)	125	(165)	(83)	(544)
Over provision for tax expenses in prior years	5	141	5	141
(Under)/over provision for deferred tax in prior years	(26)	60	(26)	60
Deferred income tax expense relating to origination and reversal of temporary differences	(599)	(417)	(702)	(180)
Deferred tax charged to profit or loss	(625)	(357)	(728)	(120)
Income tax expense for the period	(495)	(381)	(806)	(523)

8. Dividend

No dividend has been declared or recommended for the financial year ended 31 December 2025 (31 December 2024: Nil). The available fund will be retained for working capital use.

9. Net Asset Value

	Group		Company	
	31-Dec-25	31-Dec-24	31-Dec-25	31-Dec-24
	S\$	S\$	S\$	S\$
Net assets per ordinary share	20.3 cents	19.4 cents	17.7 cents	17.6 cents

Note:

Net assets per ordinary share based on number of issued 413,024,021 ordinary shares (excluding treasury shares) as at 31 December 2025 (31 December 2024: 413,024,021 ordinary shares (excluding treasury shares)).

10. Inventories

As at 31 December 2025, the carrying amount of the Group's inventories, net of allowance for obsolescence of S\$3,343,000 (31 December 2024: S\$3,163,000) amounted to S\$20,677,000 (31 December 2024: S\$21,020,000), which represented 48% (31 December 2024: 39%) of its current assets.

11. Investment Property

The investment property relates to the leasehold property at 1282, Lorong PSPN 9, Penang Science Park North, 14100 Simpang Ampat, Seberang Perai Tengah, Pulau Pinang, Malaysia, held by a subsidiary. During the current financial year, the Group did not operate the premises and leased the property to generate rental income. The leases cover a significant portion of the factory premises and are long-term in nature. In view of the change in use of the property, the Group reclassified the property from property, plant and equipment to investment property as at 31 December 2025.

E. Notes to the condensed interim consolidated financial statements (Cont'd)

12. Intangible assets

<u>Group</u>	Goodwill on consolidation S\$'000
Balance as at 31 December 2024	
Cost	18,812
Accumulated amortization and impairment	<u>(7,520)</u>
Net book value	<u>11,292</u>
12 months ended 31 December 2025	
Opening net book amount	11,292
Additions	-
Amortization and Impairment charges	<u>-</u>
Closing net book amount	<u>11,292</u>
Balance as at 31 December 2025	
Cost	18,812
Accumulated amortization and impairment	<u>(7,520)</u>
Net book value	<u>11,292</u>

No impairment indicators were identified as at 31 December 2025 based on the cash-generating units ("CGU") business performance. The Group performed its annual impairment test in December 2025.

(a) Goodwill on consolidation

Impairment tests for goodwill

The aggregate carrying amount of goodwill is allocated to the Group's CGU identified as follows:

	Group	
	31-Dec-25	31-Dec-24
	S\$'000	S\$'000
Precision machining - JEPS	5,200	5,200
Trading and others - JEPI	814	814
Equipment manufacturing - JEPL	<u>5,278</u>	<u>5,278</u>
	<u>11,292</u>	<u>11,292</u>

The recoverable amount of the CGU was based on its value in use.

Value in use was determined by discounting the future cash flows to be generated from the continuing use of the CGU. Value in use as at 31 December 2025 was determined based on the following key assumptions:

	Gross margin		Discount rate	
	2025	2024	2025	2024
Group				
Precision machining - JEPS	21%	13%	12.58%	13.76%
Trading and others - JEPI	26%	28%	16.48%	18.07%
Equipment manufacturing - JEPL	-12%	7%	16.01%	18.66%

As at 31 December 2025, any reasonably possible change to the key assumptions applied is not likely to cause the recoverable amounts to be below the carrying amounts of the CGUs. The negative gross margin of equipment manufacturing was mainly due to a one-off inventory adjustment during the transition, as well as transitional burden costs incurred during the transition period.

E. Notes to the condensed interim consolidated financial statements (Cont'd)

13. Subsidiaries

Details of the Group's subsidiaries at the end of the reporting period are set out below.

<u>Name of subsidiary</u>	<u>Country of incorporation (or residence)</u>	<u>Proportion of ownership interest and voting rights held by the Group</u>		<u>Principal activities</u>	<u>Cost of investment</u>	
		<u>2025</u>	<u>2024</u>		<u>2025</u>	<u>2024</u>
		<u>%</u>	<u>%</u>		<u>S\$'000</u>	<u>S\$'000</u>
<u>Held by the Company</u>						
JEP Precision Engineering Pte Ltd	Singapore	100	100	Precision engineering works for parts used mainly in the aerospace, oil and gas industries, and other general engineering and machinery works.	42,870	42,870
JEP Industrades Pte Ltd	Singapore	100	100	Manufacturer, importers and exporters, traders, agents, repairs of precision machineries, carbide cutting tools, hardware, industrial equipment and engineering works.	7,236	7,236
JEP Engineering Pte Ltd	Singapore	100	100	Specialises in plastic fabrication, with capabilities in producing CNC machined plastic parts and providing precision engineering services.	13,934	13,934
JEP Precision Engineering (M) Sdn Bhd	Malaysia	100	100	Steel structure fabrication and high precision machining for Aerospace, Semiconductor and Oil and Gas industries.	7,762	7,762
					71,802	71,802

14. Loans and borrowings consist of bank loan, loan from ultimate holding and lease liabilities

	<u>Group</u>	
	<u>31-Dec-25</u>	<u>31-Dec-24</u>
	<u>S\$'000</u>	<u>S\$'000</u>
Secured borrowing		
Amount repayable in one year or less, or on demand	-	755
Amount repayable after one year	-	-
	-	755
Unsecured borrowing		
Amount repayable in one year or less, or on demand	1,301	2,346
Amount repayable after one year	14,910	15,235
	16,211	17,581

Details of any collaterals

As at 31 December 2025, the Group had no secured bank term loans (31 December 2024: S\$0.8 million). The secured bank term loan, which was secured by a corporate guarantee from the Company, was fully repaid during the current financial year.

E. Notes to the condensed interim consolidated financial statements (Cont'd)

15. Share Capital

	Group and Company			
	31-Dec-25		31-Dec-24	
	No. of shares	S\$'000	No. of shares	S\$'000
Issued and fully paid				
At 31 December 2025 and 31 December 2024	413,944,721	49,226	413,944,721	49,226

The total number of issued shares excluding treasury shares as at 31 December 2025 was 413,024,021 shares (31 December 2024: 413,024,021 shares). The Company does not have any outstanding convertibles as at 31 December 2025 and 31 December 2024.

(i) Treasury Shares

The total number of treasury shares as at 31 December 2025 was 920,700 (31 December 2024: 920,700).

The treasury shares held by the Company as at 31 December 2025 represent 0.223% (31 December 2024: 0.223%) of the total number of issued shares (excluding treasury shares).

There were no sales, transfers, cancellation and/or use of treasury shares as at 31 December 2025 (31 December 2024: Nil).

(ii) Subsidiary holdings

There is no subsidiary holdings as at 31 December 2025 (31 December 2024: Nil).

There were no sales, transfers, cancellation and/or use of subsidiary holdings as at 31 December 2025 (31 December 2024: Nil).

16. Subsequent events

There are no known subsequent events which led to adjustments to this set of interim financial statements.

F. Other information required by Appendix 7C of the Catalyst Rules

1. Whether the figures have been audited or reviewed and in accordance with which auditing standard or practice.

The condensed interim statements of financial position of JEP Holdings Ltd and its subsidiaries as at 31 December 2025 and the related condensed interim consolidated statement of profit or loss and other comprehensive income, condensed interim statements of changes in equity and condensed interim consolidated statement of cash flows for the twelve months period then ended and certain explanatory notes have not been audited or reviewed.

1A. Where the latest financial statements are subject to an adverse opinion, qualified opinion or disclaimer of opinion:

- a) Updates on the efforts taken to resolve each outstanding audit issue.
- b) Confirmation from the Board that the impact of all outstanding audit issues on the financial statements have been adequately disclosed.

This is not required for any audit issue that is a material uncertainty relating to going concern.

Not applicable

2. A review of the performance of the group, to the extent necessary for a reasonable understanding of the group's business. It must include a discussion of the following:-

- a) any significant factors that affected the turnover, costs, and earnings of the group for the current financial period reported on, including (where applicable) seasonal or cyclical factors; and

Revenue and cost of sales

In FY2025, the Group recorded a net attributable profit of S\$3.4 million on revenue of S\$53.8 million, representing an increase of 7.2% in profit, while revenue declined marginally by 5.4% from S\$56.9 million in FY2024. The Group profit before tax for the year grew 13.9% to S\$4.2 million from S\$3.6 million in FY2024. The Group's bottom line benefitted largely from the improved performance of its Precision Machining business, as well as lower expenses.

All of the Group's core business segments, except for its Equipment Manufacturing segment, remained profitable in FY2025.

The Group's Precision Machining sales increased by 14.2% to S\$39.0 million in FY2025. The stronger performance was driven by an 85.2% surge in semiconductor sales, while its aerospace business eased by 6.6% compared to FY2024. The Group's Precision Machining segment (which comprises two sectors: semiconductor components and the aerospace sector) was the star performer in FY2025. Profit for this segment soared by 71.0% to S\$6.2 million in FY2025, compared with S\$3.6 million in FY2024, mainly due to higher revenue and improved margins. This segment's sterling performance was lifted by stronger contributions from its semiconductor business.

The Equipment Manufacturing segment posted a loss of S\$1.5 million in FY2025 (FY2024: profit of S\$0.1 million) on sales of S\$10.2 million, which declined by 30.5% from S\$14.7 million in FY2024. The weaker performance was mainly caused by additional transition costs (for example a one-off inventory adjustment) as this segment is moving away from the lower-margin business to support front-end semiconductor manufacturing, including specialised plastic machining fabrication.

The Trading & Others segment remained profitable at S\$0.3 million in FY2025, compared to S\$1.2 million in FY2024. Sales for the segment were S\$4.6 million, 43.0% lower than the previous year, mainly as a result of weaker global demand for industrial manufacturing equipment and intensified competition.

F. Other information required by Appendix 7C of the Catalyst Rules (Cont'd)

2. A review of the performance of the group, to the extent necessary for a reasonable understanding of the group's business. It must include a discussion of the following:- (Cont'd)

a) any significant factors that affected the turnover, costs, and earnings of the group for the current financial period reported on, including (where applicable) seasonal or cyclical factors; and (Cont'd)

The Group's key markets showed a mixed performance, with sales rising in Malaysia and Canada, while Singapore, China, the USA, and other markets recorded lower revenue. Revenue from Malaysia soared more than 150% from S\$7.0 million in FY2024 to S\$17.9 million in FY2025, driven by growth in the Precision Machining and Equipment Manufacturing segments. Sales in Canada edged up to S\$2.9 million from S\$2.8 million, on the back of higher sales in the Precision Machining segment.

In contrast, sales in Singapore decreased from S\$24.8 million in FY2024 to S\$16.8 million in FY2025, primarily due to lower revenue from the Equipment Manufacturing and Trading & Others segments. Revenue from China slumped 67.2%, from S\$5.9 million to S\$1.9 million, mainly due to weaker sales in the Precision Machining and Trading & Others segments. Revenue in the USA also declined by 10.3%, from S\$13.6 million to S\$12.2 million, while revenue from other markets dipped from S\$2.8 million to S\$2.1 million

The Group's gross margin remained stable at 15.8%. Cost of sales dipped 5.5% from S\$47.9 million in FY2024 to S\$45.3 million in FY2025, in line with the 5.4% decline in revenue.

Reflecting the Group's performance, earnings per share ("EPS") for FY2025 increased 7.3% to 0.812 cents from 0.757 cents in FY2024. The Group's net asset value ("NAV") per share rose to 20.3 cents as at 31 December 2025, compared to 19.4 cents as at 31 December 2024.

Compared to the second half of FY2024 ("2HFY2024"), the Group performance softened in the second half of FY2025 ("2HFY2025"). Pre-tax profit slipped 7.6% to S\$2.3 million (2HFY2024: S\$2.5 million), while net attributable profit fell 14.4% to S\$1.8 million from S\$2.1 million in the same period last year. This bottom line was affected by the decrease in other operating income which dived 76.6% to S\$0.3 million in the period under review.

Group sales decreased by 10.3% to S\$26.5 million in 2HFY2025, from S\$29.6 million in the corresponding period last year. Revenue from the Group's Precision Machining segment however rose 9.8% to S\$20.6 million in 2HFY2025, from S\$18.8 million in 2HFY2024. The improved performance was driven by strong semiconductor sales, which doubled from S\$3.8 million in 2HFY2024 to S\$7.5 million in 2HFY2025, while aerospace sales declined by 13.0%, from S\$15.0 million in 2HFY2024 to S\$13.1 million in 2HFY2025.

Revenue from the Equipment Manufacturing and Trading & Others segments fell approximately 39.4% and 56.0%, respectively, compared to 2HFY2024.

Other operating income

In FY2025, other operating income decreased to S\$1.4 million from S\$2.1 million in FY2024 mainly due to lower interest income and the recognition of foreign exchange losses.

Selling and distribution expenses

Selling expenses mainly comprise staff costs of the Group's sales and marketing staff, outward freight, travelling and marketing expenses, and other related expenses. The expenses in FY2025 decreased by 14.6% as compared to FY2024.

Administrative expenses

Administrative expenses mainly comprise staff costs, Directors' fee and compensation, depreciation charge in relation to non-production assets, professional fees, and other office expenses. In FY2025, the decrease of 25.7% was mainly due to higher retirement benefits incurred in FY2024, lower equipment upkeep expenses and reduced staff costs.

F. Other information required by Appendix 7C of the Catalist Rules (Cont'd)

2. A review of the performance of the group, to the extent necessary for a reasonable understanding of the group's business. It must include a discussion of the following:- (Cont'd)

- a) any significant factors that affected the turnover, costs, and earnings of the group for the current financial period reported on, including (where applicable) seasonal or cyclical factors; and (Cont'd)**

Finance expenses

Finance costs decreased by 16.6% as compared to FY2024, mainly attributable to the full repayment of borrowings during the year, except for the loan from the ultimate holding company, and lower loan interest rates.

Income tax expenses

The Group recorded a total income tax expense of S\$0.8 million in FY2025, compared to S\$0.5 million in FY2024. The increase was mainly due to higher profits during the year and under-provision of tax in the previous year.

- b) any material factors that affected the cash flow, working capital, assets or liabilities of the group during the current financial period reported on.**

Property, plant and equipment

Property, plant and equipment increased by S\$5.0 million in FY2025, mainly reflecting additions to property, plant and equipment, net of depreciation of S\$6.6 million and the reclassification of S\$7.4 million to investment property.

Investment property

In FY2025, the Group did not operate the premises and leased the property to generate rental income. In view of the change in use of the property, the Group reclassified the property from property, plant and equipment to investment property as at 31 December 2025.

Trade and other receivables

Trade and other receivables decreased by S\$6.0 million from S\$20.8 million as at 31 December 2024 to S\$14.8 million as at 31 December 2025. The decrease was mainly due to fluctuations arising from business volume made by customers.

Inventories

Inventories remained relatively constant as compared to FY2024.

Trade and other payables

Trade and other payables decreased by S\$1.3 million from S\$13.5 million as at 31 December 2024 to S\$12.2 million as at 31 December 2025. The decrease was mainly due to fluctuation arising from business volume made to creditors.

Lease liabilities

The Group total lease liabilities decreased by S\$0.1 million from S\$5.7 million as at 31 December 2024 to S\$5.6 million as at 31 December 2025. The reduction was due to a repayment in relation of leased property, plant and equipment.

Bank loans

The Group fully settled its bank loans and borrowings in FY2025.

Loan from ultimate holding

As announced on 24 May 2024, the Group entered into a loan agreement with its ultimate holding company, UMS Integration Limited, for S\$13.0 million. This loan was used to fully repay the SAP term loan from DBS Bank Ltd. The reduction in the loan from the ultimate holding company was due to the repayment of S\$1.3 million made during FY2025.

Deferred tax liabilities

Deferred tax liabilities increased by S\$0.7 million to S\$5.6 million in FY2025 from S\$4.9 million in FY2024 primarily due to deferred tax expenses arising from the origination and reversal of temporary differences.

F. Other information required by Appendix 7C of the Catalist Rules (Cont'd)

2. A review of the performance of the group, to the extent necessary for a reasonable understanding of the group's business. It must include a discussion of the following:- (Cont'd)

- b) any material factors that affected the cash flow, working capital, assets or liabilities of the group during the current financial period reported on. (Cont'd)**

Statement of cash flows of the Group

Net cash generated from operating activities surged by S\$9.5 million to S\$15.5 million in FY2025 from S\$6.0 million in FY2024.

The Group's financial position remained healthy with net cash and cash equivalents of S\$7.3 million at the end of December 2025. This is however lower than the S\$12.6 million at the end of December 2024 as the Group invested S\$20.3 million in property, plant, and equipment during the year. The Group also settled all its bank borrowings in FY2025.

3. Where a forecast, or a prospect statement, has been previously disclosed to shareholders, any variance between it and the actual results.

Not applicable

4. A commentary at the date of the announcement of the significant trends and competitive conditions of the industry in which the group operates and any known factors or events that may affect the group in the next reporting period and the next 12 months.

The Group delivered a positive performance in FY2025 despite a challenging global environment and market uncertainties. While sales dipped during the year, we managed to maintain stable profit margins and improve our bottom line by enhancing our cost management and operational efficiency.

To meet the demands of the myriad of game-changing technologies, the Group has taken bold steps to strengthen our capabilities to stay ahead in the AI ecosystem for years to come. The Group made significant investments of over S\$20 million to extensively overhaul our facilities in Singapore to focus on high-end engineering and machining, including the development of advanced processes to support customer demand. The Group has also recently established direct contact with a new key customer for the production of specialised plastics components to support Advanced Packaging used in the production of advanced AI chips.

With the acceleration of AI applications globally, the Group sees robust growth opportunities in all its core business segments – particularly in the aerospace and semiconductor sectors.

The integration of AI in aviation is increasingly focused on fostering a safer, more sustainable, and efficient aviation ecosystem. This in turn will propel the growth of aviation demand - hence brightening the Group's outlook.

According to the International Air Transport Association (IATA), the global airline industry is projected to rake in a record net profit of US\$41 billion in 2026, higher than US\$39.5 billion expected this year. In 2026, globally, the passenger load factor is pegged at a record 83.8% while the net profit margin is expected at 3.9% even as supply chain issues persist. The number of passengers is projected to touch 5.2 billion, around 4.4 % more than 2025.¹

Air cargo volumes are set to rise to 71.6 million tonnes in 2026, buoyed in part by robust e-commerce and semiconductor shipments to support the boom in AI (Artificial Intelligence) investments.¹

F. Other information required by Appendix 7C of the Catalyst Rules (Cont'd)

4. A commentary at the date of the announcement of the significant trends and competitive conditions of the industry in which the group operates and any known factors or events that may affect the group in the next reporting period and the next 12 months. (Cont'd)

According to the Semiconductor Industry Association (SIA), global semiconductor sales in 2026 are projected to reach roughly US\$1 trillion. Semiconductors are the foundation of nearly all modern technology, and emerging technologies like AI, IoT, 6G, autonomous driving, and others will continue to drive robust demand for chips.²

The Group is excited about the robust global trends in technology, and with our sound fundamentals supported by our revamped production facilities and healthy financial position, is well-poised to capture new opportunities in AI-driven growth in both aerospace and semiconductor industries going forward.

Moving forward, the Group will continue to maximize operational synergies with UMS Integration Limited to improve overall performance and seek new business opportunities.

¹ Source: https://www.business-standard.com/industry/aviation/global-airlines-set-for-record-usd-41-bn-profit-in-2026-as-demand-surges-iata-125120900711_1.html

² Source: <https://www.semiconductors.org/global-annual-semiconductor-sales-increase-25-6-to-791-7-billion-in-2025/>

5. Dividend

a) Current Financial Period Reported on

Whether an interim (final) ordinary dividend has been declared (recommended):

None

b) Corresponding Period of the Immediately Preceding Financial Year

Any dividend declared for the corresponding period of the immediately preceding financial year?

None

c) Date payable

Not applicable

d) Whether the dividend is before tax, net of tax or tax exempt. If before tax or net of tax, state the tax rate and the country where the dividend is derived. (If the dividend is not taxable in the hands of shareholders, this must be stated).

Not applicable

e) The date on which Registrable Transfers received by the Company (up to 5.00pm) will be registered before entitlements to the dividend are determined.

Not applicable

6. If no dividend has been declared/recommended, a statement to that effect and the reason(s) for the decision.

No dividend has been declared or recommended for the financial year ended 31 December 2025. The available fund will be retained for working capital use.

F. Other information required by Appendix 7C of the Catalist Rules (Cont'd)

- 7. If the group has obtained a general mandate from shareholders for Interested Parties Transactions (IPTs), the aggregate value of such transactions as required under Rule 920(1)(a)(ii). If no IPT mandate has been obtained, a statement to that effect.**

The Group has obtained a general mandate from its shareholders for IPTs at its AGM held on 23 April 2025.

As shown in the table below, the aggregate value of all interested person transactions during the period was approximately 34.1% of the group's latest audited net tangible assets as at 31 December 2024.

Name of interested person	Aggregate value of all interested person transactions during the financial year under review (excluding transactions less than \$100,000 and transactions conducted under shareholders' mandate pursuant to Rule 920)	Aggregate value of all interested person transactions conducted under shareholders' mandate pursuant to Rule 920 (excluding transactions less than S\$100,000)
	31 December 2025	31 December 2025
UMS Integration Limited & its subsidiaries (Controlling shareholder of the Company)	S\$1,928,267	S\$21,523,735

As announced on 24 May 2024, the Group entered into a S\$13 million loan agreement with its ultimate holding company, UMS Integration Limited. The aggregate value of all IPTs under review is S\$1,928,267, of which S\$334,133 is interest on the term loan from the ultimate holding company.

- 8. Confirmation that the issuer has procured undertakings from all its directors and executive officers (in the format set out in Appendix 7H) under Rule 720(1).**

The Company confirmed that it has procured undertakings from all of its directors and executive officers in the format set out in Appendix 7H under Rule 720(1) of the Catalist Rules.

- 9. Disclosures on Incorporation, Acquisition and Realisation of Shares pursuant to Rule 706A of the Catalist Rules.**

During FY2025, the Company did not acquire any shares resulting in any company becoming a subsidiary or associated company or increasing its shareholding percentage in any subsidiary. Additionally, the Company did not dispose any shares resulting in a company ceasing to be a subsidiary or associated company or decreasing its shareholding percentage in any subsidiary.

- 10. In the review of performance, the factors leading to any material changes in contributions to turnover and earnings by the business or geographical segments.**

For detailed review of performance, please refer to item 2 in Section F above.

F. Other information required by Appendix 7C of the Catalist Rules (Cont'd)

- 11. Disclosure of person occupying a managerial position in the issuer or any of its principal subsidiaries who is relative of a director or chief executive officer or substantial shareholder of the issuer pursuant to Rule 704(10) in the format below. If there is no such persons, the issuer must make an appropriate negative statement.**

Pursuant to Rule 704(10), the Company confirms that there is no person occupying managerial positions in the Company or any of its principal subsidiaries who is a relative of a director or chief executive officer or substantial shareholder of the Company.

- 12. A breakdown of the total annual dividend (in dollar value) for the issuer's latest full year and its previous full year as follows:**

No dividends were declared for the financial years ended 31 December 2025 and 31 December 2024.

Andy Luong
Executive Chairman

Goh Kuan Teck
Executive Director

**BY ORDER OF THE BOARD
ANDY LUONG
EXECUTIVE CHAIRMAN
27 FEBRUARY 2026**